

To Whom It May Concern:

Company: SUGI Holdings Co., Ltd.
 Representative: Katsunori Sugiura, Representative
 Director & President
 (Code number: 7649, TSE Prime / NSE Premier)
 Inquiries: Inquiries: Makoto Kasai, Executive Managing
 Officer in charge of corporate strategy, finance and
 accounting & CFO
 (Phone: +81-562-45-2744)

Notice Regarding Controlling Shareholders, etc.

SUGI Holdings Co., Ltd. (hereinafter, the “Company”) hereby discloses information on Sugi Shoji Co., Ltd., which is among “other associated companies” of the Company, as part of the required disclosure of matters concerning controlling shareholders, etc. as follows:

1. Trade names of parent companies, controlling shareholders (excluding parent companies), and other associated companies

(As of February 28, 2026)

Name	Attribute	Voting rights ownership ratio (%)			Financial instruments exchange where issued shares are listed
		Those held directly	Those subject to aggregation	Total	
Sugi Shoji Co., Ltd.	Other associated companies	37.43	-	37.43	-

2. Position of the listed company in the group of the parent company, etc. and other relationships between the listed company and the parent company, etc.

Sugi Shoji Co., Ltd. is an asset management company of Katsunori Sugiura, Representative Director & President of the Company, and Shinya Sugiura, Representative Director & Senior Vice President of the Company, and holds 37.43% of the voting rights of the Company. In addition, the two shareholders of Sugi Shoji Co., Ltd. own 0.50% of the voting rights of the Company.

No restriction is imposed on the Company’s business activities by Sugi Shoji Co., Ltd., and there is no impact on the management or business activities of the Company. In addition, there is no plan to change this situation in the future.

(Concurrent positions of officers)

Position	Name	Positions at other associated companies or their group companies
Representative Director & President	Katsunori Sugiura	Director
Representative Director & Senior Vice President	Shinya Sugiura	Director
External Full-time Auditor	Toshihiko Sakamoto	Auditor

※ Two directors of the Company concurrently serve as directors, and one auditor of the Company concurrently serves as an auditor of Sugi Shoji Co., Ltd.

3. Matters concerning transactions with controlling shareholders, etc.
 Not applicable.