



Third Quarter for Fiscal Year Ending March 2026 FUJI CORPORATION Financial Results Explanatory Materials

February 2026 | Premier Market of the Nagoya Stock Exchange, Prime Market of the Tokyo Stock Exchange, Securities Code: 6134

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01 | Financial Summary



Q3FY2026 Results

- Both net sales and profits reached record highs for a quarter
- Flagship NXTR model contributed to profit margin improvement

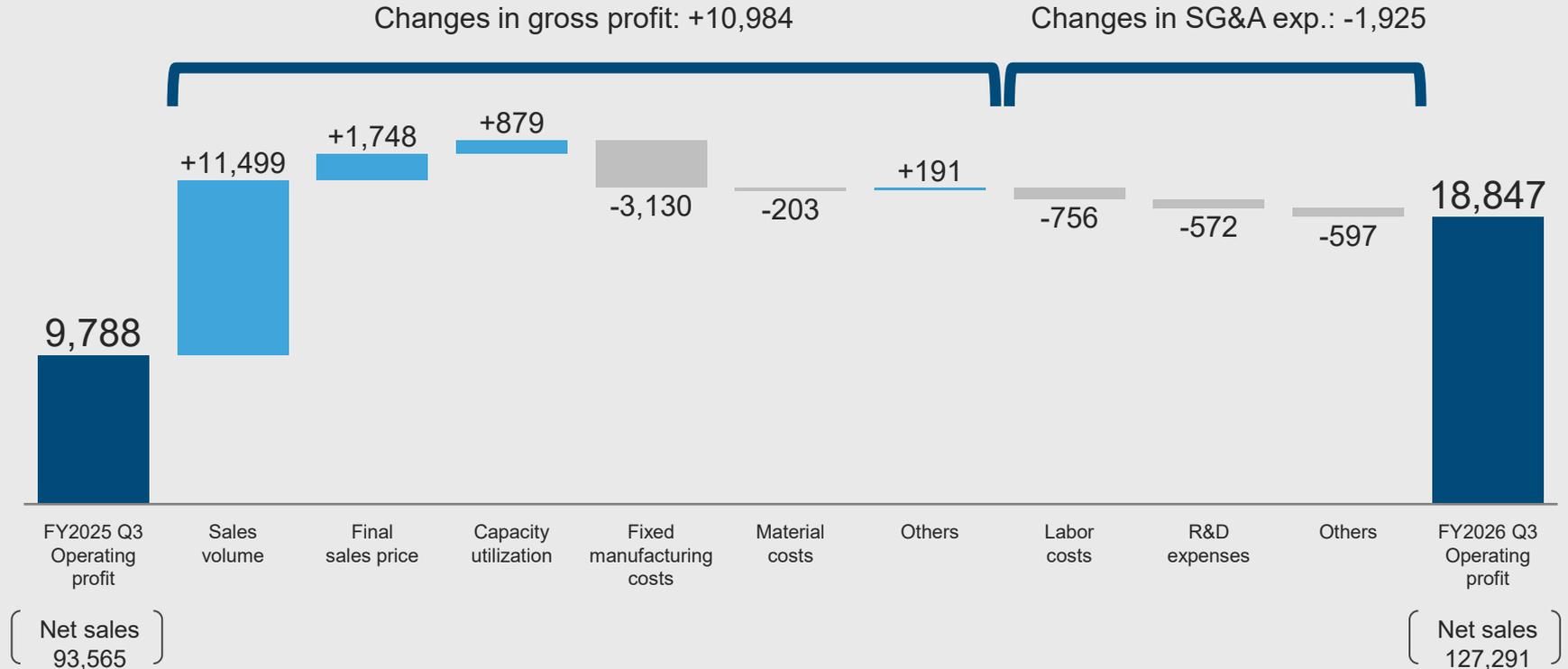
(Millions of yen)

	Q3FY2025 results	Q3FY2026 results	Compared to the same period last year	
			Amount	Ratio
Orders	83,293	143,283	+59,989	+72.0%
Net sales	93,565	127,291	+33,725	+36.0%
Operating profit	9,788	18,847	+9,059	+92.5%
Ordinary profit	11,174	20,079	+8,904	+79.7%
Profit attributable to owners of parent	8,449	16,072	+7,622	+90.2%



Analysis of Changes in Operating Profit

(Millions of yen)



Balance Sheet Summary

- Total assets increased by 23,603 million yen, mainly due to increases in notes and accounts receivable-trade, inventories, and decreases in cash and deposits
- Total liabilities increased by 12,061 million yen due to increases in notes and accounts payable-trade, income taxes payable, and deposits received
- Net assets increased by 11,541 million yen due to increases in retained earnings, foreign currency translation adjustment (Millions of yen)

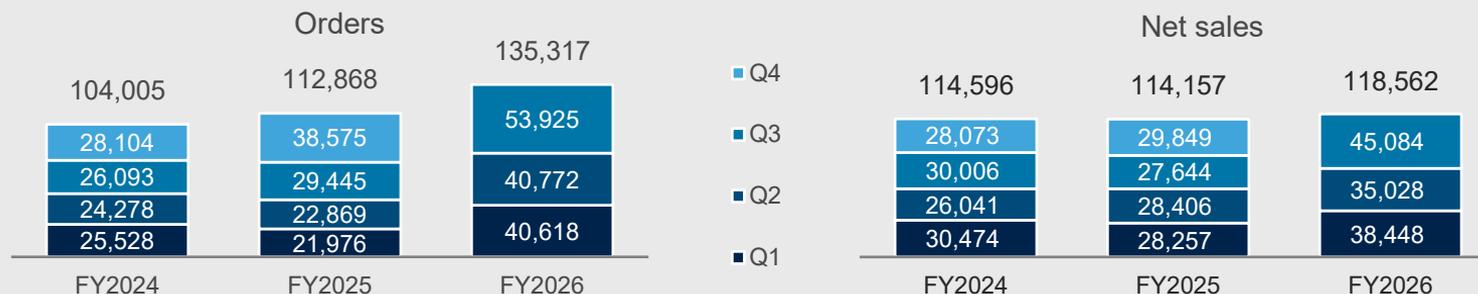
	As of March 31, 2025	As of December 31, 2025	Difference	Factors of change
Current assets	155,427	178,853	+23,426	Notes and accounts receivable-trade +27,217 Inventories +6,888 Cash and deposits -11,779
Non-current assets	88,862	89,038	+176	
Total assets	244,289	267,892	+23,603	
Current liabilities	22,256	34,500	+12,243	Notes and accounts payable-trade +5,491 Income taxes payable +3,270 Deposits received +2,475
Non-current liabilities	3,350	3,168	-182	
Total liabilities	25,606	37,668	+12,061	
Net assets	218,682	230,224	+11,541	Retained earnings +8,996 Foreign currency translation adjustment +3,165
Total liabilities and net assets	244,289	267,892	+23,603	

Segment Results: Robotic Solutions Summary

- Orders and net sales were both record highs in the segment for the first nine months
- Recovery in the general-purpose memory market led to growth in Fasford Technology orders

(Millions of yen)

	Q3FY2025 results	Q3FY2026 results	Compared to the same period last year	
			Amount	Ratio
Orders	74,292	135,317	+61,025	+82.1%
Net sales	84,307	118,562	+34,254	+40.6%
Operating profit	11,870	21,936	+10,065	+84.8%
Order backlogs	24,520	50,001	+25,480	+103.9%

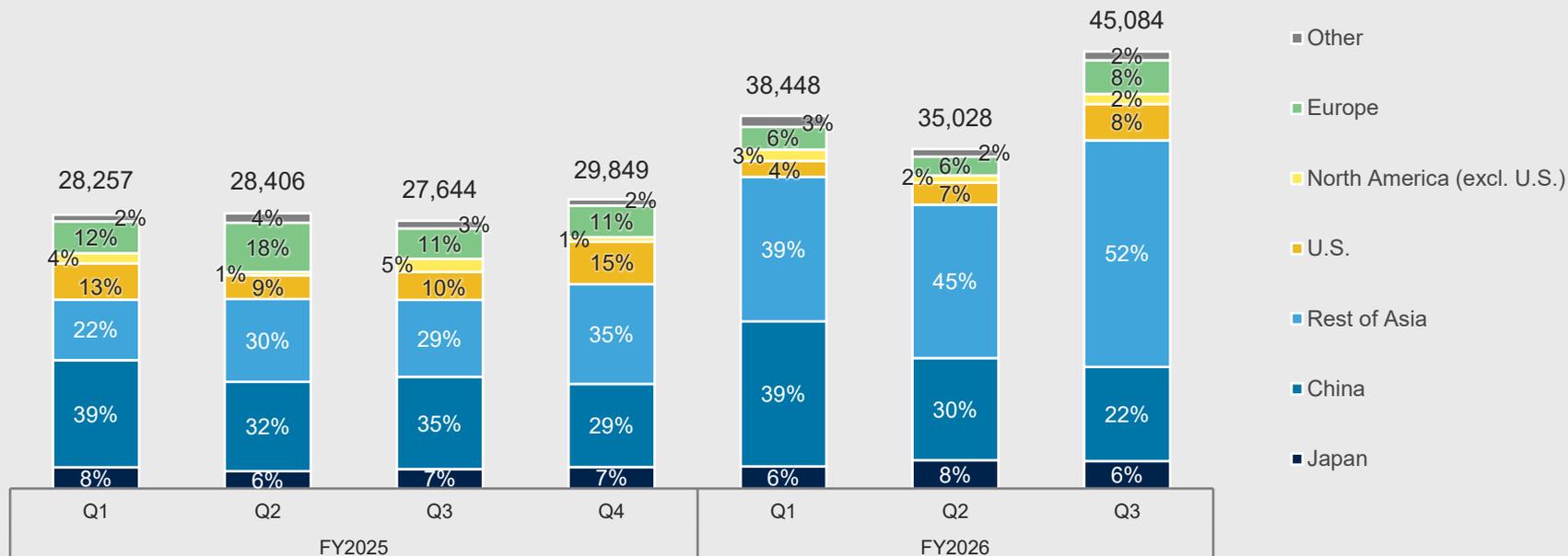


Segment Results: Robotic Solutions Net Sales by Region

QoQ

- China: Demand has moderated in the telecommunications and automotive sectors
- Rest of Asia: Diversification of production bases continues. AI server-related growth is particularly strong in Thailand

(Millions of yen)

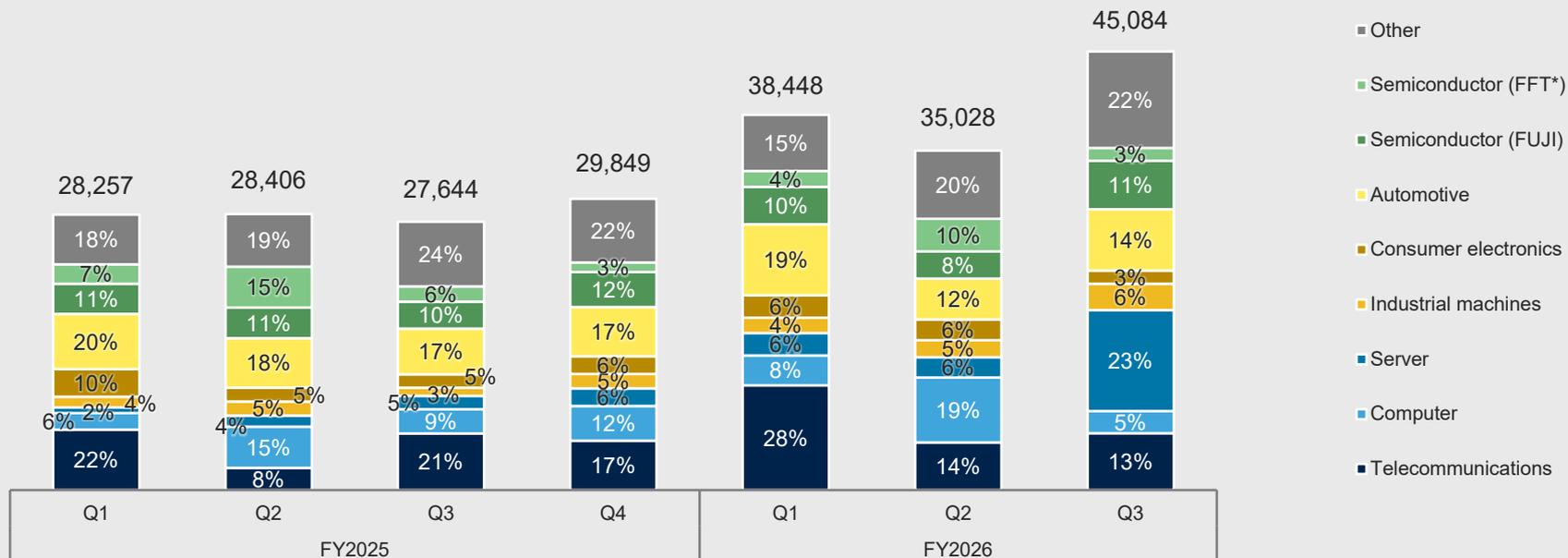


Segment Results: Robotic Solutions Net Sales by Sector

QoQ

- Servers: Large-scale projects in Thailand and India
- Other: Continued demand for server power supplies in Thailand

(Millions of yen)



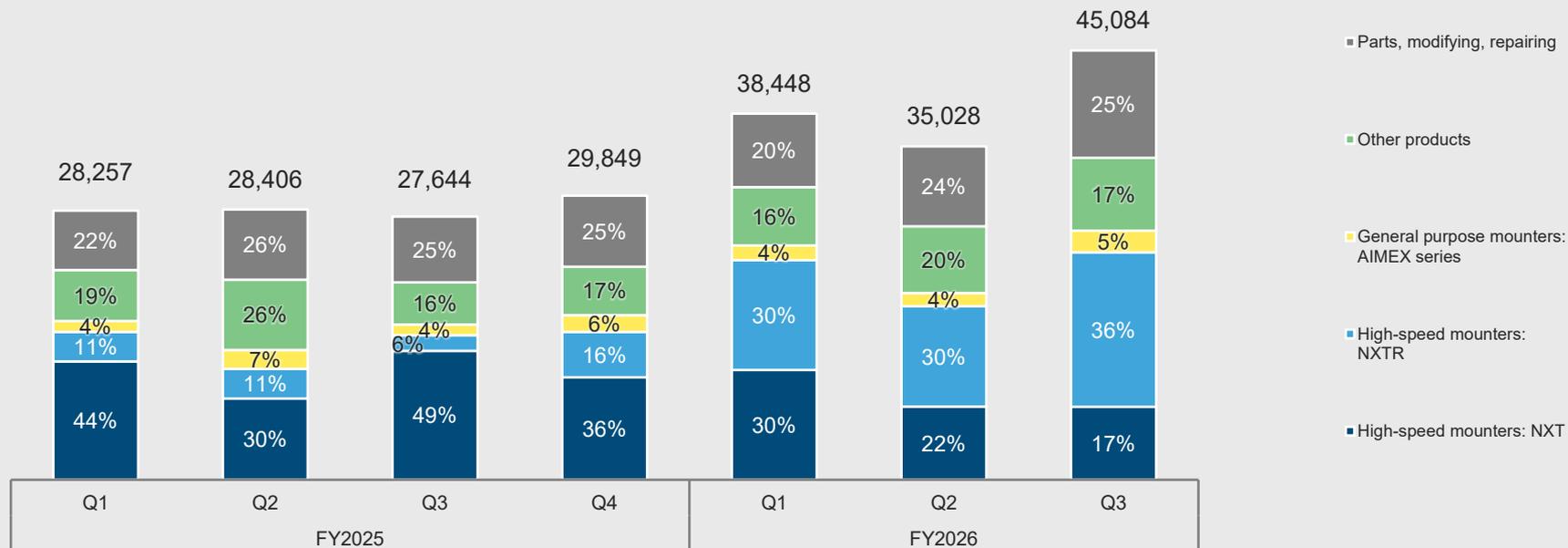
*FFT: Fasford Technology

Segment Results: Robotic Solutions Net Sales by Machine Type

QoQ

■ The transition from the NXT to NXTR is accelerating

(Millions of yen)



Segment Results: Machine Tools Summary

- Weak capital investment demand in the automotive industry

(Millions of yen)

	Q3FY2025 results	Q3FY2026 results	Compared to the same period last year	
			Amount	Ratio
Orders	7,273	6,252	-1,020	-14.0%
Net sales	7,641	7,276	-365	-4.8%
Operating profit	339	160	-178	-52.6%
Order backlogs	6,650	3,801	- 2,848	-42.8%

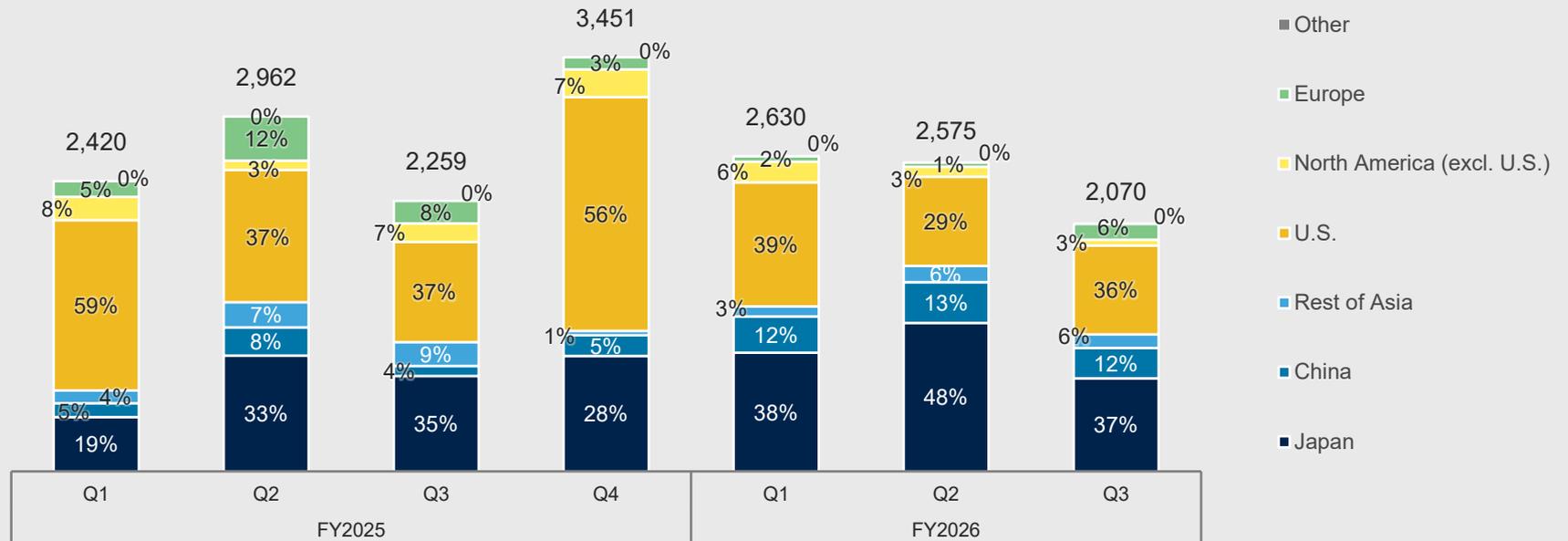


Segment Results: Machine Tools Net Sales by Region

QoQ

■ Weak capital investment demand in all regions

(Millions of yen)



02 | Financial Forecast



Performance Forecasts

- Full-year forecasts were revised upward due to continued demand for AI servers and a recovery in the memory market

(Millions of yen)

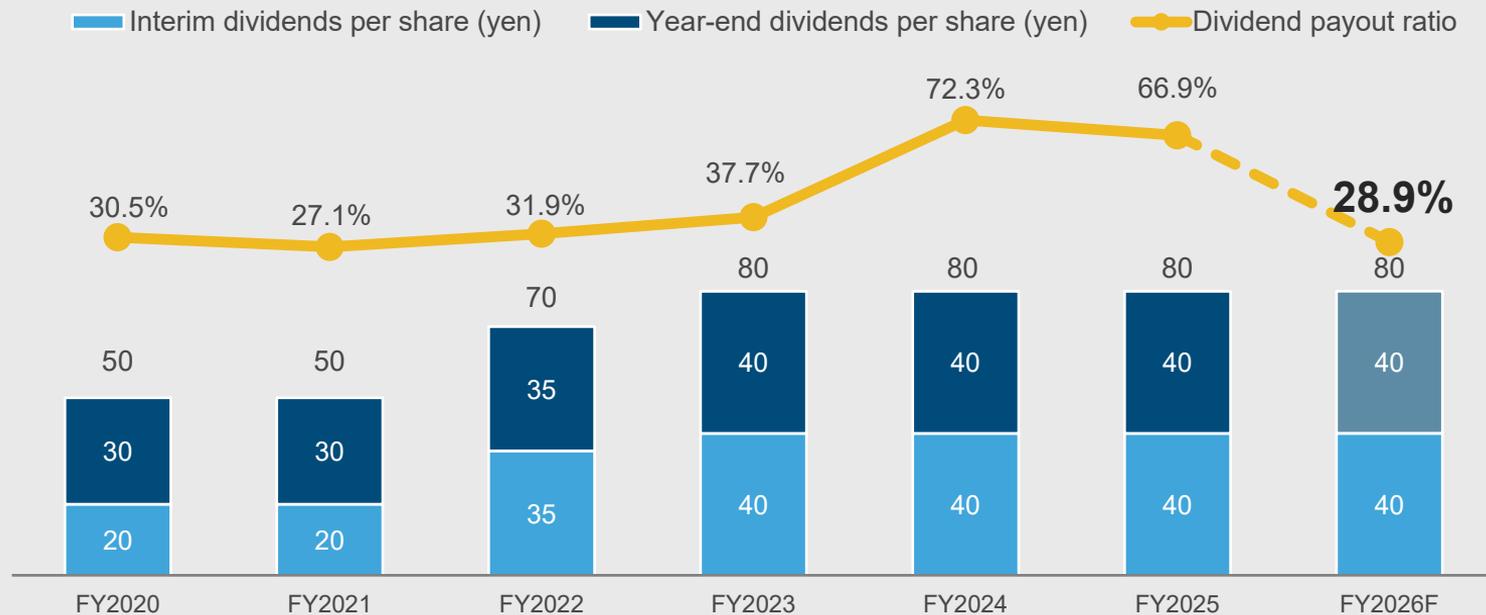
	FY2025 results	Forecast for FY2026				
		Forecast released November 7, 2025	Updated forecast	Compared to the same period last year		Compared to previously released forecast
				Amount	Ratio	Amount
Orders	123,888	169,000	193,000	+69,111	+55.8%	+24,000
Net sales	127,387	165,000	183,000	+55,612	+43.7%	+18,000
Operating profit	13,781	22,000	30,600	+16,818	+122.0%	+8,600
Operating profit ratio	10.8%	13.3%	16.7%	—	—	—
Ordinary profit	15,328	22,800	31,700	+16,371	+106.8%	+8,900
Profit attributable to owners of parent	10,906	17,600	24,400	+13,493	+123.7%	+6,800
Capital expenditures	14,801	12,600	12,200	-2,601	-17.6%	-400
Depreciation	9,073	9,300	9,300	+226	+2.5%	±0
R&D expenses	7,727	8,500	8,400	+672	+8.7%	-100

Forecast of Orders and Net Sales by Segment

(Millions of yen)

		FY2025 results	Forecast for FY2026					
			Forecast released November 7, 2025	Updated forecast	Compared to the same period last year		Compared to previously released forecast	
					Amount	Ratio	Amount	
	Robotic Solutions	Orders	112,868	157,000	182,500	+69,631	+61.7%	+25,500
	Net sales	114,157	153,000	171,000	+56,842	+49.8%	+18,000	
	Order backlogs	33,246	37,246	44,746	+11,500	+34.6%	+7,500	
	Machine Tools	Orders	8,900	10,000	8,500	-400	-4.5%	-1,500
	Net sales	11,093	10,000	10,000	-1,093	-9.9%	±0	
	Order backlogs	4,825	4,825	3,325	-1,500	-31.1%	-1,500	
	Others	Orders	2,120	2,000	2,000	-120	-5.7%	±0
	Net sales	2,136	2,000	2,000	-136	-6.4%	±0	
	Order backlogs	273	273	273	±0	-	±0	
Total	Orders	123,888	169,000	193,000	+69,111	+55.8%	+24,000	
	Net sales	127,387	165,000	183,000	+55,612	+43.7%	+18,000	
	Order backlogs	38,346	42,346	48,346	+10,000	+26.1%	+6,000	

Dividends



03 | Appendix

Company Profile

Company name	FUJI CORPORATION (Former company name: Fuji Machine Mfg. Co., Ltd.)
Established	April 1959
Headquarters	19 Chausuyama, Yamamachi, Chiryu, Aichi 472-8686 Japan
Representative	Joji Isozumi, President and CEO
Share capital	5,878 million yen (as of March 31, 2025)
Sales	127,387 million yen (consolidated, FY2025)
Employees	2,976 (consolidated, as of March 31, 2025)
Major products	Electronic assembly equipment (SMT pick and place machines), machine tools, semiconductor manufacturing machines
Listed stock markets	Premier Market of the Nagoya Stock Exchange Prime Market of the Tokyo Stock Exchange (Securities Code: 6134)

History



- Board assembly machine - BA



- Fuji Scalable Placement Platform - NXT



Quist

- Public Stoker System – Quist
- Mobility Support Robot - Hug



Hug

- FUJI Smart Factory Platform - NXTR S model (Standard)



- Fuji Flexible Placement Platform - AIMEXR

1959

1978

1994

2003

2013

2016

2018

2019

2022

2023

2024

Machine Tools

Electronic Assembly Equipment

New Business

Semiconductor

- Founded Fuji Machine Mfg. Co., Ltd.



- Ultra high-speed chip placer - CP-6



- Stock listed on the First Section of the Tokyo Stock Exchange

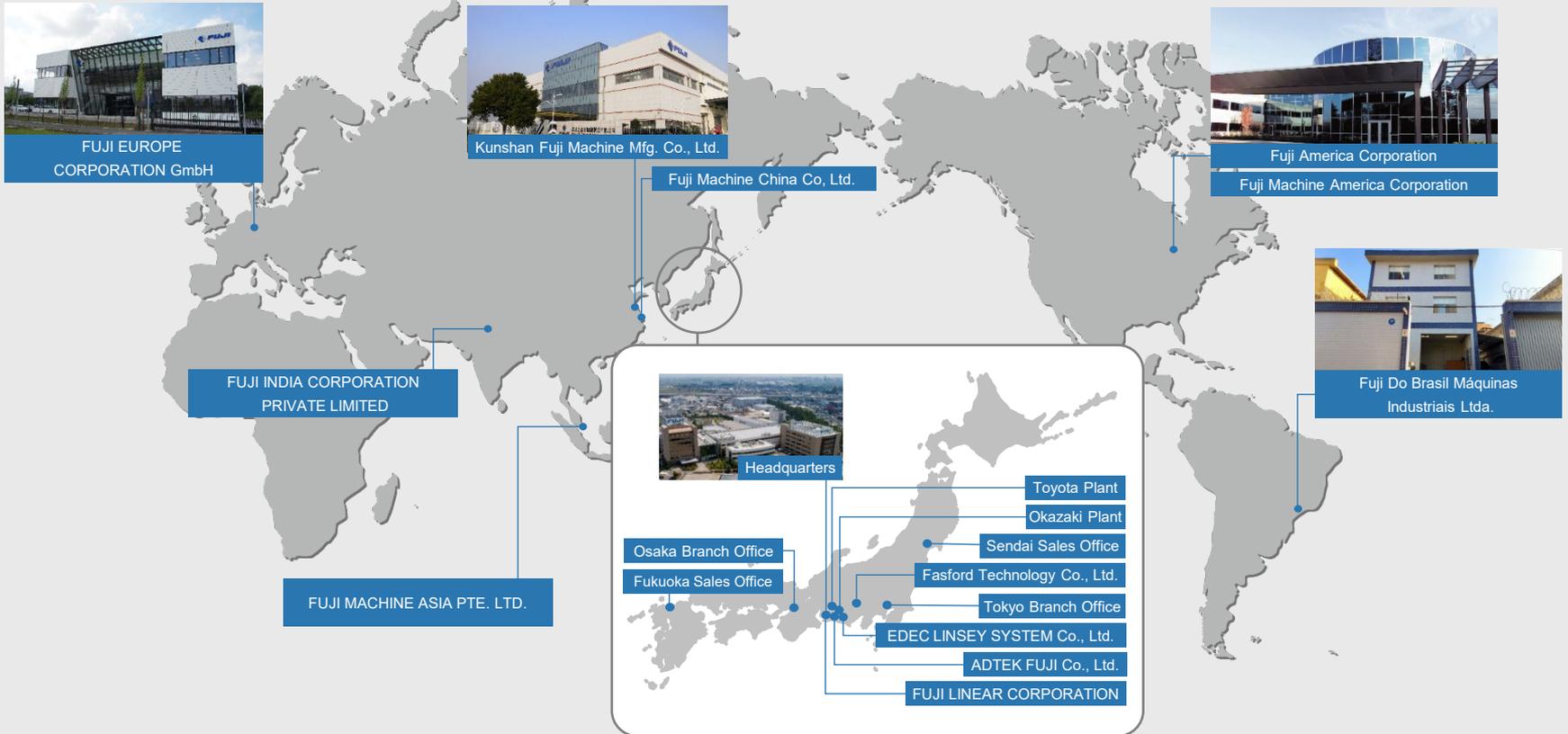
- Changed the company name to FUJI CORPORATION
- Formalized Fasford Technology Co., Ltd. as a subsidiary

- FUJI Smart Factory Platform - NXTR A model (Automation)



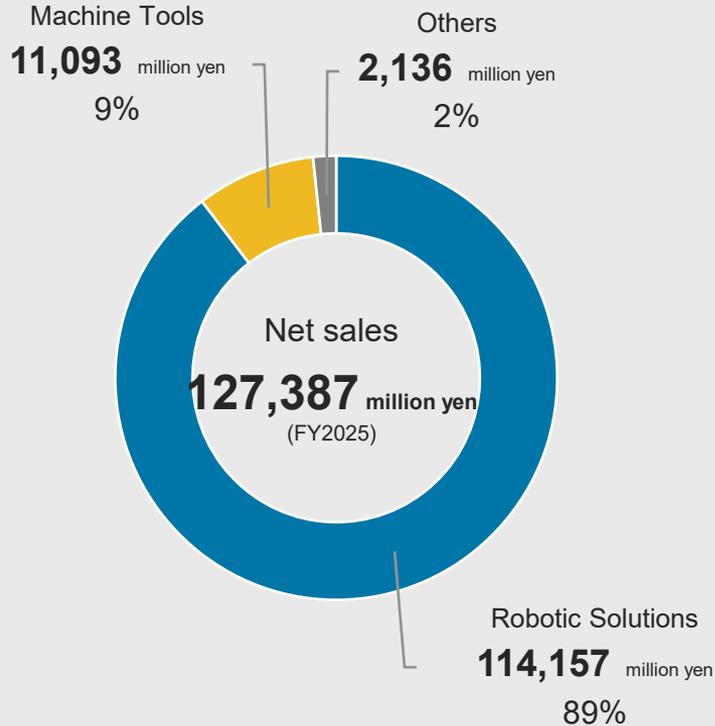
- Completed new factory building at Okazaki Plant
- Multi Task CNC Lathe - ACUFLEX

Worldwide Operations



Business Overview

Robotic solutions accounts for 90% of sales



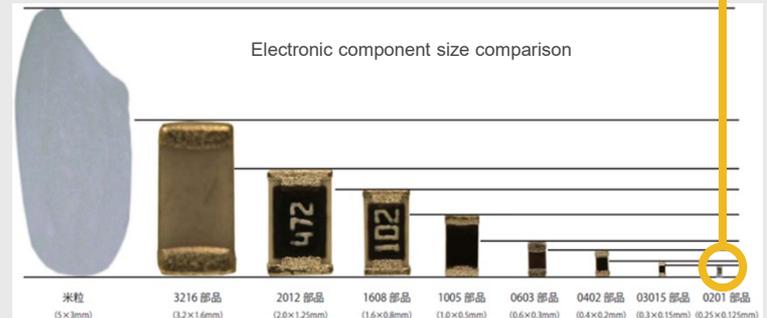
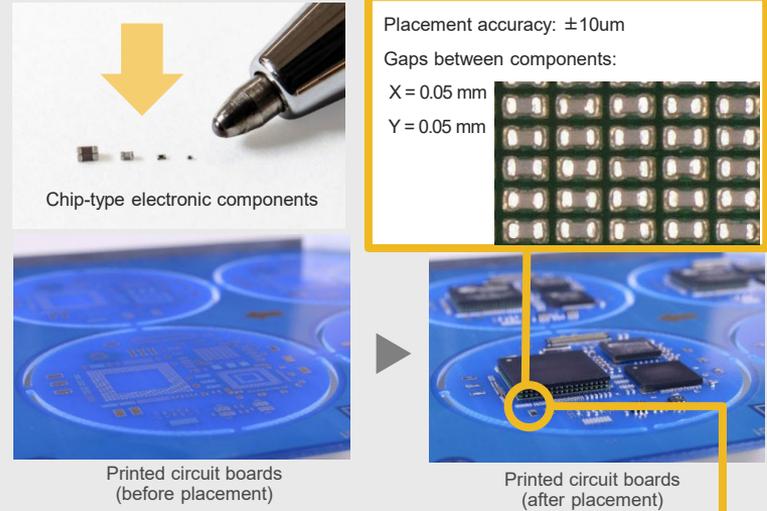
Robotic Solutions Division	
SMT pick and place machines (Mounters)	 NXTR FUJI Smart Factory Platform  AIMEXR
Semiconductor manufacturing machines (Die bonders)	 FASFORD TECHNOLOGY DB850 series  DB820
Lifestyle support	 Mobility Support Robot Yuq  Public Stocker System Quist
Machine Tools Division	
Machine tools (Lathes)	 Front-facing Twin Spindle Lathe CS SERIES  Opposing Twin Spindle Lathe ANW SERIES

What Are SMT Pick and Place Machines (Mounters)?

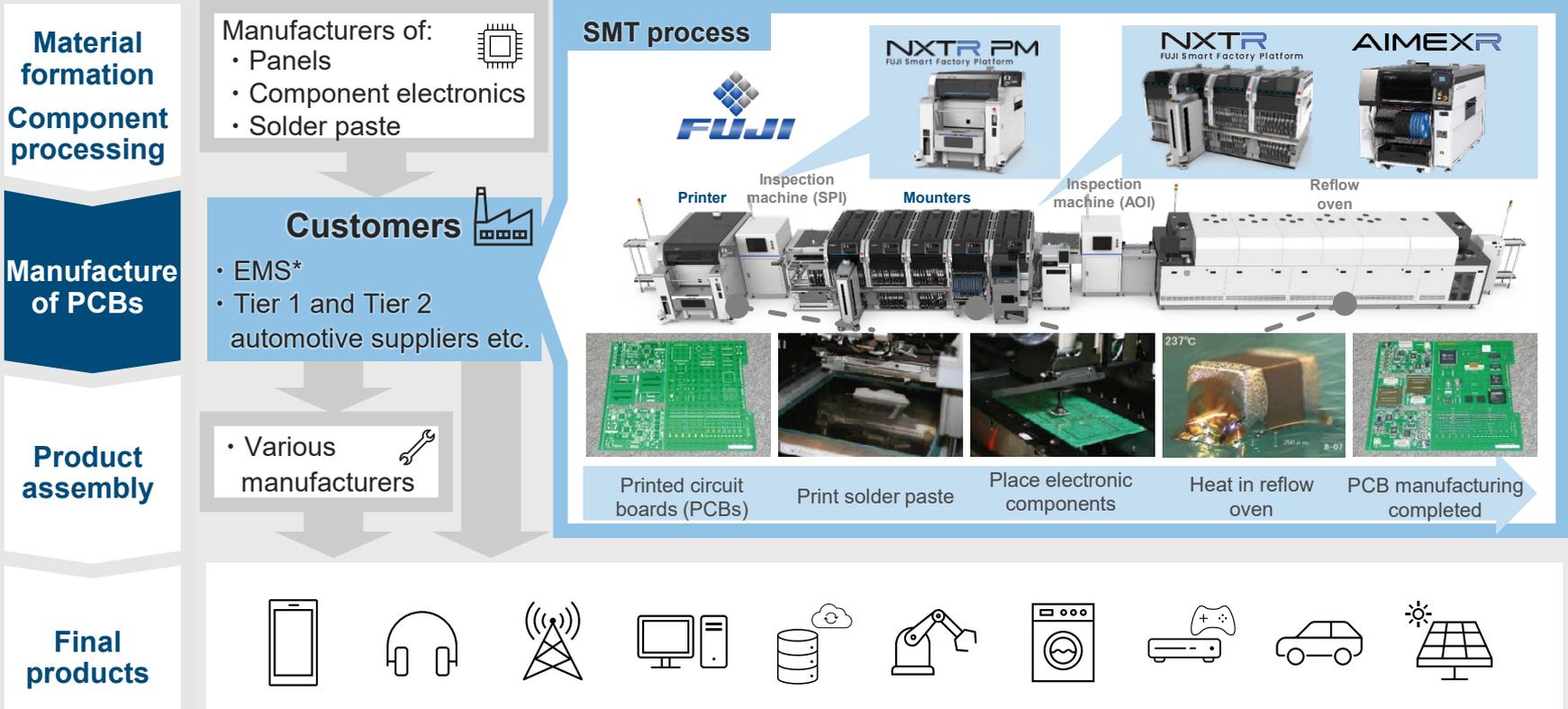
- **SMT** stands for Surface Mount Technology
... This is the technology of accurately arranging electronic components on printed wiring boards.
- **Mounters** are machines that place electronic components on the surface of the boards.
- They can accurately place electronic components down to 0.25 x 0.125 mm at high speeds.
- Fuji mounters can place up to 16 micro-sized electronic components in one second.



NXTR



Fuji's Involvement in Electronics Manufacturing

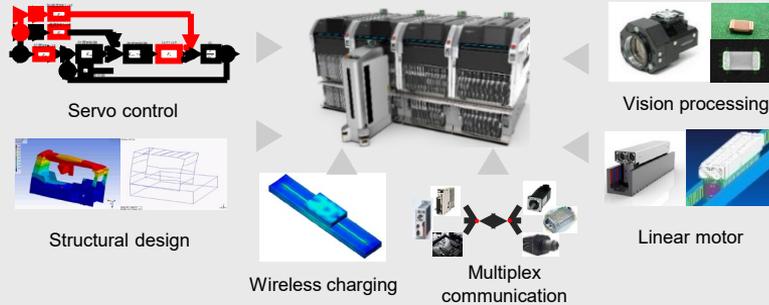


*EMS: An abbreviation for Electronics Manufacturing Service, referring to companies or services that contract to manufacture products for other companies.

Fuji's Strengths

■ Technical strengths

- Complete in-house manufacturing and development of core technologies such as motors, servos, and vision processing



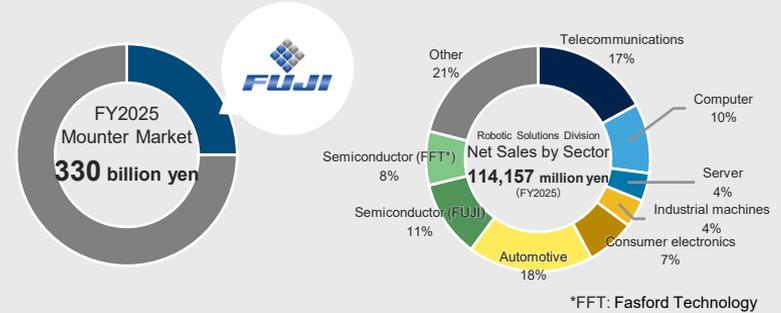
■ Unrivaled product development, proven by our modular concept

- Patent registrations in Japan and internationally: 7,000+ (as of March 31, 2025)
- Awards
 - 2014 The 6th Robot Awards organized by Japan's Ministry of Economy, Trade and Industry (METI)
 - 2016 The 2016 National Invention Award, presented by the Japanese Minister of education, Culture, Sports, Science and Technology
 - 2018 An Ichimura Prize in Industry for Excellent Achievement



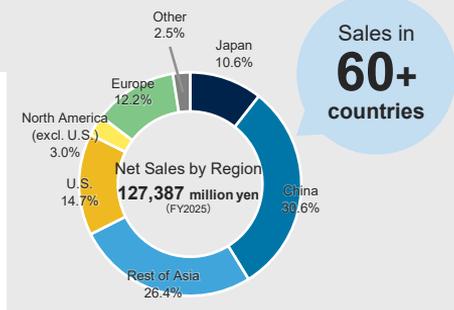
■ World's top class market share

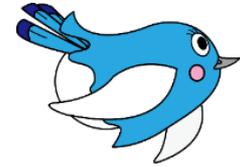
- Customers across various industries and sectors



■ Worldwide sales and service network

- Supporting production by staying close with customers in each region





Important Note about This Document

When we were preparing this material, we were careful to ensure accuracy, but we do not guarantee completeness. We accept no liability whatsoever for problems or damages that may arise as a result of the information in this document.

Performance forecasts and future predictions in this document are the results of estimates based on the information available at the time of the preparation of this document, and therefore include an element of risk and uncertainty. As a result, due to various factors such as changes in the business environment, actual results may differ significantly from the forecasts, outlook, and forward-looking statements mentioned or described.

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