



November 7, 2025

Company name : OMRON Corporation
Representative : Junta Tsujinaga, President & CEO
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Stock exchange : Tokyo (Prime Market)
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Determination of Dividends (Interim Dividend) and Revision of Year-End Dividend Forecast

KYOTO, Japan – At a meeting held today (November 7, 2025) the OMRON Corporation (TOKYO: 6645; ADR: OMRNY) board of directors resolved to approve a dividend from surplus (interim dividend) with a record date of September 30, 2025. The board also resolved to revise the year-end dividend forecast for the fiscal year ending March 31, 2026.

1. Determination of Dividends (Interim Dividend)

	Amount	Previous forecast (announced May 8, 2025)	Actual results for the prior fiscal year ended March 31, 2025
Dividend record date	September 30, 2025	September 30, 2025	September 30, 2024
Dividends per share	52.00 yen	—	52.00 yen
Total dividends	10,263 million yen	—	10,266 million yen
Effective date	December 2, 2025	—	December 3, 2024
Source of dividends	Retained earnings	—	Retained earnings

2. Revision of Year-End Dividend Forecast

	Dividends per share		
Dividend record date	Interim	Year-end	Full-year
Previous forecast (announced May 8, 2025)	—	—	104.00 yen
Revised forecast	—	52.00 yen	104.00 yen
Fiscal 2025 actual (ending March 31, 2026)	52.00 yen	—	—
Fiscal 2024 actual (ended March 31, 2025)	52.00 yen	52.00 yen	104.00 yen

3. Reasons for Revision

As the interim dividend and the annual dividend are determined based on our cash allocation policy and shareholder return policy during the restructuring period, the annual dividend forecast will remain unchanged from the initial forecast of 104.00 yen. Our forecast of interim dividends and year-end dividends are 52.00 yen per share, respectively, each representing half of our full-year dividend forecast. These amounts are same year on year.

Cash Allocation Policy During the Restructuring Period

- (1) Aiming to maximize corporate value through the realization of the long-term vision, OMRON prioritizes the necessary investment to create new value from a medium- and long-term perspective. During our restructuring period (April 1, 2024 through September 30, 2025), we intend to concentrate group resources on Structural Reform Program NEXT2025, giving top priority to the investments necessary to restore business performance and restructure our foundation for earnings and growth. On this basis, OMRON will return profits to shareholders in a stable and sustainable manner.
- (2) In principle, we will source the funds for these value-creating investments and shareholder returns through retained earnings and the sustained creation of operating cash flows. We will raise funds as needed, maintaining a degree of financial soundness to facilitate fund-raising regardless of financial market conditions.

Shareholder Return Policy During the Restructuring Period

- (1) We will prioritize investments necessary for value creation from a medium- to long-term perspective, establishing a dividend on equity (DOE) target of approximately 3% as a standard for annual dividends. Taking past dividend payments also into account, we intend to ensure stable and continuing shareholder returns.
- (2) Having engaged in the investments and allocation of profits described above, we will distribute retained earnings accumulated over the long term to shareholders through opportunistic share buybacks and other measures.