

April 15, 2026

To whom it may concern,

Company name: Nihon M&A Center Holdings Inc.

Representative: Suguru Miyake, President and
Representative Director

(Stock exchange code: 2 1 2 7, TSE Prime Market)

Contact: Takamaro Naraki, Senior Managing
Director

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Notice of Changes in Directors and Corporate Officers of our Consolidated Subsidiary

Nihon M&A Center Holdings Inc. (the “Company”) hereby announces that, at a meeting of its Board of Directors held today, a resolution was passed regarding changes to the Directors and Corporate Officers of its consolidated subsidiary, Nihon M&A Center Inc. (the “Subsidiary”).

1. Changes of Directors of the Subsidiary

| Name | New position | Former position |
|----------------|--|---|
| Kaoru Nakagawa | Managing Director and Head of Marketing HQ | Director & Senior Corporate Officer and Head of Marketing HQ |
| Mamoru Saito | Director and Senior Corporate Officer and Head of Operations Management HQ | Senior Corporate Officer, Head of Compliance Division |

As of April 15, 2026, the Directors of the Subsidiary are as follows:

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|------------------|---|
| Suguru Miyake | Chairman and Representative Director |
| Naoki Takeuchi | President and Representative Director |
| Takamaro Naraki | Senior Managing Director |
| Yasuyuki Suzuki | Senior Managing Director |
| Yasuhiro Takeda | Managing Director |
| Kaoru Nakagawa | Managing Director |
| Hideyuki Kumagai | Director and Associate Senior Corporate Executive Officer |
| Yuta Noto | Director and Senior Corporate Officer |
| Mamoru Saito | Director and Senior Corporate Officer |

2. Changes of Corporate Officers of the Subsidiary

| Name | New position | Former position |
|-----------------|---|---|
| Kaoru Nakagawa | Managing Director and Head of Marketing HQ | Director & Senior Corporate Officer and Head of Marketing HQ |
| Mamoru Saito | Director and Senior Corporate Officer and Head of Operations Management HQ | Senior Corporate Officer, Head of Compliance Div. |
| Ryuzo Kadoi | Senior Corporate Officer, Deputy Head of Sales HQ and Head of Alliances Div. | Corporate Officer, Deputy head of Sales HQ and Head of Financial Institutions Business Planning Dept. |
| Shin Yokoi | Senior Corporate Officer, Head of Legal Advisory Dept., Operations Management HQ | Corporate Officer, Head of Legal Advisory Dept., Value Promotion HQ |
| Naoki Tsuboi | Corporate Officer, Head of Megabanks Channel, Alliances Division, Sales HQ | Head of Regional Financial Institutions Channel, Sales HQ |
| Yusuke Ojima | Corporate Officer, Head of International Channel, Corporate Business Div., Sales HQ | Head of ASEAN Promotion Dept., International Div., Sales HQ |
| Junpei Ito | Corporate Officer, Head of Regional & Industry Strategy Div., Sales HQ | Head of Industry Focus Channel, Sales HQ |
| Yusuke Tanigawa | Corporate Officer, Head of Document Management Dept. Operations Management HQ | General Manager, Nishi-Nihon Branch |

As of April 15, 2026, the Corporate Officers of the Subsidiary are as follows:

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|------------------|--|
| Hideyuki Kumagai | Director and Associate Senior Corporate Executive Officer, Deputy Head of Value Promotion HQ |
| Yuta Noto | Director & Senior Corporate Officer, Head of Value Promotion HQ |
| Mamoru Saito | Director & Senior Corporate Officer, Head of Operations Management HQ |
| Kenji Fujiie | Associate Senior Corporate Executive Officer, Supervisor for Alliances Div., Sales HQ |
| Ryuzo Kadoi | Senior Corporate Officer, Deputy Head of Sales HQ and Head of |

| | |
|-------------------|---|
| | Alliances Div. |
| Hajime Kuriki | Senior Corporate Officer, Head of Alliances Channel, Alliances Div., Sales HQ |
| Ryoji Amemori | Senior Corporate Officer, Head of Capital Markets Dept. |
| Shin Yokoi | Senior Corporate Officer, Head of Legal Advisory Dept., Operations Management HQ |
| Kenta Nakamura | Corporate Officer, Head of HR Strategy Dept. and President Office, Corporate HQ |
| Ryuichi Nagakawa | Corporate Officer, Head of Corporate Planning Dept. |
| Yoichi Miyazaki | Corporate Officer, Head of IR Dept. |
| Ryuichi Moriyama | Corporate Officer, Head of Real Marketing Dept., Marketing HQ |
| Yusuke Higashi | Corporate Officer, Head of Digital Marketing Dept., Marketing HQ |
| Satoshi Kamiebisu | Corporate Officer, Head of Accountants Channel, Alliances Div., Sales HQ |
| Takashi Mikami | Corporate Officer, Head of Securities Channel, Alliances Div., Sales HQ |
| Naoki Tsuboi | Corporate Officer, Head of Megabanks Channel, Alliances Div., Sales HQ |
| Yasunori Kasai | Corporate Officer, Financial Institutions Alliance Dept., Sales HQ |
| Takao Umezu | Corporate Officer, Head of Corporate Business Div., Sales HQ |
| Yusuke Ojima | Corporate Officer, Head of International Channel, Corporate Business Div., Sales HQ |
| Junpei Ito | Corporate Officer, Head of Regional & Industry Strategy Div., Sales HQ |
| Akira Shibata | Corporate Officer, Supervisor for Regional & Industry Strategy Channel, Regional & Industry Strategy Div., Sales HQ |
| Daisuke Nishikawa | Corporate Officer, Head of IB Coverage Div., Sales HQ |
| Hiroshi Takeuchi | Corporate Officer, Head of Strategy Div., Sales HQ |
| Kentaro Komori | Corporate Officer, Head of Deal Management Dept., Operations Management HQ |
| Shuichi Saito | Corporate Officer, Head of Business Control Div., Operations Management HQ and Head of Risk Management Dept. |
| Yusuke Tanigawa | Corporate Officer, Head of Document Management Dept., Operations Management HQ |
| Kozo Kadono | Corporate Officer, Deputy Head of Corporate HQ |
| Narumi Watanabe | Corporate Officer, Head of General Affairs Dept., Corporate HQ |