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Announcement regarding differences between non-consolidated operating results and those for the previous fiscal year

Although CUC Inc. (“CUC”) does not disclose a forecast for non-consolidated operating results, it hereby announces differences between non-consolidated operating results for the fiscal year ended March 31, 2026 and those for the previous fiscal year.

1. Differences between non-consolidated operating results and those for the previous fiscal year

(Amounts are rounded to the nearest million yen)

	Revenue	Operating profit	Ordinary profit	Net income	Net income per share
Fiscal year ended March 31, 2025 (A)	Million yen 7,945	Million yen 2,151	Million yen 2,002	Million yen 1,426	Yen 48.63
Fiscal year ended March 31, 2026 (B)	7,390	1,553	1,325	949	32.38
Difference (B-A)	(555)	(598)	(677)	(476)	-
Difference (%)	(7.0)	(27.8)	(33.8)	(33.4)	-

2. Reason for the differences

Non-consolidated revenue, operating profit, ordinary profit for the fiscal year ended March 31, 2026 amounted to 7,390 million yen (down 7.0% year on year), 1,553 million yen (down 27.8% year on year), 1,325 million yen (down 33.8% year on year) respectively. Although overall performance was impacted by a temporary revenue decline in our domestic business due to strategic fee reductions for certain client medical institutions in the first half and a reactionary drop from large-scale M&A advisory fees in the previous year, market demand remains robust and client growth steady, though recovery efforts through phased fee normalization starting in the third quarter did not fully offset the earlier impact on a full-year basis.