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Securities Code: 8141

June 5, 2026

(Commencement date of electronic provision measures: June 1, 2026)

To our shareholders:

Tatsuya Ogawa
President and CEO
Shinko Shoji Co., Ltd.
1-2-2 Osaki, Shinagawa-ku, Tokyo, Japan

NOTICE OF THE 73RD ORDINARY GENERAL MEETING OF SHAREHOLDERS

This notice is to inform you of the 73rd Ordinary General Meeting of Shareholders of Shinko Shoji Co., Ltd. (the “Company”), which will be held as described below.

In convening this year’s General Meeting of Shareholders, the Company has taken electronic provision measures for the information contained in the reference documents for the General Meeting of Shareholders, etc. (“matters subject to electronic provision measures”). Please access the following websites to view the information.

Company website	https://www.shinko-sj.co.jp/en/ Please access the Company’s website → Select “IR Information” then “Information on General Meeting of Shareholders” to view the information.
Tokyo Stock Exchange website (Search for a listed company)	https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show Please access the above Tokyo Stock Exchange website (Search for a listed company) → Enter “Shinko Shoji” in the “Issue name (company name)” field or “8141” in the securities “Code” field to run a search → Select “Basic information” and then “Documents for public inspection/PR information” to view the information.
Website dedicated to notices of general meetings of shareholders	https://www.smi.shinko-sj.co.jp/ir/ (available only in Japanese)

If you are not attending the meeting in person, you may exercise your voting rights via the Internet or in writing (by post). Please review the matters subject to electronic provision measures and the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights ahead of this General Meeting of Shareholders according to the “Guide to Exercising Your Voting Rights” (available only in Japanese) no later than 5:20 p.m., Wednesday, June 24, 2026 (JST).

- 1 Date and Time:** Thursday, June 25, 2026 at 10:00 a.m. (Opening at 9:00 a.m.) (JST)
- 2 Venue:** 3F, Otori, Hotel New Otani Inn
1-6-2 Osaki, Shinagawa-ku, Tokyo
(As the venue is different from last year, please refer to the “Guide to the venue of the Ordinary General Meeting of Shareholders” (available only in Japanese) at the end of the document and ensure that you visit the right venue.)
- 3 Purposes:**
- Items to be reported:**
1. Business Report and Consolidated Financial Statements for the 73rd Term (from April 1, 2025 to March 31, 2026), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
 2. Non-Consolidated Financial Statements for the 73rd Term (from April 1, 2025 - March 31, 2026)
- Items to be resolved:**
- Proposal 1:** Election of Seven (7) Directors and Board Members (excluding Directors and Board Members Who Are Audit and Supervisory Committee Members)
- Proposal 2:** Election of Three (3) Directors and Board Member Who are Audit and Supervisory Committee Members
- 4 Matters Decided in Connection with this Convocation:**
- Pursuant to laws and regulations and the Company’s Articles of Incorporation, among the matters subject to electronic provision measures, the following items are not included in the paper copy to be sent to shareholders who have requested it. In addition, the Audit and Supervisory Committee and the Accounting Auditor have audited the documents subject to audit, including the following matters.
 1. “Systems and Policies of the Company” under the Business Report
 2. “Consolidated Statement of Changes in Net Assets” and “Notes to the Consolidated Financial Statements” under the Consolidated Financial Statements
 3. “Non-Consolidated Statement of Changes in Net Assets” and “Notes to the Non-Consolidated Financial Statements” under the Non-Consolidated Financial Statements
 - If you exercise your voting rights both via the Internet and in writing (by post), the exercise of voting rights via the Internet shall be deemed valid. In addition, if you exercise your voting rights via the Internet multiple times, the final exercise of voting rights shall be deemed valid.
 - If you do not indicate your approval or disapproval of a proposal in the returned voting form, it will be treated as if you have indicated your approval.

Reference Documents for the General Meeting of Shareholders

Proposal 1: Election of Seven (7) Directors and Board Members (excluding Directors and Board Members Who Are Audit and Supervisory Committee Members)

As the terms of office of all seven (7) Directors and Board Members (excluding Directors and Board Members who are Audit and Supervisory Committee Members) will expire at the conclusion of this General Meeting, the Company proposes the election of seven (7) Directors and Board Members (excluding Directors and Board Members who are Audit and Supervisory Committee Members). The Audit and Supervisory Committee reviewed this proposal and found no points of concern.

The candidates for Directors and Board Members (excluding Directors and Board Members who are Audit and Supervisory Committee Members) are as follows.

No.	Name	Candidate attributes	Positions and responsibilities in the Company	Attendance at Board of Directors' meetings
1	Tatsuya Ogawa	[Reappointment]	President and CEO Responsible for Internal Audit Office, Business Strategy Office, and Embedded Solutions Sales Department	20/20
2	Katsuhiro Hosono	[Reappointment]	Managing Director and COO Overall Control of Sales Division and Marketing & Engineering Division, responsible for Sales Department 1, Chubu Tokai Area Department, Amusement Systems Sales Department, and Electronic Devices Sales Promotion Department	20/20
3	Shuji Isshiki	[Reappointment]	Managing Director and CFO Overall Control of Administrative Division, responsible for Corporate Planning & Human Resources Department, Information Systems Office, General Affairs Department, Accounting & Finance Department, Logistics Department, and Domestic Affiliated Companies	20/20
4	Katsuei Kobayashi	[Reappointment]	Director and Board Member Responsible for 1st Solutions Engineering Department, 2nd Solutions Engineering Department, and 3rd Solutions Engineering Department	20/20
5	Kunihiro Inoue	[Reappointment]	Director and Board Member Responsible for West Japan Area Department, Automotive Sales Department, Sales Support Office, Overseas Sales Promotion Department, and Overseas Affiliated Companies; General Manager of Overseas Sales Promotion Department	20/20

No.	Name	Candidate attributes	Positions and responsibilities in the Company	Attendance at Board of Directors' meetings
6	Masanori Ishito	[Reappointment]	Director and Board Member Responsible for Sales Department 2, East Japan Area Department, Koshinetsu Area Department, and EMS Sales Promotion Department	20/20
7	Tatsuyoshi Yoshiike	[Reappointment] [Outside] [Independent]	Director and Board Member	20/20

Reappointment Candidate for reappointment as Director and Board Member
Outside Candidate for Outside Director and Board Member
Independent Independent officer as prescribed by the Tokyo Stock Exchange

No.	Name (Date of birth)	Career summary, position and responsibilities		Number of the Company’s shares owned
1	Tatsuya Ogawa (December 17, 1963) [Reappointment] [Status of attendance at Board of Directors’ meetings] 20/20	April 1986 November 1996 April 2006 June 2008 April 2013 April 2026	Joined the Company President of NOVALUX EUROPE LTD. (secondment) President of Novalux Hong Kong Electronics Ltd. (secondment) Director and Board Member of the Company President and CEO of the Company President and CEO of the Company (responsible for Internal Audit Office, Business Strategy Office, and Embedded Solutions Sales Department) (present position)	22,700
	[Reasons for nomination as candidate for Director and Board Member] After being stationed at overseas subsidiaries for about 20 years, Tatsuya Ogawa has garnered extensive experience at overseas businesses that utilize semiconductor design technologies. During this period, for 10 years, he served as President of local subsidiaries and produced a track record of rapidly developing the overseas business and contributing to the strengthening of the revenue foundation. As he is knowledgeable about the electronics industry and has management capabilities with a high degree of insight, he can be expected to respond promptly and optimally to diversifying management issues and further improve corporate value. Therefore, he has been nominated as a candidate for Director and Board Member.			
2	Katsuhiro Hosono (August 23, 1966) [Reappointment] [Status of attendance at Board of Directors’ meetings] 20/20	April 1989 April 2007 June 2014 April 2026	Joined the Company Branch Manager of Nagoya Office Director and Board Member of the Company Managing Director and COO of the Company (Overall Control of Sales Division and Marketing & Engineering Division, responsible for Sales Department 1, Chubu Tokai Area Department, Amusement Systems Sales Department, and Electronic Devices Sales Promotion Department) (present position)	8,500
	[Reasons for nomination as candidate for Director and Board Member] Katsuhiro Hosono has been involved in sales related to OA equipment and the assembly business for many years since joining the Company and has a track record of significantly developing the amusement business, in particular. He is currently working on strengthening the revenue foundation as Managing Director and COO in charge of the entire Sales Division and Marketing & Engineering Division. Drawing on advanced knowledge, abundant experience, and extensive connections garnered through such a career, he can be expected to respond promptly and accurately to management issues arising from changes in the business environment. Therefore, he has been nominated as a candidate for Director and Board Member.			

No.	Name (Date of birth)	Career summary, position and responsibilities		Number of the Company's shares owned
3	Shuji Isshiki (March 28, 1964) [Reappointment] [Status of attendance at Board of Directors' meetings] 20/20	April 1986 October 2009 May 2012 April 2017 January 2019 June 2019 April 2026	Joined The Bank of Yokohama, Ltd. Deputy Manager of Financial Market Department of The Bank of Yokohama, Ltd. Deputy Manager, in charge of ALM, Corporate Planning Department of The Bank of Yokohama, Ltd. Senior Manager of Corporate Planning Department of Concordia Financial Group, Ltd. (secondment) Joined the Company Director and Board Member of the Company Managing Director and CFO of the Company (Overall Control of Administrative Division, responsible for Corporate Planning & Human Resources Department, Information Systems Office, General Affairs Department, Accounting and Finance Department, Logistics Department, and Domestic Affiliated Companies) (present position)	8,200
	[Reasons for nomination as candidate for Director and Board Member] With over 30 years of experience working at financial institutions, Shuji Isshiki has abundant experience in the planning department, including the formulation of investment and procurement plans for the entire bank and the formulation of strategies for market departments. He is in charge of the overall Administrative Division at the Company in a wide range of areas, such as corporate planning, financial strategy, and risk management, and is working on improving corporate value by strengthening corporate governance. Drawing on advanced knowledge garnered through such a career, he can be expected to respond promptly and appropriately to diversifying management issues. Therefore, he has been nominated as a candidate for Director and Board Member.			
4	Katsuei Kobayashi (September 19, 1966) [Reappointment] [Status of attendance at Board of Directors' meetings] 20/20	April 1990 July 2000 April 2011 June 2013 June 2019 April 2026	Joined NEC Corporation NEC Electronics Inc. (secondment) Senior Manager of Automotive Electronics Control Systems Marketing Department, Automotive Systems Division, Renesas Electronics Corporation Joined the Company Director and Board Member of the Company Director and Board Member of the Company (responsible for 1st Solutions Engineering Department, 2nd Solutions Engineering Department, and 3rd Solutions Engineering Department) (present position)	1,400
	[Reasons for nomination as candidate for Director and Board Member] Katsuei Kobayashi has been engaged for many years in semiconductor development and solution development at NEC and Renesas Electronics. Furthermore, he has knowledge of development and sales management on the global stage from his experience of being stationed in the U.S. He can be expected to respond promptly and accurately during this period of reform in the electronics industry, which includes IoT, AI, and the rapid shift from automobiles to electric vehicles. Therefore, he has been nominated as a candidate for Director and Board Member.			

No.	Name (Date of birth)	Career summary, position and responsibilities		Number of the Company's shares owned
5	Kunihiro Inoue (October 11, 1965) [Reappointment] [Status of attendance at Board of Directors' meetings] 20/20	April 1988	Joined the Company	4,700
		April 2006	Branch Manager of Osaka Office	
		April 2009	Department Manager of West Japan Area Department	
		April 2016	President of SHINKO (PTE) LTD. (secondment)	
		June 2020	Director and Board Member of the Company	
		April 2026	Director and Board Member of the Company (responsible for West Japan Area Department, Automotive Sales Department, Sales Support Office, Overseas Sales Promotion Department, and Overseas Affiliated Companies; General Manager of Overseas Sales Promotion Department) (present position)	
[Reasons for nomination as candidate for Director and Board Member] Since joining the Company, Kunihiro Inoue has been involved in sales related to automotive electronic components for many years and also served as President of an overseas subsidiary. He is currently implementing initiatives for global business development as Director and Board Member of sales departments related to automotive electronic components as well as overseas subsidiaries. Drawing on advanced knowledge, abundant experience, and extensive connections garnered through such a career, he can be expected to respond promptly and accurately to management issues arising from changes in the business environment. Therefore, he has been nominated as a candidate for Director and Board Member.				
6	Masanori Ishito (February 16, 1967) [Reappointment] [Status of attendance at Board of Directors' meetings] 20/20	April 1989	Joined the Company	5,600
		April 2008	Branch Manager of Chiba Office	
		April 2011	President of NOVALUX Shanghai Electronics Limited (secondment)	
		June 2021	Director and Board Member of the Company	
		April 2026	Director and Board Member of the Company (responsible for Sales Department 2, East Japan Area Department, Koshinetsu Area Department, and EMS Sales Promotion Department) (present position)	
[Reasons for nomination as candidate for Director and Board Member] Since joining the Company, Masanori Ishito has been involved in sales related to industrial equipment for many years and also served as President of an overseas subsidiary for ten years. He is currently strengthening the revenue foundation as Director and Board Member in charge of sales departments related to industrial equipment and automotive electronic components as well as the assembly business. Drawing on advanced knowledge, abundant experience, and extensive connections garnered through such a career, he can be expected to respond promptly and accurately to management issues arising from changes in the business environment. Therefore, he has been nominated as a candidate for Director and Board Member.				

No.	Name (Date of birth)	Career summary, position and responsibilities	Number of the Company's shares owned
7	Tatsuyoshi Yoshiike (May 9, 1952) [Reappointment] [Outside] [Independent] [Status of attendance at the Board of Directors' meetings] 20/20	April 1975 Joined HIOKI E.E. CORPORATION March 1995 Director, Director of Sales & Marketing of HIOKI E.E. CORPORATION March 1997 Director and Managing Executive Officer, Director of Sales & Marketing of HIOKI E.E. CORPORATION March 2003 Director and Managing Executive Officer, Director of Administration of HIOKI E.E. CORPORATION March 2005 President & CEO of HIOKI E.E. CORPORATION February 2013 Chairman and Director of HIOKI E.E. CORPORATION June 2015 Outside Director of CHINO CORPORATION June 2016 Outside Director and Board Member of the Company (present position)	-
[Reasons for nomination as candidate for Outside Director and Board Member and overview of expected roles] Tatsuyoshi Yoshiike has experience and a track record as President of the listed company and is knowledgeable in the electronics industry. He is a person who can expand shareholder interests and provide advice, drawing on his abundant knowledge and experience. Based on these reasons, the Company expects him to provide useful opinions and guidance regarding the Company's management from an objective perspective as an independent Outside Director and Board Member. In addition, if the candidate is elected, he will be involved in selecting candidates for the Company's officers and determining officer compensation, etc., from an independent standpoint as a member of the Nominating and Compensation Committee.			

- Notes:
1. There is no special interest between the candidates and the Company.
 2. Tatsuyoshi Yoshiike is a candidate for Outside Director and Board Member.
 3. The term of office for Tatsuyoshi Yoshiike as the Company's Outside Director and Board Member will have been ten years at the conclusion of this General Meeting.
 4. The Company has registered Tatsuyoshi Yoshiike to the Tokyo Stock Exchange as an independent officer as prescribed by the Tokyo Stock Exchange.
 5. The Company has entered into a directors and officers liability insurance policy as provided in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance policy covers an insured's losses (including defense costs and amount of indemnification) incurred from litigation claims for damages, etc. (including shareholder lawsuits) arising from the insured's assumption of liability during the term of the policy. (However, the performance of an illegal act with full knowledge of its illegality is excluded.) If each candidate is elected and assumes office as Director and Board Member, they will be included as an insured in this insurance policy. In addition, when the insurance policy is renewed, the Company plans to renew the policy with the same terms.

Proposal 2: Election of Three (3) Directors and Board Member Who are Audit and Supervisory Committee Members

As the terms of office of Directors and Board Members who are Audit and Supervisory Committee Members, Fumitaka Yuge, Toshihiko Ishihara, and Yoshiteru Sakamaki will expire at the conclusion of this General Meeting, the Company proposes the election of three (3) Director and Board Member who are Audit and Supervisory Committee Members. The Audit and Supervisory Committee has given its consent to this proposal.

The candidates for Directors and Board Members who are Audit and Supervisory Committee Members are as follows:

No.	Name (Date of birth)	Career summary, position and responsibilities	Number of the Company's shares owned
1	Fumitaka Yuge (August 1, 1960) [Reappointment] [Status of attendance at Board of Directors' meetings] 20/20 [Status of attendance at Audit and Supervisory Committee meetings] 16/16	April 1984 Joined the Company April 1998 President of Novalux Hong Kong Electronics Ltd. (secondment) April 2008 President of NT Sales Co., Ltd. (secondment) June 2013 Director and Board Member of the Company June 2020 Full-time Corporate Auditor of the Company June 2022 Director and Board Member (Full-time Audit and Supervisory Committee Member) of the Company (present position)	22,400
[Reasons for nomination as candidate for Director and Board Member who is an Audit and Supervisory Committee Member] Fumitaka Yuge is knowledgeable in corporate management from his many years of serving as President of an overseas subsidiary and a domestic affiliated company, and as Director and Board Member of the Company. He also has abundant experience serving as Corporate Auditor. As an Audit and Supervisory Committee Member, he can be expected to strengthen the supervisory function and enhance the governance system appropriately to achieve sustainable growth for the Company. Therefore, he has been nominated as a candidate for Director and Board Member who is an Audit and Supervisory Committee Member. Furthermore, he is expected to provide suggestions and advice on the selection of officer candidates and the determination of officer compensation, etc., as a member of the Nominating and Compensation Committee.			

No.	Name (Date of birth)	Career summary, position and responsibilities		Number of the Company's shares owned
2	Toshihiko Ishihara (November 30, 1952) [Reappointment] [Outside] [Independent] [Status of attendance at Board of Directors' meetings] 19/20 [Status of attendance at Audit and Supervisory Committee meetings] 16/16	April 1976 April 2011 June 2013 June 2017 June 2019 June 2022	Joined FUJI ELECTRIC CO., LTD. Executive Officer and Head of Human Resources Office of FUJI ELECTRIC CO., LTD. Full-time Corporate Auditor of FUJI ELECTRIC CO., LTD. Advisor of FUJI ELECTRIC CO., LTD. Outside Corporate Auditor of the Company Outside Director and Board Member (Audit and Supervisory Committee Member) of the Company (present position)	-
	[Reasons for nomination as candidate for Outside Director and Board Member who is an Audit and Supervisory Committee Member] Toshihiko Ishihara has been involved in administrative operations, mainly in the human resources and general affairs departments, for many years at listed companies. He has served as Executive Officer and Full-time Corporate Auditor and has abundant experience and exceptional knowledge. If he is elected, he can be expected to perform duties such as making decisions on important matters in management and supervising the execution of business. Therefore, he has been nominated as a candidate for Outside Director and Board Member who is an Audit and Supervisory Committee Member. Furthermore, he is expected to be involved in the selection of officer candidates and the determination of officer compensation, etc., from an independent standpoint as a member of the Nominating and Compensation Committee.			

No.	Name (Date of birth)	Career summary, position and responsibilities	Number of the Company's shares owned
3	Yoshiteru Sakamaki (June 26, 1980) [Reappointment] [Outside] [Independent] [Status of attendance at Board of Directors' meetings] 20/20 [Status of attendance at Audit and Supervisory Committee meetings] 16/16	September 2013 Passed Japan's National Bar Examination November 2014 Complete course in the Legal Training and Research Institute of Japan. December 2014 Registered as an attorney-at-law (belongs to the Tokyo Bar Association) Joined Sakamaki Sakai Law Office (present position) June 2020 Outside Corporate Auditor of the Company June 2022 Outside Director and Board Member (Audit and Supervisory Committee Member) of the Company (present position) [Significant concurrent positions outside of the Company] Attorney-at-law	-
[Reasons for nomination as candidate for Outside Director and Board Member who is an Audit and Supervisory Committee Member] Through his experience as a lawyer, Yoshiteru Sakamaki has garnered extensive knowledge of all aspects of corporate legal affairs and legal expertise in corporate management. Although he has never been directly involved in corporate management, if he is elected, he can be expected to perform duties such as making decisions on important matters in management and supervising the execution of business. Therefore, he has been nominated as a candidate for Outside Director and Board Member who is an Audit and Supervisory Committee Member. Furthermore, he is expected to be involved in the selection of officer candidates and the determination of officer compensation, etc., from an independent standpoint as a member of the Nominating and Compensation Committee.			

- Notes:
1. There is no special interest between the candidates and the Company.
 2. Toshihiko Ishihara and Yoshiteru Sakamaki are candidates for Outside Directors and Board Members who are Audit and Supervisory Committee Members.
 3. The Company has registered Toshihiko Ishihara and Yoshiteru Sakamaki to the Tokyo Stock Exchange as independent officers as prescribed by the said Exchange.
 4. The term of office for Toshihiko Ishihara as the Company's Outside Director and Board Member (Audit and Supervisory Committee Member) will have been four years at the conclusion of this General Meeting.
 5. The term of office for Yoshiteru Sakamaki as the Company's Outside Director and Board Member (Audit and Supervisory Committee Member) will have been four years at the conclusion of this General Meeting.
 6. The Company has entered into a directors and officers liability insurance policy as provided in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance policy covers an insured's losses (including defense costs and amount of indemnification) incurred from litigation claims for damages, etc. (including shareholder lawsuits) arising from the insured's assumption of liability during the term of the policy. (However, the performance of an illegal act with full knowledge of its illegality is excluded.) If each candidate is elected and assumes office as Director and Board Member, they will be included as an insured in this insurance policy. In addition, when the insurance policy is renewed, the Company plans to renew the policy with the same terms.

(Reference)

[Skills Matrix of Directors and Board Members]

The expertise and experience of Directors and Board Members will be as follows if Proposal 1 and Proposal 2 are approved and passed as originally proposed.

Name	Audit and Supervisory Committee Member	Years in Office	Age	Gender	Corporate Management	International Experience	Sales & Marketing	Technology & Manufacturing	Finance & Accounting	HR & Labor	Legal & Risk Management
Tatsuya Ogawa		18	62	Male	○	○	○				
Katsuhiro Hosono		12	59	Male	○		○	○			
Shuji Isshiki		7	62	Male					○	○	○
Katsuei Kobayashi		7	59	Male		○	○	○			
Kunihiro Inoue		6	60	Male	○	○	○				
Masanori Ishito		5	59	Male	○	○	○				
Tatsuyoshi Yoshiike	(Outside)	10	74	Male	○		○	○	○		
Fumitaka Yuge	○	4	65	Male	○	○	○		○		
Toshihiko Ishihara	○ (Outside)	4	73	Male	○				○	○	
Yoshiteru Sakamaki	○ (Outside)	4	45	Male						○	○
Kazue Tanaka	○ (Outside)	3	65	Female					○	○	

- Notes:
1. The years in office and ages stated are as of the conclusion of this General Meeting of Shareholders.
 2. Fumitaka Yuge, Toshihiko Ishihara, and Yoshiteru Sakamaki have served as Corporate Auditors for two years, three years, and two years, respectively, in the past.