



April 7, 2026

To Whom It May Concern

Company Name: FUJI Co., LTD.
Name of Representative: Hiroshi Yamaguchi, Representative
Director and President
Securities Code: 8278 (TSE Prime Market)
Contact: Yasuhiko Toyoda, Director, Senior
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Parent Company: AEON CO., LTD.
Representative: Akio Yoshida, Director, President and
Representative Executive Officer
Securities Code: 8267 (TSE Prime Market)

Notice Concerning Differences Between Full-Year Earnings Forecasts and Results for the Fiscal Year Ended February 28, 2026

FUJI Co., LTD ("FUJI") announced differences between the full-year consolidated earnings forecast for the fiscal year ended February 28, 2026 (published on January 8, 2026) and the results for the same period, announced today.

1. Differences Between Full-Year Earnings Forecasts and Results for the Fiscal Year Ended February 28, 2026

Full-Year Consolidated Financial Results for the Fiscal Year Ended February 28, 2026 (March 1, 2025 - February 28, 2026) (Million Yen)

	Operating revenue	Operating profit	Ordinary profit	Profit attributable to owners of parent	Net profit per share
Previous Forecast (A)	814,000	10,600	11,800	5,700	65.78 yen
Results (B)	814,260	11,218	12,528	8,176	94.36 yen
Change (B-A)	260	618	728	2,476	—
Change (%)	0.1	5.8	6.2	43.4	—
(Reference) Previous-Year Results (FY2/2025)	808,928	12,953	14,315	3,818	44.06 yen

2. Reasons for Differences Between Earnings Forecasts and Results

Results for the current fiscal year were generally in line with the previous forecasts, announced January 8, 2026, for operating revenue, operating profit, and ordinary profit.

Profit attributable to owners of the parent exceeded the previous forecast. This result reflects extraordinary gains from the sale of investment securities and the transfer of shares in an equity-method affiliate. At the same time, impairment losses resulted in lower income taxes – deferred.

End