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## Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 [Japanese GAAP]



May 13, 2026

Company name: SEIREN CO., LTD.

Stock exchange listing: Tokyo Stock Exchange

Securities code: 3569

URL: <https://www.seiren.com/english/>

Representative: Tatsuo Kawada, Representative Director, Chairman and C.E.O.

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Scheduled date of general shareholders' meeting: June 25, 2026

Scheduled date of commencing dividend payments: June 26, 2026

Scheduled date of filing securities report: June 24, 2026

Availability of supplementary explanatory materials on annual financial results: Available

Schedule of annual financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

### 1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 - March 31, 2026)

#### (1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2026	171,765	7.6	20,832	16.6	22,005	14.2	15,599	12.3
March 31, 2025	159,653	12.5	17,865	27.0	19,277	18.9	13,887	14.2

Note: Comprehensive income: Fiscal year ended March 31, 2026: ¥22,082 million [20.4%]

Fiscal year ended March 31, 2025: ¥18,335 million [(2.8)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	265.48	263.83	10.3	10.4	12.1
March 31, 2025	242.29	237.01	10.4	10.0	11.2

Reference: Equity in earnings of affiliated companies:

Fiscal year ended March 31, 2026: ¥ – million

Fiscal year ended March 31, 2025: ¥ – million

#### (2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2026	223,926	161,787	71.8	2,734.60
As of March 31, 2025	199,223	143,882	71.7	2,437.38

Reference: Equity: As of March 31, 2026: ¥160,816 million

As of March 31, 2025: ¥142,905 million

#### (3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2026	17,771	(19,453)	(5,680)	34,198
March 31, 2025	20,538	(11,810)	(7,802)	40,317

## 2. Dividends

	Annual dividends					Total dividends (annual)	Payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2025	–	30.00	–	38.00	68.00	4,022	28.1	2.9
Fiscal year ended March 31, 2026	–	38.00	–	38.00	76.00	4,469	28.6	2.9
Fiscal year ending March 31, 2027 (Forecast)	–	38.00	–	38.00	76.00		29.8	

## 3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 - March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	190,300	10.8	20,900	0.3	21,100	(4.1)	15,000	(3.8)	255.07

### \* Notes:

(1) Significant changes in the scope of consolidation during the period: Yes  
 Newly included: 1 company (Company name) NB SEIREN CO., LTD.  
 Excluded: – companies (Company name) –

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(3) Total number of shares outstanding (common shares)

1) Total number of shares outstanding at the end of the year (including treasury shares):

March 31, 2026: 64,633,646 shares

March 31, 2025: 64,633,646 shares

2) Total number of treasury shares at the end of the year:

March 31, 2026: 5,825,848 shares

March 31, 2025: 6,002,941 shares

3) Average number of shares during the year:

Year ended March 31, 2026: 58,757,054 shares

Year ended March 31, 2025: 57,319,984 shares

\* These consolidated financial results are outside the scope of audit by certified public accountants or an audit firm.

\* Explanation of the proper use of financial results forecast and other notes

The financial results forecasts and other forward-looking statements herein are based on information available to the Company as of the date of publication of this document and certain assumptions deemed reasonable. Actual results may differ significantly from these forecasts due to a wide range of factors. For notes on financial results forecasts, please refer to “1. Overview of Operating Results, etc. (4) Future Outlook” on page 4 of the attachments to this document.

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## 1. Overview of Operating Results, etc.

### (1) Overview of Operating Results for the Fiscal Year under Review

During the fiscal year under review, the economy followed a moderate recovery trend, supported by improvements in the employment and income environment. However, due to factors such as trends in U.S. trade and economic policies and rising geopolitical risks, including the situation in the Middle East, the economy continues to face downside risks amid rising prices, persistently high energy and raw material prices and exchange rates at a weak yen level. As a result, the outlook remains uncertain.

While facing this challenging environment, the Seiren Group is striving to meet the ever-changing needs of customers while securing stable earnings and achieving sustainable growth, guided by its medium-term aspiration, "Challenge ourselves to unlock hidden possibilities!" To accomplish this, the Group is carrying out a business strategy focused on innovation and customer development, and on rebuilding its corporate culture. At the same time, it is also working to strengthen corporate culture by continuing to pursue management practices aimed at increasing non-financial value, including the potential of its capabilities in talent, development, and responsiveness to changes in the environment.

The consolidated results for the fiscal year under review were ¥171,765 million in net sales (up 7.6% year on year), ¥20,832 million in operating profit (up 16.6% year on year), ¥22,005 million in ordinary profit (up 14.2% year on year), and ¥15,599 million in profit attributable to owners of parent (up 12.3% year on year). All four results were record highs. The above results include the results of NB SEIREN CO., LTD., which became a consolidated subsidiary in January 2026.

The results by segment are as follows. The classification of reportable segments has been partially changed from the fiscal year under review. The following comparisons are based on figures for the previous fiscal year that have been restated to conform to the new segment classification.

#### [Operating Results by Segment]

##### (Automotive Interior)

In the domestic business, orders for car seat materials, which saw a decline due to the previous year's production stoppages at automakers in Japan, recovered, resulting in higher sales and profits.

In the overseas business (January to December 2025), net sales declined due to a rebound from strong sales of some products in the previous year in the U.S. Meanwhile, orders expanded following the launch of new car models in Mexico. In Asia, net sales of fabric/synthetic leather car seat materials increased. In addition, efforts to improve quality and reduce costs at overseas business sites met with success, driving increases in both sales and profits in the overseas business.

The materials for automobiles, etc. of NB SEIREN CO., LTD. were included in this segment.

As a result, the segment as a whole achieved higher sales and profits.

Net sales in this segment totaled ¥115,258 million (up 5.0% year on year), and operating profit was ¥16,199 million (up 16.1% year on year).

##### (High Fashion Materials)

Amid the apparel industry's growing interest in environmentally friendly approaches to manufacturing, the Company has deployed a business model that leverages its proprietary Viscotecs<sup>®</sup>, a system that enables differentiated products to be made in small lots with short delivery time and inventory-free operation. In addition, the Company develops and manufactures recycled and biodegradable materials.

On a non-consolidated basis, robust performances were recorded in materials for sports and outdoor use, but the sales of apparel were stagnant. KB SEIREN, LTD. reviewed unprofitable products, resulting in higher sales and profits. In addition, Seiren Shanghai Co., Ltd. reported sluggish sales in sportswear.

As a result, both sales and profits decreased for the entire segment.

Net sales in this segment were ¥21,324 million (down 0.1% year on year) and operating profit was ¥1,411 million (down 0.6% year on year).

#### (Electronics Materials)

In addition to steady sales of products for video game consoles and mobile devices, net sales related to artificial satellites business contributed to performance, resulting in increased sales and profits on a non-consolidated basis. KB SEIREN, LTD. performed strongly for Belltron®, an electrically conductive fabric for dust-proof clothing used by overseas semiconductor manufacturers, and cleaning materials for optical fiber connectors for data center and semiconductor markets.

In addition, SEIREN Advanced Materials Corp. reported solid sales in thermal oxide processing of silicon wafers (thin and thick films) primarily for overseas markets.

As a result, both sales and profits expanded for the entire segment.

Net sales in this segment amounted to ¥13,388 million (up 21.9% year on year) and operating profit totaled ¥3,086 million (up 67.2% year on year).

#### (Environmental & Life Materials)

Sales of materials for hospital and nursing home beds declined due to the impact of the Ministry of Health, Labour and Welfare's support program for optimizing the number of hospital beds, etc. In addition, housing-related areas were affected by a decline in the number of housing starts, with sales of materials for the residential market struggling. At KB SEIREN, LTD., net sales of consumer products recovered, and the fibers, non-woven fabrics, etc. for industrial use of NB SEIREN CO., LTD. were included in this segment.

As a result, both sales and profits rose for the entire segment.

Net sales in this segment were ¥13,284 million (up 32.9% year on year) and operating profit was ¥1,033 million (up 4.9% year on year).

#### (Medical Materials)

While the sales of health and medical supplies such as supporters and other products remained strong, the sales of materials for water processing decreased due to a rebound from the previous year's strong performance. At KB SEIREN, LTD., sales of Espansione® for bandages have increased. On the other hand, the overall profit from adhesive materials declined due to the drop in profit margin caused by the change in the product mix, although their sales grew. In addition, sales of medical systems at SEIREN SHOJI Co., Ltd. struggled to grow due to a rebound from the previous year's strong performance. The staple fibers for adhesive materials and other products of NB SEIREN CO., LTD. were included in this segment.

Net sales in this segment were ¥6,676 million (down 1.6% year on year) and operating profit was ¥739 million (up 7.0% year on year).

#### (Other Businesses)

Non-consolidated profit decreased, as building repair costs were posted in the tenant business. Meanwhile, NAGOYA SEIREN CO., LTD.'s real estate leasing and management business and SEIREN SHOJI Co., Ltd.'s insurance agency business delivered strong results. In addition, the sale of raw materials for packaging films and containers of NB SEIREN CO., LTD. was included in this segment.

As a result, both sales and profits increased for the entire segment.

The segment recorded net sales of ¥1,832 million (up 152.0% year on year) and an operating profit of ¥558 million (up 7.9% year on year).

## (2) Overview of Financial Position for the Fiscal Year under Review

### State of Assets, Liabilities, and Net Assets

Total assets as of the end of the fiscal year under review amounted to ¥223,926 million, an increase of ¥24,703 million over the previous fiscal year. Current assets rose by ¥2,618 million year on year, thanks to rises in notes and accounts receivable – trade, and contract assets, among other factors. Non-current assets climbed by ¥22,084 million

year on year, due to an increase in property, plant and equipment, which resulted from the acquisition of NB SEIREN CO., LTD. as a consolidated subsidiary, in addition to an increase in investment securities. Total liabilities increased by ¥6,798 million to ¥62,139 million as deferred tax liabilities augmented and the provision incurred from business combination was posted. Net assets were ¥161,787 million, rising by ¥17,904 million as a whole due to factors such as fluctuations in foreign currency translation adjustment and an increase in retained earnings.

### (3) Overview of Cash Flows for the Fiscal Year under Review

The state of cash flows at the end of the fiscal year under review was ¥34,198 million in cash and cash equivalents, down ¥6,118 million from the previous fiscal year.

Net cash provided by operating activities was ¥17,771 million (net cash provided of ¥20,538 million in the previous fiscal year). This was mainly attributable to ¥22,342 million in profit before income taxes, ¥7,351 million in income taxes paid, etc.

Net cash used in investing activities was ¥19,453 million (net cash used of ¥11,810 million in the previous fiscal year). This was primarily due to purchase of property, plant and equipment totaling ¥10,348 million and purchase of investments in subsidiaries resulting in change of scope of consolidation totaling ¥7,539 million.

Net cash used in financing activities was ¥5,680 million (net cash used of ¥7,802 million in the previous fiscal year). This was mainly due to net cash used of ¥1,117 million resulting from a net decrease in borrowings and net cash used of ¥4,558 million for dividends paid.

The following table shows changes in key indicators pertaining to cash flows, etc.

	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Equity ratio (%)	58.2	62.3	66.0	71.7	71.8
Equity ratio based on market value (%)	76.8	74.4	81.4	72.1	81.0
Interest-bearing debt to cash flow ratio (years)	3.1	2.0	1.4	0.5	0.5
Interest coverage ratio (times)	310.9	340.4	146.7	74.7	147.8

Notes: Equity ratio: equity / total assets  
 Equity ratio based on market value: market capitalization / total assets  
 Interest-bearing debt to cash flow ratio: interest-bearing debt / operating cash flow  
 Interest coverage ratio: operating cash flow / interest payments

\* All indicators were calculated based on consolidated financial figures.

\* Market capitalization was calculated as: closing share price at fiscal year end × total outstanding shares at fiscal year end (less treasury shares).

\* The figures used for operating cash flow are derived from cash flows from operating activities as listed in the Consolidated Statement of Cash Flows. Interest-bearing debt represents short-term borrowings, long-term borrowings, and bonds with acquisition rights. Interest payments are derived from interest paid as listed in the Consolidated Statement of Cash Flows.

### (4) Future Outlook

Looking ahead, we recognize that the outlook remains uncertain due to factors such as price trends, energy and raw material prices, and currency market trends, as well as developments in U.S. trade policy, the outlook for the global economy, and geopolitical risks. Under such business environment, the Seiren Group will endeavor to constantly meet customer needs, secure stable earnings, and achieve sustainable growth as a business while operating in an ever-changing economic environment. To do so, the Group will renew its commitment to the “Five Corporate Principles (Go-gen-Shugi)” embedded in its culture and reliably execute tasks, particularly those which abide by the

work principle that each and every employee is, in their own roles and under their own responsibility, to firmly strive to link their work to the creation of value added. This will be pursued under four basic strategies: utilization of information technology (IT) and business model innovation, expansion into non-clothing and non-textile fields, global expansion of business, and reformation of corporate culture.

Efforts toward the utilization of IT and business model innovation will include realigning business models, further enhancing the proprietary digital production system Viscotecs<sup>®</sup>, and developing production sites into smart factories through the use of AI and robots.

With regard to expansion into non-clothing and non-textile fields, the Group will leverage textile processing technologies derived from its textile technologies, applied chemistry, mechanical engineering, and IT to expand the business domain in promising fields, including semiconductors and space-related business.

For initiatives for “globalization,” the Group will take flexible and agile measures while paying attention to global economic trends and shifts in international market conditions including the US government’s tariff policies and the trends of energy and distribution caused by the increase of geopolitical risks, and strengthen the Group’s management through actions such as increasing earnings in emerging markets and optimizing the siting of production and procurement.

The initiatives for reformation of corporate culture will seek to build a solid culture by improving front-line competencies and cultivating the talent needed to operate a diversified portfolio of new businesses. In addition, the Group will seek, as is the mission of all businesses, to contribute to the creation of a sustainable circular society. This will involve efforts to reduce costs, improve energy efficiency, and develop environmentally friendly products, as well as promoting management practices that enhance the transparency in corporate governance and corporate activities, and thereby earn the strong trust of stakeholders.

The Company forecasts the following results for the next fiscal year: net sales, ¥190,300 million (up 10.8% year on year); operating profit, ¥20,900 million (up 0.3% year on year); ordinary profit, ¥21,100 million (down 4.1% year on year); and profit attributable to owners of parent, ¥15,000 million (down 3.8% year on year).

## 2. Basic Policy on Selection of Accounting Standards

Given the likelihood for the Seiren Group’s consolidated financial statements to be compared with those of other periods or other companies, the Group’s policy for the time being is to prepare the statements in accordance with Japanese standards.

Going forward, the Group may consider adopting international accounting standards in light of new developments that may occur, such as changes in the percentage of foreign shareholders and trends toward the adoption of international accounting standards by other Japanese companies in the same industries.

### 3. Consolidated Financial Statements and Principal Notes

#### (1) Consolidated Balance Sheet

(Million yen)

	As of March 31, 2025	As of March 31, 2026
<b>Assets</b>		
Current assets		
Cash and deposits	43,028	38,894
Notes and accounts receivable - trade, and contract assets	42,222	46,652
Securities	8,891	4,444
Merchandise and finished goods	16,089	18,977
Work in process	4,489	7,592
Raw materials and supplies	8,808	9,397
Other	3,546	3,801
Allowance for doubtful accounts	(13)	(76)
<b>Total current assets</b>	<b>127,064</b>	<b>129,682</b>
Non-current assets		
Property, plant and equipment		
Buildings and structures	68,031	69,984
Accumulated depreciation	(42,217)	(44,206)
Buildings and structures, net	25,813	25,778
Machinery, equipment and vehicles	92,405	98,147
Accumulated depreciation	(77,772)	(81,894)
Machinery, equipment and vehicles, net	14,632	16,252
Tools, furniture and fixtures	5,839	6,341
Accumulated depreciation	(4,950)	(5,337)
Tools, furniture and fixtures, net	888	1,003
Land	13,144	21,071
Leased assets	33	33
Accumulated depreciation	(33)	(33)
Leased assets, net	-	-
Construction in progress	1,748	6,453
<b>Total property, plant and equipment</b>	<b>56,228</b>	<b>70,560</b>
Intangible assets		
Goodwill	318	159
Other	3,097	2,975
<b>Total intangible assets</b>	<b>3,415</b>	<b>3,134</b>
Investments and other assets		
Investment securities	10,364	18,461
Deferred tax assets	1,303	1,206
Other	956	984
Allowance for doubtful accounts	(108)	(103)
<b>Total investments and other assets</b>	<b>12,515</b>	<b>20,549</b>
<b>Total non-current assets</b>	<b>72,159</b>	<b>94,244</b>
<b>Total assets</b>	<b>199,223</b>	<b>223,926</b>

(Million yen)

	As of March 31, 2025	As of March 31, 2026
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	23,492	20,918
Current portion of bonds with share acquisition rights	90	-
Short-term borrowings	4,816	1,344
Accounts payable - other	1,406	2,503
Income taxes payable	2,719	2,455
Provision for bonuses for directors (and other officers)	135	186
Provision for bonuses	1,787	2,077
Other	6,066	7,628
Total current liabilities	40,513	37,113
Non-current liabilities		
Long-term borrowings	5,516	7,871
Deferred tax liabilities	180	3,516
Provision for retirement benefits for directors (and other officers)	119	119
Provision for share-based payments	170	346
Retirement benefit liability	6,319	5,611
Provision incurred from business combination	-	4,491
Other	2,522	3,070
Total non-current liabilities	14,827	25,026
Total liabilities	55,340	62,139
<b>Net assets</b>		
Shareholders' equity		
Share capital	17,520	17,520
Capital surplus	19,976	20,040
Retained earnings	95,792	106,928
Treasury shares	(10,677)	(10,357)
Total shareholders' equity	122,611	134,132
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,985	6,644
Foreign currency translation adjustment	16,103	19,416
Remeasurements of defined benefit plans	205	622
Total accumulated other comprehensive income	20,293	26,683
Share acquisition rights	465	465
Non-controlling interests	511	505
Total net assets	143,882	161,787
Total liabilities and net assets	199,223	223,926

## (2) Consolidated Statements of Income and Comprehensive Income

## Consolidated Statement of Income

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales	159,653	171,765
Cost of sales	115,625	124,625
Gross profit	44,027	47,140
Selling, general and administrative expenses	26,162	26,307
Operating profit	17,865	20,832
Non-operating income		
Interest income	1,247	873
Dividend income	270	436
Foreign exchange gains	243	38
Subsidy income	356	146
Other	211	120
Total non-operating income	2,330	1,615
Non-operating expenses		
Interest expenses	251	96
Loss on valuation of securities	628	210
Other	38	135
Total non-operating expenses	919	442
Ordinary profit	19,277	22,005
Extraordinary income		
Gain on sale of non-current assets	66	48
Gain on sale of investment securities	–	463
Total extraordinary income	66	511
Extraordinary losses		
Loss on disposal of non-current assets	30	102
Impairment losses	–	52
Loss on valuation of investment securities	7	19
Total extraordinary losses	37	174
Profit before income taxes	19,305	22,342
Income taxes - current	5,482	6,751
Income taxes - deferred	(141)	(78)
Total income taxes	5,340	6,672
Profit	13,964	15,669
Profit attributable to non-controlling interests	77	70
Profit attributable to owners of parent	13,887	15,599

## Consolidated Statement of Comprehensive Income

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit	13,964	15,669
Other comprehensive income		
Valuation difference on available-for-sale securities	(303)	2,659
Foreign currency translation adjustment	4,727	3,335
Remeasurements of defined benefit plans, net of tax	(54)	417
Total other comprehensive income	4,370	6,412
Comprehensive income	18,335	22,082
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	18,228	21,988
Comprehensive income attributable to non-controlling interests	107	93

### (3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	17,520	18,032	85,359	(13,223)	107,688
Changes during period					
Dividends of surplus			(3,454)		(3,454)
Profit attributable to owners of parent			13,887		13,887
Disposal of treasury shares		76		169	245
Purchase of treasury shares				(5,984)	(5,984)
Changes in equity due to capital transfer		22			22
Conversion of convertible bonds		1,845		8,360	10,206
Net changes in items other than shareholders' equity					
Total changes during period	–	1,944	10,433	2,545	14,923
Balance at end of period	17,520	19,976	95,792	(10,677)	122,611

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	4,288	11,405	259	15,953	502	544	124,689
Changes during period							
Dividends of surplus							(3,454)
Profit attributable to owners of parent							13,887
Disposal of treasury shares							245
Purchase of treasury shares							(5,984)
Changes in equity due to capital transfer							22
Conversion of convertible bonds							10,206
Net changes in items other than shareholders' equity	(303)	4,697	(54)	4,340	(37)	(32)	4,270
Total changes during period	(303)	4,697	(54)	4,340	(37)	(32)	19,193
Balance at end of period	3,985	16,103	205	20,293	465	511	143,882

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	17,520	19,976	95,792	(10,677)	122,611
Changes during period					
Dividends of surplus			(4,462)		(4,462)
Profit attributable to owners of parent			15,599		15,599
Disposal of treasury shares		62		231	293
Purchase of treasury shares					
Changes in equity due to capital transfer		0			0
Conversion of convertible bonds		1		88	90
Net changes in items other than shareholders' equity					
Total changes during period	–	63	11,136	320	11,520
Balance at end of period	17,520	20,040	106,928	(10,357)	134,132

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	3,985	16,103	205	20,293	465	511	143,882
Changes during period							
Dividends of surplus							(4,462)
Profit attributable to owners of parent							15,599
Disposal of treasury shares							293
Purchase of treasury shares							–
Changes in equity due to capital transfer							0
Conversion of convertible bonds							90
Net changes in items other than shareholders' equity	2,659	3,313	417	6,389		(6)	6,383
Total changes during period	2,659	3,313	417	6,389	–	(6)	17,904
Balance at end of period	6,644	19,416	622	26,683	465	505	161,787

## (4) Consolidated Statement of Cash Flows

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
<b>Cash flows from operating activities</b>		
Profit before income taxes	19,305	22,342
Depreciation	6,030	6,284
Loss (gain) on sale of non-current assets	(64)	(48)
Loss on retirement of non-current assets	28	102
Gain on sales of investment securities	–	(463)
Loss on valuation of investment securities	7	19
Increase (decrease) in allowance for doubtful accounts	1	57
Increase (decrease) in provision for bonuses	81	289
Increase (decrease) in retirement benefit liability	(165)	(96)
Interest and dividend income	(1,517)	(1,310)
Interest expenses	251	96
Foreign exchange losses (gains)	(139)	(928)
Decrease (increase) in trade receivables	(1,016)	(3,241)
Decrease (increase) in inventories	(2,351)	418
Increase (decrease) in trade payables	1,757	(3,156)
Other, net	2,851	3,521
Subtotal	25,061	23,887
Interest and dividends received	1,424	1,355
Interest paid	(275)	(120)
Income taxes paid	(5,672)	(7,351)
Net cash provided by (used in) operating activities	20,538	17,771
<b>Cash flows from investing activities</b>		
Purchase of property, plant and equipment	(5,662)	(10,348)
Proceeds from sale of property, plant and equipment	147	134
Purchase of short-term and long-term investment securities	(7,132)	(6,599)
Proceeds from sale and redemption of short-term and long-term investment securities	1,600	3,879
Net decrease (increase) in time deposits	(644)	1,099
Purchase of intangible assets	(119)	(91)
Purchase of investments in subsidiaries resulting in change of scope of consolidation	–	(7,539)
Other, net	0	10
Net cash provided by (used in) investing activities	(11,810)	(19,453)
<b>Cash flows from financing activities</b>		
Proceeds from long-term borrowings	3,800	4,100
Repayments of long-term borrowings	(2,045)	(5,217)
Purchase of treasury shares	(5,984)	–
Dividends paid	(3,454)	(4,462)
Dividends paid to non-controlling interests	(9)	(95)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(107)	(3)
Net cash provided by (used in) financing activities	(7,802)	(5,680)
Effect of exchange rate change on cash and cash equivalents	1,846	1,243
Net increase (decrease) in cash and cash equivalents	2,771	(6,118)
Cash and cash equivalents at beginning of period	37,545	40,317
Cash and cash equivalents at end of period	40,317	34,198

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes to Consolidated Statement of Cash Flows)

Relationship between cash and cash equivalents at the end of the period and amounts of items listed in the Consolidated Balance Sheet

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash and deposit account	¥43,028 million	¥38,894 million
Time deposits with maturities over three months, etc.	¥(6,711) million	¥(5,611) million
Negotiable certificates of deposit included in securities account	¥4,000 million	¥916 million
Cash and cash equivalents	¥40,317 million	¥34,198 million

(Segment information, etc.)

(Segment information)

1. Overview of reportable segments

The Seiren Group's reportable segments are subject to periodic review by the Board of Directors to make decisions on the allocation of management resources and to assess performance, based on separate financial information available for each.

The Company has established separate business divisions to handle different sets of products and services. Each business division collaborates across the Group in the execution of business activities pertaining to the products and services it handles.

Consequently, the Group is made up of segments that are focused on specific categories of products/services and are organized into separate business divisions. There are five reportable segments: Automotive Upholstery Interior, High Fashion Materials, Electronics Materials, Environmental & Life Materials, and Medical Materials.

The main products and services handled by each segment are as follows.

- |                                     |   |
|-------------------------------------|---|
| (1) Automotive Interior:            | Materials for interiors of automobiles, railway rolling stock, etc. (seat covers, air bags, decorative parts)                             |
| (2) High Fashion Materials:         | Apparel products, apparel textile processing  |
| (3) Electronics Materials:          | Conductive materials, industrial wiping cloths, electronic devices, silicon wafer film deposition, parts related to artificial satellites |
| (4) Environmental & Life Materials: | Construction materials, interior materials, health/nursing products, environmental, civil engineering or agricultural materials           |
| (5) Medical Materials:              | Medical materials, cosmetics, water processing materials  |

(Matters concerning changes in reportable segments, etc.)

Effective from the fiscal year under review, the Company has changed the classification of reportable segments due to organizational changes and revisions to the segments to which certain products are allocated.

In addition, segment information for previous fiscal year has been restated based on the new classification.

2. Method of calculating amounts of each reportable segment's net sales, profits/losses, assets, liabilities, and other items

The methods of accounting for the business segments reported are generally the same as those of the Significant Matters that Serve as the Basis for Preparation of Consolidated Financial Statements. Intersegment transactions are based on market prices, etc.

3. Amounts of each reportable segment's net sales, profits/losses, assets, liabilities, and other items; disaggregation of revenue

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Reportable Segments						Other Businesses (Note 1)	Total	Adjustments (Note 2)	Amount in consolidated financial statements (Note 3)
	Automotive Interior	High-Fashion Materials	Electronics Materials	Environmental & Life Materials	Medical Materials	Subtotal				
Net sales										
Revenue from contracts with customers	109,816	21,342	10,982	9,997	6,786	158,925	211	159,137	–	159,137
Other revenue	–	–	–	–	–	–	515	515	–	515
Sales to external customers	109,816	21,342	10,982	9,997	6,786	158,925	727	159,653	–	159,653
Intersegment sales or transfers	0	99	301	395	9	806	596	1,403	(1,403)	–
Total	109,816	21,442	11,283	10,393	6,796	159,732	1,324	161,056	(1,403)	159,653
Segment profit	13,954	1,419	1,845	984	690	18,894	517	19,411	(1,546)	17,865
Segment assets	124,903	26,057	14,704	8,725	8,750	183,140	3,260	186,400	12,823	199,223
Other items										
Depreciation	4,058	732	478	201	376	5,846	163	6,010	19	6,030
Increase in property, plant and equipment and intangible assets	2,948	1,257	792	220	297	5,517	0	5,517	264	5,781

Notes: 1. "Other Businesses" represents business segments not included in the reportable segments, such as software development and sales, insurance agency services, temporary staffing services, and real estate leasing and management services.

2. Adjustments are as follows:

(1) The segment profit adjustment of ¥(1,546) million includes corporate expenses not allocated to the reportable segments, ¥1,562 million. Corporate expenses are mainly expenses pertaining to general affairs departments and other administrative divisions that do not fall under the reportable segments.

(2) The segment asset adjustment of ¥12,823 million includes elimination of intersegment transactions, ¥(11,214) million, and corporate assets not allocated to the reportable segments, ¥24,037 million. Corporate assets are mainly long-term investment funds (investment securities) and assets pertaining to administrative divisions that do not fall under the reportable segments.

3. Segment profit is reconciled with operating profit as listed in the Consolidated Statement of Income.

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Million yen)

	Reportable Segments						Other Businesses (Note 1)	Total	Adjustments (Note 2)	Amount in consolidated financial statements (Note 3)
	Automotive Interior	High- Fashion Materials	Electronics Materials	Environmental & Life Materials	Medical Materials	Subtotal				
Net sales										
Revenue from contracts with customers	115,258	21,324	13,388	13,284	6,676	169,932	1,311	171,243	–	171,243
Other revenue	–	–	–	–	–	–	521	521	–	521
Sales to external customers	115,258	21,324	13,388	13,284	6,676	169,932	1,832	171,765	–	171,765
Intersegment sales or transfers	0	98	481	148	10	738	695	1,433	(1,433)	–
Total	115,258	21,423	13,869	13,432	6,686	170,671	2,528	173,199	(1,433)	171,765
Segment profit	16,199	1,411	3,086	1,033	739	22,469	558	23,027	(2,195)	20,832
Segment assets	130,479	24,597	14,252	23,587	9,492	202,409	9,952	212,361	11,565	223,926
Other items										
Depreciation	4,150	766	603	193	357	6,071	166	6,238	45	6,284
Increase in property, plant and equipment and intangible assets	6,700	1,244	1,181	384	833	10,343	60	10,403	35	10,439

Notes: 1. “Other Businesses” represents business segments not included in the reportable segments, such as sale of raw materials for packaging films and containers, software development and sales, insurance agency services, temporary staffing services, and real estate leasing and management services.

2. Adjustments are as follows:

(1) The segment profit adjustment of ¥(2,195) million includes corporate expenses not allocated to the reportable segments, ¥2,172 million. Corporate expenses are mainly expenses pertaining to general affairs departments and other administrative divisions that do not fall under the reportable segments.

(2) The segment asset adjustment of ¥11,565 million includes elimination of intersegment transactions, ¥(10,893) million, and corporate assets not allocated to the reportable segments, ¥22,459 million. Corporate assets are mainly long-term investment funds (investment securities) and assets pertaining to administrative divisions that do not fall under the reportable segments.

3. Segment profit is reconciled with operating profit as listed in the Consolidated Statement of Income.

(Related information)

Regional data

Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Net sales

Japan	China	Other Asian markets	North America	Other regions	Total
64,434	35,803	20,997	32,929	5,488	159,653

(2) Property, plant and equipment

Japan	China	Europe	North America	Other regions	Total
27,383	10,746	7,369	6,252	4,475	56,228

Fiscal year ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(1) Net sales

Japan	China	Other Asian markets	North America	Other regions	Total
73,455	34,574	23,941	33,098	6,695	171,765

(2) Property, plant and equipment

Japan	China	Europe	North America	Other regions	Total
37,090	10,838	7,672	8,717	6,240	70,560

## (Per share information)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net assets per share	¥2,437.38	¥2,734.60
Basic earnings per share	¥242.29	¥265.48
Diluted earnings per share	¥237.01	¥263.83

Notes: 1. Basic earnings per share and diluted earnings per share were calculated on the following basis.

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Basic earnings per share		
Profit attributable to owners of parent (million yen)	13,887	15,599
Amount not attributable to common shareholders (million yen)	–	–
Profit attributable to owners of parent for common shares (million yen)	13,887	15,599
Average number of common shares during period (thousand shares)	57,319	58,757
Diluted earnings per share		
Adjustment to profit attributable to owners of parent (million yen)	(70)	(0)
[of which, amortization of bond premium (after deducting tax equivalent amount) (million yen)]	(70)	(0)
Increase in number of common shares (thousand shares)	978	367
[of which, share acquisition rights (thousand shares)]	370	366
[of which, bonds with share acquisition rights (thousand shares)]	607	1
Summary of potential shares not included in calculation of diluted earnings per share because they do not have a dilutive effect	–	–

2. Net assets per share were calculated on the following basis.

	As of March 31, 2025	As of March 31, 2026
Total net assets (million yen)	143,882	161,787
Amounts to be deducted from total net assets (million yen)	977	971
[of which, share acquisition rights (million yen)]	465	465
[of which, non-controlling interests (million yen)]	511	505
Net assets attributable to common shares at end of period (million yen)	142,905	160,816
Number of common shares at end of period used to calculate net assets per share (thousand shares)	58,630	58,807

## (Significant subsequent events)

Not applicable.