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To whom it may concern

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Notice Concerning the Construction of a New Distribution Center (Acquisition of Fixed Assets)

PALTAC CORPORATION (the “Company”) hereby announces that, at a meeting of its Board of Directors held on April 27, 2026, it resolved to construct a new distribution center (the acquisition of fixed assets). The details are described below.

1. Purpose of the Construction of the New Distribution Center

The Company has been advancing the development of a highly efficient nationwide distribution network with a view to optimizing and streamlining the entire supply chain, in order to respond to future changes in the business environment and achieve sustainable growth by establishing a resilient supply system.

In particular, at distribution centers newly established since 2018, the Company has introduced the “SPAID” model, which integrates digital technologies such as AI and robotics in response to an anticipated labor shortage. As a result, in labor-intensive piece picking operations, the Company has achieved approximately double the labor productivity compared with conventional operations.

In capital investments for distribution centers, the operating environment has become increasingly challenging, as a labor shortage and rising material prices tend to drive up investment costs and reduce efficiency. At the same time, amid the diversification of consumer preferences, market demand has been shifting toward greater product variety and smaller lot sizes, resulting in increasingly complex logistics operations and a growing need for distribution centers with greater precision and efficiency.

In light of these structural changes in the operating environment, the Company has determined that the establishment of a new logistics model is essential in order to continue providing a stable supply in line with demand.

Accordingly, as part of its long-term vision initiatives, “Creating the future of people and society through the power of connections,” the Company has commenced the development of a next-generation logistics model aimed at achieving overwhelmingly higher productivity compared with conventional operations by further evolving the SPAID model. Through a series of development activities, including the formulation of a logistics concept, technology development, and basic design, the Company has decided to construct a new distribution center based on this new logistics model in Kaizuka City, Osaka Prefecture. The construction of this distribution center is positioned as a key initiative to materialize the new logistics model and establish a sustainable logistics infrastructure over the long term.

《Artist's Rendering》



《Key Features of the New Distribution Center》

- Reflecting the ongoing societal trend of a labor shortage, the Company aims to realize a distribution center that simultaneously achieves stability, high productivity, and a people-friendly working environment through the utilization of AI and robotics technologies, as well as the introduction of new management approaches for material handling equipment. In particular, the Company aims to double productivity in labor-intensive piece picking operations compared with the SPAID model.
- By further increasing the level of automation and revising management approaches for material handling equipment, the Company will pursue full automation during early morning and nighttime operations for certain processes.
- The Company has adopted a design methodology that utilizes digital technologies to conduct simulations in a virtual environment, thereby enhancing the feasibility of the initiatives described above, while enabling the development of a distribution center that can be utilized effectively over the long term.
- With consideration for environmental sustainability, the distribution center is being designed to accommodate the installation of a solar power generation system.

2. Details of the New Distribution Center

Name	(Provisional) RDC Kaizuka
Location	Kaizuka City, Osaka Prefecture
Site Area	78,113 m ²
Building Area / Total Floor Area	Approximately 25,884 m ² / Approximately 49,521 m ²
Scheduled Commencement of Operations	March 2030 (planned)
Total Investment (planned)	JPY 34.9 billion
Funding Plan	Internal funds

The distribution center is to be constructed on land already owned by the Company.

3. Future Outlook (Impact on Operating Results)

As the distribution center is scheduled to commence operations in March 2030, the impact on the Company's operating results for the current fiscal year is expected to be minimal.