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MEMBERSHIP

June 24, 2026

Company name: Okamura Corporation
Representative: Masayuki Nakamura
Representative Director,
President and Chief Executive Officer
(Securities code: 7994, Prime Market of Tokyo Stock Exchange)
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Notice Regarding Dissolution of Consolidated Subsidiaries

Okamura Corporation (hereinafter the “Company”) hereby announces that, at a meeting of its Board of Directors held on June 24, 2026, it resolved to dissolve and liquidate its wholly owned subsidiaries, Sanyo Okamura Corporation (hereinafter the “Sanyo Okamura”) and Sunahata Co.,Ltd. (hereinafter the “Sunahata”), as set forth below. Although this matter does not fall under the timely disclosure standards, the Company has elected to disclose it on a voluntary basis.

1. Reason for the dissolutions

Based on the Long-term Vision and Mid-term Management Plan 2028 announced on May 29, 2026, the Company has been promoting structural reforms with the optimization of its production framework as a key initiative. In line with this policy, the Company has resolved to dissolve and liquidate Sanyo Okamura and Sunahata, which have manufactured the Company’s steel furniture and store fixtures. The Company will take appropriate measures to prevent any disruption to customers or other business partners.

2. Overview of subsidiaries to be dissolved

(1) Name	Sanyo Okamura Corporation
(2) Location	1 Ainomachi, Takahashi City, Okayama, Japan
(3) Job title and name of representative	Fumio Yoshida Representative Director and President
(4) Description of business	Manufacturing of steel furniture and store fixtures
(5) Paid-in capital	100 million yen
(6) Foundation	September 9, 1988
(7) Major shareholders and ownership ratios	Okamura Corporation (100%)

(8) Relationship with the Listed Company	Capital relationship	Wholly owned subsidiary of the Company.
	Personnel relationship	A former employee of the Company serves as President of the subsidiary.
	Business relationship	The Company outsources production of certain products to the subsidiary.
	Related party status	Consolidated subsidiary; therefore, classified as a related party.

(1) Name	Sunahata Co.,Ltd.	
(2) Location	4-13-1 Nishihokima, Adachi-ku, Tokyo, Japan	
(3) Job title and name of representative	Satoshi Yoshida Representative Director and President	
(4) Description of business	Manufacturing of fixtures for commercial facilities	
(5) Paid-in capital	60 million yen	
(6) Foundation	February 14, 1962	
(7) Major shareholders and ownership ratios	Okamura Corporation (100%)	
(8) Relationship with the Listed Company	Capital relationship	Wholly owned subsidiary of the Company.
	Personnel relationship	A former employee of the Company serves as President of the subsidiary.
	Business relationship	The Company outsources production of certain products to the subsidiary.
	Related party status	Consolidated subsidiary; therefore, classified as a related party.

3. Schedule of the dissolutions

Schedule	Sanyo Okamura Corpoation	Sunahata Co.,Ltd.
(1) Date of resolution by the Company's Board of Directors	June 24, 2026	June 24, 2026
(2) Scheduled suspension of operations	June 30, 2027	March 31, 2027
(3) Schedule for dissolution and liquidation	Dissolution procedures will commence promptly once the necessary procedures are in place. Liquidation is expected to be completed following the completion of required procedures under applicable laws and regulations. The specific timetable has not been determined at this time.	

4. Future Outlook

The impact of this matter on the Company's consolidated financial results is expected to be immaterial. The Company will promptly disclose any matters that require public announcement if they arise.