



June 24, 2026

To whom it may concern,

Company name KAPPA-CREATE CO., LTD.
Representative President and Tsuyoshi
Representative Director Yamakado
(Securities CODE 7421 TSE Prime)
Director and Chief of
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Notice on Capital Increase at an Overseas Subsidiary (Designation as a Specified Subsidiary)

We hereby announce that, at a meeting of the Board of Directors held today, we resolved to subscribe to a capital increase by our subsidiary, KAPPA CREATE VIETNAM COMPANY LIMITED.

As a result of this subscription, the company's share capital (paid-in amount; the same applies hereinafter) will be equivalent to 10 percent or more of our share capital, thereby qualifying it as a specified subsidiary.

Record

1.Reason for capital increase

Our company is subscribing to this capital increase for the purpose of raising the funds necessary for KAPPA CREATE VIETNAM COMPANY LIMITED to expand its business in the Socialist Republic of Vietnam.

2.Summary of the subject subsidiary

① Trade name	KAPPA CREATE VIETNAM COMPANY LIMITED	
② Location	Ho Chi Minh City, The Socialist Republic of Vietnam	
③ Title and name of the representative	LEE SEUNG SUP, Representative Director	
④ Business description	Food service business	
⑤ Share capital	1,500,000,000 Vietnamese dong (about 9 million yen)	
⑥ Date of establishment	April 8, 2026	
⑦ Shareholding ratio	KAPPA-CREATE CO., LTD. 100%	
⑧ Relationship between the listed company and the subject subsidiary	Capital relationship	This company was established as a wholly owned subsidiary of our company.
	Human relationship	We have assigned an executive from our company.
	Business relationship	None

(Note) As the subject company was established just recently, there is no relevant information for financial position and operating results in the recent three years.

3.Details of capital increase

- 1) Paid-in amount: 14,900,000,000 Vietnamese dong (about 91 million yen)
- 2) Payment date: June 30, 2026
- 3) Share capital after the capital increase: 16,400,000,000 Vietnamese dong (about 100 million yen)
- 4) Shareholding ratio after the capital increase: 100% owned by our company

4.Outlook

We expect this matter to have only a minor impact on our consolidated financial results for the fiscal year ending March 2027; however, in the event that any matters requiring disclosure arise in connection with this matter, we will announce them promptly.

End

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.