

FOR IMMEDIATE RELEASE

Hitachi Announces Consolidated Financial Results for Fiscal 2025

Tokyo, April 27, 2026 --- Hitachi, Ltd. (TSE:6501) today announced its consolidated financial results for fiscal 2025, ended March 31, 2026.

Contacts:

[Media]

Media Communications Group, Global Communications Department,
Global Corporate Brand & Communications Division

Hitachi, Ltd.

+81-3-3258-1111

[IR]

Investor Relations Division

Hitachi, Ltd.

+81-3-5208-9323

1. Qualitative Information Concerning Consolidated Business Results

(1) Summary of Fiscal 2025 Consolidated Business Results

(Billions of yen)

	Year Ended March 31, 2026	Year over year change
Revenues	10,586.7	+8%
Adjusted operating income	1,199.2	+227.6
Adjusted EBITA	1,311.4	+227.9
Income before income taxes	1,273.1	+310.3
Net income	851.4	+194.5
Net income attributable to Hitachi, Ltd. stockholders	802.3	+186.6

For fiscal 2025, the Hitachi's consolidated revenues were 10,586.7 billion yen, increased 8% year over year. The revenues increased, driven by Lumada business expansion, strong demand for transmission equipment in Energy sector, solid digital demand in Japan in Digital Systems & Services sector, and robust business performance for Rail Control business in Mobility sector.

Adjusted operating income increased 227.6 billion yen year over year, to 1,199.2 billion yen. Energy sector and Digital Systems & Services sector increased the profitability, as well as Lumada business expansion.

Adjusted EBITA increased 227.9 billion yen year over year, to 1,311.4 billion yen. The increase was mainly due to the increase in adjusted operating income.

Income before income taxes increased 310.3 billion yen year over year, to 1,273.1 billion yen. The increase was due to the increase in adjusted operating income and others.

While increased tax, net income increased 194.5 billion yen year over year, to 851.4 billion yen due to increased income before income taxes. Net income attributable to Hitachi, Ltd. stockholders increased 186.6 billion yen year over year, to 802.3 billion yen.

(2) Business Results by Segments

Please refer to the presentation material, "Outline of Consolidated Financial Results for the Year Ended March 31, 2026."

(3) Outlook for Fiscal 2026

(Billions of yen)

	Year Ending March 31, 2027	Year over year change
Revenues	11,100.0	+5%
Adjusted operating income	1,315.0	+115.7
Adjusted EBITA	1,420.0	+108.5
Income before income taxes	1,257.0	(16.1)
Net income	904.0	+52.5
Net income attributable to Hitachi, Ltd. stockholders	850.0	+47.6

Hitachi forecasts the results shown above for fiscal 2026, the year ending March 31, 2027.

Projections for fiscal 2026 assume exchange rates of 150 yen to the U.S. dollar and 175 yen to the euro.

Hitachi will accelerate the global expansion of its Social Innovation Business through collaborative creation with customers, persist with its business structural reforms and pursue efforts to strengthen its business foundations by reviewing its business portfolio, with the aim of achieving sustainable growth.

2. Financial Position

(1) Financial Position

(Billions of yen)

	As of March 31, 2026	Change From March 31, 2025
Total assets	15,041.2	+1,756.4
Total liabilities	8,268.6	+1,015.2
Interest-bearing debt	1,009.0	(197.0)
Total Hitachi, Ltd. stockholders' equity	6,568.3	+721.2
Non-controlling interests	204.2	+19.9
Cash Conversion Cycle	36.6 days	11.7 days decrease
Total Hitachi, Ltd. stockholders' equity ratio	43.7%	0.3 points decrease
D/E ratio (including non-controlling interests)	0.15 times	0.05 points decrease

Total assets increased 1,756.4 billion yen from March 31, 2025, to 15,041.2 billion yen, mainly due to the increase of working capital and others associated with the expansion of orders and revenues. Interest-bearing debt decreased 197.0 billion yen from March 31, 2025, to 1,009.0 billion yen, mainly due to the debt reimbursement and others. As of March 31, 2026, the total Hitachi, Ltd. stockholders' equity increased 721.2 billion yen from March 31, 2025, to 6,568.3 billion yen. As a result, the total Hitachi, Ltd. stockholders' equity ratio was 43.7%. The debt-to-equity ratio, including non-controlling interests, was 0.15 times and Cash Conversion Cycle was 36.6 days.

(2) Cash Flows

(Billions of yen)

	Year Ended March 31, 2026	Year over year change
Cash flows from operating activities	1,668.0	+495.8
Cash flows from investing activities	(341.5)	+232.0
Free cash flows	1,326.5	+727.9
Cash flows from financing activities	(971.0)	(546.9)

Operating activities provided net cash of 1,668.0 billion yen, 495.8 billion yen more than in the previous fiscal year, mainly due to the improvement of working capital (mainly the increase of advances received) and others. Investing activities used net cash of negative 341.5 billion yen, 232.0 billion yen less than in the previous fiscal year, mainly due to the impact of the acquisition of Thales GTS in the previous fiscal year, the sale of investments accounted for using the equity method in the current fiscal year, and others. Free cash flows were 1,326.5 billion yen, 727.9 billion yen more than in the previous fiscal year. Financing activities used net cash of negative 971.0 billion yen, 546.9 billion yen more than in the previous fiscal year, mainly due to the repayment of long-term debt, the repurchase of shares, and others.

Accordingly, cash and cash equivalents were 1,323.4 billion yen, up 457.2 billion yen from the end of the previous fiscal year.

3. Cautionary Statement

Certain statements found in this document may constitute “forward-looking statements” as defined in the U.S. Private Securities Litigation Reform Act of 1995. Such “forward-looking statements” reflect management’s current views with respect to certain future events and financial performance and include any statement that does not directly relate to any historical or current fact. Words such as “anticipate,” “believe,” “expect,” “estimate,” “forecast,” “intend,” “plan,” “project” and similar expressions which indicate future events and trends may identify “forward-looking statements.” Such statements are based on currently available information and are subject to various risks and uncertainties that could cause actual results to differ materially from those projected or implied in the “forward-looking statements” and from historical trends. Certain “forward-looking statements” are based upon current assumptions of future events which may not prove to be accurate. Undue reliance should not be placed on “forward-looking statements,” as such statements speak only as of the date of this report.

Factors that could cause actual results to differ materially from those projected or implied in any “forward-looking statement” and from historical trends include, but are not limited to:

- economic conditions, including consumer spending and plant and equipment investment in Hitachi’s major markets, as well as levels of demand in the major industrial sectors Hitachi serves;
- exchange rate fluctuations of the yen against other currencies in which Hitachi makes significant sales or in which Hitachi’s assets and liabilities are denominated;
- uncertainty as to Hitachi’s ability to access, or access on favorable terms, liquidity or long-term financing;
- uncertainty as to general market price levels for equity securities, declines in which may require Hitachi to write down equity securities that it holds;
- fluctuations in the price of raw materials including, without limitation, petroleum and other materials, such as copper, steel, aluminum, synthetic resins, rare metals and rare-earth minerals, or shortages of materials, parts and components;
- credit conditions of Hitachi’s customers and suppliers;
- general socioeconomic and political conditions and the regulatory and trade environment of countries where Hitachi conducts business, particularly Japan, Asia, the United States and Europe, including, without limitation, direct or indirect restrictions by other nations on imports and differences in commercial and business customs including, without limitation, contract terms and conditions and labor relations;
- uncertainty as to Hitachi’s ability to respond to tightening of regulations to prevent climate change;
- uncertainty as to Hitachi’s ability to maintain the integrity of its information systems, as well as Hitachi’s ability to protect its confidential information or that of its customers;
- uncertainty as to Hitachi’s ability to attract and retain skilled personnel;
- uncertainty as to Hitachi’s ability to continue to develop and market products that incorporate new technologies on a timely and cost-effective basis and to achieve market acceptance for such products;
- the possibility of disruption of Hitachi’s operations by natural disasters such as earthquakes and tsunamis, the spread of infectious diseases, and geopolitical and social instability such as terrorism and conflict;
- estimates, fluctuations in cost and cancellation of long-term projects for which Hitachi uses the percentage-of-completion method to recognize revenue from sales;
- increased commoditization of and intensifying price competition for products;
- fluctuations in demand of products, etc. and industry capacity;
- uncertainty as to Hitachi’s ability to implement measures to reduce the potential negative impact of fluctuations in demand of products, etc., exchange rates and/or price of raw materials or shortages of materials, parts and components;
- uncertainty as to the success of cost structure overhaul;
- uncertainty as to Hitachi’s ability to achieve the anticipated benefits of its strategy to strengthen its Social Innovation Business;
- uncertainty as to the success of acquisitions of other companies, joint ventures and strategic alliances and the possibility of incurring related expenses;
- uncertainty as to the success of restructuring efforts to improve management efficiency by divesting or otherwise exiting underperforming businesses and to strengthen competitiveness;
- the potential for significant losses on Hitachi’s investments in equity-method associates and joint ventures;

- uncertainty as to the outcome of litigation, regulatory investigations and other legal proceedings of which the Company, its subsidiaries or its equity-method associates and joint ventures have become or may become parties;
- the possibility of incurring expenses resulting from any defects in products or services of Hitachi;
- uncertainty as to Hitachi's access to, or ability to protect, certain intellectual property; and
- uncertainty as to the accuracy of key assumptions Hitachi uses to evaluate its employee benefit-related costs.

The factors listed above are not all-inclusive and are in addition to other factors contained elsewhere in this report and in other materials published by Hitachi.

*This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

4. Basic Stance on Accounting Standard Selection

Hitachi, Ltd. applied International Financial Reporting Standards (IFRS), starting with the consolidated financial statements in its annual securities report for fiscal 2014, the year ended March 31, 2015. IFRS was applied in response to globalization, with the primary goal of building a uniform standard for evaluating operating results, standardizing operations, and improving management efficiency of the Hitachi Group.

Consolidated Statement of Profit or Loss

(Millions of yen)

	Year ended March 31, 2025 (A)	Year ended March 31, 2026 (B)	(B)/(A) (%)
Revenues	9,783,370	10,586,781	108
Cost of sales	(6,962,527)	(7,407,252)	106
Gross profit	2,820,843	3,179,529	113
Selling, general and administrative expenses	(1,849,237)	(1,980,254)	107
Adjusted operating income	971,606	1,199,275	123
Other income	49,665	133,520	269
Other expenses	(143,023)	(200,802)	140
Financial income	53,944	106,811	198
Financial expenses	(12,905)	(8,871)	69
Share of profits (losses) of investments accounted for using the equity method	58,320	44,116	76
EBIT (Earnings before interest and taxes)	977,607	1,274,049	130
Interest income	32,038	32,702	102
Interest charges	(46,912)	(33,642)	72
Income before income taxes	962,733	1,273,109	132
Income taxes	(305,868)	(421,678)	138
Net income	656,865	851,431	130
Net income attributable to:			
Hitachi, Ltd. stockholders	615,724	802,368	130
Non-controlling interests	41,141	49,063	119
Earnings per share attributable to Hitachi, Ltd. stockholders	Yen	Yen	
Basic	133.85	176.76	132
Diluted	133.72	176.63	132

Note: On July 1, 2024, the Company completed a share split into 5 shares for every one common share. The figures for basic and diluted earnings per share attributable to Hitachi, Ltd. stockholders are calculated on the assumption that the Company conducted this split at the beginning of the previous fiscal year.

Consolidated Statement of Comprehensive Income

(Millions of yen)

	Year ended March 31, 2025 (A)	Year ended March 31, 2026 (B)	(B)/(A) (%)
Net income	656,865	851,431	130
Other comprehensive income (OCI)			
Items not to be reclassified into net income			
Net changes in financial assets measured at fair value through OCI	(6,577)	37,046	-
Remeasurements of defined benefit plans	9,001	15,830	176
Share of OCI of investments accounted for using the equity method	(830)	5,042	-
Total items not to be reclassified into net income	1,594	57,918	-
Items that can be reclassified into net income			
Foreign currency translation adjustments	(86,628)	385,277	-
Net changes in cash flow hedges	(4,771)	5,903	-
Share of OCI of investments accounted for using the equity method	(3,906)	27,645	-
Total items that can be reclassified into net income	(95,305)	418,825	-
Other comprehensive income (OCI)	(93,711)	476,743	-
Comprehensive income	563,154	1,328,174	236
Comprehensive income attributable to:			
Hitachi, Ltd. stockholders	523,435	1,269,567	243
Non-controlling interests	39,719	58,607	148

Consolidated Statement of Financial Position

(Millions of yen)

	As of March 31, 2025 (A)	As of March 31, 2026 (B)	(B)-(A)
Assets			
Current assets			
Cash and cash equivalents	866,242	1,323,480	457,238
Trade receivables and contract assets	3,496,340	4,004,890	508,550
Inventories	1,566,282	1,770,479	204,197
Investments in securities and other financial assets	318,421	355,304	36,883
Other current assets	350,558	413,086	62,528
Total Current assets	6,597,843	7,867,239	1,269,396
Non-current assets			
Investments accounted for using the equity method	836,231	612,142	(224,089)
Investments in securities and other financial assets	349,567	593,559	243,992
Property, plant and equipment	1,341,537	1,652,913	311,376
Goodwill	2,486,823	2,647,501	160,678
Other intangible assets	1,199,996	1,215,731	15,735
Other non-current assets	472,816	452,161	(20,655)
Total Non-current assets	6,686,970	7,174,007	487,037
Total Assets	13,284,813	15,041,246	1,756,433
Liabilities			
Current liabilities			
Short-term debt	73,146	43,407	(29,739)
Current portion of long-term debt	368,818	425,877	57,059
Other financial liabilities	280,227	317,342	37,115
Trade payables	1,572,764	1,658,755	85,991
Accrued expenses	736,286	799,334	63,048
Contract liabilities	2,196,193	3,054,661	858,468
Other current liabilities	680,411	867,763	187,352
Total Current liabilities	5,907,845	7,167,139	1,259,294
Non-current liabilities			
Long-term debt	764,152	539,753	(224,399)
Retirement and severance benefits	247,497	235,675	(11,822)
Other non-current liabilities	333,902	326,072	(7,830)
Total Non-current liabilities	1,345,551	1,101,500	(244,051)
Total Liabilities	7,253,396	8,268,639	1,015,243
Equity			
Hitachi, Ltd. stockholders' equity			
Common stock	464,384	466,666	2,282
Capital surplus	-	-	-
Retained earnings	4,350,503	4,759,761	409,258
Accumulated other comprehensive income	1,040,791	1,502,404	461,613
(Foreign currency translation adjustments)	890,159	1,290,980	400,821
(Remeasurements of defined benefit plans)	114,167	130,835	16,668
(Net changes in financial assets measured at fair value through OCI)	39,496	75,375	35,879
(Net changes in cash flow hedges)	(3,031)	5,214	8,245
Treasury stock, at cost	(8,587)	(160,462)	(151,875)
Total Hitachi, Ltd. stockholders' equity	5,847,091	6,568,369	721,278
Non-controlling interests	184,326	204,238	19,912
Total Equity	6,031,417	6,772,607	741,190
Total Liabilities and Equity	13,284,813	15,041,246	1,756,433

Consolidated Statement of Changes in Equity

(Millions of yen)

Year ended March 31, 2025								
	Common stock	Capital surplus	Retained earnings	Accumulated other comprehensive income	Treasury stock, at cost	Total Hitachi, Ltd. stockholders' equity	Non-controlling interests	Total equity
Balance at beginning of year	463,417	-	4,084,729	1,160,550	(4,991)	5,703,705	155,898	5,859,603
Changes in equity								
Reclassified into retained earnings	-	-	1,668	(1,668)	-	-	-	-
Net income	-	-	615,724	-	-	615,724	41,141	656,865
Other comprehensive income	-	-	-	(92,289)	-	(92,289)	(1,422)	(93,711)
Dividends to Hitachi, Ltd. stockholders	-	-	(189,207)	-	-	(189,207)	-	(189,207)
Dividends to non-controlling interests	-	-	-	-	-	-	(28,608)	(28,608)
Acquisition of treasury stock	-	-	-	-	(200,285)	(200,285)	-	(200,285)
Disposition of treasury stock	-	(843)	-	-	1,091	248	-	248
Cancellation of treasury stock	-	(195,598)	-	-	195,598	-	-	-
Issuance of new shares	967	966	-	-	-	1,933	-	1,933
Transfer to capital surplus from retained earnings	-	162,411	(162,411)	-	-	-	-	-
Changes in non-controlling interests	-	33,064	-	(25,802)	-	7,262	17,317	24,579
Total changes in equity	967	-	265,774	(119,759)	(3,596)	143,386	28,428	171,814
Balance at end of year	464,384	-	4,350,503	1,040,791	(8,587)	5,847,091	184,326	6,031,417

(Millions of yen)

Year ended March 31, 2026								
	Common stock	Capital surplus	Retained earnings	Accumulated other comprehensive income	Treasury stock, at cost	Total Hitachi, Ltd. stockholders' equity	Non-controlling interests	Total equity
Balance at beginning of year	464,384	-	4,350,503	1,040,791	(8,587)	5,847,091	184,326	6,031,417
Changes in equity								
Reclassified into retained earnings	-	-	5,646	(5,646)	-	-	-	-
Net income	-	-	802,368	-	-	802,368	49,063	851,431
Other comprehensive income	-	-	-	467,199	-	467,199	9,544	476,743
Dividends to Hitachi, Ltd. stockholders	-	-	(205,070)	-	-	(205,070)	-	(205,070)
Dividends to non-controlling interests	-	-	-	-	-	-	(38,036)	(38,036)
Acquisition of treasury stock	-	-	-	-	(352,260)	(352,260)	-	(352,260)
Disposition of treasury stock	-	(785)	-	-	880	95	-	95
Cancellation of treasury stock	-	(199,505)	-	-	199,505	-	-	-
Issuance of new shares	2,282	2,282	-	-	-	4,564	-	4,564
Transfer to capital surplus from retained earnings	-	193,686	(193,686)	-	-	-	-	-
Changes in non-controlling interests	-	4,322	-	60	-	4,382	(659)	3,723
Total changes in equity	2,282	-	409,258	461,613	(151,875)	721,278	19,912	741,190
Balance at end of year	466,666	-	4,759,761	1,502,404	(160,462)	6,568,369	204,238	6,772,607

Consolidated Statement of Cash Flows

(Millions of yen)

	Year ended March 31, 2025 (A)	Year ended March 31, 2026 (B)	(B)-(A)
Cash flows from operating activities			
Net Income	656,865	851,431	194,566
Adjustments to reconcile net income to net cash provided by operating activities			
Depreciation and amortization	431,534	457,973	26,439
Impairment losses	92,135	151,502	59,367
Income taxes	305,868	421,678	115,810
Share of (profits) losses of investments accounted for using the equity method	(58,320)	(44,116)	14,204
Financial income and expenses	8,485	(61,985)	(70,470)
Net (gain) loss on business reorganization and others	(29,638)	(131,877)	(102,239)
(Gain) loss on sale of property, plant and equipment	(18,891)	7,251	26,142
Change in trade receivables and contract assets	(343,973)	(370,388)	(26,415)
Change in inventories	(42,775)	(125,247)	(82,472)
Change in trade payables	66,257	(14,047)	(80,304)
Change in accrued expenses	46,675	34,227	(12,448)
Change in contract liabilities	424,016	716,947	292,931
Change in retirement and severance benefits	(39,858)	925	40,783
Other	(35,769)	49,151	84,920
Subtotal	1,462,611	1,943,425	480,814
Interest received	28,467	33,333	4,866
Dividends received	35,854	91,234	55,380
Interest paid	(50,093)	(35,422)	14,671
Income taxes paid	(304,599)	(364,509)	(59,910)
Net cash provided by (used in) operating activities	1,172,240	1,668,061	495,821
Cash flows from investing activities			
Purchase of property, plant and equipment	(246,847)	(351,790)	(104,943)
Purchase of intangible assets	(144,801)	(146,039)	(1,238)
Proceeds from sale of property, plant and equipment, and intangible assets	46,379	14,089	(32,290)
Purchase of investments in securities and other financial assets (including investments in subsidiaries and investments accounted for using the equity method)	(292,420)	(175,347)	117,073
Proceeds from sale of investments in securities and other financial assets (including investments in subsidiaries and investments accounted for using the equity method)	73,395	297,145	223,750
Other	(9,356)	20,389	29,745
Net cash provided by (used in) investing activities	(573,650)	(341,553)	232,097
Free cash flows	598,590	1,326,508	727,918
Cash flows from financing activities			
Change in short-term debt, net	31,992	(38,622)	(70,614)
Proceeds from long-term debt	92,768	76,443	(16,325)
Payments on long-term debt	(174,532)	(412,409)	(237,877)
Proceeds from payments from non-controlling interests	43,591	1,433	(42,158)
Dividends paid to Hitachi, Ltd. stockholders	(189,057)	(204,915)	(15,858)
Dividends paid to non-controlling interests	(28,569)	(38,498)	(9,929)
Acquisition of common stock for treasury	(200,285)	(352,260)	(151,975)
Proceeds from sales of treasury stock	8	3	(5)
Purchase of shares of consolidated subsidiaries from non-controlling interests	(38)	(2,212)	(2,174)
Net cash provided by (used in) financing activities	(424,122)	(971,037)	(546,915)
Effect of exchange rate changes on cash and cash equivalents	(13,593)	101,767	115,360
Change in cash and cash equivalents	160,875	457,238	296,363
Cash and cash equivalents at beginning of year	705,367	866,242	160,875
Cash and cash equivalents at end of year	866,242	1,323,480	457,238

Note: A change in presentation has been made effective the fiscal year beginning April 1, 2025 for improved clarity. "Change in contract liabilities," which was previously included in "Change in trade receivables and contract assets" under cash flows from operating activities, has been reclassified and separately presented.

The consolidated statement of cash flows for the year ended March 31, 2025 has been reclassified in order to reflect this change in presentation.

Segment Information

(1) Segment revenues and profit (loss)

The operating segments of the Company are the components for which separate financial information is available and which is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance.

The Company discloses its business in five reportable segments, corresponding to categories of activities classified primarily by the similarities for the nature of markets, products and services, and economic characteristics. Several operating segments are aggregated into Energy and Connective Industries for financial reporting purposes so that users of the financial statements better understand the Company's financial position and business performance. The Company aggregates operating segments based on the similarities of economic characteristics mainly using the segment profit (loss) margin ratio of operating segments. The primary products and services included in each reportable segment are as follows:

(a) Digital Systems & Services:

Digital solutions (System integration, Cloud services, Consulting services), IT products (Storage, Servers), Software, and ATMs

(b) Energy:

Energy solutions (Power grids, Nuclear)

(c) Mobility:

Railway systems

(d) Connective Industries:

Building systems (Elevators, Escalators), Smart life & ecofriendly systems (Home appliances, Air conditioners), Industrial Machinery & Solutions, Measurement and analysis systems (Semiconductor manufacturing equipment, Clinical analyzers), Industry & distribution solutions, and Water & environment solutions

(e) Others:

Property management and others

Effective from April 1, 2025, the Company changed its business structure in order to realize the Company's transformation into a "True One Hitachi" with digital at its core, and sustainably accelerate the growth of the Social Innovation Business as a digital-centric company. Accordingly, the Company reclassified its reportable segments in five segments as Digital Systems & Services, Energy, Mobility, Connective Industries, and Others. Figures for the year ended March 31, 2025 have been restated on the basis of the reclassification.

In addition, from the year ended March 31, 2026, the calculation method of the segment profit (loss), previously presented based on Adjusted EBITA (Adjusted Earnings before Interest, Taxes and Amortization), is changed and presented, as a measure of profit (loss) used by the chief operating decision maker mainly in deciding how to allocate resources and in assessing performance. Previously Adjusted EBITA represented the profit (loss) calculated by deducting the selling, general and administrative expenses from the gross profit, adding back the amortization of intangible assets, etc. recognized upon business combinations, and adding the share of profits (losses) of investments accounted for using the equity method. But, from the year ended March 31, 2026, it is calculated by deducting the selling, general and administrative expenses from the gross profit, and adding back the amortization of intangible assets, etc. recognized upon business combinations. Adjusted EBITA for the year ended March 31, 2025 has been restated on the basis of this change of definition.

The following tables show segment information for the year ended March 31, 2025 and 2026.

(Millions of yen)

	Year ended March 31, 2025			
	Reportable Segment			
	Digital Systems & Services	Energy	Mobility	Connective Industries
Revenues				
Revenues from External Customers	2,653,087	2,562,363	1,169,750	3,086,306
Revenues from Intersegment Transactions	179,497	64,648	1,605	194,030
Total Revenues	2,832,584	2,627,011	1,171,355	3,280,336
Segment Profit (Loss)	394,070	252,005	94,907	345,394

(Millions of yen)

	Year ended March 31, 2025			
	Reportable Segment		Corporate items & Eliminations	Total
	Others	Subtotal		
Revenues				
Revenues from External Customers	270,915	9,742,421	40,949	9,783,370
Revenues from Intersegment Transactions	226,602	666,382	(666,382)	-
Total Revenues	497,517	10,408,803	(625,433)	9,783,370
Segment Profit (Loss)	11,900	1,098,276	(14,751)	1,083,525

(Millions of yen)

	Year ended March 31, 2026			
	Reportable Segment			
	Digital Systems & Services	Energy	Mobility	Connective Industries
Revenues				
Revenues from External Customers	2,756,551	3,200,844	1,320,631	3,000,760
Revenues from Intersegment Transactions	183,506	19,109	940	262,031
Total Revenues	2,940,057	3,219,953	1,321,571	3,262,791
Segment Profit (Loss)	450,059	416,015	108,115	367,396

(Millions of yen)

	Year ended March 31, 2026			
	Reportable Segment		Corporate items & Eliminations	Total
	Others	Subtotal		
Revenues				
Revenues from External Customers	275,252	10,554,038	32,743	10,586,781
Revenues from Intersegment Transactions	255,837	721,423	(721,423)	-
Total Revenues	531,089	11,275,461	(688,680)	10,586,781
Segment Profit (Loss)	22,966	1,364,551	(53,115)	1,311,436

Segment profit (loss) is measured by Adjusted EBITA. Adjusted EBITA is defined as Adjusted Earnings before Interest, Taxes and Amortization. Adjusted EBITA represents profit (loss) calculated by deducting selling, general and administrative expenses from gross profit, and adding back amortization of intangible assets, etc. recognized upon business combinations.

Intersegment transactions are generally recorded at the same prices used in arm's length transactions. Corporate items include corporate expenses not allocated to individual segments, such as expenditures for advanced R&D, and others.

Adjustments to income before income taxes from segment profit (loss) are as follows.

(Millions of yen)

	Year ended March 31, 2025	Year ended March 31, 2026
Segment Profit (Loss)	1,083,525	1,311,436
Amortization of Intangible assets, etc. recognized upon business combinations	(111,919)	(112,161)
Other income	49,665	133,520
Other expenses	(143,023)	(200,802)
Financial income	53,944	106,811
Financial expenses	(12,905)	(8,871)
Share of profits (losses) of investments accounted for using the equity method	58,320	44,116
EBIT (Earnings before interest and taxes)	977,607	1,274,049
Interest income	32,038	32,702
Interest charges	(46,912)	(33,642)
Income before income taxes	962,733	1,273,109

(2) Revenues by Market

(Millions of yen)

	Year ended March 31, 2025 (A)	Year ended March 31, 2026 (B)	(B)/(A) (%)
Japan	3,779,203 39%	3,912,854 37%	104
North America	1,528,015 16%	1,653,812 16%	108
Europe	1,902,617 19%	2,274,956 21%	120
Asia	1,843,279 19%	1,915,940 18%	104
Other Areas	730,256 7%	829,219 8%	114
Overseas Revenues Subtotal	6,004,167 61%	6,673,927 63%	111
Total Revenues	9,783,370 100%	10,586,781 100%	108

Notes

(1) Notes Regarding Going Concern

Not applicable.

(2) Subsequent Events

(a) Repurchase of Shares of Common Stock

The Board of Directors held on April 27, 2026 resolved to authorize the repurchase of its own common stock pursuant to Article 459, Paragraph 1 of the Companies Act of Japan and Article 32 of the Articles of Incorporation, as follows.

(i) Reason for repurchase

The Company views the return of profits to shareholders through enhancing corporate value from a mid- and long-term perspective, paying stable dividends and repurchasing its own shares flexibly as an important managerial issue. In light of its current financial standing and the progress of asset sales, the Company has decided to execute a share repurchase to further expand shareholder returns.

(ii) Outline of the Repurchase

1) Class of shares to be repurchased

Common stock of the Company

2) Aggregate number of shares to be repurchased

Up to 160 million shares

(3.56% of the number of outstanding shares (excluding treasury stock))

3) Aggregate amount of repurchase

Up to 500.0 billion yen

4) Period of the repurchase

From April 28, 2026 to March 31, 2027

5) Method of repurchase

Expected open market purchase through the Tokyo Stock Exchange

(b) Sale of the Home Appliance Business

Hitachi Global Life Solutions, Inc. (hereinafter "Hitachi GLS"), a consolidated subsidiary of the Company in the Connective Industries segment, decided the establishment of a new company for its home appliance business and the transfer of 80.1% of the shares of the new company to a special purpose company (hereinafter "SPC") managed by Nojima Corporation, and entered into a share purchase agreement on April 21, 2026.

Based on the agreement, Hitachi GLS will transfer 80.1% of the shares of the new company to SPC. As a result of this transfer of shares, Hitachi GLS's ownership ratio of shares of the new company will decrease from 100% to 19.9%, and the new company will be deconsolidated and not be accounted for as an equity-method associate. The share transfer is expected to be completed by the end of the year ending March 31, 2027.

The consideration is approximately 110.0 billion yen, and the final consideration will be determined after certain adjustments. Net income attributable to Hitachi, Ltd. stockholders from the share transfer is not material to the consolidated statement of profit or loss for the year ending March 31, 2027.

Please refer to the News Release "Hitachi to establish a new company with Nojima under a strategic partnership to accelerate growth of its home appliance business" announced on April 21, 2026, for detailed information.

Per share information

	Years ended March 31	
	2025	2026
	(Yen)	(Yen)
Hitachi, Ltd. stockholders' equity per share	1,277.25	1,459.71
Earnings per share attributable to Hitachi, Ltd. stockholders		
Basic	133.85	176.76
Diluted	133.72	176.63

The reconciliations of the numbers and the amounts used in the basic and diluted earnings per share attributable to Hitachi, Ltd. stockholders computations are as follows:

	Years ended March 31	
	2025	2026
	(Number of shares)	(Number of shares)
Weighted average number of shares on which basic earnings per share is calculated	4,599,967,449	4,539,315,453
Effect of dilutive securities		
Stock options	1,387,100	1,152,100
Restricted stock	3,157,288	2,075,337
Restricted stock units	85,857	52,229
Number of shares on which diluted earnings per share is calculated	4,604,597,694	4,542,595,119
	(Millions of yen)	(Millions of yen)
Net income attributable to Hitachi, Ltd. stockholders		
Basic	615,724	802,368
Effect of dilutive securities	-	-
Diluted	615,724	802,368

Note : On July 1, 2024, the Company completed a share split into 5 shares for every one common share. The figures for basic and diluted earnings per share attributable to Hitachi, Ltd. stockholders are calculated on the assumption that the Company conducted this split at the beginning of the previous fiscal year.