

Note: This document has been translated from the Japanese original for reference purposes only.  
In the event of any discrepancy between this translated document and the Japanese original,  
the original shall prevail.



April 7, 2026

Company name: FUJI CO., LTD.  
Representative: Hiroshi Yamaguchi,  
President, Representative Director  
(Securities code: 8278; TSE Prime Market)  
Inquiries: Yasuhiko Toyoda, Director, Senior Executive  
Officer, in charge of Planning and Development  
(Telephone: +81-82-535-8516)

### Notice on Recording of Extraordinary Losses (Impairment Losses)

FUJI CO., LTD. (“the Company”) hereby provides notice that in light of recent business performance trends, the Company has recorded extraordinary losses (impairment losses). These extraordinary losses have been reflected in the Consolidated Financial Results for the Fiscal Year Ended February 28, 2026, announced today.

Among the non-current assets held by the Company and its group companies, the Company calculated and assessed future cash flows for stores whose profitability had declined. In accordance with the “Accounting Standard for Impairment of Fixed Assets,” the assessment was conducted for each asset group, the smallest unit of which is individual stores. As a result, the Company has recorded impairment losses of 11,068 million yen on the following store assets, etc. for the fourth quarter of the fiscal year ended February 28, 2026.

(Millions of yen)

| Category                        | Number of locations | Amount |
|---------------------------------|---------------------|--------|
| Supermarkets                    | 127                 | 9,141  |
| Discount stores                 | 12                  | 1,608  |
| Rental properties, etc.         | 14                  | 220    |
| Restaurants / food courts, etc. | 5                   | 90     |
| Comprehensive fitness clubs     | 2                   | 7      |
| Total                           | 160                 | 11,068 |

The total impairment losses for the fiscal year ended February 28, 2026 amounted to 11,880 million yen, including 811 million yen recorded for the nine months ended November 30, 2025.

Furthermore, in the individual financial results for the fourth quarter of the fiscal year ending February 2026, we will record an impairment loss of 10,856 million yen.