May 25, 2026

To Whom It May Concern:

Company name: TOA Corporation
Name of representative: (TANIGUCHI Masahiro), President, CEO
(Securities code: 6809; Prime Market of the Tokyo Stock Exchange)
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Notice Concerning Dividends of Surplus

TOA Corporation (the "Company") hereby announces that it has resolved, at a meeting of the Board of Directors held on May 25, 2026, to pay dividends of surplus with a record date of March 31, 2026. The Company plans to submit this matter for discussion at the General Meeting of Shareholders, which is scheduled to be held on June 25, 2026. The details are described below.

1. Details of dividend

	Determined amount	Most recent dividend forecast (Announced on May 7, 2026)	Actual results for the previous fiscal year (Fiscal year ended March 31, 2025)
Record date	March 31, 2026	Same as that on the left	March 31, 2025
Dividend per share	¥50.00 (Stable Dividend ¥45.00 Perfomance-Linked Dividend ¥5.00)	¥50.00 (Stable Dividend ¥45.00 Perfomance-Linked Dividend ¥5.00)	¥20.00 (Stable Dividend ¥20.00)
Total amount of dividends	¥1,734 million	–	¥601 million
Effective date	June 26, 2026	–	June 26, 2025
Source of dividends	Retained earnings	–	Retained earnings

2. Reason

The Company views an increase in returns of profits to shareholders as an important managerial task.
Regarding the distribution of profits, we will strive to steadily improve dividends in compliance with the financial rules while aiming for sustainable growth and investing more in businesses as a basic policy.
For the fiscal year ended March 31, 2026, we plan to pay the year-end dividend of ¥50 per share (Stable annual dividend of ¥45, Performance-linked dividend ¥5).

(For reference) Breakdown of Annual dividends:

	Dividend per share (Yen)		
Record date	Second quarter-end	Fiscal-year end	Total
Actual results for the current fiscal year	¥40.00	¥50.00	¥90.00
Actual results for the previous fiscal year (Fiscal year ended March 31, 2025)	¥20.00	¥20.00	¥40.00

Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.