

April 1, 2026

For Immediate Release**Ryoyo Ryosan Holdings, Inc.**

Representative: Moritaka Nakamura

Representative Director, President

Listing Code No.: 167A

Listing: Prime Market, Tokyo Stock Exchange

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Executive Officer

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(Update on disclosed matter) Notice Concerning Completion of Merger Between Wholly Owned Subsidiaries and Change of Trade Name

As announced in “Notice Concerning Merger Between Wholly Owned Subsidiaries and Change of Trade Name,” dated October 29, 2025, Ryoyo Ryosan Holdings Co., Ltd. (hereinafter “the Company”) hereby notifies that the merger of two wholly owned subsidiaries of the Company, Ryosan Company, Limited. (hereinafter “Ryosan”) and Ryoyo Electro Corporation (hereinafter “Ryoyo Electro”), is effective as of today’s date.

The Company further notifies that, also as of today’s date, the name of the merged company is changed to Ryoyo Ryosan, Inc.

1. Purpose of Merger

On April 1, 2024, Ryosan and Ryoyo Electro conducted a management integration by means of a joint share transfer. Under this arrangement, the Company was established as a joint holding company, with Ryosan and Ryoyo Electro as wholly owned subsidiaries of the Company.

Leveraging management resources accumulated over many years by Ryosan and Ryoyo Electro, the Ryoyo Ryosan Group is focusing on three critical tasks. First, the Group is improving productivity, by expanding its absolute number of customer contact points and strengthening arrangements for grasping customer needs. Second, the Group is generating synergies, through efforts focused on the two companies’ respective strengths. Finally, the Group is fostering originality, by establishing and strengthening the expertise that is the Group’s competitive advantage. Today’s merger will serve to accelerate these efforts.

By concentrating its management resources of customers, products, information, technologies and personnel into a single operating company, the Group is not only streamlining management and paring costs but also further expanding contact opportunities with customers. In so doing, the Group is advancing measures leading to solutions embracing its entire customer base and market.

2. Status After the Merger

(1) Trade name	Ryoyo Ryosan, Inc.
(2) Location	2-3-5 Higashikanda, Chiyoda-ku, Tokyo
(3) Names and positions of representatives	Moritaka Nakamura, Representative Director and Chairman Kazuhiko Inaba, Representative Director and President
(4) Principal operations	Sale and manufacture of semiconductors and electronic components Sale, manufacture and construction of IT devices and related systems
(5) Capital	17.69 billion yen
(6) Settlement date	March 31
(7) Major shareholders and their shareholdings	Ryoyo Ryosan Holdings Co., Ltd. 100%

3. Organization Chart After the Merger

Title	Name
Representative Director and Chairman	Moritaka Nakamura
Representative Director and President	Kazuhiko Inaba
Director and Managing Executive Officer	Shunya Endo Atuyuki Ohashi Norihiko Takahashi Osamu Sano Hiroyuki Igari
Director and Executive Officer	Yukihiro Tsujii Yoshiyuki Aoki
Director (Non-Executive)	Shinya Takada
Audit & Supervisory Board Member	Keiji Hirooka Shingo Tabata
Executive Officer	Shunsuke Maruo Koji Horie Tadasu Nakamura Shuji Ochiai Daisuke Aguro Masateru Youtsu Masahito Sekizawa Shuji Koizumi Kei Takahashi Tetsuya Koyama

4. Change of Group Logo

In tandem with the merger, the Ryoyo Ryosan Group has adopted a new logo, shown below.



The symbol in the logo is designed to express three motifs: the merger of two companies; people or companies joining hands; and an electronic circuit joining semiconductors. The color is the Group's newly adopted corporate color, "Ryoyo Ryosan Turquoise," a blend of Ryosan Green and Ryoyo Electro Blue. The new corporate color symbolizes progress and harmony.

The font was created based on principles of universal design, with the objective of securing visibility in a wide range of use environments.

5. Future Directions

The merger is a merger between wholly owned subsidiaries of the Company, so the impact on the consolidated business results of the Company is negligible.