August 4, 2026

Notice Concerning Changes to Dividend Policy and Revision to Year-End Dividend Forecasts (Dividend Increase)

Tokyo, August 4, 2026 – KH Neochem Co., Ltd. (TSE: 4189, President and CEO: Michio Takahashi, “the Company”) announced that it has decided, at a meeting of the Board of Directors held on August 4, 2026, to change its Dividend Policy and revise its dividend forecasts per share as described below.

1. Changes to Dividend Policy

(1) Reason for Dividend Policy Change

The Company maintains management that emphasizes a balance between growth and strategic investment and shareholder returns while working to strengthen profitability. To further improve capital efficiency and enhance shareholder returns, the Company has decided to change its dividend policy.

(2) Details of Changes to Dividend Policy (changes are underlined)

(Before Change)

The Company considers returning profits to shareholders and achieving continuous corporate growth as one of the most important management issues. Accordingly, its fundamental policy is to maintain continuous and stable dividends while balancing retained earnings with investments in future growth areas. The Company targets a dividend payout ratio of approximately <u>40%</u> and DOE (dividend on equity) of at least <u>4%</u>.

(After Change)

The Company considers returning profits to shareholders and achieving continuous corporate growth as one of the most important management issues. Accordingly, its fundamental policy is to maintain continuous and stable dividends while balancing retained earnings with investments in future growth areas. The Company targets a dividend payout ratio of approximately <u>50%</u> and DOE (dividend on equity) of at least <u>5%</u>.

(3) Effective Date

These Changes are effective for the fiscal year ending December 31, 2026.

2. Revision to Dividend Forecasts

(1) Reason for Revision to Dividend Forecasts

Based on the above changes in Dividend Policy, the Company has increased the year-end Dividend Forecasts for the fiscal year ending December 31, 2026, by 20.00 yen per share, from our previous Dividend Forecasts of 55.00 yen per share to 75.00 yen per share. Together with the second-quarter-end dividend (55.00 yen per share), the forecasts for the annual dividend will be 130.00 yen per share.

(2) Details of Dividend Forecasts

	Annual dividends		
	Second quarter end	Fiscal year end	Total
Previous forecasts (Announced May 11, 2026)	55.00 yen	55.00 yen	110.00 yen
Revised forecasts		75.00 yen	130.00 yen
Actual results for the current fiscal year	55.00 yen		
Actual results for the previous fiscal year (Fiscal year ended December 31, 2025)	52.50 yen	52.50 yen	105.00 yen

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