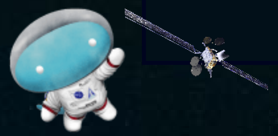
Securities Code: 9412

SKY Perfect JSAT Corporation



Fiscal Q1 2026 Presentation Material

For the 3-month period ended June 30, 2026

August 6, 2026

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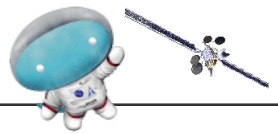

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These forward-looking statements involve various risks and uncertainties. Actual results and achievements may differ materially from those expressed or implied by these statements due to various factors, including economic conditions, market trends, the competitive environment, laws and regulations, business investments, information security, the procurement and operation of communications satellites, and the business viability of the Broadcasting & Video Streaming Business.

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Financial Highlight

Both Space and Media Business Progressed as Planned
Consolidated Net Income Up 50% YoY to ¥8.2B

＜Space Business＞
Expansion of National Security field, Including the Ministry of Defense “Satellite Constellation Project”

＜Media Business＞
Steady Revenue and Profit Growth Driven by the Expansion of the Fiber-optic Alliance Business

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Consolidated Financial Results Fiscal Q1 FY2026

Consolidated Earnings Results

■ Revenue Growth Achieved in Both Space Business and Media Business as Planned
― Revenue and Income Both Up YoY: Revenue of ¥33.4B, Net Income of ¥8.2B

(in Billions of ¥)	FY2025 Q1	FY2026 Q1	Change Rate (%)	FY2026 Forecast	Achievement (%)
Revenue	29.8	33.4	+3.6 +12.0%	135.0	24.7%
Operating Income	8.0	10.9	+2.9 +36.0%	39.0	27.9%
Net Income (Profit attributable of owners of the parent)	5.5	8.2	+2.7 +49.6%	27.0	30.5%
EBITDA*	11.8	14.7	+2.9 +24.1%	54.0	27.2%

*EBITDA = “Operating Income + Depreciation Expense”

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Earnings Overview: Space Business

■ Revenue and Income Growth Driven by the Expansion of the Space Intelligence Business, Including the Ministry of Defense “Satellite Constellation Project”

(in Billions of ¥)	FY2025 Q1 (Post-reclassification[*3])	FY2026 Q1	Change Rate (%)	Major factors of change [YoY]
Revenue[*1]	14.5	17.5	+3.0 +20.7%	**(Revenue +3.0)** • Space Intelligence Business +2.2 • Global & Mobility Area +0.5 • Yen appreciation +0.3 **(Operating Expense +1.8)** • Cost increase associated with revenue growth +1.5 • Depreciation expense +0.1
Operating Expense	9.2	11.1	+1.8 +20.1%	
Operating Income[*1]	5.3	6.4	+1.1 +21.8%	
Segment Profit[*2]	3.6	4.6	+1.0 +27.3%	

*1. Including inter-segment transactions

*2. Segment Profit is calculated based on Net Income after tax

*3. Due to an organizational change, Video Network-related Service has been transferred from Space Business to Media Business and is presented accordingly.

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Earnings Overview: Media Business

- Revenue and Income Growth Driven by Price Revisions and Growth in Subscribing Households of Optical Re-transmission Service
- Further Progress in Operational Optimization, with Operating Margin Improving from 17% to 27%

(in Billions of ¥)	FY2025 Q1 (Post-reclassification[*4])	FY2026 Q1	Change Rate (%)	Major factors of change [YoY]
Revenue	16.9	17.3	+0.4 +2.4%	**(Revenue +0.4)** • Viewing fees, commission revenues and basic fees (0.6) • Optical Re-transmission Service related revenue[*3] +1.1
Operating Expense	14.0	12.6	(1.3) (9.6%)	**(Operating Expense (1.3))** • Termination of Bundesliga broadcasting and distribution (0.5) • Expenses related to CTV Business (0.2) • Customer Service and Administrative Expenses(0.2) • Depreciation Expense (0.1)
Operating Income[*1]	2.9	4.7	+1.7 +59.3%	
Segment Profit[*2]	2.0	3.3	+1.3 +62.4%	

*1. Including inter-segment transactions *2. Segment Profit is calculated based on Net Income after tax

*3. Optical re-transmission service revenue (Name changed from FTTH revenue) and installation revenue for TV and fiber-optic connections in the Fiber-optic Alliance Business

*4. Due to an organizational change, Video Network-related Service has been transferred from Space Business to Media Business and is presented accordingly.

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Consolidated Cash Flows and Consolidated Financial Position

- Strong Operating Cash flow Enables Aggressive Execution of Planned Investments, Including the Acquisition of the "HYLAS 3" Satellite
- Funds will be Raised Through External Borrowings as Needed, Depending on Market Conditions and Financial Position

Consolidated Cash Flows

(in Billions of ¥)	FY2025 Q1	FY2026 Q1	FY2026 Forecast
Net Cash from Operating activities	15.2	16.7	54.0
Net Cash from Investing activities	(25.3)	(18.6)	(47.0)
(CAPEX + Business Investment)	(6.0)	(18.4)	(70.0)
Free Cash Flows*	(10.0)	(2.0)	+7.0
Net Cash from Financing activities	(19.4)	(12.8)	(23.0)

Consolidated Financial Position

(in Billions of ¥)	FY2025 result	FY2026 Q1	FY2026 Forecast
Assets	407.8	401.6	413.0
(Cash and Equivalents)	57.6	43.0	42.0
Liabilities	100.7	92.1	93.0
(Interest-bearing Debt)	32.4	26.3	22.0
Shareholders' equity	286.7	288.4	300.0

*Free Cash Flows =Net Cash from Operating activities + Net Cash from Investing activities

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Space Business

Enhancement of Revenue Base

Full-scale Entry into the National Security Ka-band* Communications Market through Acquisition of the "HYLAS 3" Satellite

Strategy

Securing commercial rights in East Asia from FY2027 ahead of JSAT-31 and JSAT-32 operations to enhance our Ka/Ku multi-band service capabilities and expand revenue

Competitive Advantages

- High-capacity communications enabled by broad Ka-band bandwidth
- Wide-area services through multi-spot beams
- Flexible coverage based on demand

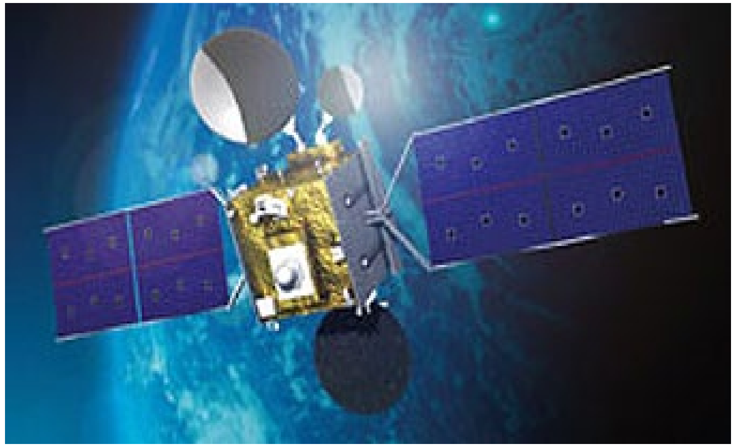

Image of HYLAS 3
to be operated as JSAT-144D

Ka-band Revenue Target in National Security — **cumulative ¥20B or more / 10 years**

*Ka-band enables the use of wide bandwidths, making it well suited for high-capacity communications for mobile platforms such as ships and aircraft.

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Ground Facilities Strategy Supporting Business Expansion

Enhancement of Revenue Base
Innovation in Strategic Businesses
Challenge into New Business Fields

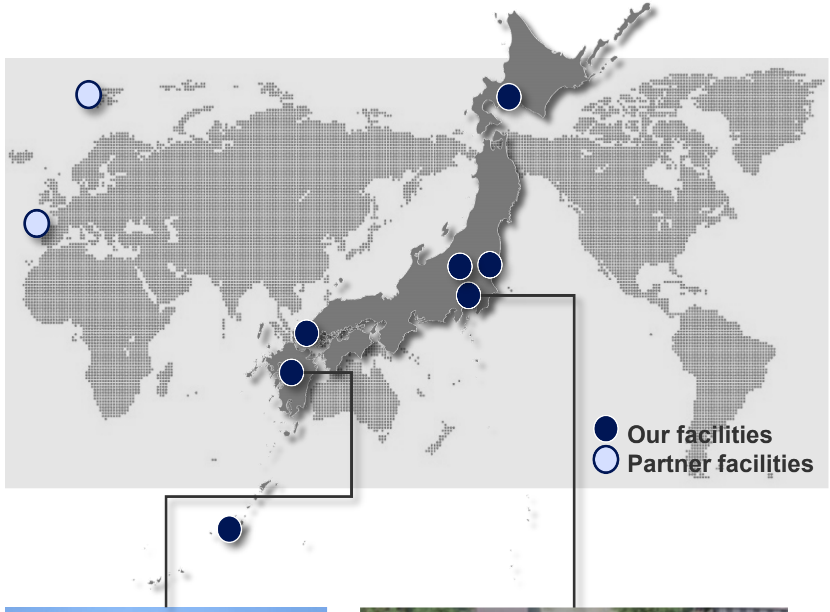
Service Expansion through Ground Station Utilization

Enhancement of Revenue Base

- Enhancement of ground stations in line with the expansion of our satellite fleet… Superbird-9/JSAT-31/JSAT-32/JSAT-144D (HYLAS 3)

Innovation in Strategic Businesses | Challenge into New Business Fields

- Development of ground stations for our Earth observation satellite operations … “Pelican”
- Satellite operation services … Ministry of Defense/JAXA/iQPS and others
- Ground station services … JAXA/NASA/ispace
- Global coverage through business partnerships … KSAT



Ground Facility Expansion

Number of Facilities	6 ⇒ 7 Sites (New Facility in Kumamoto Pref.) + expansion of existing sites
Site Area (ha)	14 ha ⇒ 23 ha

Total Investment (FY2024 - FY2030)

¥40B or more

*Investment amount for land, building annexes, and antenna equipment

Planned site of Space Port Kumamoto

Architectural rendering of the new station building of Yokohama Satellite Control Center

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Media Business

There's Excitement In Your Future.
SKY PerfecTV!

Enhancement of Revenue Base

Innovation in Strategic Businesses

Driving Revenue Growth by Leveraging the SKY PerfecTV! Tokyo Media Center's Assets for Streaming Platforms

Revenue Target: ¥7.5B in FY2026 → ¥10B in FY2030

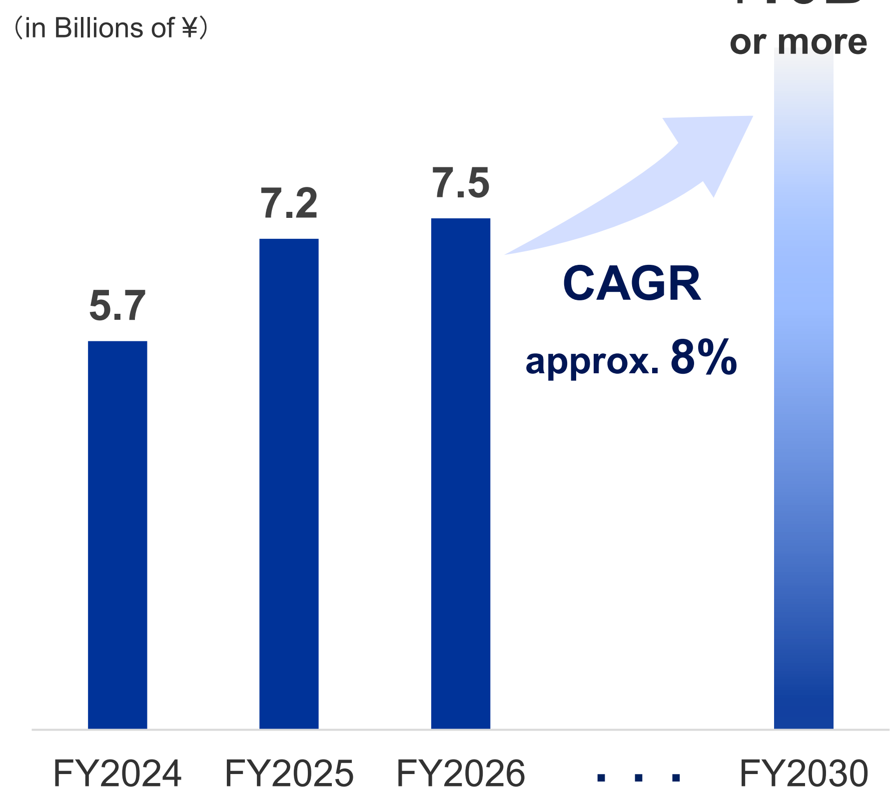
■ Competitive Advantages

Facilities	Leveraging High-Quality Facilities without Significant Capital Investment
Technology	Technical Expertise in Broadcasting and Streaming
Track Record	Extensive Track Record in Video Transmission, including Live Event Broadcasting

■ Use Cases

- Streaming service platforms such as DAZN and ABEMA
- Sports and Entertainment-related businesses
- Public racing channel operators
- Other organizations

■ Revenue (Post-reclassification*)



*Figures reflect the reclassification associated with the transfer of certain services from the Space Business to the Media Business implemented in FY2026.

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References

The documents below are available at <u>the link (underlined)</u>.

- **<u>SKY Perfect JSAT Guide</u>** :Management strategy, business overview.
- **<u>Summary of Operating and Financial Results</u>**
- **<u>Financial Highlights (XLS downloads)</u>**
- **<u>Integrated Report</u>**
- **<u>IR event materials</u>**

Dialogue with Capital Markets (From April to July 2026)

Analysts, Investors and Shareholders

1-on-1 Meetings: 91
Broker-Hosted Meetings:2
Conference for overseas investors: 1
Individual Investor Briefings: 1
General Meeting of Shareholders

Scenes from the Annual General Meeting of Shareholders

Scenes from the Investor Presentation

Main Topics and Areas of Interest

- Stock price overheating, sharp decline, and increase in PER
- Reliability of earnings guidance and achievability of the Vision for FY2030
- Competition with Low Earth Orbit communication services and growth outlook for the Global & Mobility Area
- Civilian demand, overseas expansion, and execution risks in the Space Intelligence Business
- Impact of price increases in the Fiber-optic Alliance Business and prospects for the Media Solution Business

Representative Director/CFO Corporate Communications & Investor Relations Div.

Board of Directors Quarterly IR Activities Reporting

- Further concretization of growth strategies beyond FY2030, taking into account the background behind the rise in share prices of space-related companies and factors contributing to the recent decline.

Actions to Enhance Corporate Value

- Exhibitions at SPEXA 2026, SPACETIDE 2026, and other industry events ✓
- Improvement of website accessibility ★
- Enhanced participation in domestic and international conferences ★
- Considering of hosting a SKY PerfecTV! Tokyo Media Center tour ★

✓ Completed
★ Planned for Q2

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Vision for FY2030

[Reference]
Presentation Material For FY2025

(in Billions of ¥) (Post-reclassification[*1])
*1. Post-reclassification figures are used for FY2024 and FY2025 to assess the underlying growth of Both Businesses.

				FY2024	FY2025	FY2026 Forecast	FY2030 (Target)
Revenue				123.7	127.6	135.0	185.0
	Space			61.9	65.8	72.5	123.0
			(of which, National Security)	10.0	13.9	20.0	50.0
		Connectivity Business		57.5	59.3	60.3	80.0
			(of which, National Security)	6.3	7.8	8.4	20.0
		Space Intelligence Business		3.8	6.4	12.0	38.0
			(of which, National Security)	3.6	6.1	11.3	25.0
		New Business Fields		0.6	0.1	0.2	6.0
			(of which, National Security)	0.1	0.1	0.2	5.0
	Media			68.3	67.9	68.0	66.0
		Broadcasting Business (including Media Solution Business, New Business Fields and Others)		56.3	53.9	51.0	46.0
		Fiber-optic Alliance Business		12.0	14.0	17.0	20.0
Segment Profit Net Profit base				19.1	23.3	27.0	35.0
	Space			14.7	15.3	17.0	25.0
		Connectivity Business		14.0	16.4	15.2	11.0
		Space Intelligence Business		2.0	1.7	3.2	13.0
		New Business Fields		(1.3)	(2.8)	(1.4)	1.0
	Media			4.9	8.5	10.5	10.0
		Broadcasting Business (including Media Solution Business, New Business Fields and Others)		4.2	7.3	8.0	6.0
		Fiber-optic Alliance Business		0.7	1.2	2.5	4.0
EBITDA[*2]	*2. EBITDA: Operating Income + Depreciation Expense			45.8	50.7	54.0	85.0
	Space			33.6	34.1	36.9	70.0
	Media			12.9	17.4	19.1	18.5

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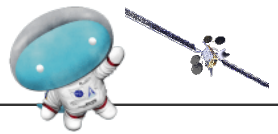

Main Progress on Sustainability Initiatives

- **Achieved Carbon Neutrality for FY2025 Scope1 and Scope2 emissions** (July 2026)
- **Continuously Selected the Global ESG Investment Index "FTSE4Good Index Series"** (July 2026)

Materiality	・Streamlined 9 materiality themes and 20 materialities into 5 materialities 
Environment	・Developing a GHG emissions reduction target aligned with the Paris Agreement
Social	・Revised HR systems to foster and empower talent driving transformation and enhanced capability development programs ・Established a Health Management Strategy Map (clarifying health management goals and policies based on our health-related issues)
Governance	・Continuously enhancing board effectiveness ・Advanced management with awareness of cost of capital and share price performance (Investment management and enhanced IR activities)

*For details, please refer to the Sustainability section of our corporate website.<https://www.skyperfectjsat.space/sustainability/?lang=en>
*FY2025 ESG data was disclosed in July 2026. (Certain data will be disclosed in August 2026.) <https://www.skyperfectjsat.space/sustainability/library/data_e/?lang=en>

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Financial Forecast for FY2026

(in Billions of ¥)	FY2025 Results	FY2026 Forecast	Change (%)
Revenue	**127.6**	**135.0**	**+5.8%**
Operating Income	**35.3**	**39.0**	**+10.6%**
Ordinary Income	**35.4**	**39.0**	**+10.1%**
Net Income (Profit attributable of owners of the parent)	**23.3**	**27.0**	**+15.8%**
EBITDA*	50.7	54.0	+6.4%

*EBITDA: Operating Income + Depreciation Expense

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Financial Forecast for FY2026 by Segment

[Repost]
Presentation Material For FY2025

Space Business	Revenue and Income Growth are Expected, Primarily Driven by Growth in the National Security Field *From FY2026, Video Network-related Service is Transferred to Media Business
Media Business	Revenue and Income Growth targeted through Expansion of Fiber-optic Alliance Business, offsetting the decline in Broadcasting Business

(in Billions of ¥)		FY2025 Results	FY2025 Post-reclassification figures[*1] (a)	FY2026 Forecast (b)	Change (b)-(a)
Revenue		127.6	127.6	135.0	+7.4
	Space	69.8	65.8	72.5	+6.7
	Media	64.3	67.9	68.0	+0.1
Operating Income		35.3	35.3	39.0	+3.7
	Space	24.1	23.1	25.5	+2.4
	Media	11.9	13.0	15.0	+2.0
Segment Profit *Net profit base		23.3	23.3	27.0	+3.7
	Space	16.1	15.3	17.0	+1.7
	Media	7.7	8.5	10.5	+2.0

*1. The post-reclassification figures (approximate) are used for FY2025 to assess the underlying growth of both businesses.

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FY2026 Year-on-Year Comparison by Segment (Post-reclassification*3)

(in Billions of ¥)

		FY2026 Q1	[YoY]	Major factors of change	Q1
Space	Revenue*1	17.5	[+3.0]	Domestic Communications Area	+0.0
				Broadcasting Area	(0.1)
				Global & Mobility Area	+0.9
				Space Intelligence Business	+2.2
	Operating Expense	11.1	[+1.8]	Cost increase associated with revenue growth	+1.5
				Depreciation expense	+0.1
				Orbital Lasers Corporation	(0.2)
	Operating Income*1	6.4	[+1.1]		
	Segment Profit*2	4.6	[+1.0]		
Media	Revenue*1	17.3	[+0.4]	Viewing fees, commission revenues and basic fees	(0.6)
				Optical Re-transmission Service revenue	+1.0
	Operating Expense	12.6	[(1.3)]	Termination of Bundesliga broadcasting and distribution	(0.5)
				Advertising expenses and Promotion expenses	(0.0)
				Depreciation expense	(0.1)
	Operating Income*1	4.7	[+1.7]		
	Segment Profit*2	3.3	[+1.3]		

*1. Including inter-segment transactions

*2. Segment Profit is calculated based on Net Income after tax

*3. Due to an organizational change, Video Network-related Service has been transferred from Space Business to Media Business and is presented accordingly.

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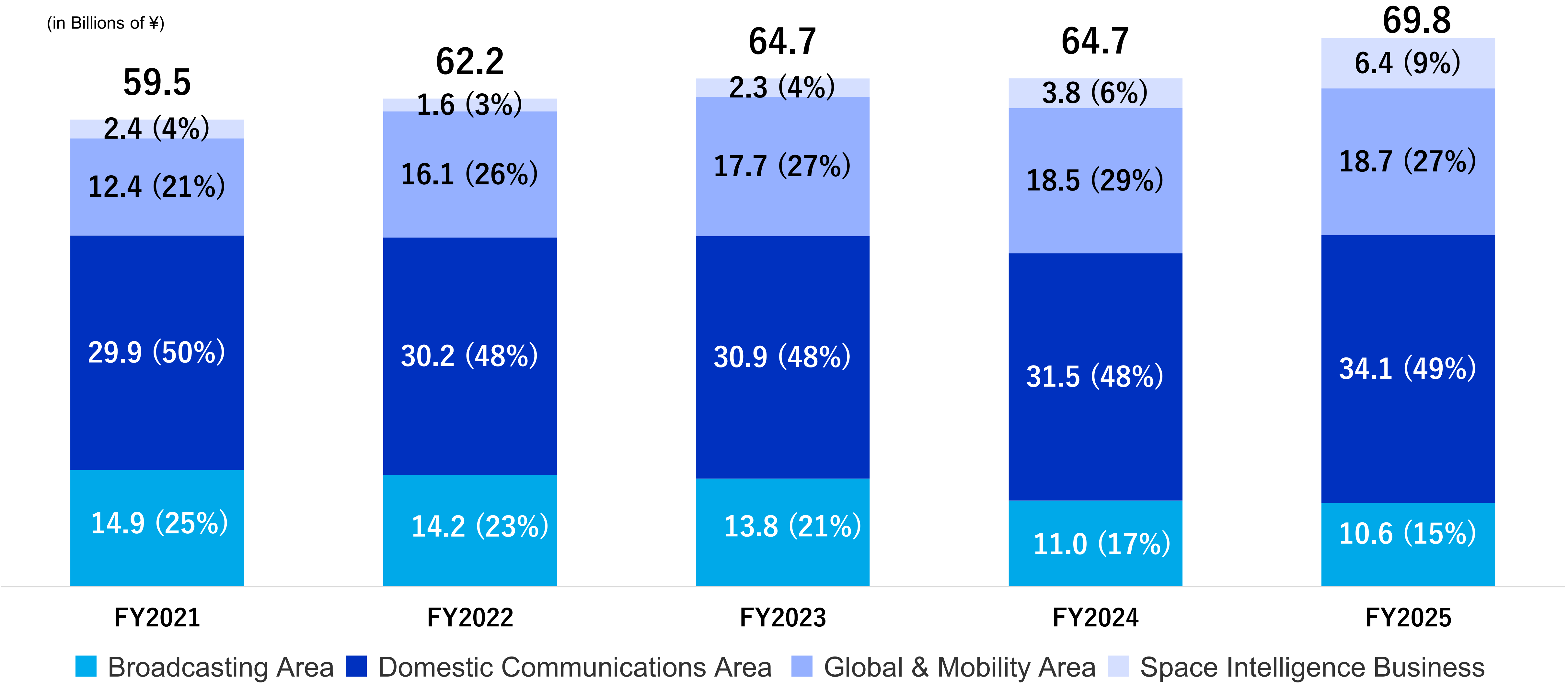
Revenue Composition ratio in Space Business



*Revenue composition ratio of FY2021 was recalculated by replacing a part of earth observation imagery sales from Domestic into Space Intelligence Business.
*Space Intelligence Business" changed the name of the "New Business" starting from the Q1 FY2024.
*From October 2025 onward, revenue recognition for certain optical-related businesses within Space Intelligence Business was changed from net basis to gross basis.
*The figures (FY2025 and prior) do not reflect the reclassification associated with the transfer of certain services from the Space Business to the Media Business implemented in FY2026.

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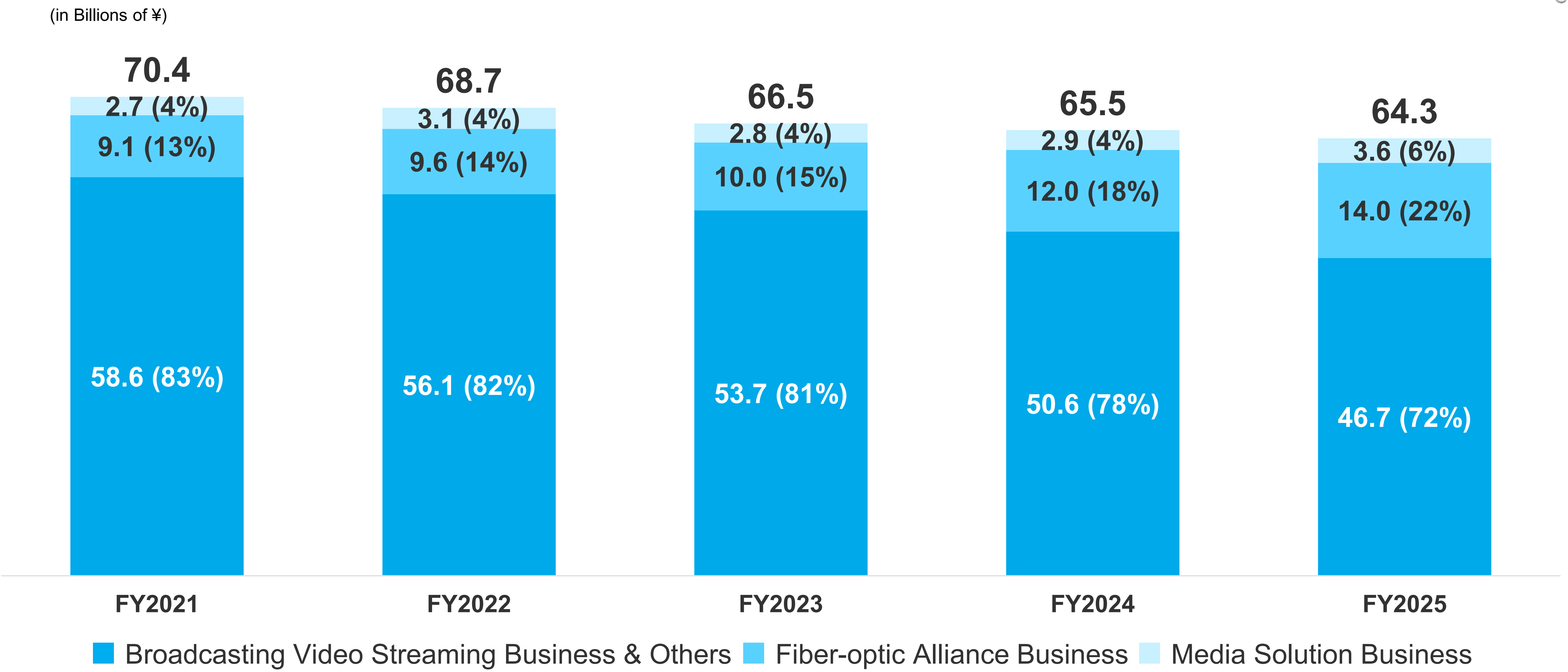
Revenue Composition ratio in Media Business

[Change] Revenue classification

There's Excitement In Your Future. SKY PerfecTV!



*From this presentation, the classification of disclosure items has been changed.

*The figures (FY2025 and prior) do not reflect the reclassification associated with the transfer of certain services from the Space Business to the Media Business implemented in FY2026.

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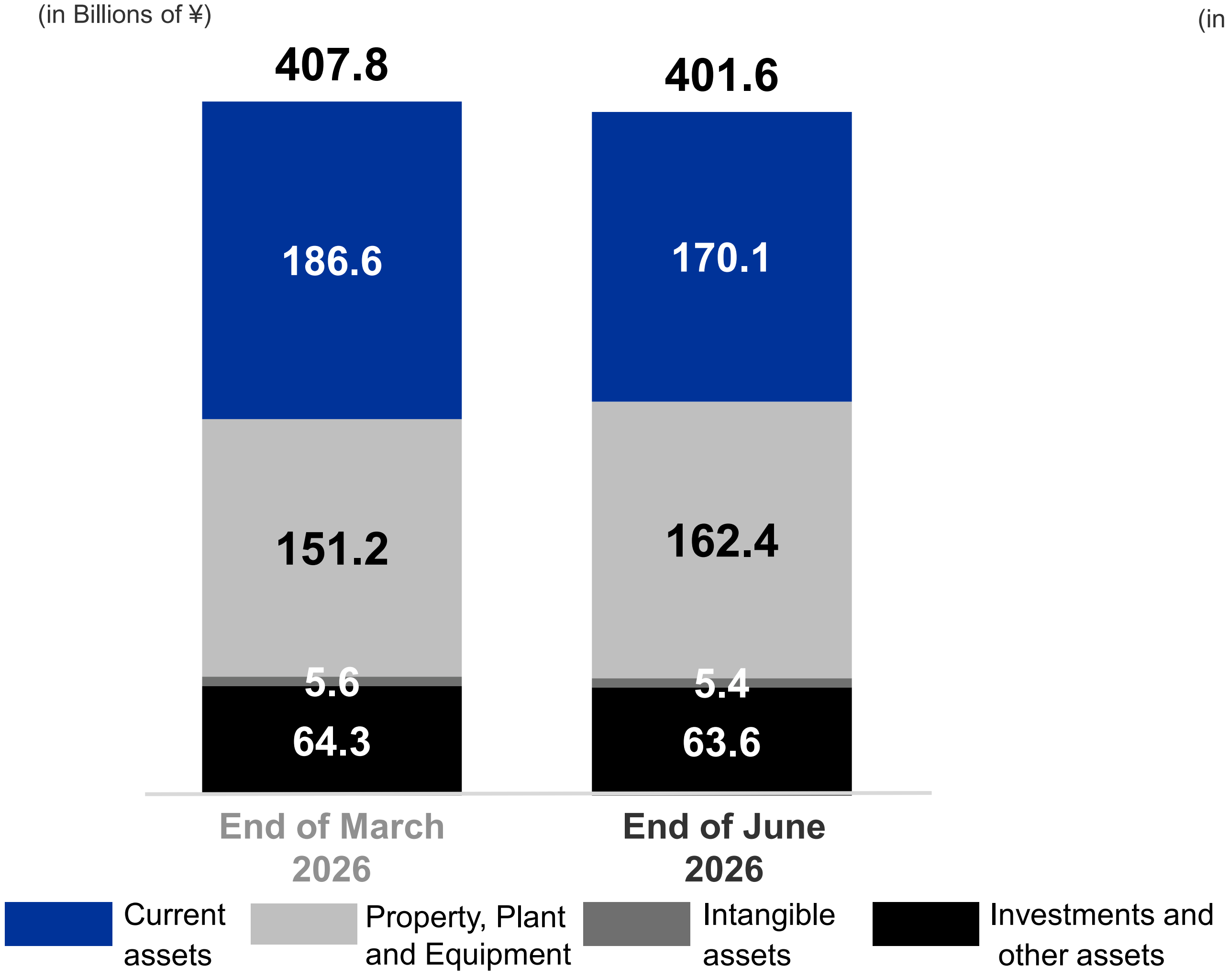
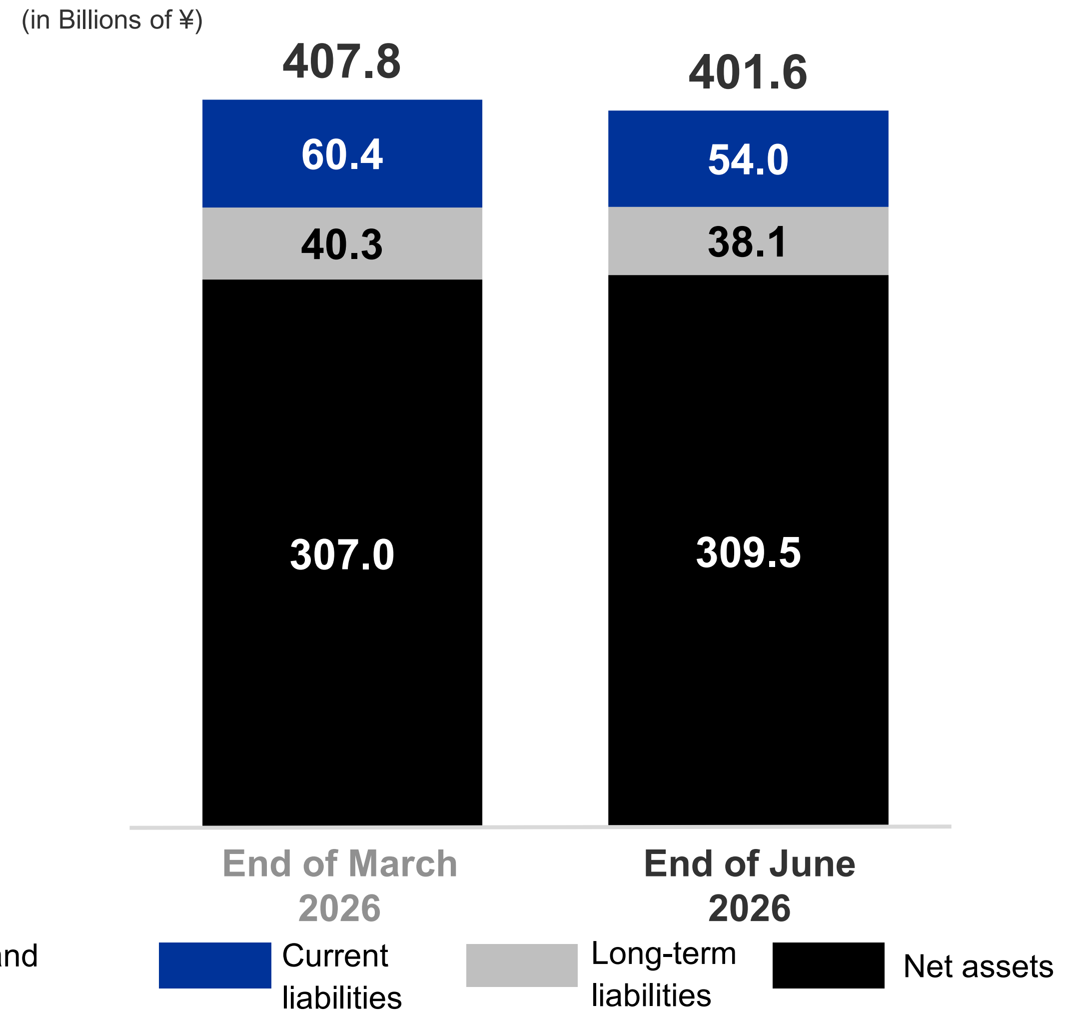
Consolidated Balance Sheet (End of June 2026)

Assets



Liabilities and Net Assets



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Earnings Results of Major Subsidiaries (FY2026 Q1)

(in Billions of ¥)		SJC (former SJH)	former SJC*	SPET	JII	JMC	Consolidated Total (Inc. other Consolidated Subsidiaries)
Business Description		Provision of Broadcasting Platform and satellite communications		Licensed broadcaster providing multichannel pay TV services	Sale of satellite connections in North America and Asia-Pacific	A provider of mobile satellite communications services	-
Share (%)		100.0		100.0	100.0	53.3	-
Revenue	FY2025 Q1	0.9	27.7	2.9	1.6	1.4	29.8
	FY2026 Q1	**30.9**	-	**2.6**	**1.9**	**1.7**	**33.4**
Operating Income	FY2025 Q1	0.6	7.4	0.3	0.5	0.2	8.0
	FY2026 Q1	**9.8**	-	**0.2**	**0.8**	**0.2**	**10.9**
Ordinary Income	FY2025 Q1	0.7	8.5	0.3	0.6	0.2	8.2
	FY2026 Q1	**11.4**	-	**0.2**	**1.0**	**0.2**	**11.4**

SJC: SKY Perfect JSAT Corporation (Former SKY Perfect JSAT Holdings) SPET: SKY Perfect Entertainment Corporation JII：JSAT International Inc. JMC：JSAT MOBILE Communications Inc.

*Effective April 1, 2026, the Company absorbed SKY Perfect JSAT Corporation, its former consolidated subsidiary, through an absorption-type merger and changed its corporate name to SKY Perfect JSAT Corporation.

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FY2026 Investment Plan and Depreciation Expense Plan

（in Billions of ¥）

Investment Plan	FY2025 Q1*	FY2026 Q1	FY2026 Plan
① CAPEX	7.0	14.4	64.0
Space Business	5.9	14.0	60.0
Media Business	1.0	0.4	4.0
Others	0	0	0
② Business investment	0	0.8	6.0
①＋② Investment Total	7.0	15.2	70.0

Depreciation Expense Plan	FY2025 Q1*	FY2026 Q1	FY2026 Plan
Depreciation Expense	3.8	3.8	15.4
Space Business	2.7	2.8	11.4
Media Business	1.1	1.0	4.1
Others	0.1	0.1	0

*FY2025 figures are actual results and do not reflect the reclassification associated with the transfer of certain services from the Space Business to the Media Business implemented in FY2026.

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Capital Allocation for FY2025 - FY2027

FY2025 - FY2027 Plan			FY2026 Plan
IN	OUT JPY220B		OUT JPY70B
Net Cash from Operating activities JPY165B	Enhancement of Revenue Base JPY140B	JSAT-31/32, Superbird-9 Ground stations, Expansion of premises Broadcast equipment	JPY50B
Increase in Interest-bearing Debt JPY15B	Innovation in Strategic Businesses JPY60B	LEO Satellite Constellation Fiber-optic Alliance Business	JPY10B
	Challenge into New Business Fields JPY20B	Space Compass Start-up Investment	JPY10B
Use of cash on hand JPY80B	Shareholder Returns JPY37B* or more	Dividend Repurchase of treasury stock	JPY13.3B*1
Total approx. JPY260B	**Total approx. JPY260B**		**Total approx.*2 JPY83B**

*1. On a payment basis

*2. The total amount of the FY2026 plan disclosed in the FY2025 Full-Year Financial Results Briefing Materials was incorrect and has been corrected to approximately ¥83.0 billion in this presentation.

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Annual Target of Subscribers

(in 10 Thousands)	FY2025 Q1	FY2026 Q1	Annual Target For FY2026
New Subscribers (IC cards or chips)	**12.2**	**11.7**	**45.1**
Net Increase (IC cards or chips)	**(1.9)**	**(4.0)**	**(8.6)**
- SKY PerfecTV!	*(0.8)*	*(2.8)*	*(3.6)*
- SKY PerfecTV! Premium Service	*(1.0)*	*(1.1)*	*(4.7)*
- SKY PerfecTV! Premium Service Hikari	*(0.1)*	*(0.1)*	*(0.3)*
Cumulative number of subscribers (IC cards or chips)	**258.3**	**241.4**	**236.8**
- SKY PerfecTV!	195.0	183.7	183.0
- SKY PerfecTV! Premium Service	57.3	52.1	48.5
- SKY PerfecTV! Premium Service Hikari	6.0	5.6	5.4
Cumulative number of contractors (contracts)	**199.4**	**184.6**	**176.1**
Number of subscribing households of Optical Fiber Based Re-transmission service	**288.7**	**299.3**	**307.8**

*For detailed monthly subscriber data, please refer to the Group website.
Home > Investor Relations > Financial and Business Data > Monthly Trends < https://www.skyperfectjsat.space/ir/financial_data/month_count?lang=en >

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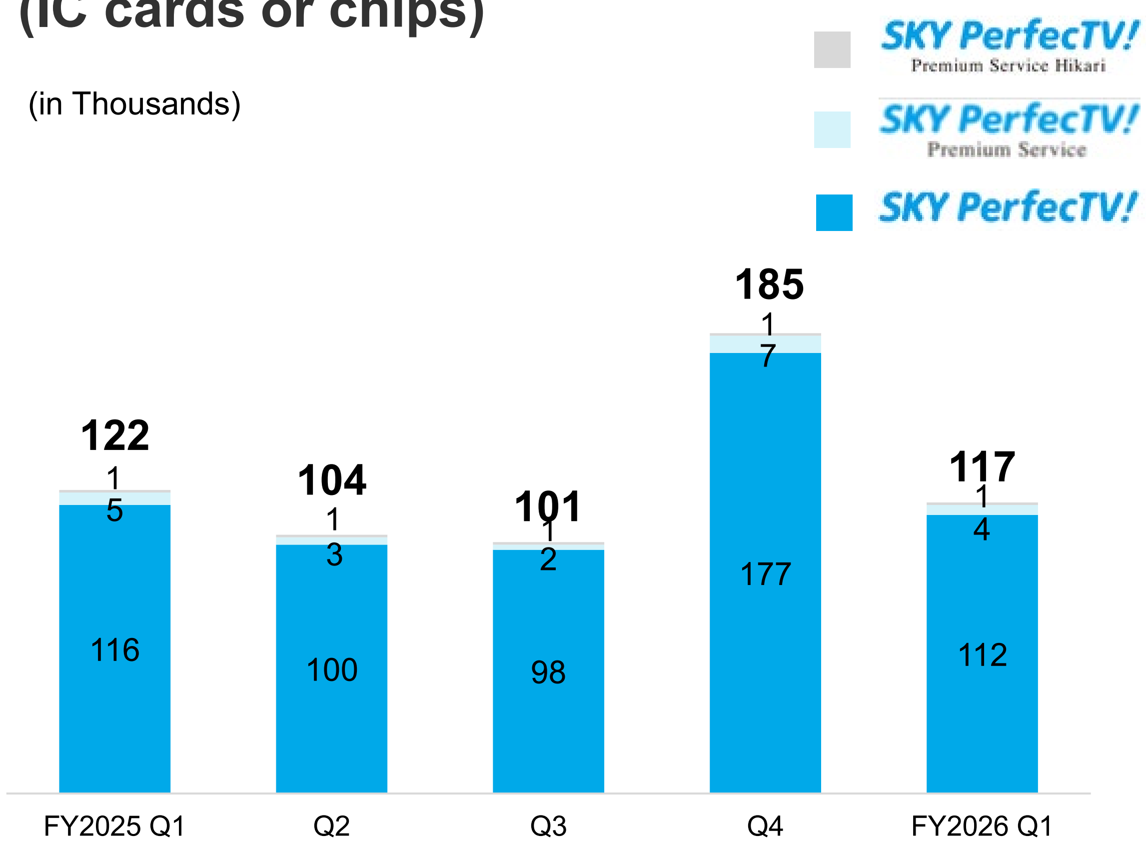
SKY PerfecTV! Number of New Subscribers & Churns

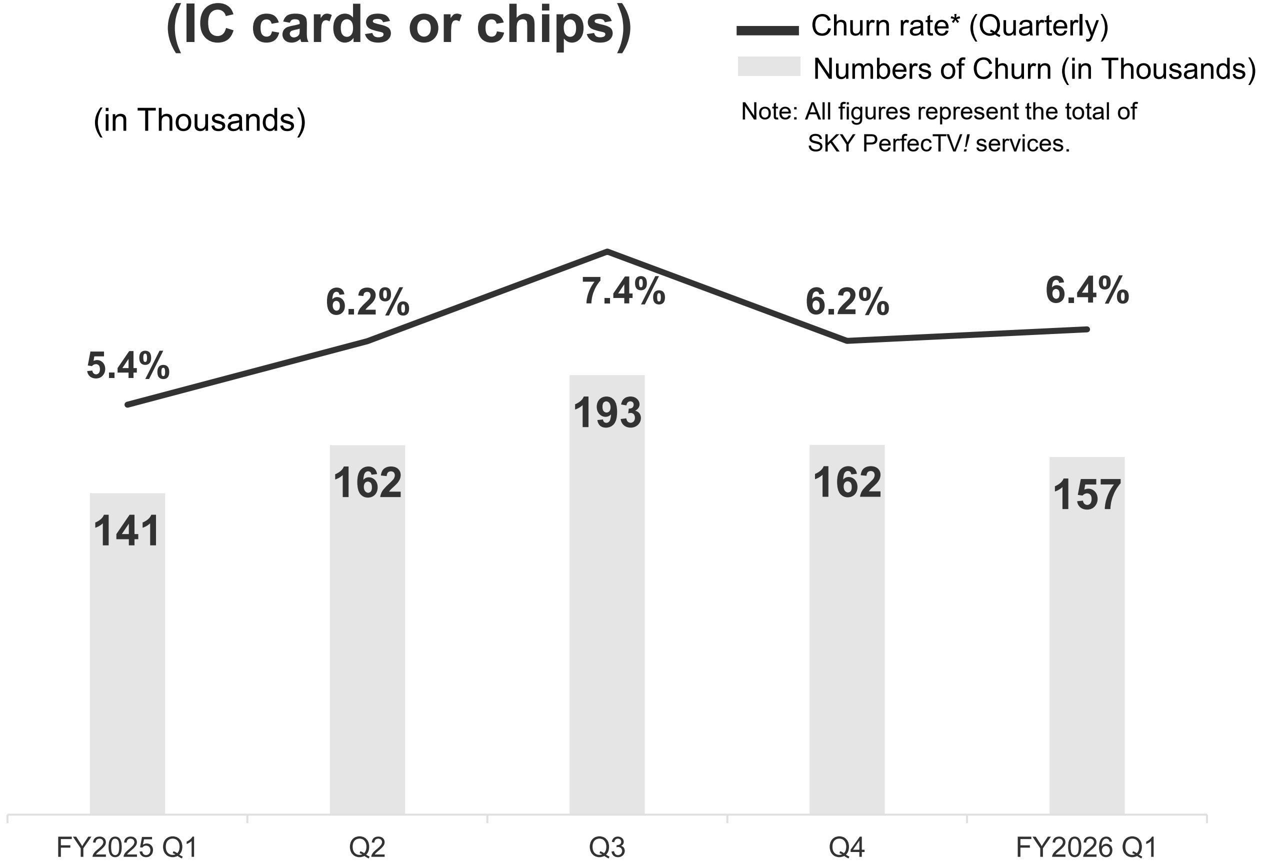
■ Number of New Subscribers (IC cards or chips)

(in Thousands)



■ Numbers of Churn (IC cards or chips)

(in Thousands)



*The churn rate is calculated by dividing the total number of cancellations for each quarter by the cumulative number of subscribers at the end of the previous fiscal year.

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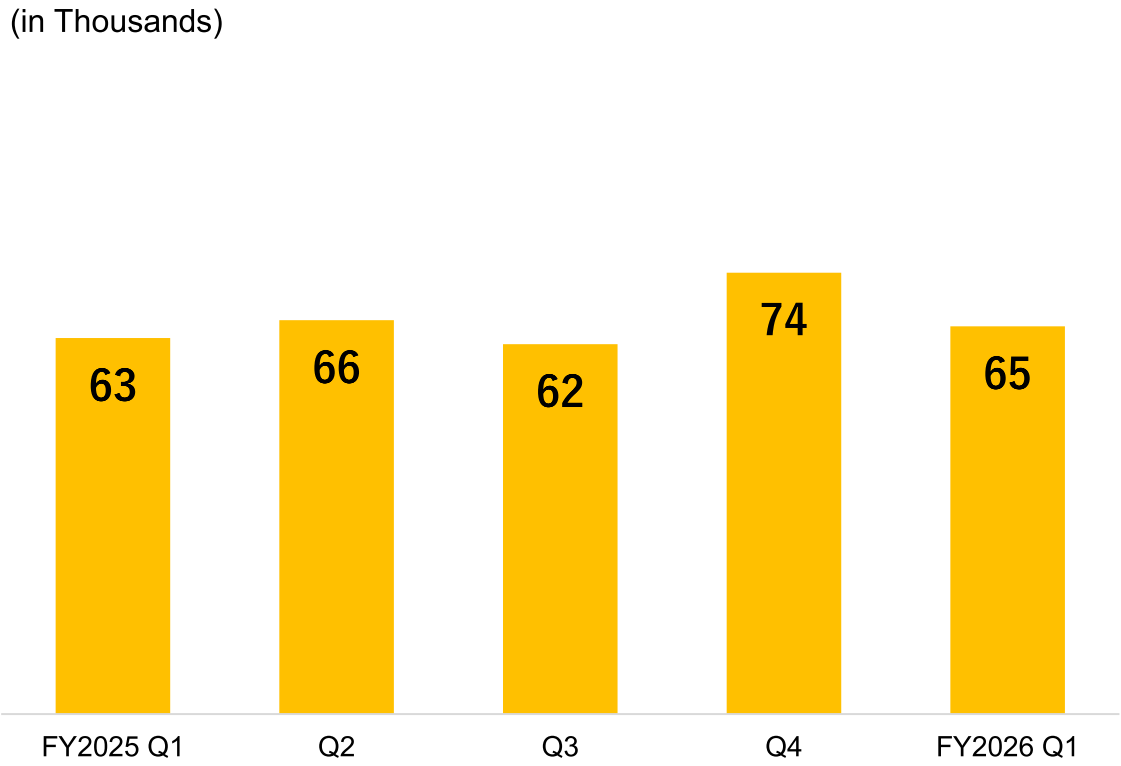
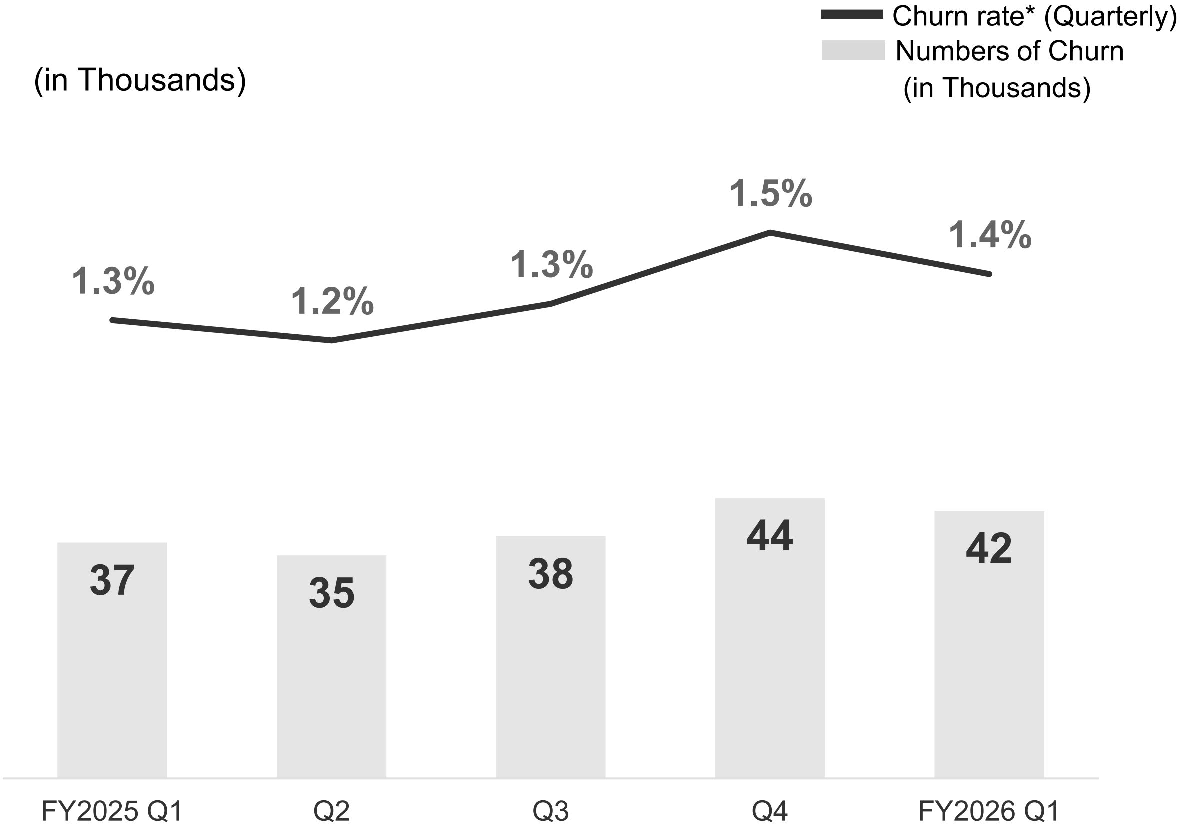
Optical Fiber Based Re-transmission Service Number of Subscribing Households & Churns

There's Excitement In Your Future.
SKY PerfecTV!

■ Number of New Subscribing Households



■ Numbers of Churn



*The churn rate is calculated by dividing the total number of cancellations for each quarter by the cumulative number of subscribers at the end of the previous fiscal year.

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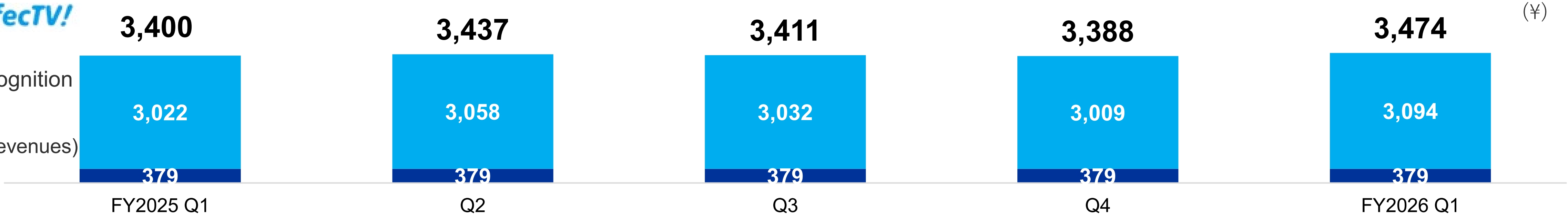
Average Monthly Contractor's Payment *1

SKY PerfecTV!

(¥)

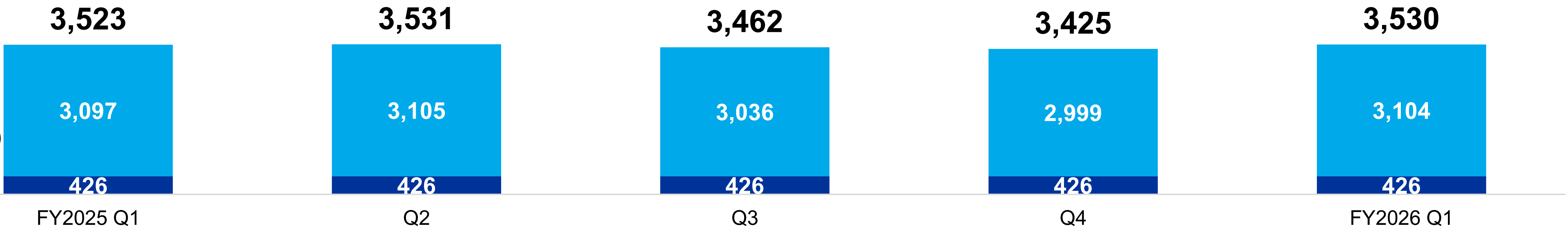
SKY PerfecTV!

Revenue Recognition
30%
(Commission Revenues)



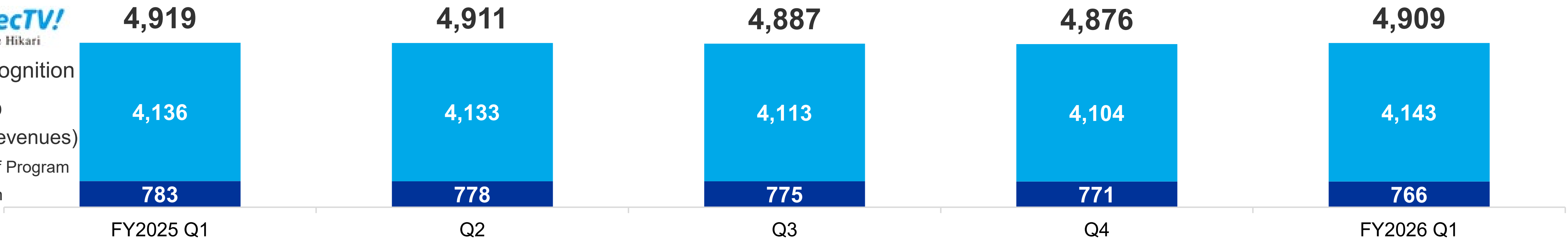
SKY PerfecTV! Premium Service

Revenue Recognition
50%
(Viewing fees revenues)
Deducting Cost of Program provision



SKY PerfecTV! Premium Service Hikari

Revenue Recognition
50%
(Viewing fees revenues)
Deducting Cost of Program provision



*1. Average monthly Contractor's payments made by contractors such as Basic fees and Viewing fees.The monthly unit price is based on the contractor's viewing fees.
*2. Basic fees and set-top box rental fees.

Viewing fees
Basic fees and other*2

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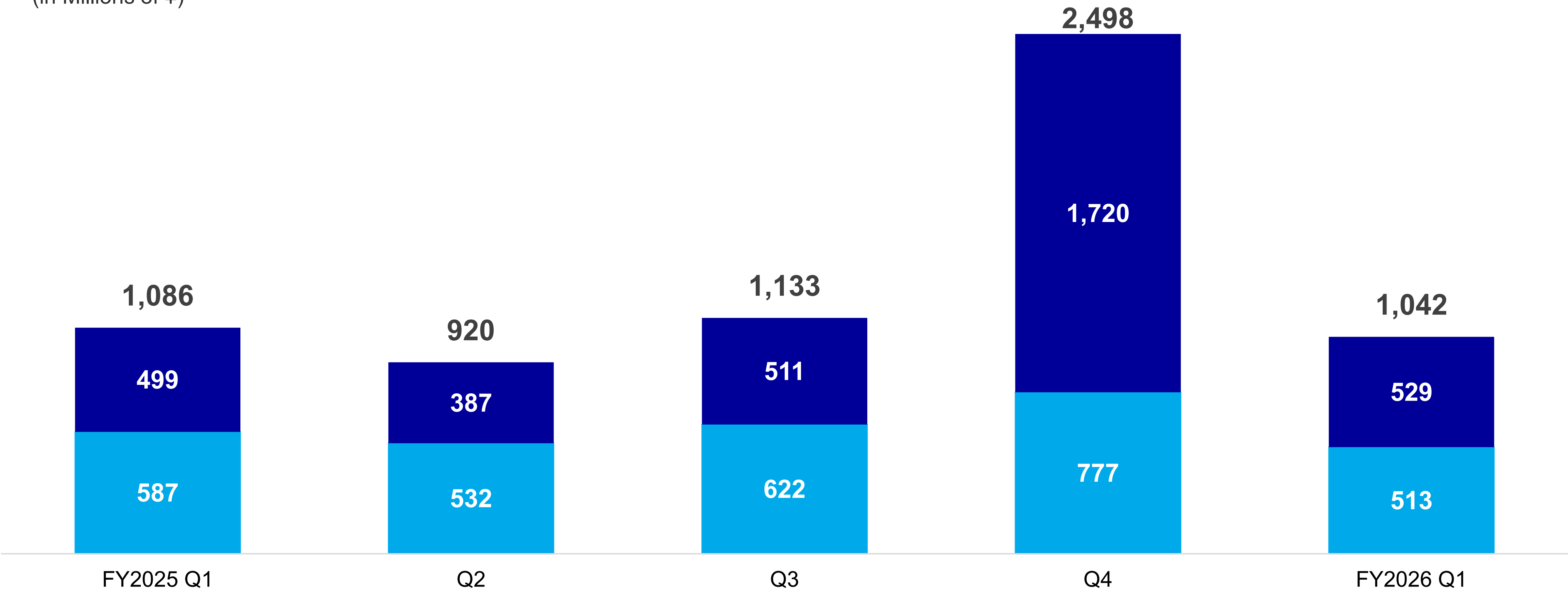
Total Subscribers Acquisition Cost (SAC)

(in Millions of ¥)



■ Advertising expenses: advertising expense for various media

■ Promotion cost & Campaign cost : Costs for SKY PerfecTV*!* subscriber acquisition, sales incentives and customer center operation.

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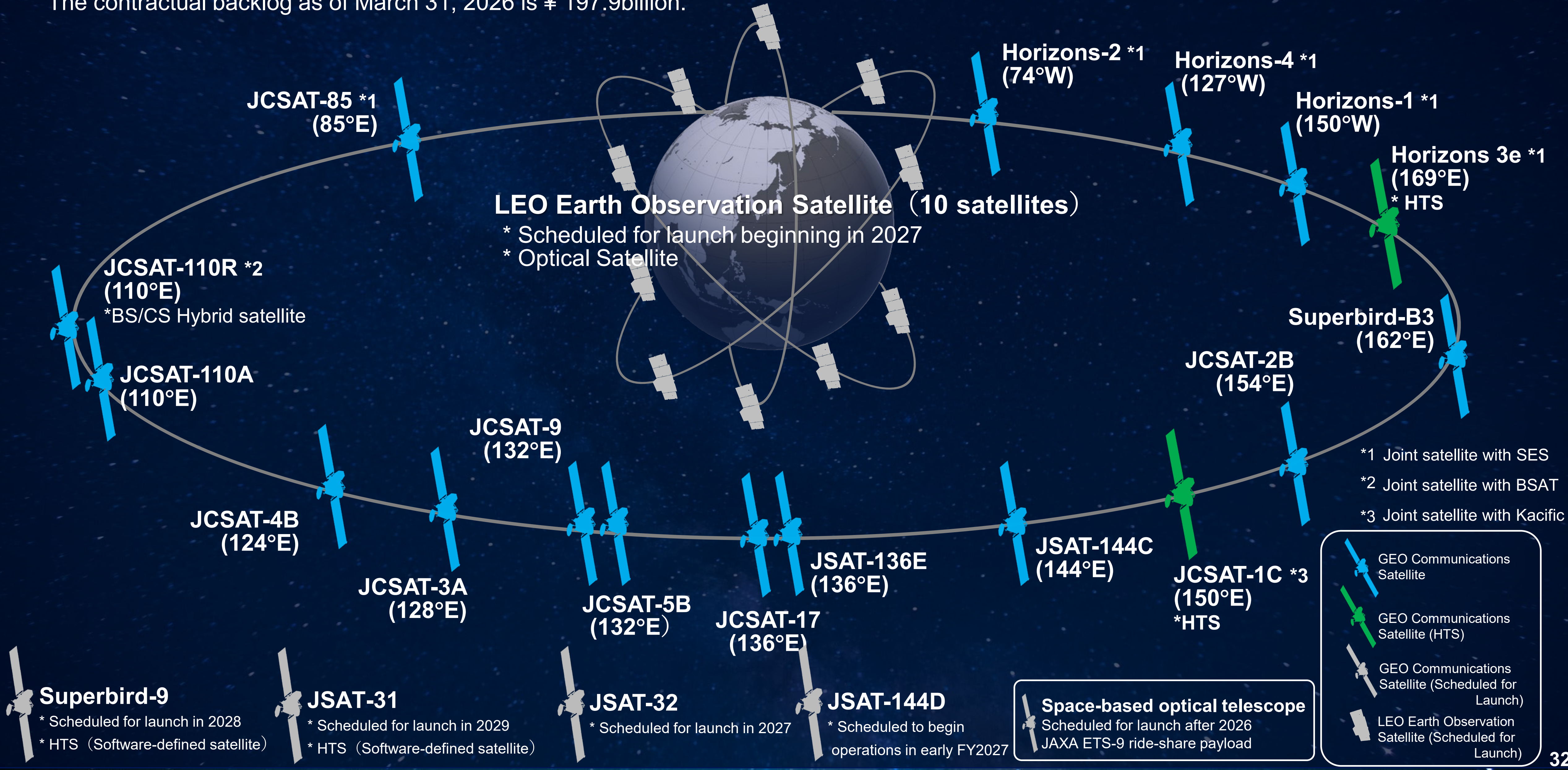
Satellite Fleet Update

(As of July 2026)

A total of 17 satellites covering areas from North America to the Indian Ocean

The contractual backlog as of March 31, 2026 is ¥ 197.9billion.



List of Satellites

*1 Joint satellite with SES *2 Joint satellite with BSAT *3 Joint satellite with Kacific

Number of Satellites in Possession: 17 geostationary(GEO) satellites

(As of July 2026)

Satellite			Orbital Location	Satellite Bus	Launch Date (JST)	Launch Vehicle	Main Coverage/Beam	Main Usage
Horizons-1		＊1	150° W	Boeing 601HP	October 1, 2003	Zenit-3SL（Sea Launch）	Ku-band: North Pacific, North America	Communication
JCSAT-9			132° E	Lockheed A2100AX	April 13, 2006	Zenit-3SL（Sea Launch）	Ku-band: - C-band: -	Communication
JCSAT-3A			128° E	Lockheed A2100AX	August 12, 2006	Ariane 5（Arianespace）	Ku-band: Japan, Asia C-band: Asia, Hawaii, Russia	Communication/ Broadcating
Horizons-2		＊1	74° W	Orbital STAR2	December 22, 2007	Ariane 5（Arianespace）	Ku-band: North America	Communication
JSAT-136E (formerly Superbird-C2)			136° E	MELCO DS2000	August 15, 2008	Ariane 5（Arianespace）	Ku-band: Japan, Asia, movable beam	Communication
JCSAT-5B			132° E	Lockheed A2100AX	August 22, 2009	Ariane 5（Arianespace）	Ku-band: Japan; C-band: Asia, Hawaii, Eastern Russia	Communication
JCSAT-85		＊1	85° E	Orbital STAR2	December 1, 2009	Zenit-3SL（Sea Launch）	Ku-band: West IOR, East IOR	Communication
JCSAT-110R		＊2	110° E	Lockheed A2100AX	August 7, 2011	Ariane 5（Arianespace）	Ku-band: Japan	Broadcating
JCSAT-4B			124° E	Lockheed A2100AX	May 16, 2012	Ariane 5（Arianespace）	Ku-band: Japan, Southeast Asia, two movable beams	Communication/ Broadcating
JCSAT-2B			154° E	SSL1300	May 6, 2016	Falcon 9（SpaceX）	Ku-band: Japan, Asia, Pacific C-band: Russia, Asia, Oceania, global	Communication
JSAT-144C (formerly JSAT-16)			144° E	SSL1300	August 14, 2016	Falcon 9（SpaceX）	Ku-band: Japan	Communication
JCSAT-110A			110° E	SSL1300	December 22, 2016	Ariane 5（Arianespace）	Ku-band: Japan, Indian Ocean, Oceania	Broadcating
Superbird-B3			162° E	MELCO DS2000	April 6, 2018	Ariane 5（Arianespace）	Ku-band: Japan, movable beam	Communication
Horizons 3e	（HTS）	＊1	169° E	Boeing 702MP	September 26, 2018	Ariane 5（Arianespace）	Ku-band: Asia, Pacific C-band: Gateway beam	Communication
JCSAT-1C	（HTS）	＊3	150° E	Boeing 702MP	December 17, 2019	Falcon 9（SpaceX）	Ku-band: Asia, Pacific, Russia, HTS Ka-band: HTS Gateway	Communication
JCSAT-17			136° E	LM2100	February 19, 2020	Ariane 5（Arianespace）		Communication
Horizons-4		＊1	127° W	Maxar 1300	August 3, 2023	Falcon 9（SpaceX）	Ku-band: North America, Pacific	Communication

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Recent Key News Releases

Date	Title（Click on each title to access the relevant release）
Aug 3, 2026	Notice Regarding the Completion of Payment and Changes in the Number of Shares in Connection with the Disposal of Treasury Shares as Restricted Shares for the Employee Stock Ownership Plan
Jul 22, 2026	SKY Perfect JSAT Selected as a Constituent of the "FTSE JPX Blossom Japan Index" and "FTSE JPX Blossom Japan Sector Relative Index"
Jul 17, 2026	Notice on the Completion of Payment for Disposal of Treasury Stock as Remuneration for Boad Directors, Executive Officers and Directors
Jul 16, 2026	ispace and SKY Perfect JSAT Sign MoU to Advance Commercial Communications Infrastructure for Japan's Lunar Exploration Missions
Jul 8, 2026	Corporate Governance Report
Jul 2, 2026	Number of Subscribers as of the End of June 2026
Jun 30, 2026	SKY Perfect JSAT Starts Data Provision from JAXA’s “DAICHI-4” (ALOS-4) Advanced Radar Satellite
Jun 25, 2026	Matters Concerning Controlling Shareholders, etc.
Jun 19, 2026	Notice on the Disposal of Treasury Stock as Stock-based Remuneration for Board Directors, Executive Officers and Directors
Jun 19, 2026	Notice of Appointment of Executives
Jun 12, 2026	SKY Perfect JSAT announces agreement as an authorized reseller of Amazon Leo to bring high-speed satellite connectivity to enterprise and public sector customers in Japan
Jun 10, 2026	SKY Perfect JSAT and Avanti Sign Agreement to Acquire Ka-band Communications Satellite“HYLAS 3”
Jun 2, 2026	Number of Subscribers as of the End of May 2026

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Recent Key News Releases

Date	Title（Click on each title to access the relevant release）
May 25, 2026	SKY Perfect JSAT Selects Kumamoto for New Teleport-First Presence in Kyushu to Expand Capacity and Strengthen Reliability-
May 19, 2026	SKY Perfect JSAT and Astroscale Form Strategic Partnership to Advance Space Infrastructure Development
May 13, 2026	Notice of Changes of Representative Director and Appointment of Executives
May 13, 2026	Notice Regarding Revision of Directors' Remuneration (Including Remuneration for Granting of Restricted Stock)
May 8, 2026	Number of Subscribers as of the End of April 2026
Apr 30, 2026	Notice Regarding the Ratio of Voting Rights of Foreign Nationals
Apr 28, 2026	Notice of Surplus Dividend for FY2025 and FY2026 Dividend Forecast (Increase)
Apr 28, 2026	Notice Regarding Disposal of Treasury Shares for the Employee Stock Ownership Plan
Apr 28, 2026	Space Compass and Airbus Sign MOU to Explore Cooperation in Optical Communications and Earth Observation Solutions

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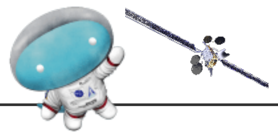
Major Risks Recognized by the Group



For details, please refer to p.28 of the Annual Securities Report submitted on June 16, 2026. <only in Japanese >

Risk	Segment	Overview
Risks related to business investments	Company-wide	Risk that delays in reviewing or exiting unprofitable businesses or new businesses, or inadequate management of equity and other investments, may hinder the reallocation of management resources and lead to impairment or loss of invested capital. (Countermeasures) ・Manage risks through thorough due diligence and analysis, appropriate partner selection, and phased decision-making prior to investment. ・Continue to monitor the market environment and progress after investments are made and flexibly review plans as necessary.
Risks related to leakage or mishandling of confidential and personal information, and cybersecurity	Company-wide	Risk that cyberattacks, human error, or other factors may cause leakage of critical or personal information or system outages, leading to disruption of business operations, loss of social trust, and additional response costs. (Countermeasures) ・Strengthen information security governance through certifications such as ISMS, establishment of management structures, and dedicated committees. ・Prevent unauthorized access and information leakage through operation of a CSIRT (Computer Security Incident Response Team) and a multilayered defense system.
Risks related to declining competitiveness of the Broadcasting & Video Streaming Business	Media Business	Risk that changes in the viewing environment and subscriber' behavior may reduce the profitability of the Broadcasting & Video Streaming Business. (Countermeasures) ・Maintain and grow the number of subscribers by strengthening core products, enhancing content, and implementing pricing measures. ・Maintain and expand the revenue base by strengthening service deployment, including video streaming and fiber-optic re-transmission services.

*The risks described above represent the items that the Group recognizes as major risks. They do not cover all risks faced by the Group.
There may be unknown risks that the Group does not currently recognize, or risks that may become more significant in the future and have a material impact on the Group's business, financial position, operating results, etc.

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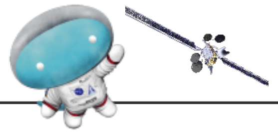
Major Risks Recognized by the Group



For details, please refer to p.28 of the Annual Securities Report submitted on June 16, 2026. <only in Japanese >

Risk	Segment	Overview
Risks related to declining competitiveness in the satellite communications market	Space Business	Risk that technological advances and changes in the competitive environment may reduce the competitiveness of the Company's core products and services, thereby affecting profitability. (Countermeasures) ・Strengthen the business foundation through long-term contract proposals and utilization of ground facilities, while flexibly responding to diverse needs. ・Expand new services and revenue opportunities through participation in government projects, overseas expansion, and adoption of new technologies.
Risks related to procurement of communications satellites	Space Business	Risk that uncertainties in delivery schedules, performance, and costs may materialize in the procurement of satellites, ground facilities, and other equipment, affecting business plans. (Countermeasures) ・Reduce the risk of procurement delays or failures by securing backup satellites, arranging alternative procurement and placing advance orders for items with long lead times. ・Mitigate the risk of cost increases and losses through milestone payments, compensation clauses, and insurance contracts.
Risks related to operation of communications satellites	Space Business	Risk that difficulties in optimizing the satellite fleet configuration and deployment timing may result in service interruptions and additional customer support costs. (Countermeasures) ・Ensure prompt service continuity in the event of failures through the use of backup operation using backup satellites. ・Minimize service outages and revenue impact by switching services to other satellites and optimizing fleet operations.

*The risks described above represent the items that the Group recognizes as major risks. They do not cover all risks faced by the Group.
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