Document and entity information

	Nov 2020
mpany information	
Company information	
FASF member mark	true
Document name	決算短信〔日本基 準〕(連結)
Filing date	2021-01-13
Company name	SALA CORPORATION
Stock exchange listings	
Токуо	true
Tokyo 1st section	true
Tokyo 2nd section	-
Tokyo Mothers	-
Tokyo JASDAQ	-
Tokyo PRO Market	-
Tokyo Others	-
Nagoya	true
Nagoya 1st section	true
Nagoya 2nd section	-
Nagoya Centrex	-
Nagoya Others	-
Sapporo	-
Sapporo	-
Sapporo Ambitious	-
Sapporo Others	-
Fukuoka	-
Fukuoka	-
Fukuoka Q-Board	-
Fukuoka Others	<u>.</u>
Green Sheet	
Japan Securities Dealers Association	<u> </u>
Securities code	2734
URL	https://www.sala.jp
Business category	111po.// www.ouid.jp/
General Business	true
Specific Business	-
Fiscal Year End	2020-11-30
Representative	2020-11-00
Title	代表取締役社長 兼 ループ代表・CEO
Name	神野 吾郎
Inquiries	1411 日間
Title	総務部長
Name	武川 裕樹
Tel	0532-51-1182
Other	0332-31-1102
Date of general shareholders' meeting (as planned)	2021-02-19
Dividend payable date (as planned)	2021-02-19
	2021-02-01
Annual securities report filing date (as planned)	2021-02-22
Supplemental material of annual results	-
Way of getting	
Convening briefing of annual results Target audience	true (機関投資家・ア:
Note to fraction processing method	リスト向け) (百万円未満切捨 て)

	Nov 2020	Nov 2019
Operating results		
Operating results		
Consolidated operating results		
Consolidated income statements information		
Net sales		
Net sales	211,702	213,810
% change	-1.0	2.5
Operating profit		
Operating profit	5,940	5,557
% change	6.9	1.1
Ordinary profit		
Ordinary profit	7,357	7,809
% change	-5.8	39.1
Profit attributable to owners of parent		
Profit attributable to owners of parent	3,493	4,883
% change	-28.5	33.6
Note to consolidated income statements information		
Comprehensive income		
Comprehensive income	2,914	5,158
Change in comprehensive income	-43.5	46.6
Other consolidated operating results		
Basic earnings per share (Yen)	55.86	78.94
Diluted earnings per share (Yen)	-	-
Rate of return on equity (%)	5.9	8.7
Ordinary profit to total assets ratio (%)	3.8	4.2
Operating profit to net sales ratio (%)	2.8	2.6
Note to consolidated operating results		
Investment profit (loss) on equity method	145	-16
Note to operating results	(注)当社グループ は当連結会計年度の 期首より、退職給付に 係る未認識数理計算 上の差異の費用処理 方法について、主とし て定率法から定額法 に変更し伴い、前連結会 計年度に係る主要な 経営指標等について は、当変更を遡って適 用した後の指標等と なっております。	

Business Results-Financial positions

(in millions of yens)

	Nov 2020	Nov 2019
Financial positions		
Financial positions		
Consolidated financial positions		
Total assets	188,011	195,117
Net assets	61,708	59,667
Capital adequacy ratio (%)	32.1	30.0
Net assets per share (Yen)	961.01	941.60
Note to consolidated financial positions		
Owner's equity	60,427	58,509
Note to financial positions	-	

Business Results-Cash flows

(in millions of yens)

Cash flows		
Consolidated cash flows		
Cash flows from operating activities	10,791	7,252
Cash flows from investing activities	-6,120	-10,027
Cash flows from financing activities	-4,861	6,345
Cash and equivalents, end of period	21,598	21,788
Note to consolidated cash flows		
Note to cash flows	-	

Business Results-Note to business results

	Nov 2020
Note to business results	
Note to business results	
Note to consolidated financial results	
Note to consolidated financial results	- ·

Dividends

(in millions of yer	ns)		
	Nov 2021	Nov 2020	Nov 2019
Dividends			
Dividends			
Dividends			
Dividend per share (Yen)			
Dividend per share (Yen)			
First quarter			
Result		-	-
Forecast	-		
Upper	-		
Lower	-		
Second quarter			
Result		10.00	9.00
Forecast	10.00		
Upper	-		
Lower	-		
Third quarter			
Result		-	-
Forecast	-		
Upper	-		
Lower	-		
Year end			
Result		10.00	11.0
Forecast	11.00		
Upper	-		
Lower	-		
Annual			
Result		20.00	20.0
Forecast	21.00		
Upper	-		
Lower	-		
Total dividend paid			
Total dividend paid			
Annual			
Result		1,320	1,320
Payout ratio (consolidated)			
Payout ratio (%)			
Annual			
Result		35.8	25.
Forecast	30.7		
Ratio of total amount of dividends to net assets (consolidated)			
Ratio of total amount of dividends to net assets (%)			

Annual

Result

Note to dividends

Note to dividends

Annual

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(注)2019年11月 期期末配当にはサー ラグループ創立110 周年を記念する記念 配当1円が含まれて おります。

Forecasts

(in millions of ye	ens)	
	Nov 2021	May 2021
Forecasts		
Forecasts		
Title for forecasts	3. 2021年11月期の連 結業績予想(2020年 12月1日~2021年11 月30日)	
Preamble to consolidated forecasts		
Preamble to forecasts	-	
Main table of consolidated forecasts		
Net sales		
Net sales		
Forecast	220,000	112,000
Upper	-	-
Lower	-	-
% change		
Forecast	3.9	1.1
Upper	-	-
Lower	-	-
Operating profit		
Operating profit		
Forecast	6,000	5,100
Upper		-
Lower	-	-
% change		
Forecast	1.0	-8.8
Upper	-	-
Lower	-	-
Ordinary profit		
Ordinary profit		
Forecast	6,500	5,200
Upper	-	-
Lower	-	-
% change		
Forecast	-11.7	-25.2
Upper	•	-
Lower	-	-
Profit attributable to owners of parent		
Profit attributable to owners of parent		
Forecast	4,300	3,400
Upper	-	-
Lower		-
% change		
Forecast	23.1	-26.6
Upper	-	-
Lower		-
Basic earnings per share (Yen)		
Basic earnings per share (Yen)		
Forecast	68.39	54.07
Upper		- 54.07
Lower	-	_
LOWCI	-	-

2.2

Notes-Material changes in subsidiaries during this period changes in scope of consolidations resulting from change in subsidiaries

	Nov 2020
Material changes in subsidiaries during this period (Changes in scope of consolidations resulting from change is subsidiaries)	
Material changes in subsidiaries during this period (Changes in scope of consolidations resulting from change is subsidiaries)	
Others	
Material changes in subsidiaries during this period (Changes in scope of consolidations resulting from change is subsidiaries)	
Material changes in subsidiaries during this period (Changes in scope of consolidations resulting from change is subsidiaries)	-
Note to material changes in subsidiaries during this period	
Note to material changes in subsidiaries during this period	-

Notes-Changes in accounting policies and accounting estimates retrospective restatement

	Nov 2020
Changes in accounting policies and accounting estimates, retrospective restatement	
Changes in accounting policies and accounting estimates, retrospective restatement	
Others	
Changes in accounting policies and accounting estimates, retrospective restatement	
Changes in accounting policies based on revisions of accounting standard	-
Changes in accounting policies other than ones based on revisions of accounting standard	true
Changes in accounting estimates	-
Retrospective restatement	-
Note to changes in accounting policies and accounting estimates, retrospective restatement	
Note to changes in accounting policies and accounting estimates, retrospective restatement	(注)詳細は、添付資 料P . 15「3 . 連結 財務諸表及び主な注 記(5)連結財務諸 表に関する注記事項 (会計方針の変 更)」をご覧くださ い,

Notes-Number of issued and outstanding shares common stock

	Nov 2020	Nov 2019
Number of issued and outstanding shares (common stock)		
Number of issued and outstanding shares (common stock)		
Others		
Number of issued and outstanding shares (common stock)		
Number of issued and outstanding shares at the end of fiscal year (including treasury stock)	66,041,147	66,041,147
Number of treasury stock at the end of fiscal year	3,162,441	3,903,246
Average number of shares	62,539,726	61,858,970
Note to number of issued and outstanding shares (common stock)		
Note to number of issued and outstanding shares (common stock)	-	

Business Results-Overview of nonconsolidated operating results

	Nov 2020	Nov 2019
Non-consolidated operating results		
Non-consolidated operating results		
Non-consolidated operating results		
Non-consolidated income statements information		
Operating revenues		
Operating revenues	3,043	3,744
% change	-18.7	7.1
Operating profit		
Operating profit	1,644	2,317
% change	-29.1	13.6
Ordinary profit		
Ordinary profit	1,690	2,557
% change	-33.9	24.3
Profit		
Profit	1,536	2,538
% change	-39.5	22.8
Other non-consolidated operating results		
Basic earnings per share (Yen)	24.57	41.04
Diluted earnings per share (Yen)	-	-
Note to non-consolidated operating results		
Note to operating results	-	

Business Results-Overview of nonconsolidated financial positions

(in millions of yens)		
	Nov 2020	Nov 2019
Non-consolidated financial positions		
Non-consolidated financial positions		
Non-consolidated financial positions		
Total assets	93,271	80,349
Net assets	44,213	43,529
Capital adequacy ratio (%)	47.4	54.2
Net assets per share (Yen)	703.16	700.52
Note to non-consolidated financial positions		
Owner's equity	44,213	43,529
Note to financial positions	-	

Business Results-Note to overview of nonconsolidated business results

	Nov 2020
Note to non-consolidated financial results	
Note to non-consolidated financial results	
Note to non-consolidated financial results	
Note to financial results	-

This information is a summary of the earnings report. It does not contain all details included in the earnings report disclosed in Japanese.