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April 15, 2026

Company name: AEON CO., LTD.
Name of representative: Akio Yoshida, Director, President and Representative Executive Officer (Securities code: 8267, Tokyo Stock Exchange (Prime Market))
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(Progress of Matters for Disclosure) Notice Regarding Completion of Share Acquisition Following Tender Offer for Shares of TSURUHA HOLDINGS INC. (Securities Code: 3391)

As announced in the “(Progress of Matters for Disclosure) Notice Concerning Scheduled Acquisition of Shares Following Tender Offer for Shares of TSURUHA HOLDINGS INC. (Securities Code: 3391)” dated January 7, 2026, AEON CO., LTD. (the “Company”) conducted a tender offer for the shares of TSURUHA HOLDINGS INC. (listed on the Prime Market of the Tokyo Stock Exchange, “TSURUHA HD”), which commenced on December 3, 2025 and ended on January 6, 2026, pursuant to the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended). However, as the Company did not acquire 50.9% of the voting rights of TSURUHA HD through the tender offer, the Company agreed with TSURUHA HD to additionally acquire the common shares of TSURUHA HD through market purchases in order to reach a 50.9% of the voting rights of TSURUHA HD. This acquisition was completed today, and the Company now holds 50.9% of the voting rights of TSURUHA HD.

The Company and TSURUHA HD will transform the traditional drugstore business into a comprehensive Health & Wellness business encompassing a diverse range of health-centered service areas by leveraging their respective management resources and enhancing collaboration.

Since TSURUHA HD was already a consolidated subsidiary of the Company prior to this acquisition, the impact on the Company's consolidated financial results is expected to be minimal.

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