Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



FYE4/2026

Financial Results for the Second Quarter

FreeBit Co., Ltd.

December 12, 2025

1. (Consolidated Financial Results for Q2 FYE4/2026	3
2. F	Results by Segment for Q2 FYE4/2026	13
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1. Consolidated Financial Results for Q2 FYE4/2026



	Q2 FYE4/2025	Q2 FYE4/2026		
(Millions of yen)		Actual	Increase/ decrease	Percentage increase/ decrease
Net sales	26,622	30,799	+4,176	+15.7%
Operating profit	3,024	3,463	+438	+14.5%
Ordinary profit	3,076	3,308	+231	+7.5%
Profit attributable to owners of parent	1,768	2,269	+501	+28.4%
Basic earnings per share	¥88.18	¥104.16	+¥15.98	

Topics for the 2nd Quarter of FYE4/2026





Net sales



Operating profit through profit attributable to owners of parent



Results



Expansion of offerings

in FreeBit's B2B2X (B/C) mobile services

Increase in net sales

Increased profits in the 5G Infrastructure Support Business and the 5G Lifestyle Support Business

Growth in operating profit



5G Lifestyle

Support Business

Steady growth in the number of units

served by GIGA PRIZE's 5G Homestyle ISP services for apartment buildings Growth in operating profit

Growth in ordinary profit



Increased sales volume in Full Speed Group's domestic expansion in its Affiliate Services Growth in ordinary profit and decreased profit attributable to noncontrolling interests due to GIGA PRIZE becoming a wholly owned subsidiary (voting rights)

Growth in profit attributable to owners of parent

YoY comparison

Net Sales +15.7 % →

Operating +14.5 %

Ordinary +7.5 %

Profit
attributable
to owners of
parent
+28.4 %

Progress exceeding the targets set in the SiLK VISION 2027: Net sales: CAGR of 7%-10% Operating profit: CAGR of 13%

Performance progressing in line with forecast

One freebit

- Giga-speed for freedom -

web 3 implementation company



[Enhancing Business Capabilities and Earnings]

Partnership with SoftBank
 web3 technology PoC implementation
 Development of smartphone services
 Procurement of competitive-priced lines
 Expansions and discounts for mobile sales

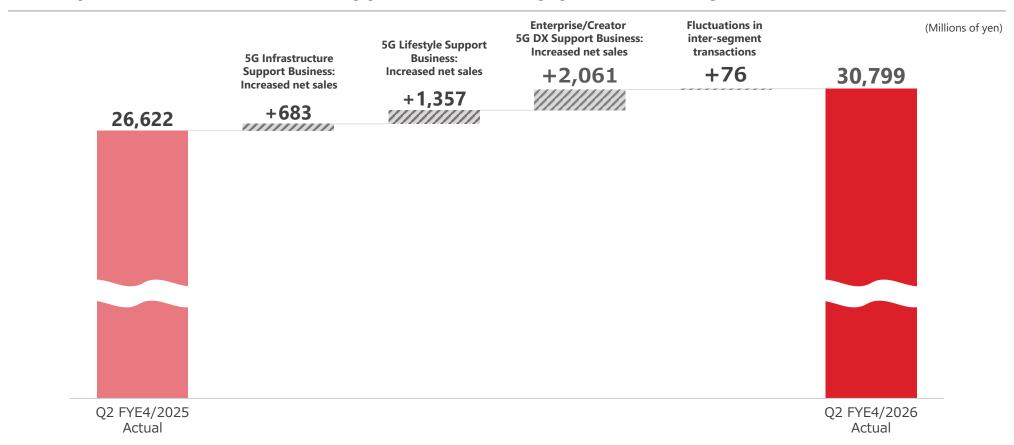
【 Strengthening Group Management Foundation 】

- Shared personnel database (staffing)
- CMS fund management (fund efficiency)
- Shared system support (IT security)
- IT tool integrations (efficiency and standardization)

YoY Variance Analysis: Net Sales



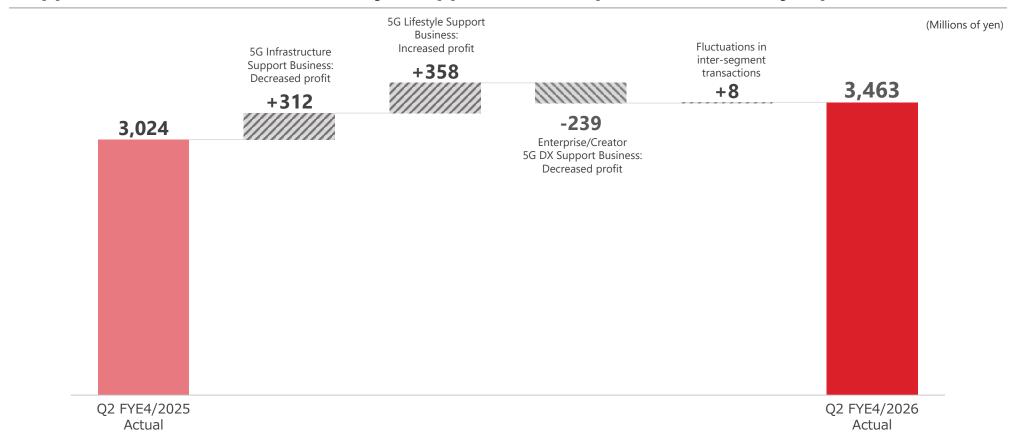
All segments performed steadily, led by the 5G Lifestyle Support Business and the Enterprise/Creator 5G DX Support Business (up 15.7% YoY)



YoY Variance Analysis: Operating Profit



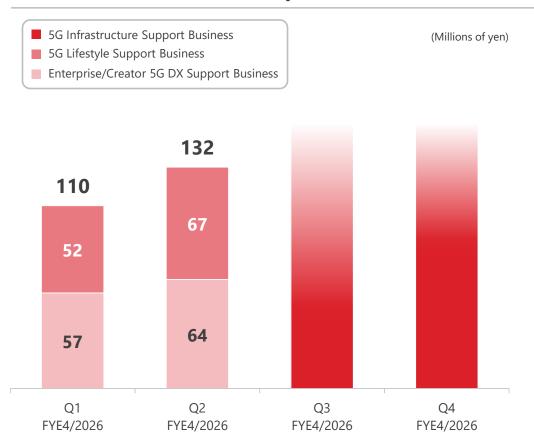
While the Enterprise/Creator 5G DX Support Business saw a decrease, the 5G Infrastructure Support Business and the 5G Lifestyle Support Business performed steadily (up 14.5% YoY)



Investment in "New Growth Drivers"



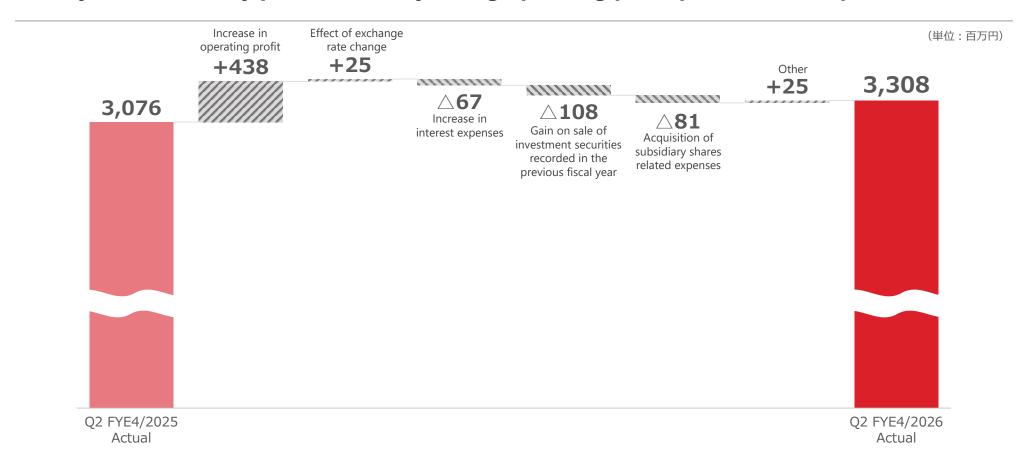
Investments for "Portfolia," our web3 infrastructure technology related projects, such as the "StandAlone" platform and the 5G Healthstyle projects



Examples of anticipated new growth drivers						
「freebit 毎日、発明する会社 「freebit smartworks	Collaborative areas with GIGA PRIZE, new B2B platforms, Platform Maker services (web3, 5G, IoT, AI), DX, healthcare, IoT fields, etc.					
TONE DTI dream.jp	Development of unique web3 services (including consideration of IEOs by communities) and new credit services, etc.					
GIGƏ PRIZE 🐠	Addressing societal issues through bulk line provision for entire buildings and more					
Full Speed	Expansion of the Creator DX business, including overseas (primarily in Asia)					
O CRAID	Implementation of web3/AI technologies and assembly using core components					



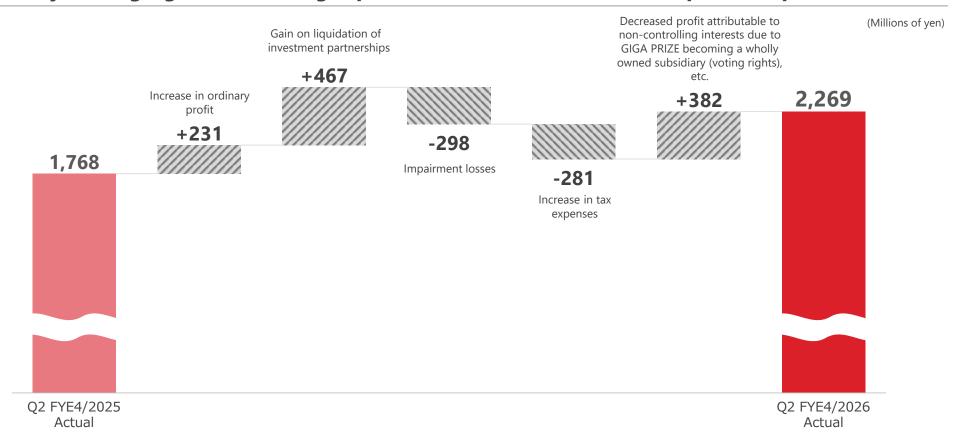
Steady rise in ordinary profit, driven by strong operating profit performance (up 7.5% YoY)



YoY Variance Analysis: Profit Attributable to Owners of Parent



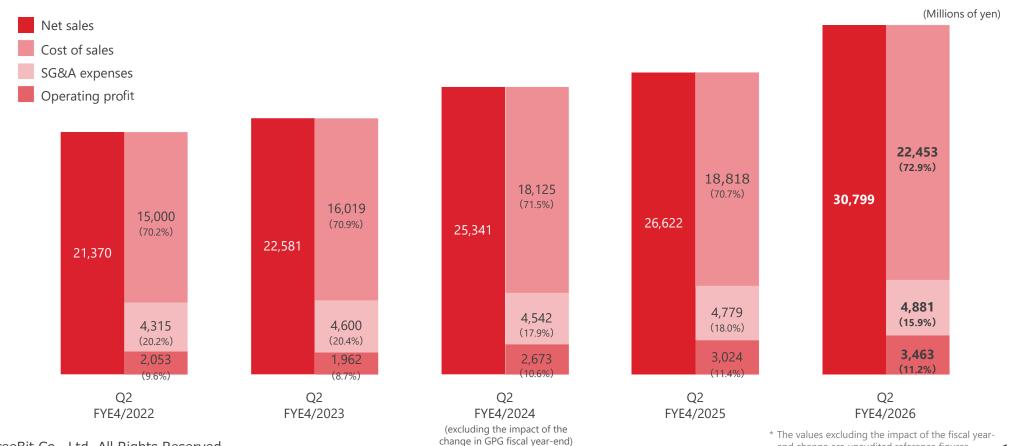
Growth in ordinary profit, gain on liquidation of investment partnerships and a decrease in profit attributable to non-controlling interests due to GIGA PRIZE becoming a wholly owned subsidiary (voting rights) led to larger profit attributable to owners of parent (up 28.4% YoY)



Trends in Revenue Structure



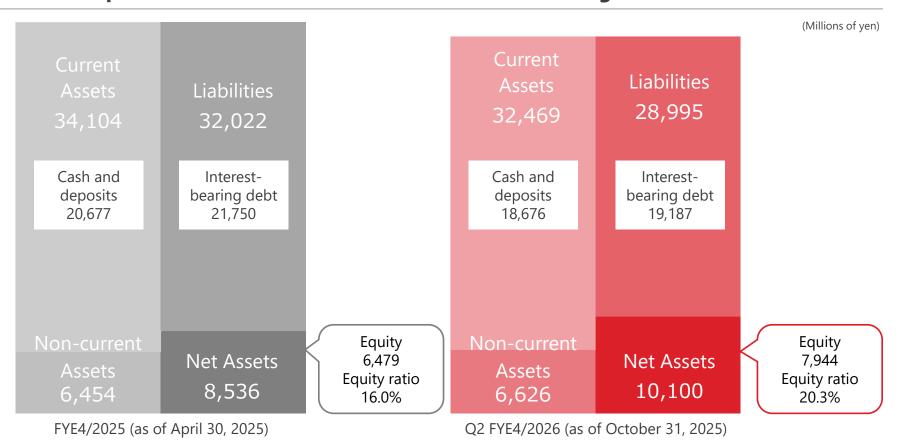
Despite an increase in cost of sales due to measures aimed at growth, operating profit grew steadily, backed by a continuous increase in net sales as well as higher efficiency in SG&A expenses through promoting unified management of the entire Group



Consolidated Results Summary: BS Comparison



The equity ratio rose to 20.3% due to an increase in retained earnings, driven by steady progress in business performance, and a reduction in interest-bearing debt, etc.



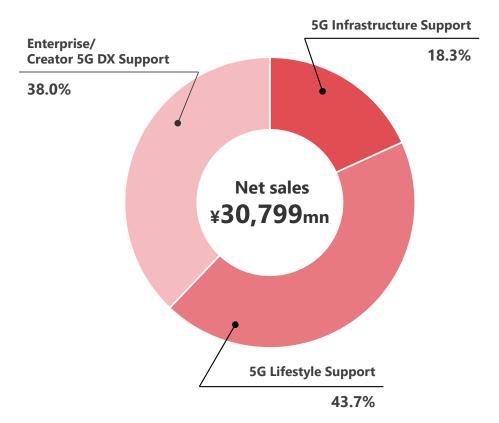


Composition by Segment



Samont profit or loss

Sales revenue increased across all segments, showing steady progress. Segment profit or loss saw a decline for the Enterprise /Creator 5G DX Support Business, but an increase for the 5G Infrastructure Support Business and the 5G Lifestyle Support Business.



ivet sales	Segment profit of loss		
5G Infrastructure Support Business			
Actual ¥5,850mn	Actual ¥1,001mn		
YoY +13.2%	YoY +45.3%		

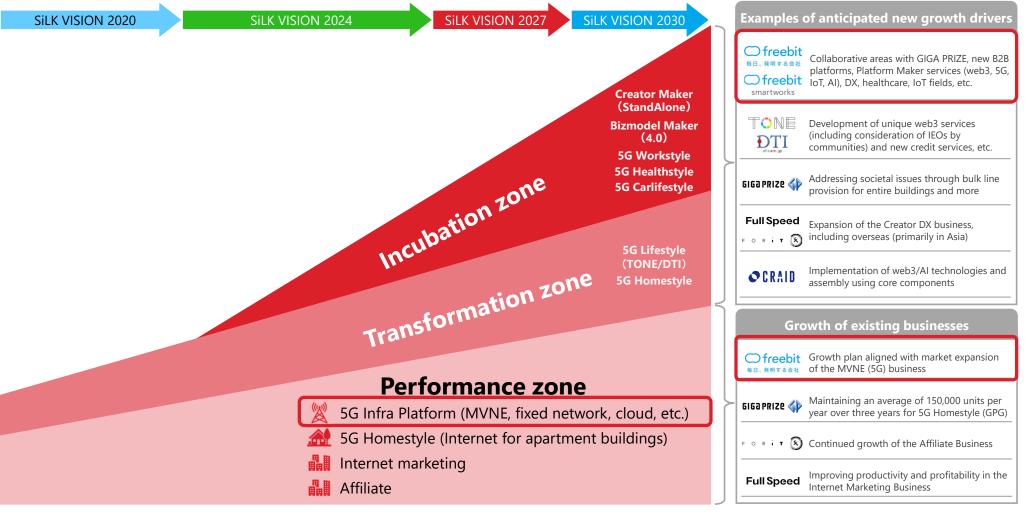
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5G Lifestyle Support Business					
Actual ¥13,977mn YoY +10.8%	Actual ¥1,995mn YoY +21.9%				

Enterprise/Creator 5G DX Support Business			
Actual ¥12,137mn	Actual ¥469mn		
YoY +20.5%	YoY -33.8%		

Performance Progress: 5G Infrastructure Support Business

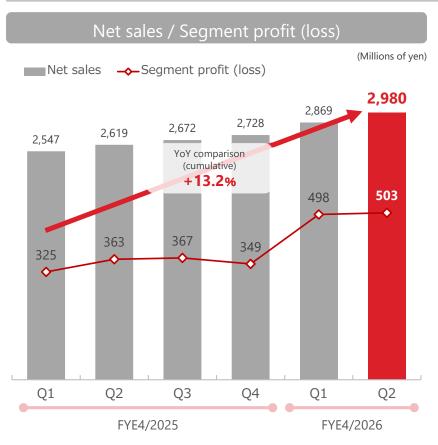




Performance Progress: 5G Infrastructure Support Business

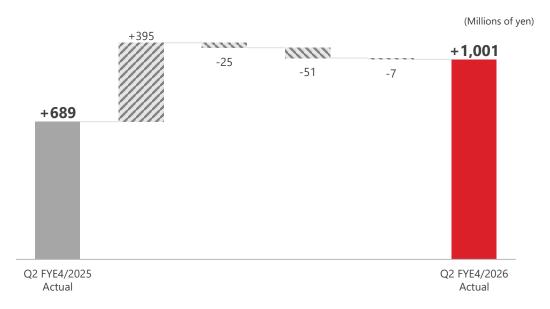


Despite reduced service usage for B2B2X (B/C) Fixed Network and increased common costs due to workforce enhancement, etc., higher service usage for B2B2X (B/C) mobile resulted in a profit increase of 45.3% YoY



YoY variance analysis for segment profit (loss)

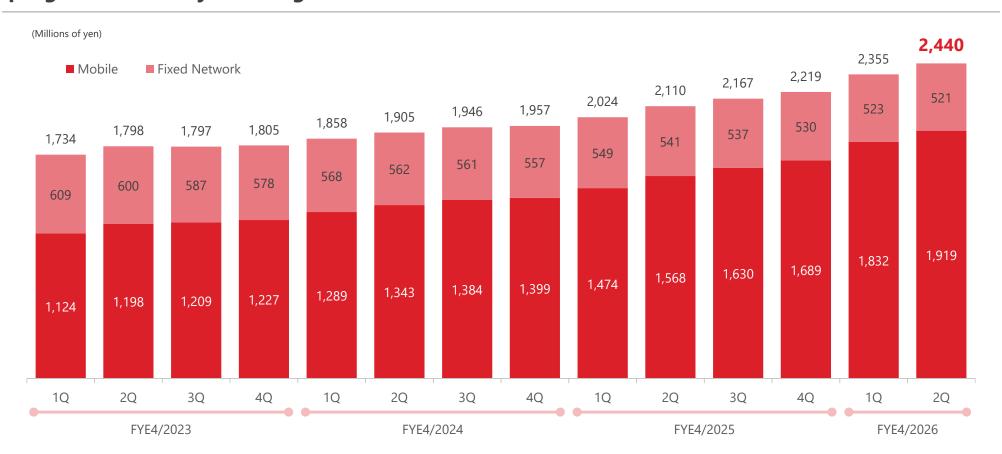
- +395 B2B2X (B/C) Mobile: Profit increase due to higher service usage
- -25 B2B2X (B/C) Fixed Network: Profit decrease due to reduced service usage
- -51 Increased common costs due to workforce enhancement, etc.
- -7 Other



Trends in Recurring Revenue: 5G Infrastructure Support Business



While the B2B2X (B/C) Fixed Network is on a downward trend, the B2B2X (B/C) mobile progressed steadily, building a stable revenue base



Performance Progress: 5G Infrastructure Support Business

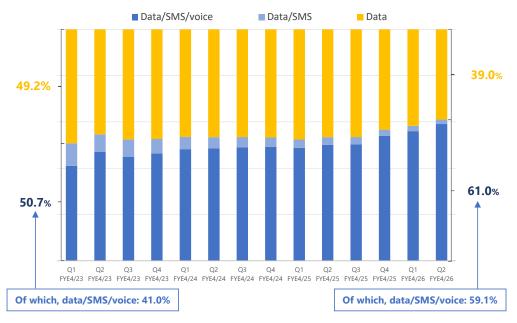




A comprehensive MVNO support service that packages lines, network infrastructure, various management tools, user support, logistics systems, SIM issuance centers, and more, enabling MVNO operators to offer mobile communication services under their own brand and unique plans to end users

■ Trends in Composition Ratio of SIM Sales

The trend of **increasing sales** of high-value-added "data + SMS + voice" packages continues, contributing to growth in net sales



freebit Business (Direct sales for corporations)



A portable fixed IP address service that enables easy and highly secure access to internal servers from outside the office, independent of the contracted provider/communication environment

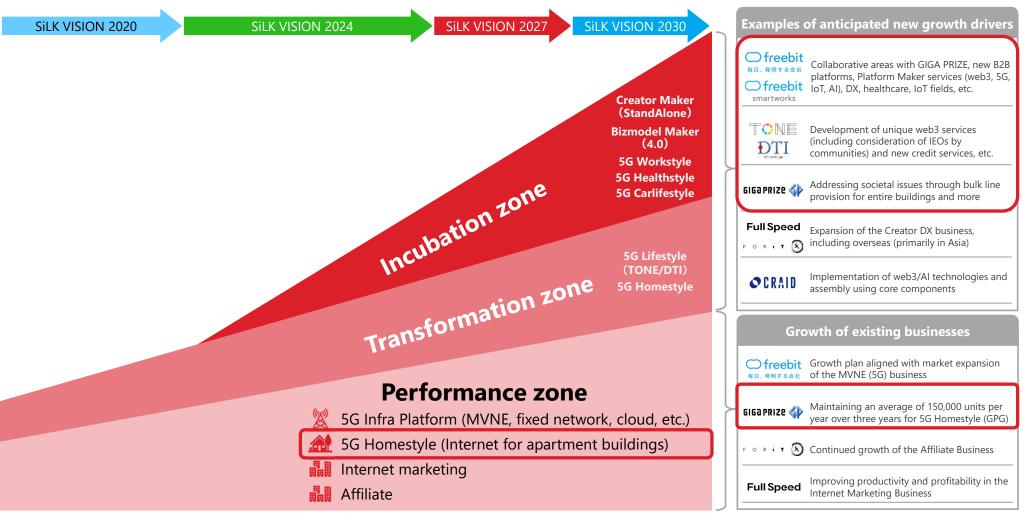




Q3 Q4 Q1 Q2
FYE4/25 FYE4/25 FYE4/26 FYE4/26

Performance Progress: 5G Lifestyle Support Business





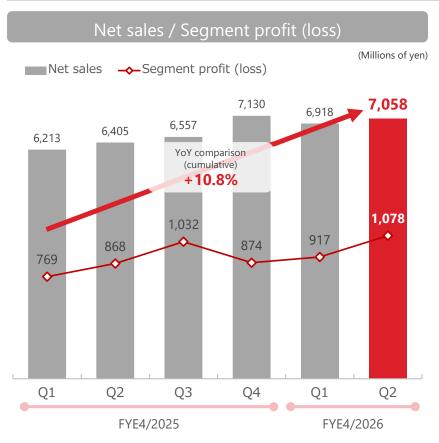
Performance Progress: 5G Lifestyle Support Business

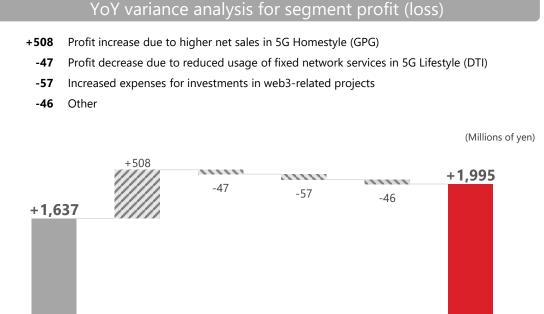


Despite reduced usage of fixed network services in 5G Lifestyle and larger costs for investments in web3-related projects, etc., steady progress of 5G Homestyle resulted in a profit increase of 21.9% YoY

Q2 FYE4/2025

Actual





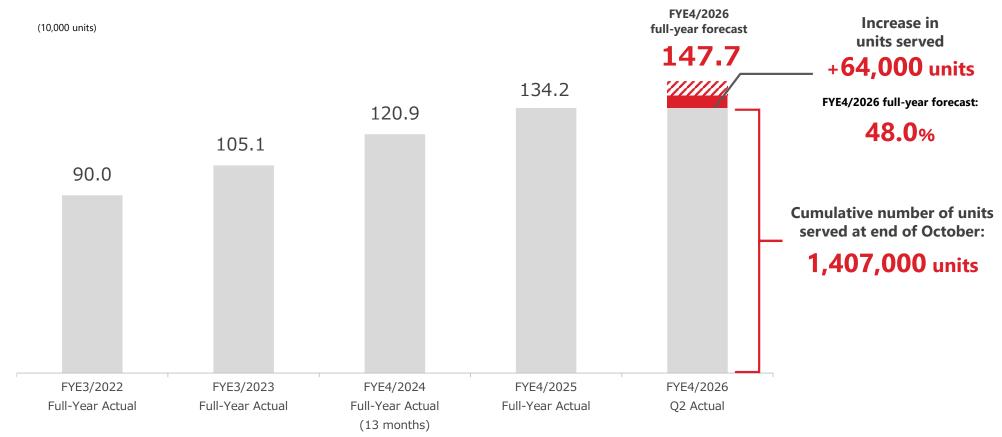
FreeBit Co., Ltd. All Rights Reserved.

Q2 FYE4/2026

Actual

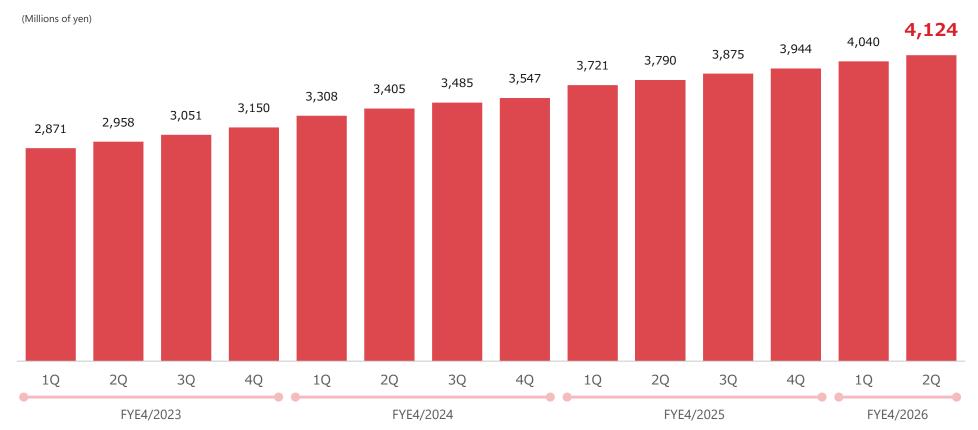
Performance Progress: 5G Lifestyle Support Business

The number of units provided with ISP services for apartment buildings - a key indicator for 5G Homestyle (GPG) - grew steadily, increasing by 64,000 from the end of the previous fiscal year (1,342,000 units) and reaching a cumulative total of 1,403,000 units





Recurring revenue from the 5G Homestyle (GPG) ISP services for apartment buildings increased steadily, establishing a revenue base for sustained growth



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(excluding the impact of the change in GPG fiscal year-end)

^{*} The values excluding the impact of the fiscal year-end change are unaudited reference figures.

Topics: 5G Lifestyle Support Business









One freebit - Giga-speed for freedom -

GIGA PRIZE begins pilot deployment of digital signage for housing complexes, unlocking new value together with its group company CRAID



What is digital signage for condominiums?

It is an electronic bulletin board, digital signage, installed in the common areas of condominiums



1. Achieving a smart condominium life through going paperless

1010 Digitizes paper notices and circulars, enabling guick and accurate communication

Immediately displays and updates notices from the management company as well as cleaning and inspection schedules

Also enables to deliver helpful information for daily lives such as disaster and crime prevention, improving convenience and safety

Centralizes the management of multiple properties in one place remotely, significantly improving management efficiency

Maximizes advertising effectiveness in high-contact common areas



A new communication tool that connects the three parties, residents, management companies, and advertisers, contributes to the creation of a safe and comfortable living environment





2. Pursuing the best services for our customers (our stance)

One-stop ISP services for housing complexes—from design to support

A new IoT solution tailored to customer needs

One of our initiatives to create added value that enhances property value



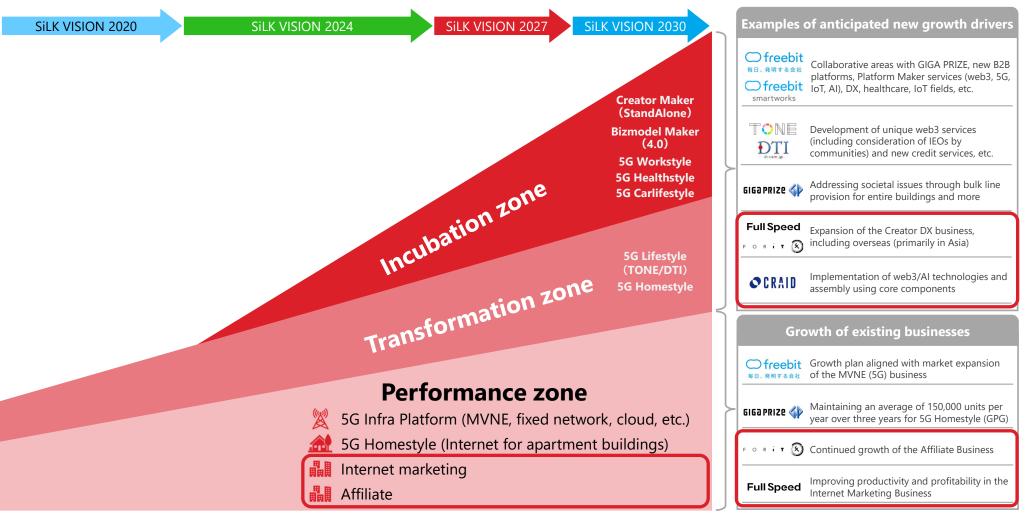
Through the combination of technologies and services that respond to needs and changes, we aim to improve the living environment as well as enhance corporate value and achieve continuous growth



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Performance Progress: Enterprise/Creator 5G DX Support Business

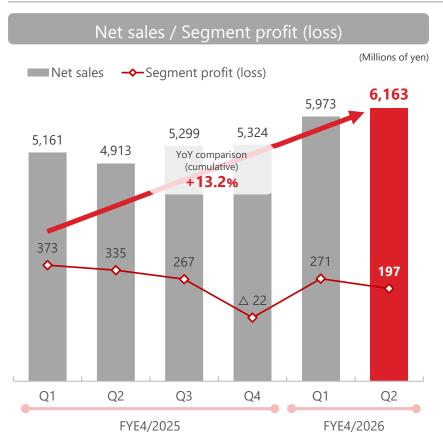




Performance Progress: Enterprise/Creator 5G DX Support Business

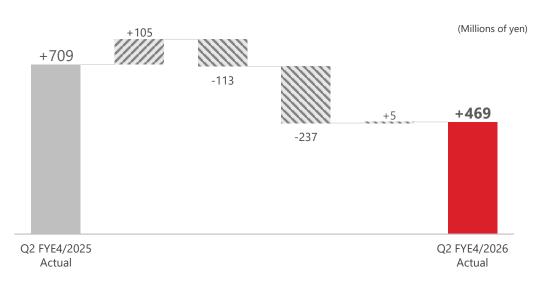


Expansion driven mainly by the affiliate and e-commerce-related businesses. With strategic upfront investments to accelerate growth, the Company is on track toward full-year revenue and profit growth.



YoY variance analysis for segment profit (loss)

- **+105** Increased profits due to higher sales from domestic affiliate programs, etc.
- -113 Increase in administrative expenses, including advertising costs, for domestic business
- **-237** Changes in the global sales and upfront
- +5 Other



StandAlone

We aim to expand the practice of building fan communities in the 5G/web3 era



Topics: Enterprise/Creator 5G DX Support Business

(Announced on September 16, 2025)

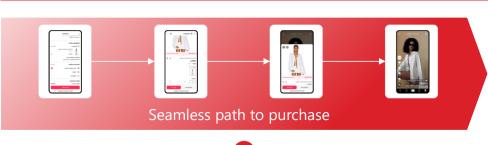


Full Speed has launched its TikTok Shop support service, providing end-to-end support from account setup and product registration to content creation and PR planning



-> Next-generation e-commerce function that enables users to do everything from watching videos to making purchases within the app





Enabling effective approach to people in their 10s to 30s, who have been difficult to be reached via conventional e-commerce website -> High CVR and repeat customer acquisition can be expected



Service Overview— TikTok Shop setup and operation support—

Growth Seed and Full Speed Inc. provides full support from setting up a TikTok Shop and operating it on TikTok



TikTok Shop account setup

- Handles all processes required for setup for users
- (From registration and review procedures to product registration and payment settings)

Starting user's business in the shortest time



Collaboration with Shopify's e-commerce platform

- Supports data collaboration with existing Shopify
- Automates inventory and product management as well as order processing

Significantly improving management efficiency



Content creation and posting operations

- Promotes products and creates content
- (Including short videos, posting, and live streaming)

Strategic operations directly linked to sales



Leveraging of creators and influencers

- Selects creators and influencers
- · Plans and executes effective PR activities

Providing support from increasing awareness to promoting purchases

*Growth Seed: A marketing support brand offered by Full Speed Inc.

Topics: Shareholder Return through FreeBit Shareholder DAO

(Announced on September 25, 2025)



We have expanded the use of TONE Coin, a web3-based proprietary point system, on FreeBit Shareholder DAO, a new stakeholder community for the web3 era to realize real-value shareholder return

As value return under the shareholder benefits, we have expanded the use of TONE Coin to launch the benefit that allows shareholders participating in FreeBit Shareholder DAO to earn **up to double** the points of FreeBit premium benefit club!



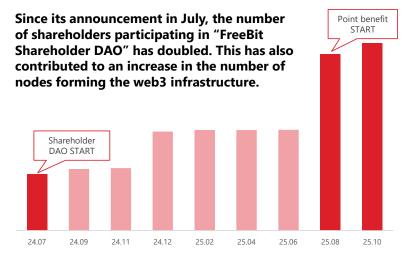
Points increase according to the number of shares held, with the increase of up to **double** the points

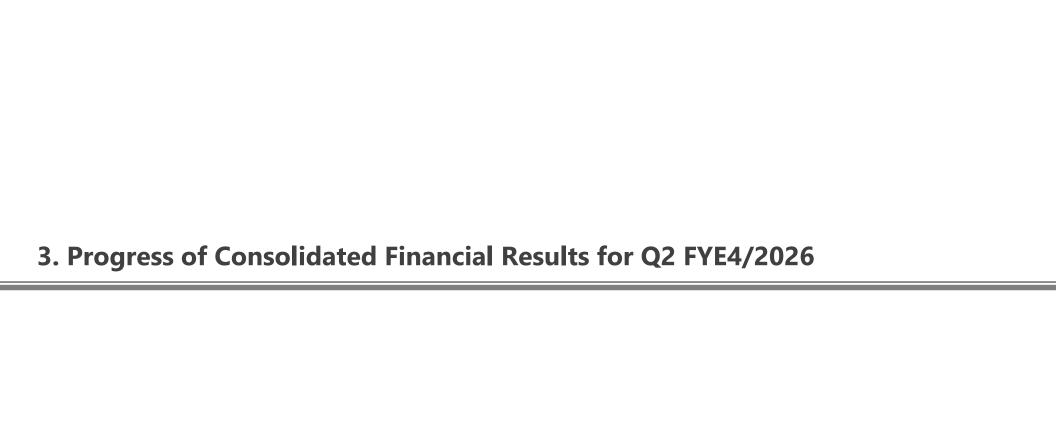


FreeBit Shareholder DAO

FreeBit Shareholder DAO is a **web3 starter kit** that allows shareholders to easily experience web3 on their own smartphones, which function as one of the blockchain nodes





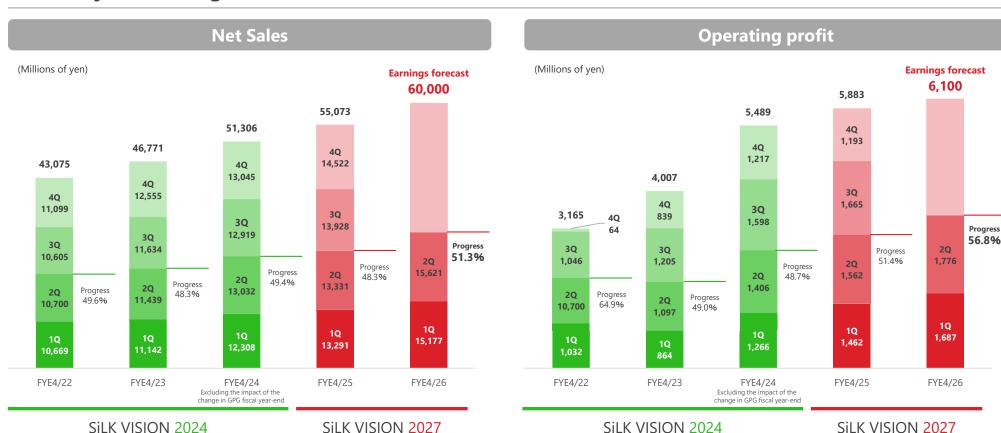


29

Trend in Cumulative Quarterly Results



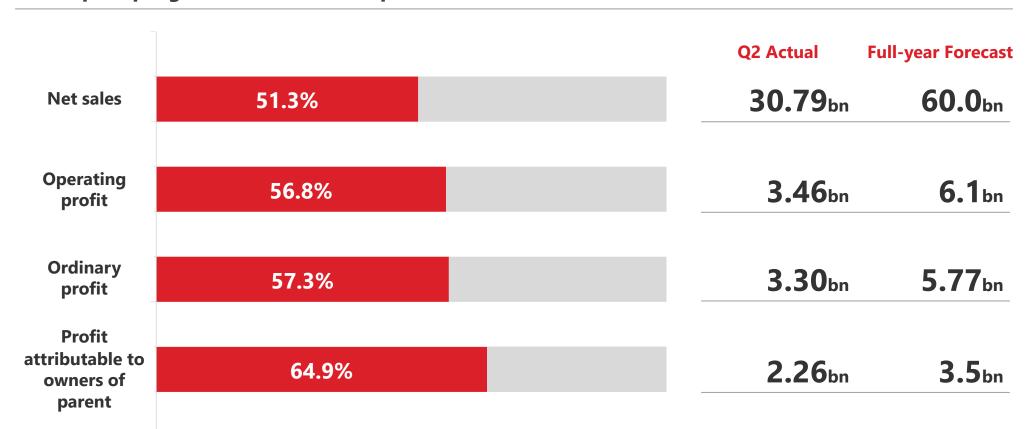
Net sales and operating profit for the first quarter of FYE4/2026 were solid compared to the full-year earnings forecast



^{*} The figures excluding the impact of the change in the fiscal year-end are unaudited reference figures.



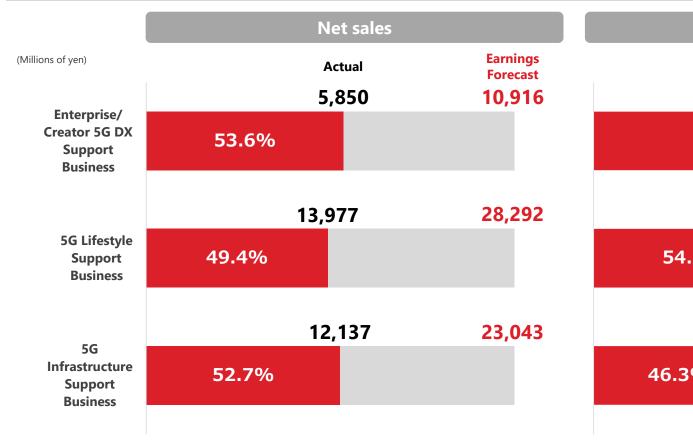
Net sales and all levels of profit grew steadily. We expect progress to continue as planned in Q3 and onwards

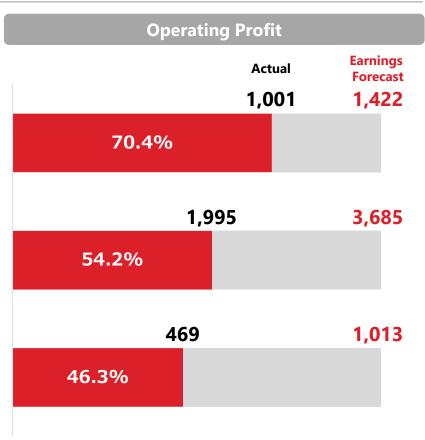


Performance Progress by Segment



Both net sales and segment profit grew steadily in all segments. We expect progress to continue as planned in Q3 and onwards





SILK VISION 2027

born in the Garage

Our 10-year plan from 2021 through 2030

SiLK VISION 2024

from The Garage again.

SiLK VISION 2027

from The Garage again.

SiLK VISION 2030

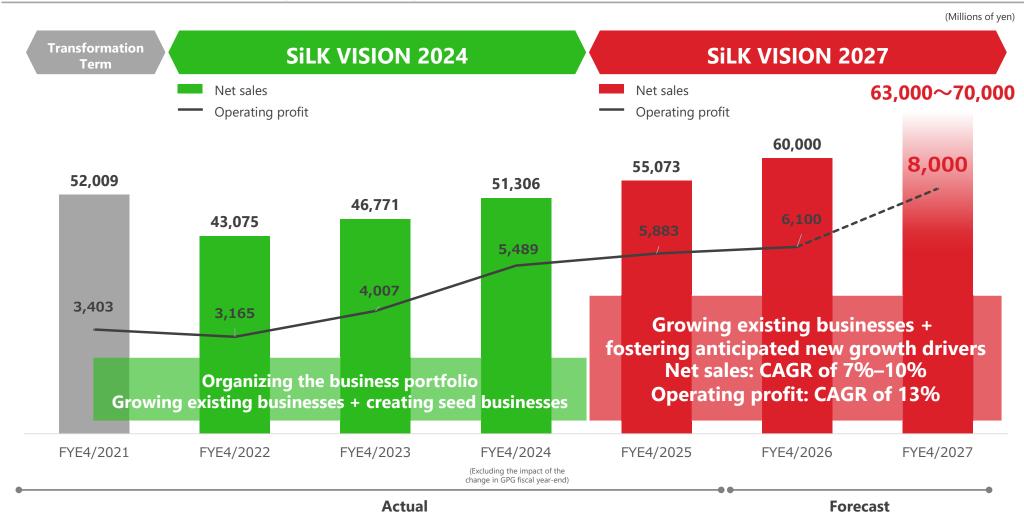
from The Garage again.

Pre 5G/web3 "Setup" Core 5G/web3

6G/web4 Standby

Net Sales and Operating Profit Targets Under SiLK VISION 2027





^{*} The values excluding the impact of the fiscal year-end change are unaudited reference figures.

One freebit

Giga-speed for freedom -







4. Appendix

Corporate Profile and History

(As of April 30, 2025)



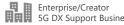
Corporate Profile								
Company Name	FreeBit Co., Ltd.							
Head Office	E-Space Tower, 3-6 Maruyama-cho, Shibuya-ku, Tokyo							
Representative	Atsuki Ishida, President, CEO and CTO							
Established	May 1, 2000							
Common Stock	¥4,514 million							
Number of Employees	Consolidated: 873 / Non-consolidated: 255 (FYE4/2025)							
Consolidated Subsidiaries	25 consolidated subsidiaries / 1 equity-method affiliate							
Consolidated Net Sales	¥55,073 million (FY2025/04)							
Consolidated Operating profit	¥5,883 million (FY2025/04)							
Number of Shares Issued	23,414,000 shares							
Listing	The Tokyo Stock Exchange (TSE) Prime Market (Securities code 3843)							

History									
May 2000	Established								
Mar. 2007	Listed on the TSE Mothers Market								
Aug. 2007	Made DREAM TRAIN INTERNET INC. (DTI) a consolidated subsidiary								
Mar. 2009	Made GIGA PRIZE Co., Ltd. a consolidated subsidiary								
Aug. 2010	Made Full Speed Inc. a consolidated subsidiary								
Jan. 2015	Established FreeBit Mobile, Inc., an MVNO business subsidiary (now succeeded by DTI)								
Jul. 2016	Moved to the TSE First Section								
Jul. 2019	Entered into a business alliance with Alps Alpine Co., Ltd.								
Apr. 2022	Transitioned to the TSE Prime Market								
Nov. 2022	Made Full Speed Inc. a wholly owned subsidiary								
Mar. 2023	Entered into a capital and business alliance with Alps Alpine Co., Ltd.								
Jan. 2025	Entered into a capital and business alliance with SoftBank Corp.								
April. 2025	Made GIGA PRIZE Co., Ltd. a wholly owned subsidiary (voting rights basis)								

Major Group Companies (As of April 30, 2025)











FreeBit Co., Ltd.







	毎日、発明する会社	web3 related pl https://freebit.com			
Full Speed	Full Speed Inc. Managed advertising services, internet marketing business, creator platforms http://www.fullspeed.co.jp/		GIGO PRIZE	GIGA PRIZE Co., Ltd. Internet-related services for apartment buildings https://www.gigaprize.co.jp/	
(X)	For it Inc. Affiliate advertising services https://www.for-it.co.jp/		SOFT VOLANTE	Soft Volante Co., Ltd. Real estate management software https://s-volante.co.jp/	
O CRAID	CRAID Inc. Integrated advertising management platform service, ad-network services for smartphones		% GIGO ТЕСН	GIGA TEC CO., Ltd. Internet construction services for condominiums https://www.giga-tech.co.jp/	
	https://www.craid-inc.com/ JobRoad Inc.		DTI dream.jp	DREAM TRAIN INTERNET INC. Internet-related services for individuals https://www.dti.co.jp/	
₩ JobRoad	Human resources services including Japanese language education, employment support, and job change support for foreign human resources from Southeast Asian countries https://jobroad.co.jp/		B ₁ ·	BEKKOAME INTERNET INC. Data center-related services https://www.bekkoame.co.jp/	
Rita	Rita Inc. Development and operation of OtoO video advertising platforms and CPI/CPE networks https://rita-inc.co.jp/		ofreebit smartworks	FreeBit Smartworks Inc. Outsourced call center operations https://freebit.com/freebitsmartworks/	





5G Infrastructure Support Business

5G eSIM

Al Blockchain

Using 5G, eSIM, Al and Blockchain technology to provide infrastructure platforms that connect people and products in a secure and affordable way



"Free you a bit" that began with "Free ISP's ISP"

FreeBit's first business was under the concept of "Free ISP's ISP" (an ISP service for free ISPs), with a goal of increasing the number of internet users in Japan

Consecutive rollout of new services using high-quality and secure high-speed communications and advanced network technologies

Through the 5G Infrastructure Support Business, we offer support services to various businesses for the introduction of cloud- and IoT-based solutions in addition to support services for entry into MVNO businesses and business support services for ISPs



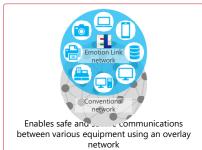
- We will create next-generation networks and data centers for the 5G era, reinforce our provision of services using cloud platforms, and roll out services using 5G and eSIMs (SIMs that are built into devices). We will also expand our range of services that combine these various business resources
- Domestic 5G-related markets and IoT markets have huge potential and are expected to grow to around ¥210.6 billion* and ¥10.2 trillion* in scale respectively
- In anticipation of these markets, while continuously providing stable, secure, and safe communication infrastructure services, we will build next-generation networks and data centers for the 5G era and aim to roll out new services using 5G and eSIMs

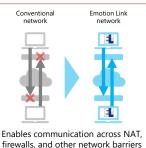
* The size of the domestic 5G-related market (2027) and of the IoT market (2025) are based on the survey by International Data Corporation Japan

Highlight Technology

Emotion Link," our proprietary technology

- Emotion Link is a network solution for safe and secure communications that can flexibly guarantee the reachability and safety of communications using an overlay network (a virtual network that is created on top of an existing network)
- The solution enables safe two-way communication between the equipment and terminals required for network creation and offers direct access across firewalls and NAT







To respond to customers' varying needs, we offer an abundant variety of Emotion Link solutions to create networks of diverse equipment



freebit MVNO Pack

MVNE business to support MVNO business development

Description



Support ISP business from all directions



Highly secure hybrid cloud

Main solutions provided

Provision of MVNE services to support MVNOs We work between an MNO (NTT Docomo) and MVNOs to support the startup and operation of MVNO businesses, and provide consulting services to support the smooth rollout of MVNO businesses

We offer provider outsourcing services for ISPs. Alongside basic services such as internet connection and high-volume emails, we also provide comprehensive backup for peripheral services including online storage, cloud platforms, and mobile connections

We provide hosting services that cater to wide-ranging needs through everything from general-purpose plans to custom server creation

A highly secure and stable cloud that combines the nextgeneration firewall FortiGate with the proven and highly reliable virtual software VMware

- Features

 Dedicated consultant system
- Extensive lineup allows for unlimited combinations
- Achieved at low cost
- YourNet ISP outsourcing service
- M-Plus! VPN
- ISP in a Cloud
- · freebit cloud VDC
- · freebit cloud security SIM
- freebit cloud IoT Platform





5G Lifestyle Support Business (1)

We provide business platforms that support the creation of services for safe and secure lifestyles, health, workstyles, and housing

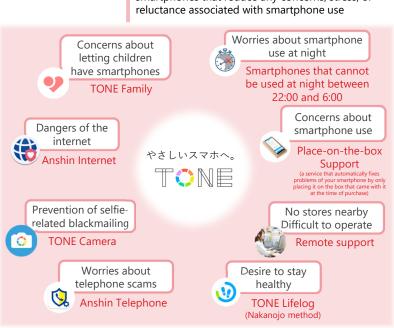
► 5G Lifestyle (TONE/DTI)

We provide mobile communication services using smartphones and fixed line internet-related services, mainly for individual customers

TONE Mobile

▶Tone Mobile also functions as a socalled showroom for the FreeBit Group's technologies

TONE Mobile gives due consideration to (1) What the first smartphone for children should be like, and (2) How smartphones should be for senior citizens. Through TONE Mobile, we use technology to provide safe, secure, and user-friendly smartphones that reduce any concerns, stress, or reluctance associated with smartphone use















ID/Pass

By further developing "freepass," our Web2.0 shared ID service, we are currently creating a VC/DID structure using a web3 wallet







Doctors, etc. provide advice on health

Through TONE Care, doctors. etc. offer health consultations to subscribers, users, and their families



Ø

Marketing

Simple consultations through chat Unlimited number of consultations per month

Users can casually consult with doctors through chat for free and as many times as they wish





15-minute online health consultations up to twice a month

Users can take advantage of a simple consultation service through their TONE Mobile device up to twice a month and for 15 minutes at a time

^{*1} Verifiable credentials (VC): A digital certificate that shares academic history, qualifications, and identification, and that proves that the information has been verified by a trustworthy organization *2 Consultations may be held by qualified individuals other than doctors.





We provide business platforms that support the creation of services for safe and secure lifestyles, health, workstyles, and housing

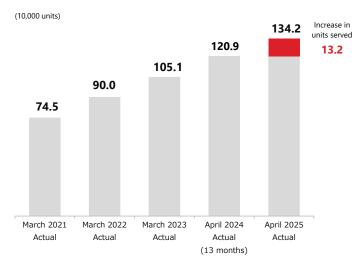
► 5G Homestyle (GIGA PRIZE)

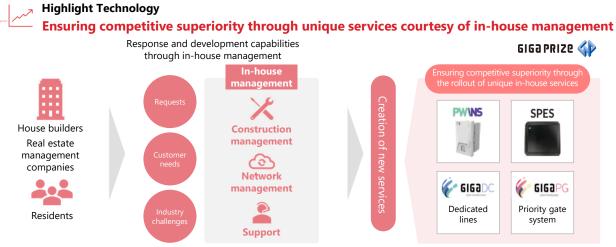
We are also focusing on establishing a new service in addition to our provision of internet services for housing complexes

GIGA PRIZE: ISP for housing complexes and smart life support

- GIGA PRIZE, which provides the 5G Homestyle service in our 5G Lifestyle Support Business, offers a high-speed and stable internet connection service as a dedicated ISP for housing complexes
- GIGA PRIZE is also developing various digitalized solutions such as an operational support system for the real estate industry and a cloud-based surveillance camera service

<No. of homes using our ISP service for housing complexes>









- The GIGA PRIZE Group's LIVINGTOWN MINATOMIRAI is a cross-industry cocreation complex that supports the updating of lifestyles with a focus on housing
- We are providing smart home experiences using 5G, IoT, and other next-generation communication technologies, and are promoting demonstrations with a view to creating a smart town





We are rolling out various solutions in the environments surrounding homes to enrich lifestyles through technology

- Cloud-based security cameras record visuals on the cloud without the use of a recorder. The aim is to provide residents with peace of mind by preventing illegal dumping around garbage collection points, parking issues, break ins, theft, and other rrimes
- Smart poles provide safety and security through basic lighting functions, LED illumination functions, and cloud-based security cameras
- GIGA PRIZE is working to develop and improve solutions and services in line with housing-related challenges and needs, and is contributing to increases in property value and more comfortable lifestyles





Enterprise/Creator 5G DX Support Business

A business that supports the creation of platforms that enable everything from market creation and entry to the maintenance of customer relationships for not only enterprises but for the creators and influencers who will be key to the future of manufacturing



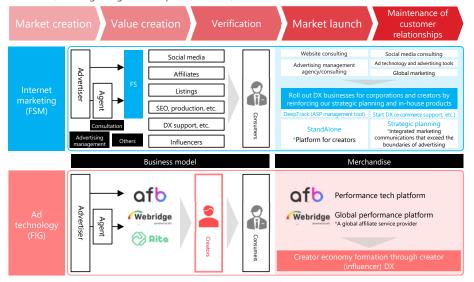
Provision of online marketing services using advanced technologies ▶ Full Speed Inc. An affiliate network that exceeds one million sites ▶ For it Inc.

We will aim to enhance services for 5G marketing and expand influencer marketing With an eye on web3, we are promoting Internet marketing and ad technology-related businesses We offer the StandAlone creator platform that maximizes value for creators and influencers by allowing them to communicate their own information without going through a major platform operator

(((1)))

Enterprise/Creator 5G DX Support Business

We will support manufacturing in the era of 5G and the creation of platforms using unique DX methods, working alongside enterprises, creators, and influencers.

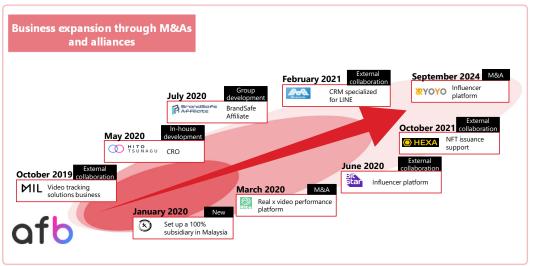


Highlight Technology Performance technology network/ASP



 In the user satisfaction part of the Affiliate Program Awareness Survey 2024, among highincome partners (those with income of over ¥500,000/month), afb was ranked the most satisfying service for the 13th consecutive year

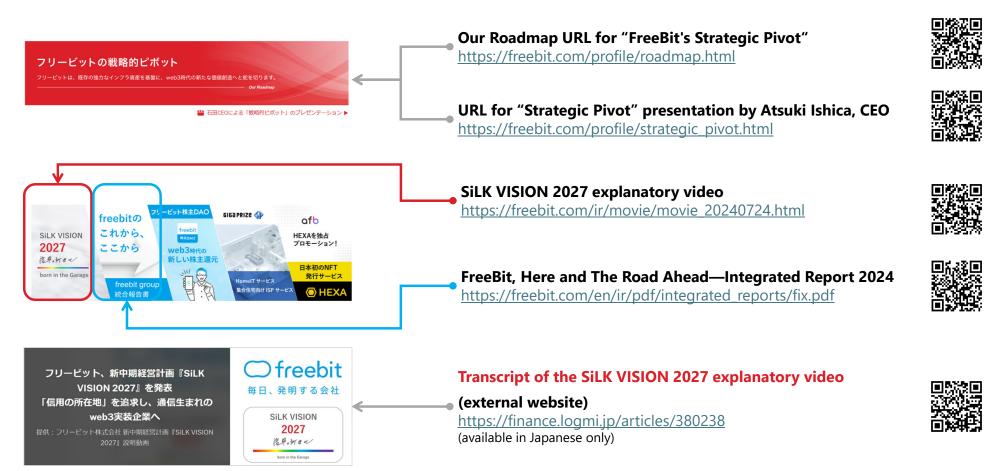
Source: Affiliate Program Awareness Survey 2025 https://affiliate-marketing.jp/release/202506.pdf



Website information on SiLK VISION 2027, the Integrated Report and Our Roadmap



oxtimes For more information, please visit our website home page and click on the appropriate images.



Quarterly Segment Changes



Stable sales growth through recurring charges and steady improvement of profit margin



Quantitative Information (Financial Indicators)



	FYE4/2015	FYE4/2016	FYE4/2017	FYE4/2018	FYE4/2019	FYE4/2000	FYE4/2021	FYE4/2022	FYE4/2023	FYE4/2024*	FYE4/2025
Number of consolidated subsidiaries	11	11	14	20	24	27	19	20	21	21	25
Results (Millions of yen)											
Net Sales	21,469	28,389	35,222	38,653	50,365	55,295	52,009	43,075	46,771	53,037	55,073
Operating profit	1,244	1,902	1,321	1,851	2,981	2,587	3,403	3,165	4,007	5,887	5,883
Ordinary profit	982	1,322	807	1,426	2,569	2,481	3,661	2,878	3,707	5,756	5,230
Profit attributable to owners of parent	1,025	553	(150)	(567)	279	(619)	1,586	827	1,792	3,566	2,748
Financial Position (Millions of yen)											
Total assets	19,323	21,931	25,597	30,796	39,164	42,472	34,835	35,050	35,926	38,183	40,558
Net assets	10,654	11,164	11,251	10,675	11,308	10,848	12,148	11,039	11,032	15,196	8,536
Shareholders' equity	9,842	9,972	9,648	8,875	9,001	8,079	8,714	6,881	8,242	11,628	6,479
Interest-bearing debt (including lease obligations)	3,901	4,430	6,499	12,107	16,941	18,897	14,317	15,144	15,991	14,144	21,750
Cash Flows (Millions of yen)											
Operating cash flows	2,207	1,751	3,811	1,030	3,182	1,480	7,122	2,333	3,322	4,225	4,573
Investing cash flows	(524)	(508)	(2,291)	(2,140)	(3,688)	(1,870)	(2,655)	510	(644)	(1,085)	(687)
Financing cash flows	585	(306)	844	4,504	2,320	625	(2,571)	(2,731)	(2,110)	(2,720)	(1,924)
Balance of cash and cash equivalents at year-end	6,983	7,911	10,249	13,656	15,458	15,718	17,619	17,741	18,305	18,722	20,677
Productivity (Millions of yen)											
Net sales per employee	33.1	41.8	40.0	39.0	39.7	42.8	56.8	45.9	51.2	59.9	63.0
Operating profit per employee	1.9	2.8	1.5	1.8	2.3	2.0	3.7	3.3	4.3	6.6	6.7

^{*} Including impact of change in accounting period Of GPG

Quantitative Information (Financial Indicators)



	FYE4/2015	FYE4/2016	FYE4/2017	FYE4/2018	FYE4/2019	FYE4/2000	FYE4/2021	FYE4/2022	FYE4/2023	FYE4/2024*	FYE4/2025
Profitability											
Ratio of operating profit to net sales (%)	5.8	6.7	3.8	4.8	5.9	4.7	6.5	7.3	8.6	11.1	10.7
ROA (Return on assets) (%)	5.4	6.4	3.4	5.1	7.3	6.1	9.5	8.2	10.4	15.5	13.3
ROE (Return on equity) (%)	12.9	5.6	_	_	3.1	_	18.9	10.6	23.7	35.9	30.4
Solvency											
Current ratio (%)	180.4	176.7	181.8	215.1	199.2	186.4	207.0	216.0	213.3	224.9	215.2
D/E ratio (times)	0.4	0.4	0.7	1.4	1.9	2.3	1.6	2.2	1.9	1.2	3.4
Efficiency											
Total assets turnover (times)	1.2	1.4	1.5	1.4	1.4	1.4	1.3	1.2	1.3	1.4	1.4
Accounts receivable turnover period (days)	52.3	49.5	45.3	44.0	48.5	58.1	56.0	61.9	63.7	58.2	57.1
Per Share Data											
Net assets per share (bps, yen)	436.56	449.30	434.70	399.88	405.57	368.19	415.12	366.01	412.94	582.26	297.46
Dividend per share (yen)	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.5	8.0	27.0	30.0
Basic earnings per share (EPS, yen)	51.40	24.75	(6.77)	(25.56)	12.59	(27.93)	74.06	41.86	95.07	178.58	135.81
Dividend payout ratio (%)	13.6	28.3	_	_	55.6	_	9.5	17.9	8.4	15.1	22.1

^{*} Including impact of change in accounting period Of GPG

Disclaimer



Forward-looking statements in this document, including our forecasts, outlooks, targets, plans and strategies, are based on information that we believe to be reasonable at the time of preparation of this document and on certain assumptions (hypotheses). Actual results may differ materially from these forecasts and targets due to various factors. This document is an explanatory material for our business strategy and is not prepared for the purpose of soliciting investment.

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