[English translation from the original Japanese language document]

Consolidated Financial Summary for the First Three Months Ended June 30, 2026 [IFRS]

August 5, 2026

Company Name : SUZUKI MOTOR CORPORATION
Listings : Tokyo Stock Exchange
Securities code : 7269
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Start of Payment of Cash Dividends : —
Preparation of Supplemental Explanation Materials : Yes
Holding of Presentation Meeting on Financial Results : Yes

(Amounts less than one million yen are rounded down)

1. Consolidated Operating Results for FY2026 first three months (April 1 – June 30, 2026)

(1) Consolidated Management Results

(Percentage indicates change from the same period of the previous fiscal year)

	Revenue		Operating profit		Profit before tax		Profit		Profit attributable to owners of parent		Comprehensive income	
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
FY2026 first three months	1,705,769	22.0	158,010	11.2	283,201	61.2	202,883	56.8	183,607	80.0	239,206	220.0
FY2025 first three months	1,397,770	(4.1)	142,136	(9.8)	175,727	(7.3)	129,423	(8.8)	102,025	(10.7)	74,740	(74.0)

	Earnings per share attributable to owners of parent, Basic	Earnings per share attributable to owners of parent, Diluted
	Yen	Yen
FY2026 first three months	95.17	95.16
FY2025 first three months	52.88	52.88

(2) Consolidated Financial Position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets
	Millions of Yen	Millions of Yen	Millions of Yen	%
FY2026 first quarter	6,798,353	4,337,108	3,539,267	52.1
FY2025	6,636,815	4,153,109	3,382,083	51.0

2. Cash Dividends

	Cash dividends per share				
	First quarter	Second quarter	Third quarter	Year-end	Annual
	Yen	Yen	Yen	Yen	Yen
FY2025	—	22.00	—	24.00	46.00
FY2026	—				
FY2026 (Forecast)		25.00	—	26.00	51.00

[Note] Revision of the latest forecasts of cash dividends announced: None

3. Forecasts for Consolidated Operating Results of FY2026 (April 1, 2026 – March 31, 2027)

(Percentage indicates change from the previous fiscal year)

	Revenue		Operating profit		Profit before tax		Profit attributable to owners of parent		Earnings per share attributable to owners of parent, Basic
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Yen
Full year	6,900,000	9.6	540,000	(13.3)	720,000	(1.5)	420,000	(4.4)	217.69

[Note] Revisions of the latest forecasts for consolidated operating results announced: Yes

* Notes

(1) Significant changes in the scope of consolidation during the period : None

(2) Changes in accounting principles and changes in accounting estimates
1) Changes in accounting principles required by IFRS : None
2) Changes in accounting principles other than 1) : None
3) Changes in accounting estimates : None

(3) Number of outstanding shares (common stock)

(Shares)

1) Number of outstanding shares at the end of period (including treasury shares)	FY2026 Q1	1,964,586,400	FY2025	1,964,586,400
2) Number of treasury shares at the end of period	FY2026 Q1	35,312,654	FY2025	35,312,503
3) Average number of outstanding shares during period (First three months)	FY2026 Q1	1,929,273,820	FY2025 Q1	1,929,275,004

* Review of the quarterly consolidated financial statements by a certified public accountant or audit firm : None

* Explanation regarding the appropriate use of forecasts for operating results, other information

(Cautions for Forward-looking Statement)
The forward-looking statements are based on currently available information and assumptions, contain risks and uncertainty, and do not constitute guarantees of future achievement. Please note that the future results may greatly vary by the changes of various factors.
Those factors, which may influence the future results, include geopolitical risk, economic conditions and the trend of demand in major markets, and the fluctuations of foreign exchange rates.

(Financial Results Supplementary Explanatory Materials)
Financial Results Supplementary Explanatory Materials are available on our website (https://www.globalsuzuki.com) on August 5, 2026.

[Attachment]

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1. Summary of Management Results, etc.

(1) Explanation regarding management results

Regarding the management results for the first three months ended June 30, 2026, despite headwinds from soaring raw material prices caused by the Middle East situation, driven by activities to improve profitability such as foreign exchange effects, increased unit sales, improvement in product mix, and cost reductions, revenue increased by ¥308.0 billion (22.0%) year-on-year (YoY) to ¥1,705.8 billion, and operating profit increased by ¥15.9 billion (11.2%) YoY to ¥158.0 billion. Mainly due to gain on valuation of financial assets and other factors, profit before tax increased by ¥107.5 billion (61.2%) YoY to ¥283.2 billion. Profit attributable to owners of parent increased by ¥81.6 billion (80.0%) YoY to ¥183.6 billion.

Operating results by Segment are as outlined below:

1) Automobile Business

Revenue increased by ¥283.9 billion (22.6%) YoY to ¥1,541.7 billion. Operating profit increased by ¥14.9 billion (12.5%) YoY to ¥134.3 billion.

In the first three months, total unit sales increased because unit sales in India, which has remained strong since last year's GST revision, and Pakistan, where demand is robust, increased.

2) Motorcycle Business

Revenue was ¥124.4 billion, an increase of ¥19.6 billion (18.7%) YoY. Operating profit increased by ¥1.7 billion (13.1%) YoY to ¥14.4 billion because unit sales in India, and Latin America remained strong, and unit sales in Europe also increased.

3) Marine Business

Revenue increased by ¥5.0 billion (15.6%) YoY to ¥36.8 billion. Operating profit decreased by ¥0.6 billion (6.8%) YoY to ¥8.5 billion.

4) Other Business

Revenue decreased by ¥0.5 billion (14.1%) YoY to ¥2.8 billion. Operating profit decreased by ¥0.1 billion (7.3%) YoY to ¥0.7 billion.

(2) Explanation regarding financial positions

With respect to the financial positions at the end of the current quarterly consolidated fiscal year, total assets were ¥6,798.4 billion (increased by ¥161.5 billion from the end of the previous consolidated fiscal year).

Total liabilities were ¥2,461.2 billion (decreased by ¥22.5 billion from the end of the previous consolidated fiscal year).

As for the borrowings, we intend to maintain the current borrowing level for the time being due to the unstable global situation.

Total equity was ¥4,337.1 billion (increased by ¥184.0 billion from the end of the previous consolidated fiscal year).

As a result, ratio of equity attributable to owners of parent to total assets was 52.1% (51.0% at the end of the previous consolidated fiscal year).

(3) Explanation regarding cash flows

The balance of cash and cash equivalents at the end of the current quarterly consolidated fiscal year was ¥1,006.6 billion (increased by ¥33.4 billion from the end of the previous consolidated fiscal year).

1) Cash flows from operating activities

Net cash provided by operating activities for the three months ended June 30, 2026 was ¥86.4 billion (¥64.0 billion was provided for the same period of the previous fiscal year). This was mainly due to profit before tax of ¥283.2 billion.

2) Cash flows from investing activities

Net cash used in investing activities for the three months ended June 30, 2026 was ¥4.4 billion (¥27.3 billion was used for the same period of the previous fiscal year). This was mainly due to purchase of property, plant and equipment and other assets of ¥142.4 billion.

3) Cash flows from financing activities

Net cash used in financing activities for the three months ended June 30, 2026 was ¥54.8 billion (¥34.1 billion was used for the same period of the previous fiscal year). This was mainly due to dividends paid to owners of parent of ¥46.3 billion.

(4) Explanation regarding future forecasts such as forecasts for consolidated operating results

Regarding the forecasts for consolidated operating results, the Group has revised the forecasts announced on May 14, 2026. In addition to revising the foreign exchange assumptions toward a weaker yen, as global sales remain strong, revenue is expected to increase by ¥100.0 billion from the previous forecast to ¥6,900.0 billion. While we expect operating profit to increase by ¥10.0 billion due to foreign exchange effects and by ¥70.0 billion from business activities due to strengthening our earnings base, including increased unit sales, improvement in product mix, cost reductions, and fixed cost savings, resulting in a total increase of ¥80.0 billion, operating profit is expected to decrease by ¥30.0 billion from the previous forecast to ¥540.0 billion, as these increases will be more than offset by the impact of rising raw material prices caused by the Middle East situation.

Although future operating results may fluctuate depending on trends in international situations including the Middle East, raw material prices, and foreign exchange rates, we will further accelerate our initiatives to strengthen our earnings base.

Forecasts for Consolidated Operating Results of FY2026 (April 1, 2026 – March 31, 2027)

	Revenue	Operating profit	Profit before tax	Profit attributable to owners of parent	Earnings per share attributable to owners of parent, Basic
	Millions of Yen	Millions of Yen	Millions of Yen	Millions of Yen	Yen
Previous Forecast (A)	6,800,000	570,000	660,000	380,000	196.97
Revised Forecast (B)	6,900,000	540,000	720,000	420,000	217.69
Change (B-A)	100,000	(30,000)	60,000	40,000	20.73
Change (%)	1.5	(5.3)	9.1	10.5	10.5
Previous results	6,292,967	622,909	730,744	439,267	227.69

2. Condensed Quarterly Consolidated Financial Statements and Significant Notes

(1) Condensed Quarterly Consolidated Statement of Financial Position

(Millions of Yen)

	FY2025 (As of March 31, 2026)	FY2026 first quarter (As of June 30, 2026)
Assets		
Current assets		
Cash and cash equivalents	973,291	1,006,644
Trade and other receivables	612,892	612,022
Inventories	692,677	680,807
Income taxes receivable	15,764	20,351
Other financial assets	414,319	230,488
Other current assets	196,123	233,326
Subtotal	2,905,069	2,783,641
Assets held for sale	8,026	—
Total current assets	2,913,096	2,783,641
Non-current assets		
Property, plant and equipment	1,802,113	1,821,152
Right-of-use assets	57,684	125,905
Intangible assets	185,449	181,112
Investments accounted for using equity method	141,790	142,786
Other financial assets	1,423,447	1,630,931
Deferred tax assets	71,228	70,948
Other non-current assets	42,005	41,875
Total non-current assets	3,723,719	4,014,712
Total assets	6,636,815	6,798,353

(Millions of Yen)

	FY2025 (As of March 31, 2026)	FY2026 first quarter (As of June 30, 2026)
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	538,288	507,152
Bonds and borrowings	263,394	186,005
Income taxes payable	66,375	65,614
Other financial liabilities	85,073	90,624
Provisions	134,298	132,679
Other current liabilities	589,472	559,366
Total current liabilities	1,676,902	1,541,441
Non-current liabilities		
Bonds and borrowings	485,229	566,405
Other financial liabilities	60,437	60,422
Retirement benefit liability	49,608	45,932
Provisions	27,607	27,529
Deferred tax liabilities	126,801	161,176
Other non-current liabilities	57,117	58,337
Total non-current liabilities	806,803	919,803
Total liabilities	2,483,705	2,461,244
Equity		
Equity attributable to owners of parent		
Share capital	138,370	138,370
Capital surplus	46,864	40,219
Retained earnings	2,986,707	3,122,827
Treasury shares	(39,168)	(39,169)
Other components of equity	249,310	277,019
Total equity attributable to owners of parent	3,382,083	3,539,267
Non-controlling interests	771,025	797,840
Total equity	4,153,109	4,337,108
Total liabilities and equity	6,636,815	6,798,353

(2) Condensed Quarterly Consolidated Statement of Income and Condensed Quarterly Consolidated Statement of Comprehensive Income

[Condensed Quarterly Consolidated Statement of Income]

(Millions of Yen)

	FY2025 first three months (April 1 – June 30, 2025)	FY2026 first three months (April 1 – June 30, 2026)
Revenue	1,397,770	1,705,769
Cost of sales	(1,035,077)	(1,305,068)
Gross profit	362,693	400,701
Selling, general and administrative expenses	(226,297)	(260,137)
Other income	7,166	20,055
Other expenses	(1,426)	(2,608)
Operating profit	142,136	158,010
Finance income	37,318	130,657
Finance costs	(5,554)	(6,463)
Share of profit (loss) of investments accounted for using equity method	1,826	996
Profit before tax	175,727	283,201
Income tax expense	(46,304)	(80,318)
Profit	129,423	202,883
Profit attributable to		
Owners of parent	102,025	183,607
Non-controlling interests	27,397	19,275
Profit	129,423	202,883
Earnings per share attributable to owners of parent		
Basic (Yen)	52.88	95.17
Diluted (Yen)	52.88	95.16

[Condensed Quarterly Consolidated Statement of Comprehensive Income]

(Millions of Yen)

	FY2025 first three months (April 1 – June 30, 2025)	FY2026 first three months (April 1- June 30, 2026)
Profit	129,423	202,883
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Remeasurements of defined benefit plans	(1,416)	(1,578)
Financial assets measured at fair value through other comprehensive income	2,937	5,297
Share of other comprehensive income of investments accounted for using equity method	—	0
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	(54,972)	31,194
Share of other comprehensive income of investments accounted for using equity method	(1,231)	1,410
Total other comprehensive income	(54,682)	36,323
Comprehensive income	74,740	239,206
Comprehensive income attributable to		
Owners of parent	68,698	210,140
Non-controlling interests	6,041	29,066
Comprehensive income	74,740	239,206

(3) Condensed Quarterly Consolidated Statement of Changes in Equity

FY2025 first three months (April 1 – June 30, 2025)

(Millions of Yen)

	Equity attributable to owners of parent						Non-controlling interests	Total equity
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity	Total		
As of April 1, 2025	138,370	59,013	2,619,684	(39,166)	192,758	2,970,660	717,410	3,688,070
Comprehensive income								
Profit			102,025			102,025	27,397	129,423
Other comprehensive income					(33,326)	(33,326)	(21,356)	(54,682)
Total comprehensive income	—	—	102,025	—	(33,326)	68,698	6,041	74,740
Transfer to retained earnings			(1,112)		1,112	—		—
Transactions with owners								
Dividends of surplus			(40,522)			(40,522)	(70)	(40,592)
Purchase of treasury shares				(0)		(0)		(0)
Purchase of shares of consolidated subsidiaries		(6)				(6)	(23)	(29)
Other						—	(27)	(27)
Total transactions with owners	—	(6)	(40,522)	(0)	—	(40,529)	(120)	(40,649)
As of June 30, 2025	138,370	59,006	2,680,075	(39,166)	160,544	2,998,830	723,331	3,722,161

FY2026 first three months (April 1 – June 30, 2026)

(Millions of Yen)

	Equity attributable to owners of parent						Non-controlling interests	Total equity
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity	Total		
As of April 1, 2026	138,370	46,864	2,986,707	(39,168)	249,310	3,382,083	771,025	4,153,109
Comprehensive income								
Profit			183,607			183,607	19,275	202,883
Other comprehensive income					26,532	26,532	9,790	36,323
Total comprehensive income	—	—	183,607	—	26,532	210,140	29,066	239,206
Transfer to retained earnings			(1,175)		1,175	—		—
Transactions with owners								
Dividends of surplus			(46,311)			(46,311)	(51)	(46,362)
Purchase of treasury shares				(0)		(0)		(0)
Purchase of shares of consolidated subsidiaries		(6,716)				(6,716)	(2,199)	(8,915)
Share-based payment transactions		71				71		71
Total transactions with owners	—	(6,644)	(46,311)	(0)	—	(52,956)	(2,250)	(55,207)
As of June 30, 2026	138,370	40,219	3,122,827	(39,169)	277,019	3,539,267	797,840	4,337,108

(4) Condensed Quarterly Consolidated Statement of Cash Flows

(Millions of Yen)

	FY2025 first three months (April 1 – June 30, 2025)	FY2026 first three months (April 1 – June 30, 2026)
Cash flows from operating activities		
Profit before tax	175,727	283,201
Depreciation and amortization	64,140	74,205
Finance costs (income)	(35,228)	(125,212)
Share of loss (profit) of investments accounted for using equity method	(1,826)	(996)
Decrease (increase) in inventories	(8,632)	20,462
Decrease (increase) in trade and other receivables	(8,010)	3,095
Increase (decrease) in trade and other payables	(41,491)	(37,552)
Increase (decrease) in liabilities related to provisions and employee benefits	13,663	2,099
Other	(64,137)	(88,631)
Subtotal	94,204	130,671
Dividends received	2,664	3,004
Interest received	8,126	6,224
Interest paid	(2,622)	(3,969)
Income taxes paid	(38,390)	(49,501)
Net cash provided by (used in) operating activities	63,983	86,430
Cash flows from investing activities		
Net decrease (increase) in time deposits	10,029	17,373
Purchase of property, plant and equipment and other assets	(100,795)	(142,382)
Proceeds from sale of property, plant and equipment and other assets	1,406	23,352
Purchase of intangible assets and expenditure on internally generated intangible assets	(8,465)	(5,478)
Proceeds from sale of intangible assets	58	38
Payments for loans receivable	(77)	(935)
Collection of loans receivable	167	1,089
Purchase of other financial assets	(379,979)	(453,824)
Proceeds from sale or collection of other financial assets	450,319	556,401
Net cash provided by (used in) investing activities	(27,337)	(4,363)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(11,957)	(6,721)
Proceeds from long-term borrowings	63,949	121,500
Repayments of long-term borrowings	(41,952)	(111,204)
Repayments of lease liabilities	(3,522)	(3,126)
Purchase of treasury shares	(0)	—
Dividends paid to owners of parent	(40,526)	(46,321)
Dividends paid to non-controlling interests	(66)	(55)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(29)	(8,915)
Net cash provided by (used in) financing activities	(34,106)	(54,845)
Effect of exchange rate changes on cash and cash equivalents	4,028	6,131
Net increase (decrease) in cash and cash equivalents	6,568	33,353
Cash and cash equivalents at beginning of period	842,710	973,291
Cash and cash equivalents at end of period	849,278	1,006,644

(5) Notes to Condensed Quarterly Consolidated Financial Statements

(Assumption for Going Concern)

None

(Segment Information)

1. Outline of Reportable Segment

The reportable segment of the Group are the components of the Group business for which discrete financial information is available, and whose operating results are regularly reviewed by our decision-making body such as Board of Directors to make decisions about resources to be allocated to the segment and to assess its performance.

The Group has four reportable segments of "Automobile business", "Motorcycle business", "Marine business" and "Other business" based on the form of management organization and nature of products and services.

Main products and services of each segment are as follows:

Segment	Main products and services
Automobile business	Mini vehicles, Sub-compact vehicles, Standard-sized vehicles
Motorcycle business	Motorcycles, All terrain vehicles
Marine business	Outboard motors
Other business	Motorized wheelchairs, Solar power generation, Real estate

2. Information about Reportable Segment

Information by reportable segment for the Group is as follows.

FY2025 first three months (April 1 – June 30, 2025)

(Millions of Yen)

	Reportable Segment						Total
	Automobile business	Motorcycle business	Marine business	Other business	Total	Adjustment	
Revenue							
Revenue from external customers	1,257,837	104,795	31,872	3,264	1,397,770	—	1,397,770
Total	1,257,837	104,795	31,872	3,264	1,397,770	—	1,397,770
Operating profit	119,446	12,761	9,166	762	142,136	—	142,136
Finance income							37,318
Finance costs							(5,554)
Share of profit (loss) of investments accounted for using equity method							1,826
Profit before tax							175,727

FY2026 first three months (April 1 – June 30, 2026)

(Millions of Yen)

	Reportable Segment						Total
	Automobile business	Motorcycle business	Marine business	Other business	Total	Adjustment	
Revenue							
Revenue from external customers	1,541,689	124,431	36,846	2,802	1,705,769	—	1,705,769
Total	1,541,689	124,431	36,846	2,802	1,705,769	—	1,705,769
Operating profit	134,322	14,436	8,544	706	158,010	—	158,010
Finance income							130,657
Finance costs							(6,463)
Share of profit (loss) of investments accounted for using equity method							996
Profit before tax							283,201