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Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under IFRS)

DATE: April 28, 2026

Company name: JTEKT Corporation
 Stock exchange listing: Tokyo, Nagoya
 Stock code: 6473 URL: <https://www.jtekt.co.jp/e/>
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 Scheduled date of annual general meeting of shareholders: June 25, 2026
 Scheduled date to commence dividend payments: May 22, 2026
 Scheduled date to file securities report (Japanese only): June 19, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for analysts and institutional investors)

(Amounts less than one million yen are omitted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Revenue		Business profit		Operating profit		Profit before income taxes	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	1,924,950	2.2	75,679	16.5	24,847	(35.4)	27,377	(11.3)
March 31, 2025	1,884,397	(0.4)	64,938	(10.9)	38,452	(38.2)	30,876	(57.4)

Fiscal year ended	Profit for the year		Profit attributable to owners of the parent company		Comprehensive income for the year		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
March 31, 2026	14,409	(12.9)	11,974	(12.7)	66,633	—	37.62
March 31, 2025	16,544	(62.2)	13,713	(65.9)	2,706	(98.1)	40.36

Fiscal year ended	Diluted earnings per share	Ratio of profit to equity attributable to owners of the parent company	Ratio of profit before income taxes to total assets	Ratio of business profit to revenue
	Yen	%	%	%
March 31, 2026	37.60	1.6	1.7	3.9
March 31, 2025	40.34	1.8	1.9	3.4

(Reference) Share of the profit (loss) of investments accounted for using equity method

Fiscal year ended March 31, 2026: 519 million yen, Fiscal year ended March 31, 2025: 1,016 million yen

(Note) Business profit is calculated by deducting cost of revenue and selling, general and administrative expenses from revenue.

(2) Consolidated financial position

As of	Total assets	Total equity	Equity attributable to owners of the parent company	Ratio of equity attributable to owners of the parent company to total assets	Equity attributable to owners of parent per share
	Millions of yen	Millions of yen	Millions of yen	%	Yen
March 31, 2026	1,577,696	825,230	790,206	50.1	2,482.33
March 31, 2025	1,565,391	777,469	745,044	47.6	2,340.55

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	108,495	(52,704)	(46,977)	137,550
March 31, 2025	80,238	(75,936)	(52,076)	119,060

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to equity attributable to owners of parent (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2025	—	25.00	—	25.00	50.00	16,534	123.9	2.2
March 31, 2026	—	30.00	—	30.00	60.00	19,102	159.5	2.5
March 31, 2027 (Forecast)	—	35.00	—	35.00	70.00		44.6	

3. Forecast of consolidated financial results for the year ending March 31, 2027

(from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Revenue		Business profit		Operating profit		Profit before income taxes	
	Millions of yen	%	Millions of yen	%			Millions of yen	%
Full year	1,880,000	(2.3)	90,000	18.9	75,000	201.8	70,000	155.7

	Profit attributable to owners of the parent company		Basic earnings per share
	Millions of yen	%	Yen
Full year	50,000	317.6	157.07

(Note) Business profit is calculated by deducting cost of revenue and selling, general and administrative expenses from revenue.

*Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Excluded: 1 company (JTEKT BEARINGS CZECH REPUBLIC S.R.O.)

For more information, please see “(5) Note on consolidated financial statements (Changes in significant subsidiaries during the current fiscal year)” under “3. Consolidated financial statements and main notes” on page 12 of the attachments.

(2) Changes in accounting policies and changes in accounting estimates

- (i) Changes in accounting policies required by IFRS: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None

(3) Number of issued shares (ordinary shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	318,608,107 shares
As of March 31, 2025	318,608,107 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	276,278 shares
As of March 31, 2025	288,238 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Fiscal year ended March 31, 2026	318,329,611 shares
Fiscal year ended March 31, 2025	339,751,084 shares

(Note) For the basic number of shares of calculating basic earnings per share, please see “(5) Note on consolidated financial statements (Earning per share)” under “3. Consolidated financial statements and main notes” on page 16 of the attachments.

(Reference) Summary of non-consolidated financial results

**1. Non-consolidated financial results for the fiscal year ended March 31, 2026
(from April 1, 2025 to March 31, 2026)**

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Revenue		Operating profit		Ordinary profit		Profit for the year	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	829,608	2.7	20,693	2.3	44,049	(40.1)	28,194	(46.9)
March 31, 2025	808,034	0.1	20,228	(17.3)	73,580	0.5	53,097	(4.2)

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2026	88.56	88.52
March 31, 2025	156.27	156.20

(2) Non-consolidated financial position

As of	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	956,530	450,545	47.1	1,415.16
March 31, 2025	942,962	448,916	47.6	1,410.10

(Reference) Equity

Fiscal year ended March 31, 2026: 450,545 million yen, Fiscal year ended March 31, 2025: 448,916 million yen

(Note) The number in non-consolidated financial results are based on Japanese Standards.

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forecasts included in this document are based on the information that we have obtained at the time of disclosure. Actual results may differ from the forecasts due to various factors in the future. For more information on forecasts, please see “(4) Explanation for forecast of consolidated financial results” under “1. Qualitative information for financial results” on page 3 of the attachments.

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1. Qualitative information for financial results

(1) Explanation for operating results

During the fiscal year under review, while concerns remained over the stagnation of the European and Chinese economies and the rising geopolitical risks, personal consumption and capital investment remained steady, and the global economy maintained a moderate recovery trend overall.

In our business domains, amid an increasingly challenging environment characterized by U.S. tariff policies and intensifying competition, particularly in China, we have worked to improve profitability by introducing high value-added products to the market, implementing structural reforms in Europe, and promoting cost reduction activities.

The JTEKT Group is advancing its transformation into the solution provider in accordance with the Second Medium-Term Business Plan (FY2024–2026), aimed at achieving the “JTEKT Group 2030 Vision.” This fiscal year, as the midpoint year of the Second Medium-Term Business Plan, we have been implementing strategies aligned with this plan.

Under these conditions, for the fiscal year ended March 31, 2026, revenue increased by 40,553 million yen or 2.2%, year on year, to 1,924,950 million yen. Business profit increased by 10,741 million yen or 16.5%, year on year, to 75,679 million yen. Operating profit decreased by 13,605 million yen or 35.4%, year on year, to 24,847 million yen. Profit attributable to owners of the parent company decreased by 1,738 million yen or 12.7%, year on year, to 11,974 million yen. Business profit is calculated by deducting cost of revenue and selling, general and administrative expenses from revenue.

Business results by reportable segments are as follows.

① Automotive

Revenue increased by 33,854 million yen or 2.5%, year on year, to 1,367,005 million yen mainly due to an impact of favorable foreign exchange rate and an increase in sales in Japan and North America, despite a decrease in sales in Europe and China. Business profit increased by 8,373 million yen or 21.8%, year on year, to 46,717 million yen mainly due to an increase in sales, an impact of favorable foreign exchange, and an effect of cost improvement, despite an impact of U.S. import tariff.

② Industrial and bearings

Revenue decreased by 5,200 million yen or 1.5%, year on year, to 347,067 million yen mainly due to the completion of restructuring of needle roller bearing business in Europe, despite an increase in sales in North America and Asia. Business profit increased by 2,561 million yen or 29.6%, year on year, to 11,210 million yen mainly due to an impact of favorable foreign exchange rate, as well as cost improvement and restructuring, despite an impact of U.S. import tariff.

③ Machine tools

Revenue increased by 11,899 million yen or 6.0%, year on year, to 210,877 million yen due to an increase in sales, especially in Japan and North America. Business profit amounted to 17,440 million yen, remaining broadly in line with the previous fiscal year, mainly due to increased expenses, despite an increase in sales.

(2) Explanation for financial position

Assets amounted to 1,577,696 million yen, increased by 12,304 million yen from the end of the previous fiscal year, mainly due to an increase in property, plant and equipment and cash and cash equivalents, despite a decrease in other financial assets.

Liabilities amounted to 752,465 million yen, decreased by 35,456 million yen from the end of the previous fiscal year, mainly due to a decrease in trade and other payables and borrowings, despite an increase in liabilities directly associated with assets held for sale.

Equity amounted to 825,230 million yen, increased by 47,761 million yen, from the end of the previous fiscal year, mainly due to record profit attributable to owners of the parent company and an increase in other components of equity.

(3) Explanation for cash flows

Consolidated cash flows are as follows.

Operating activities provided net cash of 108,495 million yen (In the previous fiscal year, provided net cash of 80,238 million yen) mainly due to record profit before income taxes and a decrease in inventories and trade and other receivables.

Investing activities used net cash of 52,704 million yen (In the previous fiscal year, used net cash of 75,936 million yen) mainly due to the payment of purchases of property despite proceeds from sales of investment securities.

Financing activities used net cash of 46,977 million yen (In the previous fiscal year, used net cash of 52,076 million yen) mainly due to repayment of long-term borrowings and payments of dividends.

As a result of adding foreign currency translation adjustments, cash and cash equivalents at the end of year amounted to 137,550 million yen.

(4) Explanation for forecast of consolidated financial results

Under our Mission of "Joint Technology to bring joy to the planet earth and all working people," we have set the JTEKT Group 2030 Vision as "A solution provider creating the future of mobility society through Monozukuri and Monozukuri equipment." By leveraging the technologies cultivated through our business activities, we seek to create new values and contribute to the resolution of social issues.

At the same time, looking at the situation surrounding our company, in addition to the rising geopolitical risks, the evolution of AI and digital technologies and the emergence of new manufacturers in the mobility industry have intensified the competitive environment. Even in this challenging environment, to realize our vision, we will strengthen our earning power by utilizing diverse human resources who support technology and production, and work on creating new value as the solution provider.

Consolidated financial results forecasts for the fiscal year ending March 31, 2027, we expect Revenue of 1,880 billion yen, Business profit of 90 billion yen, Operating profit of 75 billion yen, Profit before income taxes of 70 billion yen, and Profit attributable to owners of the parent company of 50 billion yen.

The exchange rate assumption is 155 yen to the U.S. dollar and 180 yen to the euro.

2. Basic policy regarding the selection of accounting standards

We have adopted International Financial Reporting Standards ("IFRS") for its consolidated financial statements in the annual report since the fiscal year ended March 31, 2020.

3. Consolidated financial statements and main notes

(1) Consolidated statement of financial position

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and cash equivalents	119,060	137,550
Trade and other receivables	368,216	349,546
Inventories	257,771	244,409
Other financial assets	993	12,994
Income tax receivable	1,810	1,227
Other current assets	2,430	1,104
Sub total	750,283	746,832
Assets held for sale	12,559	52,385
Total current assets	762,843	799,218
Non-current assets		
Property, plant and equipment	480,570	498,102
Goodwill and Intangible assets	45,462	35,223
Other financial assets	190,027	148,299
Investments accounted for using equity method	17,302	18,366
Deferred tax assets	21,228	22,377
Other non-current assets	47,956	56,108
Total non-current assets	802,548	778,477
Total assets	1,565,391	1,577,696

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	379,649	351,855
Bonds and borrowings	54,351	70,718
Other financial liabilities	3,219	5,002
Income taxes payable	9,627	10,910
Provisions	16,499	12,388
Other current liabilities	11,405	3,766
Sub total	474,752	454,642
Liabilities directly associated with assets held for sale	7,497	52,385
Total current liabilities	482,250	507,028
Non-current liabilities		
Bonds and borrowings	186,123	146,404
Other financial liabilities	13,635	20,026
Retirement benefit liabilities	60,779	54,356
Provisions	89	129
Deferred tax liabilities	36,493	17,050
Other non-current liabilities	8,550	7,469
Total non-current liabilities	305,672	245,437
Total liabilities	787,922	752,465
Equity		
Capital stock	45,591	45,591
Capital surplus	101,058	101,056
Treasury stock	(330)	(316)
Other components of equity	67,991	97,287
Retained earnings	530,733	546,587
Equity attributable to owners of the parent company	745,044	790,206
Non-controlling interests	32,425	35,024
Total equity	777,469	825,230
Total liabilities and equity	1,565,391	1,577,696

(2) Consolidated statement of profit or loss and consolidated statement of comprehensive income

Consolidated statement of profit or loss

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Revenue	1,884,397	1,924,950
Cost of revenue	(1,603,106)	(1,627,914)
Gross profit	281,291	297,035
Selling, general and administrative expenses	(216,352)	(221,355)
Other income	7,996	5,949
Other expenses	(34,482)	(56,782)
Operating profit	38,452	24,847
Finance income	8,547	16,563
Finance costs	(17,139)	(14,553)
Share of profit of investments accounted for using equity method	1,016	519
Profit before income taxes	30,876	27,377
Income tax expense	(14,331)	(12,968)
Profit for the year	16,544	14,409
Attributable to		
Owners of the parent company	13,713	11,974
Non-controlling interests	2,831	2,434
Earnings per share		
Basic (Yen)	40.36	37.62
Diluted (Yen)	40.34	37.60

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit for the year	16,544	14,409
Other comprehensive income		
Items that will not be reclassified subsequently to profit or loss		
Net fair value gain (loss) on equity instruments designated as FVTOCI	3,655	12,221
Remeasurements of defined benefit pension plans	(12,347)	8,686
Share of other comprehensive income of investments accounted for using equity method	33	80
Total	(8,659)	20,989
Items that may be reclassified subsequently to profit or loss		
Exchange differences on translation of foreign operations	(5,815)	30,568
Share of other comprehensive income of investments accounted for using equity method	636	667
Total	(5,178)	31,235
Total other comprehensive income	(13,837)	52,224
Comprehensive income for the year	2,706	66,633
Attributable to		
Owners of the parent company	245	62,404
Non-controlling interests	2,461	4,229

(3) Consolidated statement of changes in equity

(Millions of yen)

	Equity attributable to owners of the parent company					
	Capital stock	Capital surplus	Treasury stock	Other components of equity		
				Net fair value gain (loss) on equity instruments designated as FVTOCI	Remeasurements of defined benefit pension plans	Exchange differences on translation of foreign operations
As of April 1, 2024	45,591	102,534	(396)	—	—	72,791
Increase (decrease) based on inflation accounting of subsidiary that is consolidated and located in Argentina	—	—	—	—	—	—
As of April 1, 2024 (adjusted)	45,591	102,534	(396)	—	—	72,791
Profit for the period	—	—	—	—	—	—
Other comprehensive income	—	—	—	3,652	(12,320)	(4,800)
Comprehensive income for the period	—	—	—	3,652	(12,320)	(4,800)
Acquisition of treasury stock	—	—	(28,839)	—	—	—
Disposal of treasury stock	—	(0)	0	—	—	—
Cancellation of treasury stock	—	(1,473)	28,888	—	—	—
Dividends	—	—	—	—	—	—
Share-based payment transactions	—	(2)	16	—	—	—
Transfer to retained Earnings	—	—	—	(3,652)	12,320	—
Changes in the ownership interest in subsidiaries without a loss of control	—	—	—	—	—	—
Total transactions with the owners	—	(1,476)	66	(3,652)	12,320	—
As of March 31, 2025	45,591	101,058	(330)	—	—	67,991
Increase (decrease) based on inflation accounting of subsidiary that is consolidated and located in Argentina	—	—	—	—	—	—
As of April 1, 2025 (adjusted)	45,591	101,058	(330)	—	—	67,991
Profit of the period	—	—	—	—	—	—
Other comprehensive income	—	—	—	12,263	8,870	29,296
Comprehensive income for the period	—	—	—	12,263	8,870	29,296
Acquisition of treasury stock	—	—	(2)	—	—	—
Disposal of treasury stock	—	—	—	—	—	—
Cancellation of treasury stock	—	—	—	—	—	—
Dividends	—	—	—	—	—	—
Share-based payment transactions	—	—	16	—	—	—
Transfer to retained Earnings	—	—	—	(12,263)	(8,870)	—
Changes in the ownership interest in subsidiaries without a loss of control	—	(1)	—	—	—	—
Total transactions with the owners	—	(1)	13	(12,263)	(8,870)	—
As of March 31, 2026	45,591	101,056	(316)	—	—	97,287

(Millions of yen)

	Equity attributable to owners of the parent company			Non-controlling interests	Total equity
	Other components of equity	Retained Earnings	Total		
	Total				
As of April 1, 2024	72,791	568,463	788,984	33,786	822,770
Increase (decrease) based on inflation accounting of subsidiary that is consolidated and located in Argentina	—	75	75	—	75
As of April 1, 2024 (adjusted)	72,791	568,538	789,059	33,786	822,846
Profit for the period	—	13,713	13,713	2,831	16,544
Other comprehensive income	(13,467)	—	(13,467)	(370)	(13,837)
Comprehensive income for the period	(13,467)	13,713	245	2,461	2,706
Acquisition of treasury stock	—	—	(28,839)	—	(28,839)
Disposal of treasury stock	—	—	0	—	0
Cancellation of treasury stock	—	(27,414)	—	—	—
Dividends	—	(15,436)	(15,436)	(3,822)	(19,258)
Share-based payment transactions	—	—	14	—	14
Transfer to retained Earnings	8,667	(8,667)	—	—	—
Changes in the ownership interest in subsidiaries without a loss of control	—	—	—	—	—
Total transactions with the owners	8,667	(51,518)	(44,261)	(3,822)	(48,083)
As of March 31, 2025	67,991	530,733	745,044	32,425	777,469
Increase (decrease) based on inflation accounting of subsidiary that is consolidated and located in Argentina	—	256	256	—	256
As of April 1, 2025 (adjusted)	67,991	530,989	745,300	32,425	777,725
Profit of the period	—	11,974	11,974	2,434	14,409
Other comprehensive income	50,430	—	50,430	1,794	52,224
Comprehensive income for the period	50,430	11,974	62,404	4,229	66,633
Acquisition of treasury stock	—	—	(2)	—	(2)
Disposal of treasury stock	—	—	—	—	—
Cancellation of treasury stock	—	—	—	—	—
Dividends	—	(17,510)	(17,510)	(2,990)	(20,500)
Share-based payment transactions	—	(0)	15	—	15
Transfer to retained Earnings	(21,133)	21,133	—	—	—
Changes in the ownership interest in subsidiaries without a loss of control	—	—	(1)	1,360	1,358
Total transactions with the owners	(21,133)	3,623	(17,498)	(1,629)	(19,128)
As of March 31, 2026	97,287	546,587	790,206	35,024	825,230

(4) Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	30,876	27,377
Depreciation and amortization	71,794	71,186
Impairment losses	14,327	7,142
Finance costs (income)	440	1,167
Share of the loss (profit) of associates and joint ventures accounted for using the equity method	(1,016)	(519)
Net increase (decrease) in provisions	6,815	(3,120)
Increase (Decrease) in retirement benefit liabilities	(6,840)	(4,593)
Decrease (Increase) in retirement benefit assets	22,719	(6,477)
Decrease (Increase) in inventories	(1,375)	12,613
Net decrease (increase) in trade and other Receivables	(10,230)	14,649
Net increase (decrease) in trade and other Payables	(11,257)	(2,679)
Other	(16,886)	20,273
Subtotal	99,366	137,021
Interest received	2,524	2,179
Dividends received	2,473	2,274
Interest paid	(5,095)	(5,297)
Income taxes paid	(19,029)	(27,683)
Net cash provided by (used in) operating activities	80,238	108,495
Cash flows from investing activities		
Payment of Purchases of property, plant and equipment	(88,298)	(89,491)
Proceeds from sales of property, plant and equipment	5,239	4,278
Payment of purchases of investment securities	(303)	(7)
Proceeds from sales of investment securities	11,196	44,026
Other	(3,770)	(11,510)
Net cash provided by (used in) investing activities	(75,936)	(52,704)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term Borrowings	(1,249)	2,763
Proceeds from long-term borrowings	35,274	13,268
Repayment of long-term borrowings	(44,925)	(39,564)
Proceeds from issuance of bonds	20,000	—
Redemption of bonds	(10,000)	—
Dividends paid	(15,436)	(17,510)
Dividends paid to non-controlling interests	(3,822)	(2,990)
Purchase of treasury stock	(28,839)	(2)
Payment of acquisition of subsidiaries' stock not resulting in change in scope of consolidation	—	(2)
Other	(3,077)	(2,938)
Net cash provided by (used in) financing activities	(52,076)	(46,977)
Foreign currency translation adjustments on cash and cash equivalents	(183)	9,676
Net increase (decrease) in cash and cash equivalents	(47,958)	18,489
Cash and cash equivalents at beginning of period	167,019	119,060
Cash and cash equivalents at end of period	119,060	137,550

(5) Note on consolidated financial statements

(Assumption of going concern)

There are no applicable items.

(Changes in accounting policies)

There are no applicable items.

(Changes in significant subsidiaries during the current fiscal year)

JTEKT BEARINGS CZECH REPUBLIC S.R.O., which had been specified subsidiary in the previous fiscal year, has been excluded from the scope of consolidation due to the transfer of all equity interest on August 1, 2025.

(Changes in presentation)

Consolidated statement of cash flows

“Purchases of intangible assets”, which were separately presented under “Cash flow from investing activities” in the fiscal year ended March 31, 2025, have been included in “Others” from the fiscal year ended March 31, 2026 due to decreased significance. The consolidated statement of cash flows for the fiscal year ended March 31, 2025, has been reclassified to reflect this change in presentation.

As a result, the amount of -3,221 million yen for “Purchase of intangible assets” and -549 million yen for “Others” under “Cash flow from investing activities” in the consolidated statement of cash flows for the fiscal year ended March 31, 2025, has been reclassified as -3,770 million yen for “Others”.

(Segment information)

1. Outline of reportable segments

The Group's reportable segments are components of an entity for which separate financial information is available. Such information is evaluated regularly by the board of directors for the purpose of making decisions on how to allocate resources and assessing performance.

The Group establishes Business Headquarter by market. Each Business Headquarter develops a domestic and overseas comprehensive strategy about products and services handled and has developed business activities.

Therefore, the Group is composed of segments by market, by service based on Business Headquarters, the Group determined that “Automotive”, “Industrial and bearings” and “Machine tools” are its reportable segments.

“Automotive” segment consolidates two business segments, “steering systems” and “drivelines” due to the similarity of their economic characteristics such trends in revenue.

“Automotive” segment mainly manufactures and sells products for automotive industry as steering systems and drivelines.

“Industrial and bearings” segment mainly manufactures and sells bearings for industrial machinery.

“Machine tools” segment mainly manufactures and sells machine tools, control machine, and industrial heat treatment furnace.

2. Information about reportable segments

Intersegment revenues and transfers of intersegment transactions are determined each period through price negotiations, taking into account market price and total cost. Reportable segment profit is measured on the basis of business profit in the consolidated statement of profit or loss. Business profit is calculated by deducting cost of revenue and selling, general and administrative expenses from revenue.

Business profit is the profit or loss arising from the operating activities of each reportable segment. Operating transactions are aggregated in accordance with the managerial accounting categories, and headquarter expenses are allocated to reportable segments by the accounting department in an appropriate method.

For the nine months ended March 31, 2025

(Millions of yen)

	Reportable segment				Adjustments	Consolidated
	Automotive	Industrial and bearings	Machine tools	Total		
Revenue						
Customers	1,333,150	352,268	198,978	1,884,397	—	1,884,397
Intersegment	2,883	20,426	25,589	48,899	(48,899)	—
Total	1,336,034	372,694	224,567	1,933,297	(48,899)	1,884,397
Segment profit (loss)	38,344	8,649	17,410	64,404	534	64,938
Other income						7,996
Other expenses						(34,482)
Operating profit						38,452
Finance income						8,547
Finance costs						(17,139)
Share of profit of investments accounted for using equity method						1,016
Profit before income taxes						30,876
Other items						
Depreciation and amortization	43,347	18,276	10,170	71,794	—	71,794
Impairment losses	4,502	7,883	1,941	14,327	—	14,327
Capital expenditure	68,774	18,403	13,056	100,234	—	100,234

(Note) “Adjustments” of segment profit (loss) is the elimination of inter-segment transactions.

For the fiscal year ended March 31, 2026

(Millions of yen)

	Reportable segment				Adjustments	Consolidated
	Automotive	Industrial and bearings	Machine tools	Total		
Revenue						
Customers	1,367,005	347,067	210,877	1,924,950	—	1,924,950
Intersegment	2,678	20,794	25,259	48,731	(48,731)	—
Total	1,369,683	367,861	236,136	1,973,682	(48,731)	1,924,950
Segment profit (loss)	46,717	11,210	17,440	75,369	310	75,679
Other income						5,949
Other expenses						(56,782)
Operating profit						24,847
Finance income						16,563
Finance costs						(14,553)
Share of profit of investments accounted for using equity method						519
Profit before income taxes						27,377
Other items						
Depreciation and amortization	45,593	15,527	10,065	71,186	—	71,186
Impairment losses	3,006	1,692	2,444	7,142	—	7,142
Capital expenditure	54,237	15,072	15,665	84,975	—	84,975

(Note) “Adjustments” of segment profit (loss) is the elimination of inter-segment transactions.

3. Information about products and service

Since similar information is disclosed in “1. Outline of reporting segments”, it is omitted here.

4. Information about regions

① Revenue for Customers

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Japan	706,585	732,640
North America		
America	395,047	428,912
Others	92,986	97,009
Europe	212,054	199,850
Asia & Oceania		
China	175,008	150,435
Others	259,419	270,741
Other regions	43,295	45,361
Total	1,884,397	1,924,950

(Note) 1 Revenue is classified by country or region based on the location of the customers.

2 There is no country in Europe where the amount of revenue exceeds 10% of the consolidated revenue.

② Non-current assets

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Japan	280,410	288,974
North America		
America	76,868	83,720
Others	23,371	28,152
Europe	19,671	5,027
Asia & Oceania		
China	47,968	45,995
Others	74,711	81,351
Other regions	11,729	10,422
Total	534,731	543,644

(Note) 1 Investments, other financial assets, and deferred tax assets accounted for using the equity method are not included.

2 Non-current assets are the total of property, plant, equipment and intangible assets.

(Earnings per share)

The basis of calculating basic earnings per share and diluted earnings per share attributable to the owners of the parent company is as follows.

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
The basis of calculating basic earnings per share		
Profit attributable to owners of the parent company (Millions of Yen)	13,713	11,974
Profit non-attributable to common shareholders (Millions of Yen)	—	—
Profit related to calculating basic earnings per share (Millions of Yen)	13,713	11,974
Average number of common shares (Thousands of shares)	339,751	318,329
Basic earnings per share (Yen)	40.36	37.62
The basis of calculating diluted earnings per share		
Profit related to calculating basic earnings per share (Millions of Yen)	13,713	11,974
Adjustments to Profit (Millions of Yen)	—	—
Profit related to calculating diluted earnings per share (Millions of Yen)	13,713	11,974
Average number of common shares (Thousands of shares)	339,751	318,329
Increase in number of common shares by restricted stock compensation plan (Thousands of shares)	150	150
Diluted average number of common shares (Thousands of shares)	339,901	318,479
Diluted earnings per share (Yen)	40.34	37.60

(Significant subsequent events)

There are no applicable items.