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May 26, 2026

Company name: Alleanza Holdings Co., Ltd.  
 Name of representative: Syunichi Asakura  
 Representative Director,  
 Chairman and CEO  
 (Securities code:3546; Prime  
 Market)  
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 Director  
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## Matters concerning Controlling Shareholders

We hereby announce the following matters concerning controlling shareholders, etc. regarding Valor Holdings Co., Ltd., which is our parent company.

### 1. Corporate name, etc. of parent company, controlling shareholder (excluding parent company), other affiliated company, or parent company of other affiliated company

(As of February 28, 2026)

Name	Attribute	Ownership ratio of voting rights (%)			The issued shares are listed Financial Instruments Exchange, etc. on which issued shares are listed
		Directly owned	Subject to aggregation	Total	
Valor Holdings Co., Ltd.	Parent company	50.73	-	50.73	Tokyo Stock Exchange Prime Market Nagoya Stock Exchange Premiere Market

On February 13, 2026, we announced "Notice Concerning Expression of Opinion in Support of Tender Offer for Shares, etc. of the Company by KOHNAN SHOJI Co., Ltd., Recommendation to Tender, and Conclusion of Capital and Business Alliance Agreement," and on March 31, 2026, we announced "Notice Concerning Results of Tender Offer for Shares, etc. of the Company by KOHNAN SHOJI Co., Ltd. and Changes in Other Affiliated Company and Major Shareholder." As a result of the tender offer, the ownership ratio of voting rights of KOHNAN SHOJI Co., Ltd. as of April 6, 2026 after the purchase, etc. is 38.77%, and the ownership ratio of voting rights of Valor Holdings Co., Ltd. is 50.68%.

### 2. Position of the listed company within the corporate group of the parent company, etc. and other relationships between the listed company and the parent company, etc.

Our parent company is Valor Holdings Co., Ltd., which owns 50.68% of our voting rights. Of our 11 officers (6 directors and 5 directors who are Audit and Supervisory Committee members), 2 concurrently serve as directors of Valor Holdings Co., Ltd., our parent company. Our position within the parent company's

corporate group is that we are primarily engaged in the home center business and pet shop business. In realizing our Group's slogan of "Creating Comfortable and Enriched Living," we believe that the management resources possessed by Valor Holdings Co., Ltd. and its group companies are beneficial to our Group.

Regarding important management matters of our company, while maintaining close cooperation with the parent company, there are no business restrictions, and we are in a position to conduct business operations with our own management responsibility based on our own decision-making. Therefore, we believe that our independence from the parent company is ensured.

(Status of concurrent positions held by officers)

Position	Name	Position at parent company, etc.	Reason for appointment
Representative Director, President, General Manager of Distribution Technology Division	Morisaku Wagato	D i r e c t o r	Because he is the President and Representative Director of Home Center Valor Co., Ltd., a subsidiary of our company, and possesses extensive experience and knowledge
D i r e c t o r	Masami Tashiro	Representative Director	To strengthen alliances with the parent company

Furthermore, as a result of the aforementioned tender offer, as of April 6, 2026, KOHNAN SHOJI Co., Ltd. owns 38.77% of our voting rights, and our company has become an equity method affiliate of that company. We have concluded a capital and business alliance agreement with the company, but as of May 26, 2026, there are no material matters to be disclosed regarding de facto business relationships or personnel relationships. We believe that the company's involvement in business activities and management decisions is limited, and our independence is ensured.

KOHNAN SHOJI Co., Ltd. plans to make Valor Holdings Co., Ltd. and KOHNAN SHOJI Co., Ltd. the only shareholders of our company through the tender offer and subsequent series of procedures, and our company is scheduled to be delisted.

### 3. Matters concerning transactions with controlling shareholders, etc.

We have transactions regarding the use of brands held by Valor Holdings Co., Ltd., but the transaction amount is immaterial.

### 4. Status of implementation of measures to protect minority shareholders when conducting transactions, etc. with controlling shareholders

Transactions with each company of the Valor Holdings Co., Ltd. group are determined in consideration of contract terms and market prices, as with transactions with other companies, and we respond fairly and appropriately so as not to harm the interests of minority shareholders. In addition, when making decisions regarding important transactions, etc., we consult with the Conflict of Interest Management Committee (Special Committee) composed of 4 independent outside directors who have no conflict of interest with the controlling shareholder. The Conflict of Interest Management Committee deliberates on the necessity and rationality of the transactions, etc., and the appropriateness and fairness of the terms, etc. from the perspective of protecting minority shareholders, and reports the results to the Board of Directors. The Board of Directors makes decisions on whether to approve such transactions, etc. while respecting the recommendations from the committee.