



May 22, 2026

Company name: NIPRO CORPORATION
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(Securities code: 8086; Prime Market)
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Notice of Partial Amendments to the Articles of Incorporation

NIPRO CORPORATION (the “Company”) hereby announces that, at a meeting held today, its Board of Directors resolved to submit a proposal for “Partial Amendments to the Articles of Incorporation” at the 73rd Ordinary General Meeting of Shareholders scheduled to be held on June 26, 2026, as described below.

1. Reasons for amendments

The Articles of Incorporation shall be amended as necessary with respect to the provisions concerning who has the authority to convene, and who serves as chairperson of, the General Meeting of Shareholders and the Board of Directors to provide greater flexibility in the operation of the General Meeting of Shareholders and the Board of Directors in line with the new management structure.

The Company will also make necessary changes to the Articles of Incorporation to facilitate administration of dividends by establishing provisions concerning the record date, and to revise wording and clarify provisions, in light of the fact that, at the 72nd Annual General Meeting of Shareholders held in June 2025, the Company adopted a structure under which the Board of Directors serves as the decision-making body for the distribution of dividends of surplus. Please note that these amendments do not change the existing decision-making body for the distribution of dividends of surplus, etc.

2. Details of the amendments

The details of the amendments are as shown in the appendix.

3. Schedule

Date of the General Meeting of Shareholders to amend the Articles of Incorporation (planned) June 26, 2026

Effective date of the amendments to the Articles of Incorporation June 26, 2026 (planned)

[Appendix]

(Underlines indicate the amended parts.)

Current Articles of Incorporation	Proposal for amendment
<p>(Convener and Chairperson of General Meetings of Shareholders) Article 15. Unless otherwise provided for by laws or ordinances, the <u>President</u> shall convene general meetings of the shareholders and act as the chairman thereat. <u>Should the President be unable to act, one of the other Directors, in the order determined in advance</u> by a resolution of the Board of Directors, shall act in the <u>President's</u> place.</p> <p>(Number of Directors) Article 19. The Company shall have not more than <u>twenty (20)</u> Directors.</p> <p>(Convocation of the Meeting of the Board of Directors) Article 22. Unless otherwise provided for by laws and ordinances, the <u>Representative Director</u> shall convene meetings of the Board of Directors and act as the chairman thereat. Should the <u>Representative Director</u> be unable to act due to any accident or inconvenience, one of the other Directors, in the order determined in advance by a resolution of the Board of Directors, shall act in their place. 2. <Omitted> 3. <Omitted></p> <p>(Dividends of Surplus and Other Relevant Matters) Article 38. Pursuant to Article 459 of the Companies Act, the Company may, by a resolution of the Board of Directors, pay dividends from surplus and make other appropriations of surplus.</p> <p>(Interim dividends) <u>Article 39. Interim dividends may be paid to the shareholders or registered stock pledgees on shares, registered or recorded on the final Registry of Shareholders as of September 30 of each year by a resolution of the Board of Directors.</u></p> <p>(Newly established)</p>	<p>(Convener and Chairperson of General Meetings of Shareholders) Article 15. Unless otherwise provided for by laws or ordinances, the <u>Director determined in advance by the Board of Directors</u> shall convene general meetings of the shareholders and act as the chairman thereat. Should <u>such Director</u> be unable to act, one of the other Directors, in the order determined in advance by a resolution of the Board of Directors, shall act in the <u>Director's</u> place.</p> <p>(Number of Directors) Article 19. The Company shall have not more than <u>ten (10)</u> Directors.</p> <p>(Convocation of the Meeting of the Board of Directors) Article 22. Unless otherwise provided for by laws and ordinances, the <u>Director determined in advance by the Board of Directors</u> shall convene meetings of the Board of Directors and act as the chairman thereat. Should <u>such Director</u> be unable to act due to any accident or inconvenience, one of the other Directors, in the order determined in advance by a resolution of the Board of Directors, shall act in their place. 2. <Omitted> 3. <Omitted></p> <p>(Dividends of Surplus and Other Relevant Matters) Article 38. Pursuant to Article 459, <u>Paragraph 1</u> of the Companies Act, the Company may, by a resolution of the Board of Directors, <u>decide matters listed in each item of said paragraph, including payment of dividends from surplus and making other appropriations of surplus.</u></p> <p>(Deleted)</p> <p>(Record Dates for Dividends from Surplus) <u>Article 39. The record date for year-end dividends of the Company shall be March 31 every year.</u> <u>2. The record date for interim dividends of the Company shall be September 30 every year.</u> <u>3. In addition to the provisions of the preceding two paragraphs, the Company may distribute dividends from surplus upon setting a record date.</u></p>

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.