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Summary of Consolidated Financial Results for the Six Months Ended June 30, 2026 (Based on Japanese GAAP)

August 10, 2026

Company name: Nippon Carbon Co., Ltd.
Stock exchange listing: Tokyo
Stock code: 5302
URL: https://www.carbon.co.jp
Representative: Representative Director, CEO Takafumi Miyashita
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TEL: +81-3-6891-3730
Scheduled date to file Semi-annual Securities Report: August 10, 2026
Scheduled date to commence dividend payments: September 7, 2026
Preparation of supplementary material on financial results: No
Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended June 30, 2026 (from January 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended June 30, 2026	19,023	3.9	2,475	(5.1)	2,341	(14.0)	1,365	(40.5)
Six months ended June 30, 2025	18,305	(2.6)	2,609	(23.1)	2,722	(27.9)	2,296	0.2

Note: Comprehensive income: For the six months ended June 30, 2026: ¥2,728 million [(9.7)%]
For the six months ended June 30, 2025: ¥3,020 million [(21.9)%]

	Earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended June 30, 2026	124.23	–
Six months ended June 30, 2025	207.74	–

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of June 30, 2026	85,032	64,113	64.2	5,041.20
As of December 31, 2025	85,607	63,607	63.5	4,919.46

Reference: Equity
As of June 30, 2026: ¥54,589 million
As of December 31, 2025: ¥54,393 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	–	100.00	–	100.00	200.00
Fiscal year ending December 31, 2026	–	100.00			
Fiscal year ending December 31, 2026 (Forecast)			–	100.00	200.00

3. Forecast of consolidated financial results for the year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	41,000	8.7	4,300	(10.6)	4,600	(9.9)	2,700	(44.1)	244.19

4. Notes

(1) Significant changes in the scope of consolidation during the six months ended June 30, 2026: No

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026:	11,832,504 shares	As of December 31, 2025:	11,832,504 shares

Number of treasury shares at the end of the period

As of June 30, 2026:	1,003,913 shares	As of December 31, 2025:	775,616 shares

Average number of shares during the period (cumulative from the beginning of the fiscal year)

Six months ended June 30, 2026:	10,994,271 shares	Six months ended June 30, 2025:	11,056,671 shares

(1) Consolidated balance sheets

(Millions of yen)

	As of December 31, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	15,180	16,305
Notes and accounts receivable - trade, and contract assets	11,371	9,965
Electronically recorded monetary claims - operating	2,254	1,563
Merchandise and finished goods	3,451	2,976
Work in process	12,233	12,494
Raw materials and supplies	3,959	3,735
Income taxes refund receivable	20	–
Other	619	1,314
Allowance for doubtful accounts	(8)	(8)
Total current assets	49,082	48,346
Non-current assets		
Property, plant and equipment		
Buildings and structures	19,792	19,903
Accumulated depreciation and impairment	(12,148)	(12,442)
Buildings and structures, net	7,644	7,460
Machinery and equipment	55,208	55,668
Accumulated depreciation and impairment	(44,392)	(45,545)
Machinery and equipment, net	10,815	10,122
Vehicles, tools, furniture and fixtures	4,481	4,576
Accumulated depreciation and impairment	(3,705)	(3,798)
Vehicles, tools, furniture and fixtures, net	775	777
Land	3,582	3,587
Construction in progress	432	450
Total property, plant and equipment	23,250	22,399
Intangible assets	137	116
Investments and other assets		
Investment securities	10,197	11,623
Deferred tax assets	680	707
Other	2,262	1,841
Allowance for doubtful accounts	(2)	(2)
Total investments and other assets	13,137	14,169
Total non-current assets	36,525	36,685
Total assets	85,607	85,032

(Millions of yen)

	As of December 31, 2025	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,906	3,021
Electronically recorded obligations - operating	598	399
Short-term borrowings	10,151	10,225
Accrued expenses	718	648
Income taxes payable	1,887	768
Advances received	432	598
Provision for bonuses	222	564
Provision for bonuses for directors (and other officers)	49	26
Provision for environmental measures	–	1
Provision for retirement benefits for directors and other officers-CL	10	–
Provision for loss on orders received	16	–
Other	1,645	1,007
Total current liabilities	18,639	17,263
Non-current liabilities		
Long-term borrowings	180	140
Deferred tax liabilities	1,124	1,533
Retirement benefit liability	758	746
Provision for retirement benefits for directors (and other officers)	36	35
Provision for share awards for directors (and other officers)	69	76
Provision for environmental measures	1	–
Provision for loss on fire	768	765
Asset retirement obligations	62	63
Other	358	293
Total non-current liabilities	3,360	3,654
Total liabilities	22,000	20,918
Net assets		
Shareholders’ equity		
Share capital	7,402	7,402
Capital surplus	7,858	7,858
Retained earnings	37,074	37,334
Treasury shares	(1,967)	(3,047)
Total shareholders’ equity	50,367	49,548
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,022	3,895
Foreign currency translation adjustment	1,028	1,157
Remeasurements of defined benefit plans	(25)	(11)
Total accumulated other comprehensive income	4,026	5,041
Non-controlling interests	9,213	9,524
Total net assets	63,607	64,113
Total liabilities and net assets	85,607	85,032

(2) Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

(Millions of yen)

	Six months ended June 30, 2025	Six months ended June 30, 2026
Net sales	18,305	19,023
Cost of sales	13,093	14,027
Gross profit	5,212	4,996
Selling, general and administrative expenses	2,603	2,520
Operating profit	2,609	2,475
Non-operating income		
Dividend income	210	168
Foreign exchange gains	–	115
Share of profit of entities accounted for using equity method	57	–
Other	98	121
Total non-operating income	366	406
Non-operating expenses		
Interest expenses	50	82
Share of loss of entities accounted for using equity method	–	38
Foreign exchange losses	73	–
Loss on retirement of non-current assets	9	18
Depreciation of inactive non-current assets	81	–
Inactive facility expenses	–	324
Other	36	76
Total non-operating expenses	253	540
Ordinary profit	2,722	2,341
Extraordinary income		
Gain on sale of investment securities	1,052	–
Total extraordinary income	1,052	–
Profit before income taxes	3,775	2,341
Income taxes - current	1,248	691
Income taxes - deferred	(117)	(19)
Total income taxes	1,131	671
Profit	2,643	1,669
Profit attributable to non-controlling interests	346	303
Profit attributable to owners of parent	2,296	1,365

Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Six months ended June 30, 2025	Six months ended June 30, 2026
Profit	2,643	1,669
Other comprehensive income		
Valuation difference on available-for-sale securities	(98)	892
Foreign currency translation adjustment	47	73
Remeasurements of defined benefit plans, net of tax	(29)	13
Share of other comprehensive income of entities accounted for using equity method	457	78
Total other comprehensive income	376	1,058
Comprehensive income	3,020	2,728
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,652	2,380
Comprehensive income attributable to non-controlling interests	368	347

(3) Consolidated statements of cash flows

(Millions of yen)

	Six months ended June 30, 2025	Six months ended June 30, 2026
Cash flows from operating activities		
Profit before income taxes	3,775	2,341
Depreciation	1,692	1,692
Increase (decrease) in retirement benefit liability	0	(4)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(3)	(11)
Interest and dividend income	(214)	(174)
Interest expenses	50	82
Share of loss (profit) of entities accounted for using equity method	(57)	38
Loss (gain) on sale of non-current assets	(0)	(8)
Loss (gain) on sale of investment securities	(1,052)	–
Loss on retirement of non-current assets	9	21
Decrease (increase) in trade receivables	759	2,131
Decrease (increase) in inventories	(950)	485
Decrease (increase) in accounts receivable - other	243	174
Increase (decrease) in trade payables	29	(85)
Other, net	297	(881)
Subtotal	4,580	5,801
Interest and dividends received	214	174
Interest paid	(51)	(83)
Income taxes paid	(1,022)	(1,727)
Proceeds from insurance income	48	513
Payments for loss on fire	–	(3)
Net cash provided by (used in) operating activities	3,770	4,674
Cash flows from investing activities		
Purchase of property, plant and equipment	(3,112)	(1,386)
Purchase of intangible assets	(28)	(9)
Purchase of investment securities	(185)	(2)
Proceeds from sale of property, plant and equipment	2	5
Proceeds from sale of investment securities	409	–
Net cash provided by (used in) investing activities	(2,914)	(1,392)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	500	100
Repayments of long-term borrowings	(93)	(66)
Net decrease (increase) in treasury shares	3	(1,079)
Dividends paid	(1,094)	(1,102)
Dividends paid to non-controlling interests	(175)	(36)
Other, net	(5)	(1)
Net cash provided by (used in) financing activities	(864)	(2,187)
Effect of exchange rate change on cash and cash equivalents	(3)	29
Net increase (decrease) in cash and cash equivalents	(12)	1,124
Cash and cash equivalents at beginning of period	12,154	15,035
Cash and cash equivalents at end of period	12,141	16,160