

Feb 13,2026

To Whom It May Concern

Company name: NS Group, Inc.
Representative name: Representative Director, CEO Takayuki Otsuka
(Code No.: 471A TSE Prime Market)
Inquiries: Executive Officer, CFO Tomohiro Yoshida
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Notice Concerning Dividends of Surplus (Increase)

We would like to announce that at the Board of Directors meeting held on February 13, 2026, it was resolved to pay dividends from surplus with a record date of December 31, 2025, as follows:

1. Details of dividends

	Determined amount	Most recent dividend forecast (Announced on Dec 16,2025)
Record date	Des 31,2025	Dec 31,2025
Dividend per share	¥35.00	¥32.68
Total amount of dividends	¥1,825million	—
Effective date	Mar 27,2026	—
Source of dividends	Capital surplus	—

(Note)

1. The results for the previous fiscal year have been omitted as the company was not yet listed.

2. Reason

Due to the favorable performance of our business for the fiscal year ending December 2025, in accordance with our return policy targets, we will increase the year-end dividend per share for this fiscal year by 2.32 yen to 35.00 yen.

※ (Reference) Breakdown of annual dividends

Record date	Dividend per share		
	Second quarter-end	Fiscal-year end	Annual
Actual results for the current fiscal year (Fiscal year ended Dec 31, 2025)	¥230.08 *1	¥35.00	—
Previous year	—	—	—

(Note)

1. 1:2 stock split was conducted on October 11, 2025, and the interim dividend of ¥230.08 for this fiscal year is the dividend amount per share based on the number of shares before the stock split.
2. The actual interim dividend per share for this fiscal year was a special dividend paid entirely to shareholders prior to the listing.
3. The results for the previous fiscal year have been omitted as the company was not yet listed.