



April 30, 2026

To Whom It May Concern:

Listed Company Name	TOTO LTD.
Representative	Shinya Tamura President, Representative Director
Code No.	5332 (Prime Market of Tokyo Stock Exchange, Premier Market of Nagoya Stock Exchange, Fukuoka Stock Exchange)
Contact Person	Takafumi Shinozaki General Manager, Management Planning Dept. (TEL: +81-3-6836-2024)

Notice Concerning Dividends of Surplus (Increase in Dividends)

TOTO LTD. (the “Company”) hereby announces that, at a meeting of the Board of Directors held today, it has decided to revise its forecast of dividends of surplus with a record date of March 31, 2026, as described below.

The Company stipulates in the Articles of Incorporation that the dividends of surplus shall be determined by a resolution of the Board of Directors. Accordingly, the Company plans to adopt a resolution regarding the dividends of surplus in accordance with the Companies Act at a meeting of its Board of Directors to be held after the completion of the audit procedures.

1. Details of the year-end dividend

	Determined amount	Most recent dividend forecast (Announced on January 30, 2026)	Actual results for the previous fiscal year (Fiscal year ended March 31, 2025)
Record date	March 31, 2026	Same as left	March 31, 2025
Dividend per share	60 yen	50 yen	50 yen
Total amount of dividends	9,864 million yen	-	8,483 million yen
Effective date	June 4, 2026	-	June 4, 2025
Source of dividends	Retained earnings	-	Retained earnings

2. Reason

The Company regards returning profits to shareholders as one of its key management priorities. Its basic policy is to make proactive strategic investments while taking into account its future business development, alongside maintaining stable dividends.

With respect to the dividend payout ratio, the Company aims for 40% or more of profit attributable to owners of parent. It is committed to maintaining stable dividends while striving to return profits in line with its business performance.

Regarding the dividends for the fiscal year ended March 31, 2026, taking into account the above policy and the

announced business results, the Company has set the year-end dividend at 60 yen, an increase of 10 yen from the previous forecast.

(Reference) Breakdown of annual dividends

Record date	Annual dividends (yen)		
	Second quarter-end	Fiscal year-end	Total
Actual results for the fiscal year under review	50 yen	60 yen (planned)	110 yen (planned)
Actual results for the previous fiscal year (Fiscal year ended March 31, 2025)	50 yen	50 yen	100 yen

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