



July 31, 2026

Company Name: Kioxia Holdings Corporation
Representative: Representative Director, President and CEO Hiroo Ota
Securities Code: 285A, TSE Prime
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Notice Regarding Granting of Units Under Continuous Service Stock-Based Remuneration Plan and Performance-Linked Stock-Based Remuneration Plan

At the Board of Directors Meeting held today, the Company resolved to grant units (rights to receive Company shares and money under the subsequently defined RSU plan and PSU plan) under the continuous service stock-based remuneration (restricted stock unit; hereinafter "RSU") plan and performance-linked stock-based remuneration (performance share unit; hereinafter "PSU") plan approved at the 8th Annual General Meeting of Shareholders held on June 25, 2026.

1. Granting of RSUs

(1) Recipients and number of RSUs to be granted

Directors of the Company	7	RSUs equivalent to a total maximum of 16,762 shares
Executive officers of the Company's subsidiary	12	RSUs equivalent to a total maximum of 8,373 shares
	Total: 19	Total RSUs equivalent to a maximum of 25,135 shares

* In consideration of the tax payment burden incurred by the recipients, while a percentage (between 45% and 100%; determined separately by the Board of Directors) of the shares paid to the recipients may be provided in money (nonresidents may be paid in full by money based on local legislations), the number of equivalent shares is calculated under the assumption that all shares are paid in shares and not in money (i.e. the number of shares is the highest possible).

(2) Overview of RSU plan

The RSU plan is a plan under which Company shares and money are paid as remuneration for the period from the end of the 8th Annual General Meeting of Shareholders to the end of the ordinary general meeting of shareholders of the Company held the following year ("Applicable Period"), on the condition of continuous service for the three years from the end of the 8th Annual General Meeting of Shareholders to the ordinary general meeting of shareholders held three years later ("RSU Continuous Service Period"; together with the subsequently defined

“PSU Continuous Service Period” collectively the “Continuous Service Period”; however, the RSU Continuous Service Period for outside directors shall be the year between the end of the 8th Annual General Meeting of Shareholders to the ordinary general meeting of shareholders of the Company held the following year), after the end of the RSU Continuous Service Period.

(3) Granting date of RSUs

Planned for August 26, 2026

2. Granting of PSUs

(1) Recipients and number of PSUs to be granted

Directors of the Company (excluding those who do not concurrently serve as executive officers)	2	PSUs equivalent to a total maximum of 57,332 shares
Executive officers of the Company's subsidiary	1	PSUs equivalent to a total maximum of 1,505 shares
	Total: 3	Total PSUs equivalent to a maximum of 58,837 shares

* The number of equivalent shares is based on the assumption that the degree of achievement of the performance targets under the PSU plan is the highest possible (i.e. the number of shares is the highest possible).

* In consideration of the tax payment burden incurred by the recipients, while a percentage (between 45% and 100%; determined separately by the Board of Directors) of the shares paid to the recipients may be provided in money (nonresidents may be paid in full by money based on local legislations), the number of equivalent shares is calculated under the assumption that all shares are paid in shares and not in money (i.e. the number of shares is the highest possible).

(2) Overview of PSU plan

The PSU plan is a plan under which a number of Company shares and money are paid are paid as remuneration for the Applicable Period in accordance with the degree of achievement of performance targets over the three years between the end of the 8th Annual General Meeting of Shareholders and the ordinary general meeting of shareholders held three years later (“performance evaluation period”), on the condition of continuous service for the three years from the end of the 8th Annual General Meeting of Shareholders to the ordinary general meeting of shareholders held three years later (“PSU Continuous Service Period”), after the performance evaluation period.

(3) Granting date of PSUs

Planned for August 26, 2026

3. Means and Timing of Payment of Company Shares

The Company or its subsidiary will grant monetary compensation claims and money to each director and executive officer eligible to receive RSUs/PSUs after the end of the Continuous

Service Period or performance evaluation period, and will issue new shares of the Company or dispose treasury shares of the Company in return for the payment in kind of those monetary compensation claims in full.

The amount paid per share for Company shares issued or disposed of under the RSU plan or PSU plan shall be the closing price of regular transactions of Company shares at the Tokyo Stock Exchange on the business day immediately prior to the resolution date of the Board of Directors Meeting held within two months after the end of the Continuous Service Period regarding the issuance of new shares or the disposal of treasury shares for the purpose of distribution of Company shares (or, in the event that transactions are not concluded on the same day, the closing price of the most recent trading day prior to the resolution).

4. Handling in the event of reorganizations and other reasons

In the event that matters relating to a merger agreement in which the Company becomes an extinct company, a share exchange agreement or share transfer plan in which the Company becomes a wholly owned subsidiary, a new split plan or an absorption-type split agreement in which the Company becomes a split company (limited to split-off-type company splits), or a merger of shares, the acquisition of class shares with a clause for the acquisition of all shares, or a request for the sale of shares in which the Company is going to be controlled by a specific shareholder (collectively “Reorganizations”) are approved at the Company’s general meeting of shareholders (in the event that approval of the Reorganization by the Company’s general meeting of shareholders is not required, at the Board of Directors of the Company) during the Continuous Service Period (limited to cases where the effective date of the Reorganization is scheduled to come before the date of distribution of the Company shares and money under the RSU plan or PSU plan), prior to the effective date of the reorganization, the Board of Directors of the Company shall reasonably adjust, as necessary, the monetary compensation claims, amount of money, and number of Company shares, together with the timing of such distribution and allotment, within the limits of the maximum amount of monetary compensation claims and money and the maximum number of Company shares.

5. Other

The Company has submitted an extraordinary report in Japanese today in accordance with the Financial Instruments and Exchange Act regarding the granting of these units.

For details on the RSU plan and PSU plan, please refer to “Notice Regarding Revision of Stock-Based Remuneration Plan for Officers of the Company and its Subsidiaries” released on May 15, 2026 and “(Correction) Partial Correction to Notice Regarding Revision of Stock-Based Remuneration Plan for Officers of the Company and its Subsidiaries” released on June 12, 2026.