

Corporate Governance Report

Last Update: December 24, 2025

Sumitomo Chemical Company, Limited

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<https://www.sumitomo-chem.co.jp/english/>

The corporate governance of **Sumitomo Chemical Company, Limited** (the “Company”) is described below.

I. Basic Views on Corporate Governance, Capital Structure, Corporate Profile and Other Basic Information

1. Basic Views

Sumitomo Chemical cherishes deeply the Sumitomo Spirit which has been passed down through generations over nearly 400 years, the basic teaching of which is, among others, not to seek its own interests alone, but to contribute to society through its business activities. In accord with this business credo, the Company strives to take on challenges constantly of creating new value by capitalizing on its proprietary technologies toward achieving the Company's sustained growth while at the same time cultivating corporate culture full of vigor and growing as a company that earns trust from the public at large. Recognizing that highly effective corporate governance is vital to attaining these ends, the Company keeps working to further enhance its corporate governance in accordance with the policies and principles set forth in the following Guidelines, centering particularly on closer cooperation with shareholders and various other stakeholders, faster decision-making, proper oversight of business execution, enhanced systems of compliance and internal control, and active dialog with stakeholders.

- The Company not only shall respect the rights of shareholders, but shall endeavor to provide an environment where shareholders can exercise their rights smoothly and also to ensure the effectively equal treatment of shareholders.
- Recognizing that cooperation with various stakeholders, including shareholders, employees, customers, business partners, creditors, and local communities, is essential to the Company's sustained growth, the Company shall proactively work to fulfill its corporate social responsibility and strive to cultivate corporate culture of a company that can be trusted by society.
- As part of efforts to build a foundation for constructive dialog with stakeholders, the Company shall endeavor to provide information that is highly reliable and useful to recipients thereof.
- The Company's Board of Directors shall fulfill its role and mission properly, based on their fiduciary responsibilities and accountability to shareholders and recognizing the important role of Independent Outside Directors, through such measures as presenting appropriate corporate management policies and business strategies that have taken into account changing socioeconomic conditions, and conducting highly effective oversight over the execution of business.
- The Company shall endeavor to promote constructive dialog with shareholders with the aim of seeking to attain the Company's sustained growth and to enhance corporate value in the medium to long term.

Please refer to the Corporate Governance Guideline on Sumitomo Chemical's website for basic policies concerning Sumitomo Chemical's Corporate Governance.

https://www.sumitomo-chem.co.jp/english/company/files/docs/governance_en.pdf

The Company transitioned to a Company with an Audit & Supervisory Committee by the resolution of the 144th Ordinary General Meeting of Shareholders held on June 20, 2025. The Company shall (i) further increase the supervisory capabilities of the Board of Directors by having Audit & Supervisory Committee

Members, who are responsible for, among other things, auditing Directors' performance of duties, as members of the Board; (ii) enhance the effectiveness of audits related to Directors' performance of duties by strengthening the system of instruction and cooperation between the Audit & Supervisory Committee and the Internal Control and Audit Department; and (iii) aim to increase the speed and agility of management decision-making.

[Reasons for Non-compliance with the Principles of the Corporate Governance Code]

The Company complies with all principles of the Corporate Governance Code.

[Disclosure Based on the Principles of the Corporate Governance Code]

<Principle 1-4>

【Policy regarding Strategic Holdings】

The Company holds strategically shares in other companies only when judged necessary for ensuring smooth business operation or maintaining and enhancing mutual business relations, after such factors as medium- to long-term economic rationality and prospects of future business developments have been considered as a whole. The Company shall assess, as appropriate, the necessity of holding such shares, taking into consideration benefits (including dividends etc.) and risks etc. of such holdings from a comprehensive viewpoint.

【Matters to be reviewed at the Board of Directors】

At the Board of Directors meeting, each year, the Company shall assess its shareholding policy for all listed shares it owns, in light of mid- to long-term economic rationality and significance to hold such shares for each individual issuer. According to such review, if it becomes less necessary to hold a share by reason of changes in the business climate etc., the Company shall sell such shares, as appropriate, taking into consideration the share price, market trend etc.

【Criteria for exercise of voting rights for strategic holdings】

Whether or not and how voting rights related to such strategically held shares are to be exercised on a given proposal shall be decided by the relevant department having close business relationship with such company for each specific proposal, from viewpoints of whether or not the proposal would help raise the mid- to long-term corporate value of the company in which the Company holds shares and promote the company's sustainable growth or whether or not it would potentially harm the benefit of the Company.

<Principle 1-7>

With respect to transactions involving conflict of interest between the Company and Directors, the Company shall ensure that the transactions be subject to resolution by and reporting to the Board of Directors in accordance with the law and the Company's internal rules governing the Board of Directors. Transactions between the Company and related other parties shall be determined after due consideration given to market prices, market interest rates, etc., and the transactions so made shall be identified in notes to the Company's financial statements and disclosed in annual securities reports, in accordance with the law, etc.

<Supplementary Principles 2-4-1>

1. Our views on securing diversity

In the Company Group, the "Promotion of Diversity, Equity and Inclusion (DE&I)" is held as one of the important issues to be worked on as management, and DE&I is promoted based on the "Group Diversity, Equity and Inclusion Policy*" by coordinating with each of the group companies in and outside of Japan in order to respect the individuality and the difference in attribution of each employee with various backgrounds and characteristics, such as women, foreigners and mid-career employees, and to foster an organizational culture where diversity is embraced and can be made the best of.

2. Human resource development policy and company environment development policy for securing diversity

In the Company Group, the policy is to appoint employees regardless of their attributions, such as race, nationality or sex, in accordance with the idea called as "Right Person in the Right Position." With respect to the human resource development, the Company has been proceeding with a systematic human resource development of group executives by, among others, holding selection trainings in the group as a whole.

In addition, the Company will work on the development of company environment in order to secure diversity, such as by implementing flexible working hours system, providing various support for childcare and

family care and teaching company principles to foreigners and recruited experienced workers, as well as work on the development of the company environment of each group company by sharing management policies and human resource development policies of the group in the meetings held every year by gathering executive personnel of the group companies abroad.

3. Self-established and measurable goals

(1) Status of women appointed

The Company has set, as its KPI for the appointment of women, “Women accounting for at least 15% of employees appointed as management (positions equivalent to manager or above) on average in the five years from FY 2023 to FY 2027”. This goal focuses on “the ratio of employees appointed as management”, which can reflect the progress of a series of women empowerment policies on recruitment, human resources development, promotion, company environment development, etc., and is set for the purpose of sustainably improving the ratio of women in employees appointed as management through steady implementation of the KPI. The ratio of women appointed from FY 2023 to FY 2024 is 14.3%. The Company will continue its efforts to further empower women at work by working on the said goal.

(2) Status of foreigners appointed

In the Company Group, personnel management is conducted globally, such as by managing the administrative positions by the group as a whole. The ratio of foreign executives to the total of general managers of the Company and the executives of the group companies abroad is 20.5% as of April 2025. The Company will continue to work on this matter so that this level may be maintained and further improved.

(3) Status of mid-career employees appointed

The Company works on active employment and utilization of recruited experienced workers (mid-career employees) and the ratio of recruited experienced workers in the positions equivalent to manager or above is 24.6% as of April 2025. Although this level is sufficient at this point, the Company will continue to appoint them actively in the future.

***Group Diversity, Equity and Inclusion Policy**

We will promote diversity, equity and inclusion across the Sumitomo Chemical Group. We understand that a variety of ideas and values among our employees represents a vital resource that forms the foundation of the Sumitomo Chemical Group's competitiveness. In order to create continuous new value, we will build and enable an inclusive organizational culture that allows us to respect the individuality of each employee and embrace diversity to empower employees in an environment of mutual and close communication.

<Principle 2-6>

The Company retains a defined-benefit corporate pension plan and for the investment of such pension reserve establishes the "Pension Assets Management Committee" in order to ensure the neutrality and fairness of such investment of pension assets as well as to maintain the soundness of the pension assets and to push up its investment performance. The Committee determines the basic principles for investment, investment guideline and policy asset mix, evaluates and selects the asset management firms, and analyzes and evaluates the results of the invested assets. To ensure the objectivity of the Committee, in addition to the executives in charge of the Company's Finance Department and Human Resources Department, personnel with appropriate qualifications from various relevant divisions (such as the General Affairs Department, Legal Department, Accounting Department, etc.) are appointed as the members of the Committee. Also the secretariat office for the Committee is set up in the Finance Department of the Company, and such secretariat office collects information of the performance of each asset management firm as well as opinions etc. from outside experts, and periodically monitors investment principles and investment process, compliance structure, and how the Company works on stewardship activities, such as the status of asset investment conducted and voting rights exercised by the asset management firms. The Company shall send the person(s) responsible of such secretariat office to various seminars held by each asset management firm to acquire necessary knowledge and to improve his/her expertise. With respect to any conflicts of interest expected in investment of corporate pension, the Company avoids such situation by respecting the decisions of asset management firms upon their exercise of voting rights in the Company Group, etc.

As an asset owner of contract-type corporate pension, the Company has announced in March 2021 that it would accept the Japanese version of stewardship code and has worked to make it effective by, among others, monitoring stewardship activities of asset management firms to which the Company has entrusted asset management.

<Principle 3-1>

【Business Philosophy, Business Strategies, Business Plans】

The Company shall disclose on its website etc., its Business Philosophy as well as business strategies and the Corporate Business Plan that have been formulated and are to be implemented on the basis of the Business Philosophy.

“Business Philosophy” <https://www.sumitomo-chem.co.jp/english/company/principles/philosophy/>

“Management Policy” <https://www.sumitomo-chem.co.jp/english/ir/policy/>

【Basic Views and Basic Policy on Corporate Governance】

Please refer to “I. 1. Basic Views” of the Report for details.

【Policies and Procedures for Determining Remuneration of Senior Management and Directors】

1. Basic policy

- (1) The remuneration of senior management* and Directors (excluding Directors who are Audit & Supervisory Committee Members and Outside Directors) shall consist of Basic Compensation as fixed compensation and Bonuses and Stock Compensation as variable compensation. The remuneration of Executive Officers who are not senior management shall be similarly composed. In addition, the remuneration of Directors who are Audit & Supervisory Committee Members and Outside Directors shall consist of Basic Compensation only.
- (2) Basic Compensation is designed according to roles and responsibilities as basic remuneration for the performance of duties so that the actions of senior management and Directors are not aimed at short-term or sub-optimal effects.
- (3) The amount of Bonuses shall largely reflect the Company's consolidated financial results for a fiscal year and shall also be designed to incorporate capital efficiency in order to heighten short-term incentive to achieve the annual target of the business plans.
- (4) Stock Compensation is designed to promote further value sharing with shareholders and serve as a medium- to long-term incentive for the continuous growth of the Company.
- (5) The remuneration shall be set at levels which are designed to be objectively competitive to attract and retain outstanding talent while comprehensively taking into consideration such factors as the scale and content of the Company's business and external evaluations of ESG and other non-financial factors. Based on surveys by a third-party organization and other materials, such levels shall be checked annually whether or not to be objectively appropriate.
- (6) The remuneration of Directors (excluding Directors who are Audit & Supervisory Committee Members and Outside Directors) shall be designed so that, if the Company achieves annual consolidated core operating income of 200 billion yen, the ratio of fixed compensation to variable compensation is approximately 2 to 3 and the ratio of short-term incentives (Bonuses) to medium- to long-term incentives (Stock Compensation) in variable compensation is approximately 2 to 1.

* Senior management refers to Executive Officers at the level of Senior Managing Executive Officer and above, together with Executive Officers with specific titles who supervise certain functions directly under the Executive President.

2. Mechanisms of each remuneration element

(1) Basic Compensation

The level of Basic Compensation shall be determined based on the policy described in 1. (5) to (6) above.

While Basic Compensation for each year shall be fixed, the Company will adopt a mechanism where the Basic Compensation level would be changed in the event where the Company's position has changed in terms of “growth,” “earnings capacity,” and “outside evaluations” from a comprehensive and medium- to long-term perspective.

As main indicators for determining the change in the Company position, the Company will apply the following: 1) in terms of “growth,” sales revenue, total assets and market capitalization, 2) in terms of “earnings capacity,” net income (attributable to the parent company), ROE, ROI and D/E ratio, and 3) in terms of “outside evaluations,” credit ratings and ESG index selected by GPIF (Government Pension Investment Fund).

The amounts to be paid to each person will be determined in accordance with the base amount set by each position.

(2) Bonuses (short-term incentive)

Bonuses shall be paid on the condition that performance for that fiscal year exceeds a particular level and shall be determined based on the bonus calculation formula.

In order to reflect the current earnings capacity of the relevant business year (including financial activities) to the amount of bonuses, the Company will apply the combined value of consolidated core

operating income and financial profit and loss (including, dividend income, net interest, etc.) to the performance indicator concerning the bonus calculation formula. In addition, the Company will set the coefficient of the calculation formula so that it will get larger as the position of a person gets higher. Furthermore, the amount of bonuses shall be structured to fluctuate depending on the degree of achievement of ROIC.

<Bonus calculation formula>

<p>Consolidated performance indicator (core operating income + financial profit and loss [including, dividend income, net interest, etc.] × Coefficient)</p>	×	<p>ROIC achievement coefficient</p>
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(3) Stock Compensation (medium- to long-term incentive)

Stock Compensation shall be restricted stock compensation. Restricted stocks shall be allocated at a certain time after the ordinary general meeting of shareholders each year according to the amount determined for each position and performance, and it shall be obligatory to hold the stocks during the term of office. In addition, the Company shall set the ratio of Stock Compensation to total remuneration so that it will get larger as the position of a person gets higher.

<Overview of restricted stock compensation plan>

(a) Transfer restriction period

Until the retirement from the position of Director and Executive Officer not concurrently serving as a Director at the Company

(b) Removal of transfer restrictions

On the condition that the eligible person continuously served as a Director or Executive Officer not concurrently serving as a Director at the Company during his or her terms of office, the Company shall remove transfer restrictions on all allotted shares when the transfer restriction period ends.

However, if the eligible person resigns from his or her position as a Director and Executive Officer not concurrently serving as a Director at the Company before the end of his or her term of office owing to a justifiable reason, the Company shall reasonably adjust the number of allotted shares from which to remove transfer restrictions and the timing of the removal of transfer restrictions, as necessary.

(c) Conditions for forfeiture of shares

If the eligible person is found to be in material violation of any law, regulation or internal rule, all allotted shares, including those whose transfer restrictions have been removed, shall be forfeited (the Company shall acquire them without consideration).

3. Procedures for determining remunerations of Directors, etc.

The Company shall establish a Remuneration Advisory Committee as an advisory body to the Board of Directors on a remuneration system for senior management and Directors, levels of remuneration, and other matters incidental thereto. Composed of Directors (a majority are Outside Directors), the Committee shall advise the Board of Directors, when determining officer remuneration system, levels of remuneration, etc., so that greater transparency and fairness can be ensured regarding the remuneration.

The remuneration amount of Directors (excluding Directors who are Audit & Supervisory Committee Members) shall be set at a level not higher than 1 billion yen per annum (including up to 150 million yen per annum for Outside Directors), which is the upper limit of a total remuneration prescribed by the resolution of the 144th Ordinary General Meeting of Shareholders held on June 20, 2025. Furthermore, the amount of remuneration to be paid to Directors (excluding Directors who are Audit & Supervisory Committee Members and Outside Directors) for granting restricted stock shall be determined within the upper limit of 400 million yen or less per annum set by the resolution of the 144th Ordinary General Meeting of Shareholders held on June 20, 2025.

The Board of Directors shall deliberate on and decide the method of determining the remuneration of Directors (excluding Directors who are Audit & Supervisory Committee Members) based on the advice

from the Remuneration Advisory Committee. Furthermore, the individual remuneration of senior management and Directors (excluding Directors who are Audit & Supervisory Committee Members) shall be determined by the Remuneration Advisory Committee, which is authorized by the Board of Directors, in accordance with the policies and procedures for determining remuneration of senior management and Directors.

The individual remuneration of Directors who are Audit & Supervisory Committee Members shall be determined within the total remuneration limit set by the resolution of the 144th Ordinary General Meeting of Shareholders held on June 20, 2025 (up to 200 million yen per annum) through discussion among the Directors who are Audit & Supervisory Committee Members.

【Policies and Procedures for Electing and Dismissing Senior Management and Nominating Candidates for Directors (excluding Directors who are Audit & Supervisory Committee Members) and Directors who are Audit & Supervisory Committee Members】

<Electing and Nominating Policies>

- Persons suitable for each position of responsibility shall be selected based on an overall assessment of various factors, including business accomplishments, knowledge and experience, and character and insight, from the viewpoints of whether or not the person is capable of making adequate and quick decision or whether or not the person is "the right person in the right place."
- In principle, when an elected person has reached a certain age, the person shall retire from the position at the end of the tenure of office, in accordance with rules set by the Company.
- As far as nomination of candidates for Outside Directors (excluding Directors who are Audit & Supervisory Committee Members) and Outside Directors who are Audit & Supervisory Committee Members is concerned, if a candidate also serves as a director, officer, etc. in other publicly traded companies, the number of such other companies shall be limited to five or less so that the person can properly fulfill his or her duties as a Director (excluding a Director who is an Audit & Supervisory Committee Member) or a Director who is an Audit & Supervisory Committee Member of the Company.

<Electing and Nominating Procedures>

- A Representative Director shall select candidates suitable for the positions of Senior Management, Directors (excluding Directors who are Audit & Supervisory Committee Members) and Directors who are Audit & Supervisory Committee Members in accordance with the above Policies.
- Deliberation shall be made on whether the selection made is adequate or not at the Nomination Advisory Committee established under the Board of Directors, consisting mainly of Outside Directors. The Committee shall give advice to the Board of Directors on electing Senior Management or nominating candidates for Directors (excluding Directors who are Audit & Supervisory Committee Members) and Directors who are Audit & Supervisory Committee Members and a decision shall be made at the Board of Directors meetings based on such advice.

Directors (excluding Directors who are Audit & Supervisory Committee Members) and Directors who are Audit & Supervisory Committee Members shall be elected by a resolution of a General Meeting of Shareholders.

<Dismissal Policies and Procedures>

- A deliberation and decision to dismiss Senior Management shall be made at the Board of Directors meetings when a Senior Management has been suspected of malfeasance, impropriety, or a breach of faith, or when there exists any other reason that makes him/her unsuitable as a Senior Management.

【Explanation on each Election, Dismissal and Nomination when Electing or Dismissing a Senior Management, or nominating candidates for Directors (excluding Directors who are Audit & Supervisory Committee Members) and Directors who are Audit & Supervisory Committee Members】

The reason for nomination of each candidate for Directors (excluding Directors who are Audit & Supervisory Committee Members) and Directors who are Audit & Supervisory Committee Members (both including Outside Directors) are stated in the "Convocation Notice of the General Meeting of Shareholders". In the event a Senior Management is dismissed, such dismissal shall be disclosed, from time to time, in an appropriate manner.

<Supplementary Principles 3-1-3>

The Company explains its efforts to achieve sustainability in the Sumitomo Chemical Annual Report (Integrated Report) and Sustainability Report. In such report and data book, not only the management

strategies of the Company are explained but also the important issues on which the Company works by devoting management resources, such as human capital and intellectual capital, and the flow for creating value, which shows the vision for what the Company aims to be through its business activities, are disclosed.

In addition, the Company, being the first company expressing its support for the TCFD Proposal in Japan, has been actively working to address climate change, and has disclosed information based on the TCFD Proposal by conducting scenario analysis of risks and chances related to climate change.

Sumitomo Chemical Annual Report:

https://www.sumitomo-chem.co.jp/english/ir/library/annual_report/files/docs/scr2024e.pdf

Sustainability Report:

https://www.sumitomo-chem.co.jp/english/sustainability/information/library/files/docs/sustainability_report_2024e.pdf

<Supplementary Principles 4-1-1>

The Company shall cause its Board of Directors to resolve on management policies, business strategies, and other important matters related to business execution, etc. in accordance with legal requirements for matters that are a prerogative of the Board of Directors as well as with the provisions of the Company's Articles of Incorporation. The Company's Articles of Incorporation prescribes that the Company may delegate all or part of the decisions on execution of important operations to Directors by a resolution of the Board of Directors, and the criteria for such delegation are clearly defined in the Regulations of the Board of Directors and other relevant documents of the Company. The Company shall endeavor to enhance reporting to the Board of Directors about the progress status of business execution for the purpose of oversight to ensure that duties entrusted to the Management are being carried out properly.

<Supplementary Principles 4-2-1>

Please refer to Section “I. 1. <Principle 3-1> 【Policies and Procedures for Determining Remuneration of Senior Management and Directors】 of this report, as the policies etc. for performance-linked remuneration have been described there.

<Principle 4-9>

The Company establishes criteria to designate the Company's Outside Directors as “Independent Outside Directors”.

Please refer to the following Corporate Governance Guidelines on Sumitomo Chemical's website, on which such criteria are disclosed:

Corporate Governance Guidelines:

https://www.sumitomo-chem.co.jp/english/company/files/docs/governance_en.pdf

<Supplementary Principles 4-10-1>

The Company has established, as committees under the Board of Directors, a Nomination Advisory Committee and a Remuneration Advisory Committee, each of which is composed mainly of Outside Directors.

1. Nomination Advisory Committee

The Nomination Advisory Committee discusses and gives advice to the Board of Directors on, among other things, nomination of candidates for Directors (excluding Directors who are Audit & Supervisory Committee Members) or Directors who are Audit & Supervisory Committee Members, election of Senior Management (Senior Managing Executive Officers and other Executive Officers above such position and the Executive Officers with title who, under the direct control of President Executive Officer, control certain functions), and matters relating to successors of Chief Executive Officer, including from the viewpoint of diversity and skills.

2. Remuneration Advisory Committee

The Remuneration Advisory Committee discusses and gives advice to the Board of Directors on a remuneration system for Directors and Executive Officers, levels of the remuneration, etc. In addition, the Remuneration Advisory Committee is entrusted by the Board of Directors to determine the individual amounts of remuneration for the Senior Management and Directors (excluding Directors who are Audit & Supervisory Committee Members) based on the “Policies and Procedures for Determining Remuneration of Senior Management and Directors.”

The members of the Nomination Advisory Committee are composed of six Independent Outside Directors and two Inside Directors (Director and Chairman, and Director and President), and the members of the

Remuneration Advisory Committee are composed of five Independent Outside Directors and two Inside Directors (Director and Chairman, and Director and President). Because the majority of these committees are formed by Independent Outside Directors, the independence, objectivity and fairness of these committees are enhanced. Further, an Independent Outside Director assumes the chair of the Remuneration Advisory Committee.

<Supplementary Principles 4-11-1>

For the Board of Directors to fulfill its roles and responsibilities more effectively and make decisions more swiftly, the Company, in principle, shall make sure that the number of members on the Board of Directors be less than the maximum number provided in the Company's Articles of Incorporation, and shall form the Board of Directors consisting of a diversity of persons with the following knowledge and experience.

- Persons with broad knowledge of and abundant experience in the Company's business
- Persons with broad knowledge of and abundant experience in accounting and finance
- Persons with broad knowledge of and abundant experience in law, compliance, and internal control
- Persons with broad knowledge of and abundant experience in industries, society, etc. as well as corporate management, of other companies
- Persons capable of harnessing their abundant international experience for the handling of global business development

A skill matrix, where the expertise and experience of each Director are listed, is disclosed in the reference documents for shareholders meeting and the Sumitomo Chemical Annual Report (Integrated Report).

Reference documents for shareholders meeting:

<https://www.sumitomo-chem.co.jp/english/ir/files/docs/20250522e.pdf>

Sumitomo Chemical Annual Report:

https://www.sumitomo-chem.co.jp/english/ir/library/annual_report/files/docs/scr2024e.pdf

Please refer to <Principle 3-1> for the policies and procedures concerning the election of Directors.

<Supplementary Principles 4-11-2>

If Directors including Outside Directors hold concurrent positions as officers in other listed companies, the Company shall disclose the status of such concurrent positions in the "Convocation Notice of the Regular General Meeting of Shareholders " and securities reports, each year.

As the attendance rate of meetings of the Board of Directors (including the attendance of Corporate Auditors at the Board of Directors and Board of Corporate Auditors meetings before the Company's transition to a Company with an Audit & Supervisory Committee) by Directors (including Outside Directors) is very high, it is considered that the extent of such concurrent positions is within a reasonable range.

<Supplementary Principles 4-11-3>

The Company's Board of Directors carried out analysis and appraisal regarding the effectiveness of the Board of Directors through exchanging opinions at Outside Directors and Outside Corporate Auditors Meetings attended by Outside Directors, Outside Corporate Auditors, the Chairman and the President, and at Management Meetings attended by Inside Directors, etc. as well as by taking into account questionnaire replies from Directors and Corporate Auditors and opinions expressed by the Board of Corporate Auditors. Based on these opinions, the Board of Directors made an overall review of the appraised effectiveness of the Board of Directors.

As a result, it was confirmed that steady improvements have been made in various standpoints such as the situation of how the Board of Directors meetings were held (frequency and timing of meetings (including extraordinary Board of Directors meetings and informal meetings), time, agenda, contents and quality of the explanatory materials, preliminary explanations, etc.), implementation status of discussions and reports made at the Board of Directors meeting (whether there are sufficient discussions on and monitoring of the progress of immediate-term, concentrated measures to improve business performance and fundamental structural reforms, etc.), effective utilization of Independent Outside Directors (provision of timely information and opportunities for discussion, etc.), status of the oversight of execution of operation (whether there is oversight from an independent and objective standpoint, etc.), operation of non-mandatory Nomination Advisory Committee and Remuneration Advisory Committee (fair and transparent procedures etc.) and training opportunities for Outside Directors and Outside Corporate Auditors, and it was confirmed that the above matters were generally maintained at a good level.

On the other hand, the members of the Board agreed that it is essential for the Board of Directors to further fulfill its functions in order for the Company to achieve the transformation into an "Innovative Solution Provider", which is the Company's long-term corporate vision.

Therefore, the Board of Directors has decided to make necessary efforts in a timely and continuous manner while considering the trends in corporate governance, etc.

- (1) Efforts made in reaction to the results of the appraisal of the effectiveness of the Board of Directors in the previous fiscal year

With respect to the points that were indicated as "needs improvement" in the appraisal of the effectiveness of the Board of Directors in the previous fiscal year, the following matters were confirmed: (i) in regard to the fulfillment of the Board of Directors' functions for sustainable growth, the Company (x) established flexible opportunities for discussion as necessary, including informal meetings in addition to the Board of Directors meetings, to deepen discussions on the direction and specific details of immediate-term, concentrated measures to improve business performance and fundamental structural reforms, which led to speedy decision-making, and (y) monitored the progress of these measures, both of which ensured a V-shaped recovery in business performance, and (ii) in regard to the improvement of the effectiveness of group governance, the Company reexamined the significance of holding each group company from various perspectives including the business portfolio that the Company Group pursues and the best owner, and have proceeded with the optimization of the group structure. However, in light of the failure to achieve the targets of the previous Corporate Business Plan, it was also confirmed that further improvements are necessary in the monitoring functions of the Board of Directors.

Furthermore, (iii) in regard to the corporate structure, the Company continued discussions and reviews among Directors and Corporate Auditors and decided to transition to a Company with an Audit & Supervisory Committee with the aim of further strengthening the corporate governance framework, which serves as the foundation for sustainable growth. The Company further confirmed that the agenda for the Board of Directors meetings post-transition should be set in a planned manner and thus be reexamined, taking into account the aforementioned issues.

- (2) Improvement measures to be taken in response to the results of the present appraisal of the effectiveness of the Board of Directors

- (a) Review and verification of the monitoring process at the Board of Directors

As mentioned above, the Company will review the monitoring conducted by the Board of Directors regarding management policies, etc. to date, and in conjunction with various measures associated with the transition to a Company with an Audit & Supervisory Committee, the Company will further improve the monitoring functions of the Board of Directors.

- (b) Setting of the agenda for strengthening monitoring functions

Similarly, on the occasion of the transition to a Company with an Audit & Supervisory Committee, the Company will (i) reduce the number of individual matters submitted to the Board of Directors meetings for deliberation, and (ii) taking advantage of the time saved thereby, preemptively discuss at the Board of Directors meeting, etc. the key management themes that should be discussed and deliberated by the Board of Directors, establish an annual agenda plan, and enhance monitoring functions as a result.

- (c) Enhancement of corporate value by leveraging market evaluations

In order to further enhance the contribution of the Board of Directors to the enhancement of corporate value, the Company will analyze market evaluations in greater detail than before and deepen discussions on capital policy and shareholder return measures. In addition, the Company will further strengthen its engagement with the market and disclose information on various initiatives in an easy-to-understand manner with the aim of maximizing shareholder value.

<Supplementary Principles 4-14-2>

The Company shall continuously provide Directors and candidates thereof for those positions with various opportunities of trainings and other programs such as "Training for Newly Appointed Directors", "Training for Newly Appointed Directors and Executive Officers of Group Companies", "Council Meetings for Management for Officers", "Training for Basic Knowledge on Management" aimed at helping them gain knowledge of corporate management and broaden their perspectives so that they can fulfill their roles and responsibilities properly.

<Principles 5-1, Supplementary Principles 5-1-1, 5-1-2, 5-1-3>

(1) Basic Policy

The Company shall promote timely and proper communication with shareholders regarding its management policies, business strategies, and business performance developments in order to fulfill its accountability to shareholders and also to have the Company's stock priced properly and its corporate value enhanced further through developing shareholders' accurate understanding of the Company's activities.

(2) Organization

An Executive Officer in charge of Corporate Communications shall have overall responsibility for dialog with shareholders. A dedicated organizational unit, Corporate Communications Department, shall engage in gathering pertinent information in cooperation with the Company's relevant departments, sections, etc. as well as arranging for and operating meetings for dialog between the Company's Management, etc. and shareholders.

(3) Dialog with Shareholders

The actual dialog (interviews) with shareholders is handled by the Executive Officer in charge of Corporate Communications and by the Corporate Communications Department, as a dedicated organizational unit. Based on the requests from shareholders and the main concerns raised in interviews, opportunities for dialog between Senior Management, etc., including President, and shareholders are arranged by holding small meetings for institutional investors, visiting institutional investors, etc. In addition, the views of the Company including opinions of Outside Directors are explained in the dialog.

The circumstances regarding how such dialog was held were disclosed in the Sumitomo Chemical Annual Report (Integrated Report).

Sumitomo Chemical Annual Report:

https://www.sumitomo-chem.co.jp/english/ir/library/annual_report/files/docs/scr2024e.pdf

<Principles 5-2>

【Action to Implement Management that is Conscious of Cost of Capital and Stock Price】【Available in English】【Update: June 20, 2025】

The Company's FY 2025-27 Corporate Business Plan sets out basic policies including “upgrading the Company's business portfolio through a new growth strategy” and “improving financial and capital efficiency”. The Company will clarify the strategic positioning of each business segment, allocate management resources efficiently, and strive to improve ROIC through the improved profitability and optimal investment of capital. Additionally, we have set ROIC targets for each business segment and regularly review the progress of the Plan at the Board of Directors meetings. For further details on the Company's initiatives aimed at the enhancement of corporate value, please refer to Sumitomo Chemical's website or its Integrated Report.

Initiatives aimed at enhancing corporate value:

https://www.sumitomo-chem.co.jp/english/ir/policy/corporate_value/

Sumitomo Chemical Annual Report:

https://www.sumitomo-chem.co.jp/english/ir/library/annual_report/

2. Capital Structure

Foreign Shareholding Ratio	20% or more but less than 30%
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[Status of Major Shareholders]

Name / Company Name	Number of Shares Owned	Percentage (%)
The Master Trust Bank of Japan, Ltd. (Trust account)	245,971,700	15.02
Custody Bank of Japan, Ltd. (Trust account)	106,798,500	6.52

Sumitomo Life Insurance Company	71,000,000	4.33
JPMorgan Securities Japan Co., Ltd.	43,062,815	2.62
Nippon Life Insurance Company	41,031,597	2.50
Sumitomo Chemical Employee Stock Ownership Plan	32,193,410	1.96
Custody Bank of Japan, Ltd. (Master trust for the Sumitomo Mitsui Trust Bank and trust account for retirement benefit for Sumitomo Life Insurance Company)	29,000,000	1.77
BNYMSANV AS AGENT/CLIENTS LUX UCITS NON TREATY 1	28,232,400	1.72
STATE STREET BANK AND TRUST COMPANY 505001	24,887,712	1.51
The Norinchukin Bank	21,825,876	1.33

Controlling Shareholder (except for Parent Company)	—
Parent Company	None

Supplementary Explanation

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3. Corporate Attributes

Listed Stock Market and Market Section	Tokyo Stock Exchange, Prime
Fiscal Year-End	March
Type of Business	Chemicals
Number of Employees (consolidated) as of the End of the Previous Fiscal Year	1,000 or more
Sales (consolidated) as of the End of the Previous Fiscal Year	¥1 trillion or more
Number of Consolidated Subsidiaries as of the End of the Previous Fiscal Year	100 or more but less than 300

4. Policy on Measures to Protect Minority Shareholders in Conducting Transactions with Controlling Shareholder

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5. Other Special Circumstances which may have Material Impact on Corporate Governance

(1) Views and policies concerning group management	<p>The Company owns listed subsidiaries. The Company and its listed subsidiaries develop business under the Group strategy that is shared by all parties and aim to achieve synergistic effects and realize maximum corporate value and maximum managing results as a whole group, while also aiming to grow each of their businesses. In addition, the Company and its listed subsidiaries basically respect the independence of each company and the rights of minor shareholders in regard to their business operations and dealings.</p> <p>In the Company's current Corporate Business Plan, which aims to upgrade the Company's business portfolio through a new growth strategy, the Company aims to</p>
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	<p>foster and strengthen the next-generation business by strengthening each of the existing businesses through clarification of the positioning of each business area and implementation of more clearly focused resource allocation in accordance therewith and taking advantage of synergy of technologies the Company can generate as a diversified chemical company. In the course of preparing the Corporate Business Plan of the Company Group, sufficient discussions on business portfolios, including businesses of the listed subsidiaries, have been held repeatedly at the Board of Directors meeting.</p> <p>Moreover, with respect to the listed subsidiaries, the Company has received reports on each of their respective mid-term management plan and has confirmed whether or not (i) their management policies contribute to the mid and long-term growth of the Company Group and (ii) their business operations are in line with the business strategies of the Company Group.</p> <p>In the future, the Company will make efforts to increase corporate value of the group as a whole through review of plans for further enhancement of synergy between businesses and reconsideration of business portfolios, etc.</p>
(2) Significance etc. of owning listed subsidiaries	
(a) Sumitomo Pharma Co., Ltd.	<p>The Company owns 51.78% of the shares in Sumitomo Pharma Co., Ltd. Pharmaceuticals business, along with the agricultural chemicals business, is one of the key businesses of the Company's life science business and is the source of innovation. In the current Corporate Business Plan, the Company has positioned "healthcare" as one of the focusing areas, and in respect of regenerative medicine and cell therapy products, which is expected to be a pillar of this area, the Company has newly established a framework to accelerate integrated efforts with Sumitomo Pharma Co., Ltd., covering from development of pharmaceuticals to provision of services regarding development and manufacturing. As a result, this company is treated as a subsidiary because of its importance in the strategy of the Company Group.</p> <p>The Company will continue to focus on contributing to the growth of both companies and maximization of the corporate value of the Company Group by effectively combining the most advanced promising technologies held by both companies, such as organic synthesis, safety appraisals, bio-genome and digital related technologies, and making efforts in creating new values in the healthcare field.</p>
(b) Tanaka Chemical Corporation	<p>The Company owns 50.46% of the shares in Tanaka Chemical Corporation. Tanaka Chemical Corporation mainly engages in manufacturing and sales of precursors of positive electrode materials for rechargeable batteries. Through integration of the technologies relating to precursors held by Tanaka Chemical Corporation and the findings related to positive electrode materials held by the Company, the Company accelerates joint development of new products and contributes to the expansion of the Company group's business concerning positive electrode materials, and, as a result, this company is treated as a subsidiary because of its importance in the strategy of the Company Group.</p> <p>The Company will continue to contribute to the maximization of the corporate value of the Company Group as a whole by a drastic rationalization of manufacturing process and optimization of research and development through integration of the technologies of both companies.</p>
(c) Koei Chemical Co., Ltd.	<p>The Company owns 56.03% of the shares in Koei Chemical Co., Ltd. Koei Chemical Co., Ltd. mainly engages in manufacturing and sales of chemical products and the like and pharmaceutical and agrochemical intermediates etc. Koei Chemical Co., Ltd. contributes to the growth of both companies and the expansion of business of the Company Group in the field of fine chemicals through outsourcing from the Company to manufacture catalyst and electronic materials etc. (which are based on the unique organic synthesis technologies of Koei Chemical Co., Ltd.), and, as a result, this company is treated as a subsidiary because of its importance in the strategy of the Company Group. Furthermore, the plant of Koei Chemical Co., Ltd. (located in Sode-ga-ura City of Chiba Prefecture) lies within the same premises as the Company's Chiba Works and, by utilizing such advantage to the fullest extent, both companies have pursued streamlining of each company as well as cost reductions, which includes sharing of utilities.</p>

(d) Taoka Chemical Co., Ltd.	<p>The Company owns 50.90% of the shares in Taoka Chemical Co., Ltd. Taoka Chemical Co., Ltd. mainly engages in manufacturing and sales of dye, pharmaceutical and agrochemical intermediates, functional materials, etc. Taoka Chemical Co., Ltd. contributes to the growth of both companies and the expansion of business of the Company Group in the field of fine chemicals through outsourcing from the Company to manufacture electronic materials and pharmaceutical and agrochemical intermediates etc. (which utilize various organic synthesis technologies and numerous multi-purpose manufacturing equipment (multi-plants) held by Taoka Chemical Co., Ltd.) and, as a result, this company is treated as a subsidiary because of its importance in the strategy of the Company Group.</p>
	<p>The Company believes that keeping the above companies listed is satisfyingly reasonable because it will lead to improvement of employees' morale, recruitment of excellent human resources, gaining trust from clients, etc. as a result of its status or its brand as a listed company.</p>
(3) Measures to secure effectiveness of governance system for listed subsidiaries	<p>When the Company and its listed subsidiaries jointly work on maximizing group synergy, the Company respects independent decision making by listed subsidiaries and, at the same time, makes its best efforts to establish an effective governance system in order to avoid any conflicts of interests with minor shareholders.</p> <p>With respect to the listed subsidiaries, the efforts are made in (i) electing sufficient number of Independent Outside Directors, (ii) establishing committees for nomination of officers and remuneration of officers, the majority of the members of which are Independent Outside Directors, and (iii) establishing and reliably operating committees, which aim to monitor and supervise transactions conducted between subsidiaries and the parent company and which is composed of Independent Outside Directors only, so that the transactions with the parent company, nomination of officers and remuneration of officers are appropriately supervised from an independent and objective perspective.</p> <p>Please refer to Appendix (3) for design of the organs, composition of Independent Outside Directors and establishment of non-mandatory committees in each company.</p>
(4) Contracts etc. related to the details which shall be described as views and policies concerning group management	<p>Upon promotion of group management, the Company has set forth the Rules for Operating the Sumitomo Group, which aims to (i) establish and continuously develop Internal Control System in the Company Group, (ii) run business operations under the group strategies shared or acknowledged by all parties and (iii) maximize the managing results of the group as a whole through achievement of synergetic effects as a group. It is also provided for in these Rules that, with respect to the matters which require risk management as a group (such as opening of a business in large scale, investments or loans), the listed subsidiaries are required to consult, etc. in advance on condition that they are able to make decisions independently.</p> <p>In addition, with respect to the operation of the group companies (including the listed subsidiaries), not only are the relative matters periodically reported and discussed at the Board of Directors meetings of the Company but also are the relative matters reported and discussed from the viewpoint of the group as a whole at the "Internal Control Committee," "Sustainability Promotion Committee," "Responsible Care Committee," "Risk and Crisis Management Committee," "Compliance Committee" and "Committee for Promoting Respect for Human Rights," which all discuss important matters related to the management of the Company or the Company Group from a wide-ranging and diversified perspective, thereby fulfilling execution of operation and overseeing functions of the group companies.</p>

II. Business Management Organization and Other Corporate Governance Systems regarding Decision-making, Execution of Business, and Oversight in Management

1. Organizational Composition and Operation

Organization Form	Company with an Audit & Supervisory Committee
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[Directors]

Maximum Number of Directors Stipulated in Articles of Incorporation	15
Term of Office Stipulated in Articles of Incorporation	One year
Chairperson of the Board	Company Chairperson (excluding where he/she concurrently serves as President)
Number of Directors	14
Appointment of Outside Directors	Appointed
Number of Outside Directors	7
Number of Independent Directors	7

Outside Directors' Relationship with the Company (1)

Name	Attribute	Relationship with the Company*										
		a	b	c	d	e	f	g	h	i	j	k
Motoshige Itoh	Academic											○
Atsuko Muraki	Other											○
Akira Ichikawa	From another company								○			○
Yumiko Noda	From another company								○			○
Yoshitaka Kato	CPA											
Michio Yoneda	From another company								△			
Masamichi Kamimura	Attorney											

* Categories for "Relationship with the Company"

- * "○" when the director presently falls or has recently fallen under the category;
- "△" when the director fell under the category in the past
- * "●" when a close relative of the director presently falls or has recently fallen under the category;
- "▲" when a close relative of the director fell under the category in the past

- a. Executive of the Company or its subsidiaries
- b. Non-executive director or executive of a parent company of the Company
- c. Executive of a fellow subsidiary company of the Company
- d. A party whose major client or supplier is the Company or an executive thereof
- e. Major client or supplier of the listed company or an executive thereof
- f. Consultant, accountant or legal professional who receives a large amount of monetary consideration or other property from the Company besides compensation as a director
- g. Major shareholder of the Company (or an executive of the said major shareholder if the shareholder is a legal entity)
- h. Executive of a client or supplier company of the Company (which does not correspond to any of d, e, or f) (the director himself/herself only)

- i. Executive of a company, between which and the Company outside directors are mutually appointed (the director himself/herself only)
- j. Executive of a company or organization that receives a donation from the Company (the director himself/herself only)
- k. Others

Outside Directors' Relationship with the Company (2)

Name	Designation as Independent Director	Supplementary Explanation of the Relationship	Reasons of Appointment
Motoshige Itoh	○	Mr. Motoshige Itoh has no special interest in the Company.	Mr. Motoshige Itoh was elected as an Outside Director of the Company in June 2018 with expectation of, among other things, appropriately supervising the decision makings and execution of operation concerning important managerial matters conducted by the Board of Directors and giving advice and suggestions based on his high level of expertise, by making the best of his broad experience and profound insight in the area of economics, social affairs etc. by holding positions as a member of various government councils etc., in addition to his professional knowledge in economics from holding a professorship at an university for many years, and thereafter performs his duties. He is appointed as a member of the non-mandatory Nomination Advisory Committee and Remuneration Advisory Committee and receives compensation; however, the Company considers that no conflict of interest is likely to arise between Mr. Motoshige Itoh and the Company's general shareholders from such payment.
Atsuko Muraki	○	Ms. Atsuko Muraki has no special interest in the Company.	Ms. Atsuko Muraki was elected as an Outside Director of the Company in June 2018 with expectation of, among other things, appropriately supervising the decision makings and execution of operation concerning important managerial matters conducted by the Board of Directors and giving advice and suggestions based on her high level of expertise, by making the best of her broad experience and profound insight in the area of legal and social affairs, etc. obtained through her engagement in administration as a government official for many years and especially her expert knowledge in relation to personnel affairs, and thereafter performs her duties. She is appointed as a member of the non-mandatory Nomination Advisory

			Committee and Remuneration Advisory Committee and receives compensation; however, the Company considers that no conflict of interest is likely to arise between Ms. Atsuko Muraki and the Company's general shareholders from such payment.
Akira Ichikawa	○	<p>The Company has transactions with Sumitomo Forestry Co., Ltd. where Mr. Akira Ichikawa serves as a Representative Director and Chairman; however, the amount of said transactions is very small, not more than 0.1% of the consolidated sales revenue of our Group. Therefore such transaction does not have any influence on his independence. Furthermore, Mr. Akira Ichikawa has no special interest in the Company.</p>	<p>Mr. Akira Ichikawa was elected as an Outside Director of the Company in June 2022 with expectation of, among other things, appropriately supervising the decision makings and execution of operation concerning important managerial matters conducted by the Board of Directors, giving well-balanced advice through overview of the management in general, giving suggestions based on his expertise (such as global operation and sustainability) and backing up appropriate risk-takings by making the best of his broad experience and profound insight cultivated as a manager of a business corporation, and thereafter performs his duties. He is appointed as a member of the non-mandatory Nomination Advisory Committee and Remuneration Advisory Committee and receives compensation; however, the Company considers that no conflict of interest is likely to arise between Mr. Akira Ichikawa and the Company's general shareholders from such payment.</p>
Yumiko Noda	○	<p>Ms. Yumiko Noda has no special interest in the Company.</p>	<p>Ms. Yumiko Noda was elected as an Outside Director of the Company in June 2024 with expectation of, among other things, making decisions on important management matters at the Board of Directors of the Company, appropriately overseeing business execution, providing well-balanced advice based on a holistic view on overall management, making recommendations based on her expertise in global management, finance, the circular economy and other areas, and supporting appropriate risk-taking, by making use of her abundant experience and extensive knowledge as a management executive of a globally expanding business corporation, as well as her deep expertise in finance at financial institutions and consulting firms, and thereafter performs her duties. She is appointed as a member of the non-mandatory Nomination Advisory Committee and Remuneration Advisory Committee and receives compensation;</p>

			however, the Company considers that no conflict of interest is likely to arise between Ms. Yumiko Noda and the Company's general shareholders from such payment.
Yoshitaka Kato	○	Ernst & Young ShinNihon LLC, where Mr. Yoshitaka Kato previously held important positions, is not the auditing firm that conducts statutory audits of the Company, and it has no capital or business relationships with the Company that has any influence on his independence. Furthermore, Mr. Yoshitaka Kato has no special interest in the Company.	Mr. Yoshitaka Kato was elected as an Outside Director who is an Audit & Supervisory Committee Member of the Company in June 2025 with expectation of, among other things, making decisions on important management matters at the Board of Directors of the Company, appropriately supervising and auditing business execution, and undertaking appropriate auditing, etc. from an independent standpoint and an objective perspective by making use of his expert knowledge and abundant experience relating to finance, accounting and auditing as a certified public accountant over many years.
Michio Yoneda	○	The Company pays listing fees, etc. for its listed securities to Tokyo Stock Exchange, Inc., where Mr. Michio Yoneda served as a director in the past; however, such payment does not have any influence on his independence. Furthermore, Mr. Michio Yoneda has no special interest in the Company.	Mr. Michio Yoneda was elected as an Outside Director who is an Audit & Supervisory Committee Member of the Company in June 2025 with expectation of, among other things, making decisions on important management matters at the Board of Directors of the Company, appropriately supervising and auditing business execution, and undertaking appropriate auditing, etc. from an independent standpoint and an objective perspective by making use of his wealth of experience and extensive knowledge of industry and social and other issues through his long career in financial and securities market management in Japan.
Masamichi Kamimura	○	Mr. Masamichi Kamimura has no special interest in the Company.	Mr. Masamichi Kamimura was elected as an Outside Director who is an Audit & Supervisory Committee Member of the Company in June 2025 with expectation of, among other things, making decisions on important management matters at the Board of Directors of the Company, appropriately supervising and auditing business execution, and undertaking appropriate auditing, etc. from an independent standpoint and an objective perspective by making use of his expert knowledge and abundant experience relating to law and society as a prosecutor over many years.

Voluntary Establishment of Committee(s) Corresponding to Nomination Committee or Remuneration Committee	Established
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Committee's Name, Composition, and Attributes of Chairperson

	Committee Corresponding to Nomination Committee	Committee Corresponding to Remuneration Committee
Committee's Name	Nomination Advisory Committee	Remuneration Advisory Committee
All Committee Members	8	7
Full-time Members	0	0
Inside Directors	2	2
Outside Directors	6	5
Outside Experts	0	0
Other	0	0
Chairperson	Inside Director	Outside Director

As a subordinate body of the Board of Directors, the Company will establish the Nomination Advisory Committee and the Remuneration Advisory Committee, which are mainly composed of Outside Directors, and will discuss and advise to the Board of Directors on matters, such as appointment of Chief Executive Officer, nomination of candidates for Directors (excluding Directors who are Audit & Supervisory Committee Members) and Directors who are Audit & Supervisory Committee Members, appointment of Senior Management, and remuneration system and levels of Directors and Executive Officers. In addition, the Remuneration Advisory Committee is entrusted by the Board of Directors to determine the individual amounts of remuneration for the Senior Management and Directors (excluding Directors who are Audit & Supervisory Committee Members) based on the "Policies for Determining Remuneration of Senior Management and Directors."

The committee members and the activity status of each committee in FY 2024 are as follows:

"Nomination Advisory Committee"

Name	Attending status
Chairman Masakazu Tokura	4 out of 4 times (100%)
Member Keiichi Iwata	4 out of 4 times (100%)
Member Hiroshi Tomono	4 out of 4 times (100%)
Member Motoshige Itoh	4 out of 4 times (100%)
Member Atsuko Muraki	3 out of 4 times (75%)
Member Akira Ichikawa	4 out of 4 times (100%)
Member Yumiko Noda	3 out of 3 times (100%)

(*) She assumed her post as of June 21, 2024.

Major activities:

- Discussions on who shall be the officers

"Remuneration Advisory Committee"

Name	Attending status
Chairman Masakazu Tokura	4 out of 4 times (100%)
Member Keiichi Iwata	4 out of 4 times (100%)
Member Hiroshi Tomono	4 out of 4 times (100%)

Member	Motoshige Itoh	4 out of 4 times (100%)
Member	Atsuko Muraki	4 out of 4 times (100%)
Member	Akira Ichikawa	4 out of 4 times (100%)
Member	Yumiko Noda	3 out of 3 times (100%)

(*) She assumed her post as of June 21, 2024.

Major activities:

- Discussions on the remuneration levels of officers
- Discussions on the bonuses of officers
- Discussions on and determination of the individual remuneration and bonuses of Directors and senior management
- Discussions on the reduction in remuneration of officers
- Discussions on the remuneration system of officers
- Discussions on the revision of the “Policies and Procedures for Determining Remuneration of Senior Management and Directors”

[Audit & Supervisory Committee]

Committee’s Composition and Attributes of Chairperson

Committee’s Name	Audit & Supervisory Committee
All Committee Members	5
Full-time Members	2
Inside Directors	2
Outside Directors	3
Chairperson	Inside Director

Directors and Employees to Assist with the Duties of the Audit & Supervisory Committee	In Place
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Matters concerning the Independence of Such Directors and Employees from Directors Having Business Execution Functions

The Company has established an Audit & Supervisory Committee Office, which is an office directly subordinate to the Audit & Supervisory Committee that assists the Committee, and has assigned dedicated staff who do not hold concurrent positions in other departments to assist only the Audit & Supervisory Committee, in order to assist with the activities of the Audit & Supervisory Committee and support the smooth implementation of its audits and supervision. Regarding personnel matters including the selection and transfer of dedicated staff, prior approval from the Audit & Supervisory Committee is required to ensure the independence of dedicated staff from the executive department and the effectiveness of the Audit & Supervisory Committee’s instructions to such staff.

Cooperation among the Audit & Supervisory Committee, Accounting Auditors and Internal Audit Departments

(Cooperation between the Audit & Supervisory Committee and Accounting Auditors)

The Audit & Supervisory Committee will maintain close cooperation with Accounting Auditors and, at the beginning of each fiscal year, will receive explanation from such Accounting Auditors of the audit policy and audit plan for such fiscal year, and if deemed necessary, conduct an accounting audit in its own independent position.

(Cooperation between the Audit & Supervisory Committee and the Internal Control and Audit Department, etc.)

The policies and implementation plans of internal audits of the Internal Control and Audit Department and the Responsible Care Department (collectively, the “Internal Audit Departments”) shall be approved by the Audit & Supervisory Committee. In addition, the Internal Audit Departments shall regularly report the progress and results of the implementation of such internal audits to the Audit & Supervisory Committee, who may request reports and investigations from the Internal Audit Departments, and when necessary, provide specific instructions.

Furthermore, the Audit & Supervisory Committee collaborates with the Compliance Committee such as by receiving reports, from time to time, in regard to violation of compliance and cases reported through “Speak-Up Hotline” (including status of response to such incident). In order to ensure independence in the handling of whistleblowing cases, the Company has introduced a system in which whistleblowing regarding the Senior Management is only reported to the Audit & Supervisory Committee, and investigations on such reports are conducted under the supervision and instructions of the Audit & Supervisory Committee, which may, if necessary in light of the results of such investigation, give instructions on the necessary countermeasures.

[Independent Directors]

Number of Independent Directors	7
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Matters relating to Independent Directors

The Company designates all persons that fulfill the qualification of independent directors as Independent Directors.
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[Incentives]

Incentive Policies for Directors	Performance-linked Remuneration
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Supplementary Explanation

Please refer to Section “I. 1. <Principle 3-1> 【Policies and Procedures for Determining Remuneration of Senior Management and Directors】 of this report, as the policies etc. for performance-linked remuneration have been described there.
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Recipients of Stock Options	_____
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Supplementary Explanation

[Director Remuneration]

Disclosure of Individual Directors' Remuneration	No Individual Disclosure
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Supplementary Explanation

The total amount of remunerations paid to Directors for each fiscal year is stated in the securities report and business report. Securities reports are made available for public inspections through EDINET (the electronic disclosure system under the Financial Instruments and Exchange Act regarding disclosure documents such as securities reports).

Policy on Determining Remuneration Amounts and Calculation Methods

Established

Disclosure of Policy on Determining Remuneration Amounts and Calculation Methods

Please refer to Section “I. 1. <Principle 3-1> 【Policies and Procedures for Determining Remuneration of Senior Management and Directors】 of this report, as the details have been described there.

[Supporting System for Outside Directors]

Outside Directors (including Outside Directors who are Audit & Supervisory Committee Members) attend the Board of Directors meeting after first receiving briefings from responsible departments to deepen their understanding on the agenda and important issues of such meeting and also, in order to deepen its understanding of the status of the Company's business, take part in visits to domestic or overseas business locations every year, thereby overseeing the Company's management.

In regard to Outside Directors who are Audit & Supervisory Committee Members, the Company establishes a dedicated organizational unit to assist with the duties of the Audit & Supervisory Committee and allocates full-time staff members to such unit that are subject to the supervision and command of the Audit & Supervisory Committee, thereby strengthening the Audit & Supervisory Committee's authority. Further, the Company makes sure that Outside Directors who are Audit & Supervisory Committee Members receive reports or briefings as appropriate from departments in charge of operations (including the internal audit department), Accounting Auditors, etc., thereby securing the structure of the flow of information to Outside Directors who are Audit & Supervisory Committee Members.

[Retired presidents/CEOs holding advisory positions (*sodanyaku*, *komon*, etc.)]

Information on retired presidents/CEOs holding advisory positions (*sodanyaku*, *komon*, etc.)

Name	Job title/ position	Responsibilities	Employment terms (Full/part-time, with/without compensation, etc.)	Date when former role as president/ CEO ended	Term
Masakazu Tokura	<i>Sodanyaku</i> (Counselor)	To respond to requests for advice from Chairman or President and express opinions when necessary To respond to social demands, etc. and engage in external activities	No distinction between full-time and part-time With compensation	March 31, 2025	With a term

Number of retired presidents/CEOs holding advisory positions (<i>sodanyaku</i> , <i>komon</i> , etc.)	1 person
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- *Sodanyaku* (Counselor) is not involved in any decision making of the Company's management. (Non-involvement in management)
- Appointment of *Sodanyaku* (Counselor) is resolved at the Board of Directors.

2. Matters on Functions of Business Execution, Auditing, Oversight, Nomination and Remuneration Decisions (Overview of Current Corporate Governance System)

(1) Business Management Organization relating to Management Decision Making, Execution and Oversight
The Company transitioned to a Company with an Audit & Supervisory Committee by the resolution of the 144th Ordinary General Meeting of Shareholders held on June 20, 2025. Also, in order to enhance swift decision making and to clarify who bears the responsibility of the execution of operation, the Company adopts the Executive Officers system and limits the term of office of a Director (excluding a Director who is an Audit & Supervisory Committee Member) to 1 year in order to establish a management system that is able to quickly adjust to changes in the management environment. The present management system consists of 14 Directors (All Japanese. 12 Males and 2 Females) and 34 Executive Officers (4 are concurrent with Directors. Breakdown of Executive Officers: 32 Japanese and 2 Foreigners; 31 Males and 3 Females). The Board of Directors makes decisions on important management matters, excluding those of which the decisions are delegated to Directors, in accordance with the provisions of laws and regulations or the Articles of Incorporation and the Board of Directors regulations, and also monitors and oversees performance of the duties of each Director. For the period of 1 year after the General Shareholders' Meeting held on June 21, 2024, the Board of Directors meeting was held 17 times, and Mr. Motoshige Itoh, a Director, attended 16 out of those 17 meetings, while the other Directors and Corporate Auditors attended all of those 17 meetings. Executive Officers execute operations in accordance with the management strategy decided at the Board of Directors, by delegation of authority from the Representative Director.

The Management Meeting is an organization which discusses important matters, such as management strategies and capital investment, which include agendas presented and matters reported to Directors, and supports management decision making. Members of the Management Meeting consist of Executive Officers who control or are in charge of important management functions, full-time Directors who are Audit & Supervisory Committee Members and chairman of the Board of Directors meeting and the Meeting is held 24 times per year, in principle. Other internal meetings (such as "Internal Control Committee", "Sustainability Promotion Committee", "Responsible Care Committee," "Risk and Crisis Management Committee," "Compliance Committee" or other meetings) that discuss important matters related to the management of the Company or the Company Group from a wide-ranging and diversified perspective are established in order to fulfill execution of operation, overseeing functions, etc. Each of the internal meetings is held once or more each year.

(2) Status of Corporate Audits by the Audit & Supervisory Committee
The Company transitioned from a Company with a Board of Corporate Auditors to a Company with an Audit & Supervisory Committee upon the approval at the 144th Ordinary General Meeting of Shareholders held on June 20, 2025.

There are 5 Directors who are Audit & Supervisory Committee Members, of which 3 are Outside Directors who are Audit & Supervisory Committee Members. Pursuant to, among other things, the basic plan of the audit and the assignment of the responsibility determined by the Audit & Supervisory Committee, Audit & Supervisory Committee Members audit the execution of duties by Directors from the perspective of legality and appropriateness and attend important meetings (such as the Board of Directors and others) as well as review important documents regarding important decision making and conduct investigation etc. regarding the status of business or assets of the headquarter, major business locations and Group Companies. Also, they receive, when appropriate, reports and

explanation from the internal audit department and Accounting Auditors in order to improve the effectiveness and efficiency of oversight.

(3) Status of Internal Audit

Internal audit is conducted by the "Internal Control and Audit Department", which is a department that is solely dedicated to internal audits. Internal audits are conducted to audit whether internal control effectively functions and operations are properly and reasonably carried out by officers and employees of Sumitomo Chemical Group. Furthermore, in regard to matters relating to environment, safety, PL (product safety), etc., the department in charge (the Responsible Care Dept.) conducts responsible care audits. Appointment of the chief of the Internal Control and Audit Department is a matter to be resolved at the Board of Directors meetings.

(4) Status of Accounting Audit

KPMG AZSA LLC is engaged in the auditing service regarding accounting audits made in accordance with the Companies Act and the Financial Instruments and Exchange Act. The names of certified public accountants that executed the accounting audit services for this fiscal year are as follows:

Certified public accountants that executed the accounting audit service:

Designated Limited Liability Partner/Executive Member: Ayumu Nakajima, Ryohei Tomita, Naoto Watanabe

(5) Status of Advisory Committee

The Company establishes the Nomination Advisory Committee and the Remuneration Advisory Committee under the Board of Directors, consisting mainly of Outside Directors, and receives advice from the Committees regarding the election of the Chief Executive Officer, nomination of candidates for Directors (excluding Directors who are Audit & Supervisory Committee Members) and candidates for Directors who are Audit & Supervisory Committee Member and election of Senior Management, as well as the remuneration system, levels of remuneration, etc. for Directors and Executive Officers.

(6) Status of Limitation of Liability Contracts

The Company has concluded limitation of liability contracts with each Outside Director that limit their liabilities for damages to the Company pursuant to Article 423(1) of the Companies Act, up to the total of the amounts listed in the items of Article 425(1) of the Companies Act, provided that the execution of duties by Outside Directors were in good faith and without gross negligence.

3. Reasons for Adoption of Current Corporate Governance System

The Company has reviewed various corporate governance measures, including the composition and operation of the Board of Directors, in order to realize its management philosophy. As a result, our annual appraisal of the effectiveness of the Board of Directors has recognized that a highly effective governance framework has been established. However, with a view to further strengthening the monitoring functions of the Board of Directors, including in terms of "supervision of management" and "review and evaluation of medium- to long-term management strategies and policies," the Company has engaged in extensive discussions and deliberations over the past few years regarding the structure of our governance structure.

Recently, in order to return to a growth trajectory and transform into an "Innovative Solution Provider", which is the Company's long-term corporate vision, the Company is promoting fundamental structural reforms and launched a new Corporate Business Plan in April 2025. Following this, in order to further strengthen its corporate governance framework, which serves as the foundation of these efforts, the Company transitioned to a Company with an Audit & Supervisory Committee upon the approval at the 144th Ordinary General Meeting of Shareholders held on June 20, 2025.

As a result, the Company has (i) further increased the supervisory capabilities of the Board of Directors by having Audit & Supervisory Committee Members, who are responsible for, among other things, auditing Directors' performance of duties, as members of the Board and (ii) enhanced the effectiveness of audits related to Directors' performance of duties by strengthening the system of instruction and cooperation between the Audit & Supervisory Committee and the Internal Control and Audit Department. Further, the Company has further deepened Board meeting discussions about management policies and medium- to long-term management strategies by enabling the Board of Directors to broadly delegate decisions on business execution to Directors. In addition, the Company aims to increase the speed and agility of management decision-making while ensuring the monitoring functions of the Board of Directors.

III. Implementation of Measures for Shareholders and Other Stakeholders

1. Measures to Vitalize the General Shareholder Meetings and Smooth Exercise of Voting Rights

	Supplementary Explanations
Early Notification of General Shareholder Meeting	The Company endeavors to hold the General Meeting of Shareholders on a date as early as possible and to send convocation notices as early as possible (Date of the General Meeting of Shareholders: June 20, 2025, Start Date of Electronic Provision Measures for Convocation Notices: May 22, 2025 and Date of Mailing: May 30, 2025).
Scheduling AGMs Avoiding the Peak Day	The Company endeavors to set the General Meeting of Shareholders on a date other than the so-called peak day.
Allowing Electronic Exercise of Voting Rights	The Company has adopted exercise of voting rights using electromagnetic means.
Participation in Electronic Voting Platform	The Company has adopted participation to the Electronic Voting Platform.
Providing Convocation Notice in English	The Company posts the convocation notice in English on its website and on the website of the Securities Exchange.
Other	The Company live-streams the General Meeting of Shareholders online for, and accepts questions in advance from, its shareholders.

2. IR Activities

	Supplementary Explanations	Explanation by Representative
Preparation and Publication of Disclosure Policy	The Company's disclosure policy is made public below: https://www.sumitomo-chem.co.jp/english/ir/policy/disclosure_policy/	
Regular Investor Briefings for Individual Investors	The person responsible for IR provides briefings on the Company to individual investors several times a year. Also, in order to provide information to individual investors, materials and video's on briefing sessions for analysts and institutional investors are disclosed on the Company's website.	No
Regular Investor Briefings for Analysts and Institutional Investors	The Company provides financial results briefing (4 times per year), as well as, among other things, briefings on the Company's management strategy (several times per year), IR Days and ESG explanatory meetings to analysts and institutional investors. In addition, the Company periodically holds small meetings with the President for analysts and institutional investors.	Yes
Regular Investor Briefings for Overseas Investors	Every year, the Company makes individual visits to investors in Europe, USA, Asia and other regions.	Yes
Posting of IR Materials on Website	The Company posts various materials on the IR section of the Company's website https://www.sumitomo-chem.co.jp/english/ir/	
Establishment of Department and/or Manager in Charge of IR	The Company has Directors in charge of IR as well as a department in charge of IR (the "Corporate Communications Department").	

3. Measures to Ensure Due Respect for Stakeholders

	Supplementary Explanations
Stipulation of Internal Rules for Respecting the Position of Stakeholders	The Company has established the "Sumitomo Chemical Charter for Business Conduct", which codifies the basic code of behavior regarding company activities

	and the Compliance Manual that stipulates specific policies thereof, and has manualized and distributed them to all officers and employees.
Implementation of Environmental Activities, CSR Activities etc.	<p>The Sumitomo Chemical Group sets the promotion of sustainability as its basic management policy, and deals with the pursuit of economic efficiency, environment, safety and quality assurance activities, and social activities in a balanced manner. Furthermore, as Responsible Care activities, the Sumitomo Chemical Group establishes the "Corporate Policy on Responsible Care (Safety, Health, Environment and Product Quality)" on matters regarding safety, environment and quality in every stage of its business activities that must be given top priority, and uses such policy as the basis of the business operation of the Company and informs the whole Group of this policy.</p> <p>Furthermore, in 2018, in order to deal with the realization of a sustainable society in an integrated manner, the Company established a "Sustainability Promotion Committee". Through this Committee, the Company views management activities of our Group in an integrated manner and reviews its contribution to sustainability from a higher perspective, thereby accelerating its efforts toward SDGs and other social problems solution.</p>
Other	The present management system consists of 14 Directors (All Japanese. 12 Males and 2 Females) and 34 Executive Officers (4 are concurrent with Directors. Breakdown of Executive Officers: 32 Japanese, 2 Foreigners; 31 Males, 3 Females).

IV. Matters Related to the Internal Control System

1. Basic Views on Internal Control System and the Progress of System Development

1. Fundamental Principles

(1) The Company will, based on the business spirit and the Business Philosophy of Sumitomo, conduct business activities in accordance with the "Basic Principles for Promoting Sustainability" and "Sumitomo Chemical Charter for Business Conduct" so that the business group composed of the Company and the Company Group will promote sustainability, namely contribute to the achievement of sustainable society through our business and achieve our own sustainable growth.

(2) The Company recognizes that establishing a system necessary to ensure the proper conduct of business (hereinafter, "Internal Control System,") is a process required for the sound sustenance of the organization and should be undertaken proactively in order to accomplish the Company's business objectives. Recognizing this, the Company shall establish its Internal Control System as outlined below and alter it as necessary in response to changes in the Company's business environment, thereby conducting business operations that fulfill the interest of its shareholders and all other stakeholders. In addition, the Company shall establish a dedicated committee or committees to ensure attaining the above objectives

2. A system for ensuring that the Company's Directors execute their business duties in compliance with the laws and the Company's Articles of Incorporation

(1) The Company shall institute, as its corporate bodies, General Meeting of Shareholders, Directors, the Board of Directors, the Audit & Supervisory Committee and Accounting Auditors in accordance with the laws and the Articles of Incorporation. In addition, with respect to Directors, several Outside Directors with independence shall be appointed. In order to increase the transparency and fairness of nominations of Directors and compensations of Directors, the Nomination Advisory Committee and the Remuneration Advisory Committee, of which Outside Directors have the majority, shall be established.

(2) The Company's Directors shall observe all applicable laws, the Articles of Incorporation and resolutions of the General Meeting of Shareholders. They shall also have an obligation to be attentive to their duties as good managers and carry out these duties faithfully. The Board of Directors shall assume supervisory responsibility to ensure that Directors observe all applicable laws and the Company's Articles of Incorporation, and that Directors establish and operate an adequate Internal Control System pursuant to the basic policies contained herein.

(3) The Company's Directors shall establish systems for ensuring required reliability of financial reporting and the proper and timely disclosure of information concerning the Company.

3. A system for the retention and management of information regarding the execution of business duties by the Company's Directors

The Company shall establish rules prescribing the manner of retention, disposal and management, operating method of the information system, security assurance, etc. concerning the business-related information handled in various media. The Company shall retain and manage information properly by establishing a management system pursuant to such rules.

4. A system for ensuring the efficient execution of business duties by Directors, etc. of the Company and its group companies

(1) The Company's Board of Directors shall properly determine the targets for important issues concerning business policies, planned business undertakings, accounting & finance, research & development, etc. of the corporate group consisting of the Company and its group companies (the "corporate group," hereinafter referred to as the "Group") and shall monitor the progress of work toward the targets.

(2) The Company's Board of Directors shall appoint Executive Officers to promote the expeditious execution of business and more clearly define their responsibilities, and shall cause the Executive Officers to perform businesses specifically entrusted to them in their respective fields determined by the Board.

(3) The Company's Directors shall work to get information about management activities of the Group in a prompt and appropriate manner and aim to improve the efficiency of execution of duties by utilizing information technology.

5. A system for ensuring that the Company's employees and its group companies' Directors, etc. and employees carry out their business assignments in compliance with the laws and the Articles of Incorporation

(1) The Company shall strive to ensure that all employees are fully aware of their obligation to abide by the law and to develop a sound corporate culture by educating employees about compliance with social norms and continually raising the level of business ethics, based on the principles in the "Sumitomo Chemical Charter for Business Conduct."

(2) The Company, through an internal committee governing "compliance," shall investigate and oversee the status of compliance and, if necessary, recommend improvements.

(3) The Company shall strive to promptly identify and rectify any violations or suspected violations of compliance through its internally established "Speak-Up Hotline," which provides employees with an avenue for reporting such violations or suspected violations.

(4) The Company shall establish a department in charge of internal auditing to verify that employees carry out their duties in a proper and effective manner. They shall also take pertinent measures to carry out special controls or auditing with regard to businesses, departments, systems, etc. that are exposed to risks that may result in significant losses (hereinafter, "Risk"). Furthermore, when certain issues have been pointed out as a result of auditing by the Audit & Supervisory Committee, accounting auditors, the Company's department in charge of internal auditing, etc., the relevant departments, etc. of the Company that have been thus audited shall take appropriate remedial measures within a specified period of time.

(5) The Company shall clearly define the roles and functions of each department, section, etc. by designing and establishing an organization that will be most capable of conducting business activities in compliance with the law and the Articles of Incorporation.

(6) In order to achieve its overall targets, the Company shall strive to ensure the fair operation of its personnel management system, whereby employees are encouraged to set their own targets to be achieved, and their performance is assessed and compensation and incentives determined on the basis of the degree to which such targets have been achieved.

(7) The Company shall request its major group companies both in Japan and abroad to adopt and properly operate a compliance system equivalent to that of the Company. It shall also work to establish, maintain, and enhance the effective internal control of the Company and its group companies in their entirety by conducting internal audit.

6. A system of the Company and its group companies for risk management rules, procedures, etc.

(1) The Company shall establish rules for the Group to promote developing Risk awareness, ensure early detection of Risks, prevent Risks from manifesting themselves, prepare plans to handle instances of emergency, etc.

(2) The Company shall, through its internally established committee overseeing risk management of the Group, determine the Group's policies on risk management, evaluate Risks involved, monitor and supervise the status of work on preparation and implementation of plans for the risk management and, where necessary, make recommendation on improvements to be made.

(3) In the event that there occurs any incident of crisis which requires company-wide all-out efforts for resolution, the Company shall promptly work to look into the situation affected by the crisis and resolve it by setting up a task force headquarters.

7. A system regarding reporting to the Company about business operations of the Group and matters concerning the execution of business duties by Directors etc. of the Company's group companies

(1) The Company shall establish rules concerning operations of the Group, request its group companies both in Japan and abroad to report on their business policies, planned business undertakings, and other important matters relating to their business operations in accordance with the rules, and shall strive to deepen mutual understanding and share management strategies with those group companies.

(2) The Company shall work to develop a system whereby the Company's Audit & Supervisory Committee can exchange information with corporate auditors and other auditing staff at its major group companies, and thereby jointly ensure the effectiveness of audits throughout the Group.

8. A system for ensuring the effective conduct of audits by the Company's Audit & Supervisory Committee

(1) Matters concerning employees who are due to assist the Audit & Supervisory Committee in performing its duties

The Company shall appoint an employee or employees who work full-time to assist the Audit & Supervisory Committee in performing its duties under its direction in accordance with the Company rules. Personnel management matters concerning such an employee shall be settled with the prior approval of the Company's Audit & Supervisory Committee.

(2) Matters on reporting to the Audit & Supervisory Committee

i) The Company's Directors (excluding Directors who are Audit & Supervisory Committee Members) and employees shall establish a system capable of ensuring that an Audit & Supervisory Committee Member appointed by the Company's Audit & Supervisory Committee attends conferences on important issues of the Company or its group companies and, in addition, shall report as appropriate to the Company's Audit & Supervisory Committee on matters based on the laws or on matters called for by the Audit & Supervisory Committee about the Company or its group companies. The internal committee governing compliance reports to the Audit & Supervisory Committee on matters related to Speak Up System or compliance violations, as well as potential risks of such violations.

ii) The Company's internal audit department shall obtain approval from the Company's Audit & Supervisory Committee regarding internal audit policies and plans to be conducted and report to the Company's Audit & Supervisory Committee on the progress of the internal audit and its results. The internal committee governing compliance reports to the Audit & Supervisory Committee on matters related to Speak Up System or compliance violations, as well as potential risks of such violations.

iii) The Company shall establish a system capable of ensuring that none of the Company's Directors (excluding Directors who are Audit & Supervisory Committee Members) and employees or its group companies' Directors, Corporate Auditors and employees will be put at any disadvantage on the ground of having reported to the Company's Audit & Supervisory Committee.

(3) Matters concerning expenses arising from the performance by the Audit & Supervisory Committee Members of their duties (limited to expenses related to the execution of duties of the Audit & Supervisory Committee)

The Company shall establish a system capable of ensuring meeting expenses required for the execution by its Audit & Supervisory Committee Members of their duties, with respect to those expenses that may arise from the performance by such Audit & Supervisory Committee Members of their duties.

(4) Other matters for ensuring the effective conduct of audits by the Audit & Supervisory Committee

i) The Company's Senior Management, including Representative Directors, shall hold regular meetings with the Company's Audit & Supervisory Committee, to exchange views and deepen mutual understanding about tasks to be undertaken by the Company, risks confronting the Company, and the general state of the environment for auditing by the Audit & Supervisory Committee.

ii) The Company shall establish a system whereby the Company's Audit & Supervisory Committee may, as necessary, instruct the Company's internal audit department and the Compliance Committee to conduct investigations, submit reports, etc., in order to ensure the effectiveness of the audits conducted by the Audit & Supervisory Committee.

9. A system for excluding influences of antisocial factions and groups

The Company shall never enter into any relationship, including transactional relations, with antisocial factions and groups that threaten to disrupt the public order and safety of society, and shall take action against them across the Company in a firmly determined and uncompromising manner, working closely with outside specialized institutions.

2. Basic Views on Eliminating Anti-Social Forces

The Company explicitly stipulates in Compliance Manual, which is distributed to and thoroughly understood by its officers and employees and also posted on the Company's website that it shall take actions against antisocial factions and groups in a firmly determined and uncompromising manner and shall never enter into any relationship with them. The Company sets the General Affairs Department as the department that has overall responsibility in the handling of such affairs, and cooperates with external specialized agencies such as the police, collects and manages information on antisocial factions, and disseminates information thereof and raises awareness within the Group.

V. Other

1. Adoption of Anti-Takeover Measures

Adoption of Anti-Takeover Measures	Not Adopted
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Supplementary Explanation

The Company has no plans to adopt Anti-Takeover Measures.

2. Other Matters Concerning Corporate Governance System

(1) Please refer to Appendix (1) for the schematic diagram of the Corporate Governance Structure (including the Internal Control System).

(2) Summary of timely disclosure system

The status of the Company's internal structure regarding timely disclosure of company information is as follows. Please refer to Appendix (2) for the schematic diagram.

A. Internal structure regarding timely disclosure of company information

(a) Basic Policy

The Company ensures that active communication with people involved with the Company (such as shareholders, business connections, people of the local community, etc.) forms the basis of the business activities of the Company, and the Company has the policy to conduct accurate and timely disclosure of its information (such as details of its management, business activities etc.) in accordance with applicable laws and regulations. This policy is distributed to, and thoroughly understood by, in the form of the Charter for Business Conduct and Compliance Manual of the Company to all of its officers and employees.

(b) Organization Structure

The Corporate Communications Department is dedicated to and responsible for the disclosure of company information and endeavors to conduct timely and continuous information disclosure in cooperation with relevant departments.

In addition to important matters that are required to be disclosed by the Financial Instruments and Exchange Act and disclosure rules stipulated by the securities exchange, the Company actively discloses information on matters relating to the operation, service and property of the Company or subsidiaries that are decided at the Board of Directors, or matters that arise or are identified in any department that may affect investment decisions. Furthermore, the Company endeavors to set occasions where officers etc. of the Company, including the President, take the initiative in fulfilling its accountability.

(c) Management of Insider Information

The Company defines undisclosed important company information as "Insider Information" and has its officers and employees strictly manage such information, and establishes company regulations setting forth that Insider

Information shall be intensively controlled by the "Legal Department" ("Insider Trading Management Regulations"), thereby endeavoring to prevent acts that constitute, or may be viewed as, insider trading.

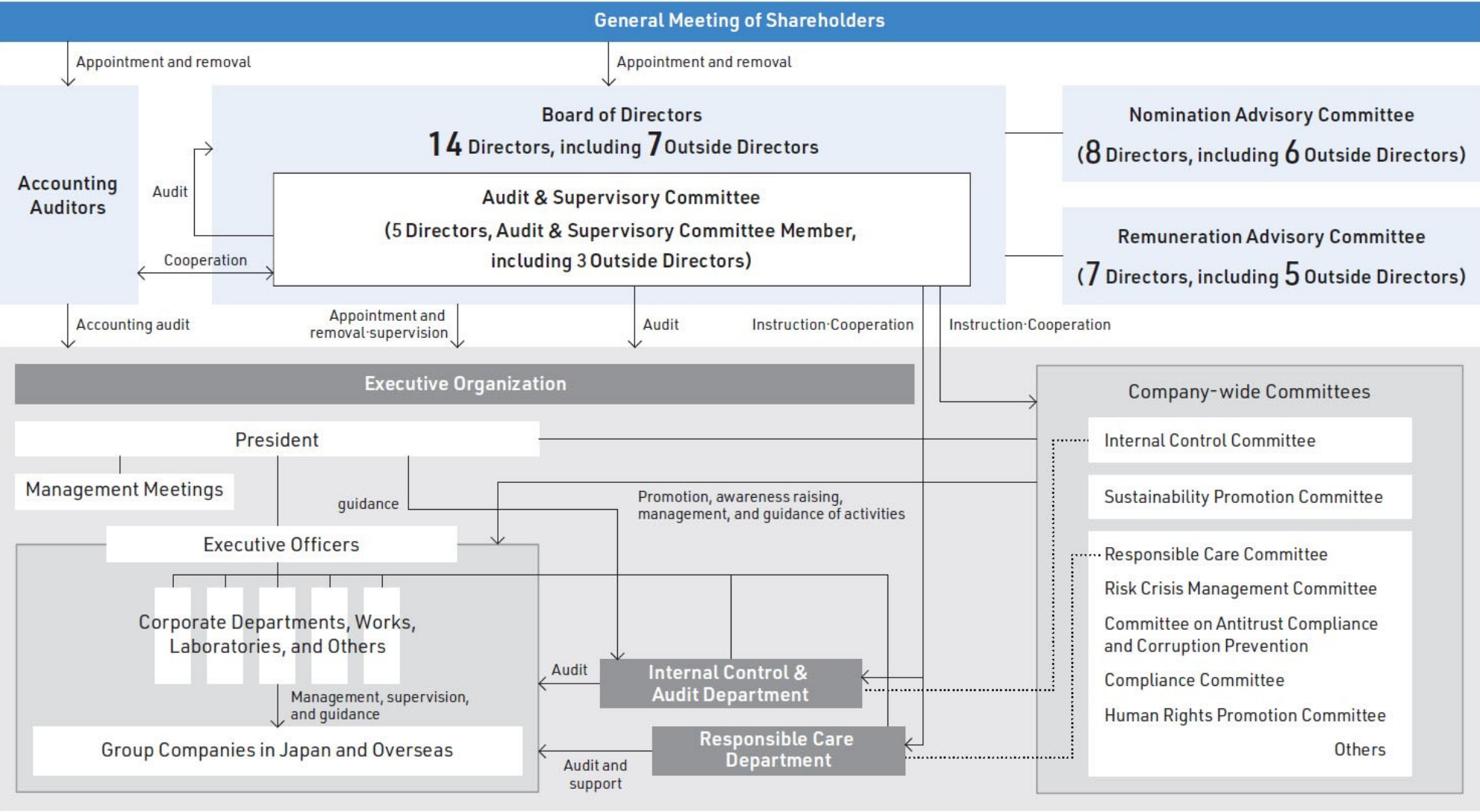
Furthermore, the internal structure regarding timely disclosure is as shown graphically in Appendix (2).

B. Monitoring on Management of Company Information

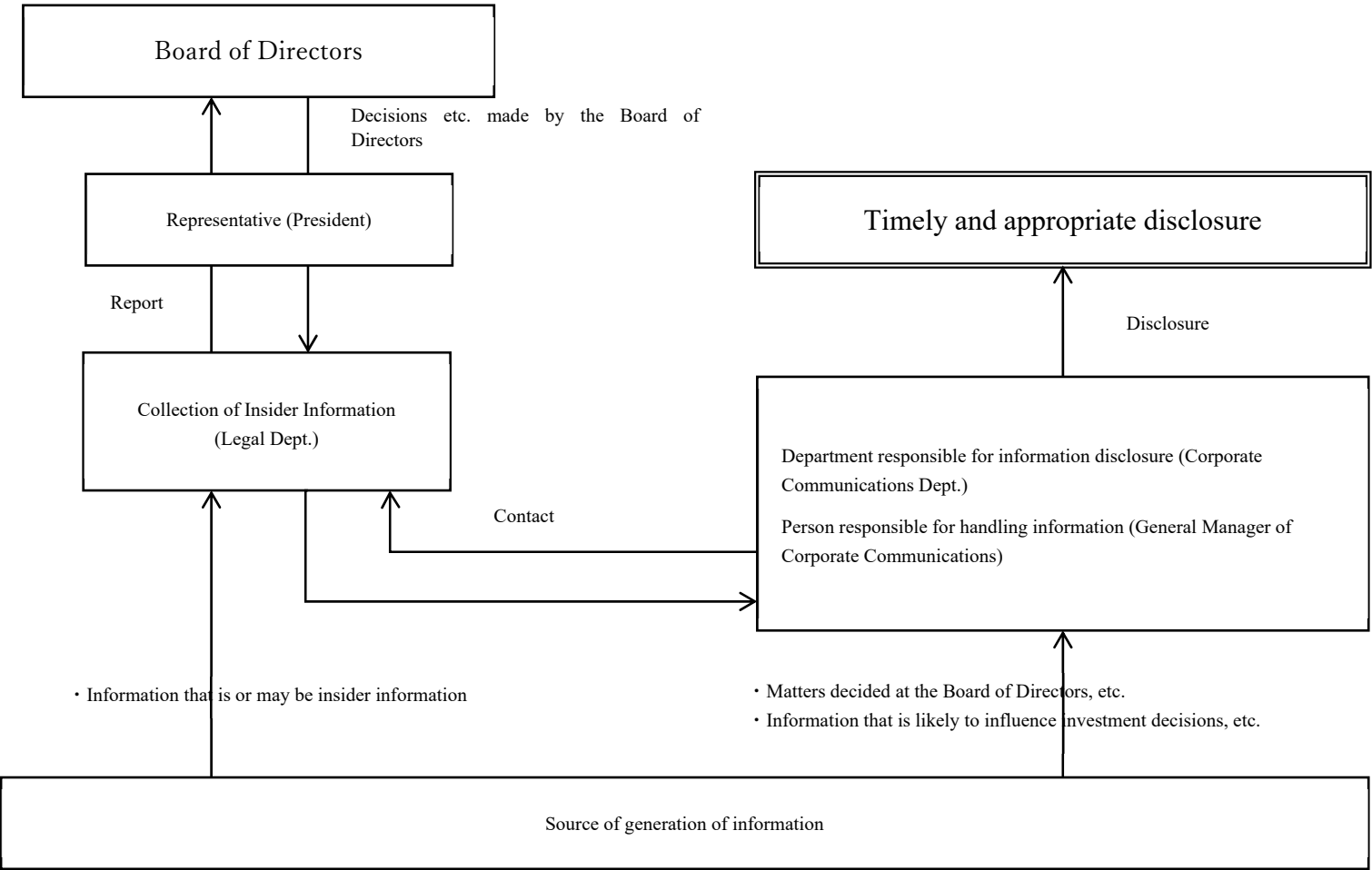
In regard to execution of operation by officers and employees of the Company, in order to inspect whether internal control is established and effectively functions and whether company-wide operations are fairly and properly conducted, audit by the "Internal Control and Audit Department" is conducted in addition to audits by the Audit & Supervisory Committee in accordance with the Companies Act. Also, internal audits to Group companies are conducted on a periodic basis.

Moreover, the Company endeavors to maintain and improve sound execution of operation by establishing a "Compliance Committee", a company-wide organization and then formulating a system to monitor and oversee compliance of all laws, Charter for Business Conduct, Compliance Manual, etc. relating to business activities of its officers and employees. The Company's group companies have the similar systems. With respect to the violations of compliances found through internal audits conducted by "Internal Control and Audit Department" and responsible care audits conducted by "Responsible Care Department" for the Company and its group companies, since they are also important in terms of governance, they are either reported regularly, or for serious cases, every time when it occurs, to the Audit & Supervisory Committee to seek its guidance and oversight. In addition, the cases reported through "Speak-Up Hotline" and the violations of compliance in each Group company which are reported to the Compliance Committee of the Company and its group companies are treated similarly.

【Appendix (1)】 Corporate Governance Structure



【Appendix (2)】 Company's internal structure regarding timely disclosure



【Appendix (3)】 Design of the organs, composition of Independent Outside Directors and establishment of non-mandatory committees in each of the following subsidiaries

Company Name	Design of organs	Composition of the Board	Non-mandatory committees established
Sumitomo Pharma Co., Ltd.	Company with Board of Corporate Auditors	The Board is composed of 10 members including 5 Independent Outside Directors	• Nomination and Remuneration Advisory Committee • Supervising Committee for Conflict of Interests Arising from Transactions Conducted among Group Companies (＊)
Tanaka Chemical Corporation	Company with Audit and Supervisory Committee	The Board is composed of 7 members including 3 Independent Outside Directors	• Nomination and Remuneration Advisory Committee • Outside Officers Consulting Committee (＊)
Koei Chemical Co., Ltd.	Company with Audit and Supervisory Committee	The Board is composed of 9 members including 4 Independent Outside Directors	• Nomination Advisory Committee • Remuneration Advisory Committee • Outside Directors Meeting (＊)
Taoka Chemical Co., Ltd.	Company with Audit and Supervisory Committee	The Board is composed of 11 members including 4 Independent Outside Directors	• Officers’ Nomination Advisory and Consultation Committee • Officers’ Remuneration Advisory and Consultation Committee • Outside Officers Discussion Committee (＊)

(＊) Committees which monitor and supervise the appropriateness of the transactions conducted with the parent company group.