

Notice: This document is a translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document the latter shall prevail.

Summary of Consolidated Financial Results for the Six Months Ended September 30, 2025 (Based on Japanese GAAP)

October 23, 2025

Company name: KOA Corporation
 Stock exchange listing: Tokyo, Nagoya
 Stock code: 6999 URL: <https://www.koaglobal.com>
 Representative: Representative Director, President and CEO Kosei Mukaiyama
 Inquiries: General Manager of Management Strategy Center Yohei Yamamoto Phone +81-265-70-7171
 Scheduled date to file semi-annual securities report: November 6, 2025
 Scheduled date to commence dividend payments: December 1, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2025	34,634	8.6	1,305	175.0	1,618	—	1,154	—
Six months ended September 30, 2024	31,894	(4.9)	474	(67.3)	(167)	—	(572)	—

(Note) Comprehensive income Six months ended September 30, 2025: ¥2,028 million [102.5%]
 Six months ended September 30, 2024: ¥1,001 million [(74.4)%]

	Earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended September 30, 2025	31.10	—
Six months ended September 30, 2024	(15.43)	—

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of September 30, 2025	144,076	79,599	55.2	2,143.30
As of March 31, 2025	141,365	78,110	55.3	2,104.37

(Reference) Equity As of September 30, 2025: ¥79,599 million
 As of March 31, 2025: ¥78,110 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended March 31, 2025	—	25.00	—	15.00	40.00
Year ending March 31, 2026	—	15.00			
Year ending March 31, 2026 (Forecast)			—	15.00	30.00

(Note) Revisions to the forecast of cash dividends most recently announced: No

3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	69,400	8.2	2,980	153.3	3,180	155.7	2,150	725.0	57.91

(Note) Revisions to the forecast of financial results most recently announced: Yes

* Notes

(1) Significant changes in the scope of consolidation during the six months ended September 30, 2025: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes

(Note) For further details, please refer to “2. Semi-annual consolidated financial statements and principal notes, (4) Notes to semi-annual consolidated financial statements, (Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements)” on page 8 of the accompanying materials.

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

1) Changes in accounting policies due to revisions to accounting standards and other regulations: None

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: None

4) Restatement of prior period financial statements: None

(4) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	37,479,724 shares	As of March 31, 2025	37,479,724 shares
--------------------------	-------------------	----------------------	-------------------

2) Number of treasury shares at the end of the period

As of September 30, 2025	340,887 shares	As of March 31, 2025	361,739 shares
--------------------------	----------------	----------------------	----------------

3) Average number of shares during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	37,126,960 shares	Six months ended September 30, 2024	37,104,538 shares
-------------------------------------	-------------------	-------------------------------------	-------------------

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of results forecasts and other special matters

(Notes regarding forward-looking statements, etc.)

The forward-looking statements, including results forecasts, contained in this document are based on information the Company has obtained as of the current point in time and certain assumptions the Company considers reasonable. The Company does not guarantee its achievement of the forward-looking statements. Actual results may differ significantly depending on a variety of factors. For the assumptions underlying the results forecasts and notes on their use, please refer to “1. Overview of operating results, etc., (3) Explanation of future forecast information such as forecast of consolidated financial results” on page 2 of the accompanying materials.

(How to obtain supplementary material on financial results and information from financial results meeting)

The Company plans to hold a financial results meeting for institutional investors and analysts.

The materials to be used at this financial results meeting will be posted on the TDnet (Timely Disclosure Network) and the Company’s website.

Table of Contents - Attachments

1. Overview of operating results, etc.	2
(1) Overview of operating results for the six months under review	2
(2) Overview of financial position for the six months under review	2
(3) Explanation of future forecast information such as forecast of consolidated financial results	2
2. Semi-annual consolidated financial statements and principal notes	3
(1) Semi-annual consolidated balance sheets	3
(2) Semi-annual consolidated statements of income and semi-annual consolidated statements of comprehensive income	
Semi-annual consolidated statements of income	5
Semi-annual consolidated statements of comprehensive income	6
(3) Semi-annual consolidated statements of cash flows	7
(4) Notes to semi-annual consolidated financial statements	8
(Notes on special accounting methods for preparing semi-annual consolidated financial statemen)	8
(Notes on segment information, etc.)	8
(Notes in the case of significant changes in amount of shareholders' equity)	9
(Notes on going concern assumption)	9
3. Supplementary information	9

1. Overview of operating results, etc.

(1) Overview of operating results for the six months under review

In the six months ended September 30, 2025 (April 1, 2025 to September 30, 2025), the global economy remained unstable, with signs of both recovery and stagnation. While the easing of inflation in Europe and the United States indicated some economic recovery, high-interest rate policies continued to restrain investment, and geopolitical risks remained a drag on economic activity. As a result, the outlook continues to be uncertain.

In addition, uncertainties surrounding U.S. trade policies and potential additional tariffs on specific countries continue to affect global supply chains, and our Group is closely monitoring these developments.

In the electronic parts industry, to which KOA CORPORATION (“the Company” or “we”) and its corporate group (“the Group” or “we”) belong, the shift toward environmentally friendly vehicles as part of efforts to achieve carbon neutrality is progressing, and the automotive market is expected to expand over the medium to long term.

Within this environment, our Group is advancing initiatives toward realizing our 2030 Vision in three phases. From fiscal 2025, we have entered Phase 2, the “2027 Medium-Term Management Plan (2025–2027)”. For details, please refer to our announcement published today, October 23, 2025, titled “Formulation of the 2027 Medium-Term Management Plan.”

On the sales front, although the yen remained on an appreciation trend, demand for industrial equipment, which had been affected by inventory adjustments, recovered, while demand for automotive applications, primarily in China, and for AI-related equipment such as data centers and semiconductor manufacturing equipment in Asia remained solid. As a result, net sales for the six months ended September 30, 2025, increased by ¥2,740 million, or 8.6% year on year, to ¥34,634 million.

Profitability also improved, driven by higher sales and cost reductions. Operating income rose ¥830 million (175.0%) year on year to ¥1,305 million, while ordinary income increased ¥1,785 million year on year to ¥1,618 million. In addition, a gain of ¥209 million was recorded from the sale of certain investment securities, while a loss of ¥22 million was recorded on the disposal of fixed assets, resulting in semi-annual profit attributable to owners of the parent of ¥1,154 million, up ¥1,727 million from the same period of the previous year.

(2) Overview of financial position for the six months under review

Total assets as of the end of the six months under review amounted to ¥144,076 million, an increase of ¥2,710 million compared to the end of the previous fiscal year. The main factor for this was increases in property, plant and equipment, etc. Liabilities increased by ¥1,221 million compared to the end of the previous fiscal year. The main factor for this was increases in long-term borrowings, etc., scheduled for repayment within one year. As a result of the above, the equity ratio was 55.2%.

Regarding cash flows, cash flows from operating activities amounted to ¥4,822 million, cash flows from investing activities amounted to ¥(5,339) million and cash flows from financing activities amounted to ¥767 million. Cash and cash equivalents at the end of the period totaled ¥25,043 million.

(3) Explanation of future forecast information such as forecast of consolidated financial results

The forecast of consolidated financial results for the fiscal year ending March 31, 2026 has been revised from that announced on July 23, 2025, following the release of the first-quarter financial results. Please refer to “Differences Between Consolidated Financial Forecast for the Six Months Ended September 30, 2025 and Actual Results, and Revision of Consolidated Financial Forecast for the Fiscal Year Ending March 31, 2026” announced today (October 23, 2025) for more details.

(Matters to note regarding financial results forecasts)

The forward-looking statements, including revisions to results forecasts, contained in this document are based on information the Company has obtained as of the current point in time and certain assumptions the Company considers reasonable. The Company does not guarantee its achievement of the forward-looking statements. Actual results may differ significantly depending on a variety of factors.

2. Semi-annual consolidated financial statements and principal notes
(1) Semi-annual consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	26,642	27,243
Notes and accounts receivable - trade	13,786	14,224
Electronically recorded monetary claims - operating	2,159	2,153
Merchandise and finished goods	4,598	4,823
Work in process	5,550	5,606
Raw materials and supplies	3,295	3,380
Prepaid expenses	287	447
Income taxes refund receivable	25	14
Other	1,208	942
Allowance for doubtful accounts	(49)	(51)
Total current assets	57,505	58,785
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	24,089	40,340
Machinery, equipment and vehicles, net	16,600	17,397
Tools, furniture and fixtures, net	1,244	1,220
Other, net	481	380
Land	6,860	6,869
Construction in progress	22,195	6,627
Total property, plant and equipment	71,473	72,835
Intangible assets	3,152	3,345
Investments and other assets		
Investment securities	4,942	5,315
Deferred tax assets	560	533
Retirement benefit asset	239	255
Other	3,521	3,033
Allowance for doubtful accounts	(30)	(30)
Total investments and other assets	9,234	9,109
Total non-current assets	83,860	85,290
Total assets	141,365	144,076

As of March 31, 2025

As of September 30, 2025

Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,935	4,047
Electronically recorded obligations - operating	823	1,233
Notes payable-trade of equipment purchase	210	45
Short-term borrowings	3,318	7,091
Accounts payable - other	2,940	1,708
Income taxes payable	302	718
Accrued expenses	1,684	1,928
Provision for bonuses	1,639	1,951
Provision for loss on orders received	193	152
Other	886	3,600
Total current liabilities	15,935	22,477
Non-current liabilities		
Long-term borrowings	41,181	38,812
Retirement benefit liability	1,229	1,271
Deferred tax liabilities	955	912
Asset retirement obligations	45	44
Other	3,907	957
Total non-current liabilities	47,319	41,999
Non-current liabilities	63,255	64,476
Net assets		
Shareholders' equity		
Share capital	6,033	6,033
Capital surplus	9,018	9,020
Retained earnings	54,908	55,507
Treasury shares	(254)	(240)
Total shareholders' equity	69,705	70,321
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,920	2,187
Foreign currency translation adjustment	6,036	6,629
Remeasurements of defined benefit plans	448	461
Total accumulated other comprehensive income	8,404	9,278
Total net assets	78,110	79,599
Total liabilities and net assets	141,365	144,076

(2) Semi-annual consolidated statements of income and semi-annual consolidated statements of comprehensive income
(Semi-annual consolidated statements of income)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	31,894	34,634
Cost of sales	22,812	24,438
Gross profit	9,082	10,195
Selling, general and administrative expenses		
Sales commissions	495	515
Packing and transportation costs	293	324
Salaries and allowances	3,354	2,327
Provision for bonuses	638	1,464
Other	3,824	4,257
Total selling, general and administrative expenses	8,607	8,890
Operating profit	474	1,305
Non-operating income		
Interest income	167	98
Dividend income	43	141
Foreign exchange gains	36	—
Gain on disposal of material scraps	111	151
Share of profit of entities accounted for using equity method	163	160
Consulting fee income	104	137
Subsidies for employment adjustment	7	—
Subsidy income	29	30
Other	68	156
Total non-operating income	731	875
Non-operating expenses		
Interest expenses	140	315
Foreign exchange losses	1,103	63
Income tax withheld at the source except for foreign tax amount reduction	12	16
Commission for syndicated loans	2	2
Loss on valuation of forward exchange contracts	-	73
Temporary leave fee	50	-
Other	63	92
Total non-operating expenses	1,373	563
Ordinary profit (loss)	(167)	1,618
Extraordinary income		
Gain on sale of non-current assets	0	0
Gain on sale of investment securities	0	209
Total extraordinary income	0	209
Extraordinary losses		
Loss on disposal of non-current assets	36	22
Total extraordinary losses	36	22
Profit (loss) before income taxes	(203)	1,805
Income taxes	369	650
Profit (loss)	(572)	1,154
Profit (loss) attributable to owners of parent	(572)	1,154

(Semi-annual consolidated statements of comprehensive income)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit (loss)	(572)	1,154
Other comprehensive income		
Valuation difference on available-for-sale securities	(22)	267
Foreign currency translation adjustment	1,563	647
Remeasurements of defined benefit plans, net of tax	(18)	13
Share of other comprehensive income of entities accounted for using equity method	52	(54)
Total other comprehensive income	1,574	873
Comprehensive income	1,001	2,028
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,001	2,028

(3) Semi-annual consolidated statements of cash flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit (loss) before income taxes	(203)	1,805
Depreciation	2,590	3,240
Increase (decrease) in allowance for doubtful accounts	(7)	1
Increase (decrease) in provision for bonuses	164	313
Increase (decrease) in provision for loss on orders received	(204)	(41)
Increase (decrease) in retirement benefit liability	13	43
Interest and dividend income	(210)	(239)
Interest expenses	140	316
Foreign exchange losses (gains)	26	(107)
Share of loss (profit) of entities accounted for using equity method	(163)	(160)
Commission for syndicated loans	2	2
Decrease (increase) in trade receivables	948	(356)
Decrease (increase) in inventories	209	(347)
Increase (decrease) in trade payables	37	536
Other, net	(1,008)	98
Subtotal	2,335	5,105
Interest and dividends received	318	294
Interest paid	(128)	(306)
Income taxes paid	(327)	(460)
Income taxes refund	612	189
Net cash provided by (used in) operating activities	2,810	4,822
Cash flows from investing activities		
Payments into time deposits	(1,195)	(2,354)
Proceeds from withdrawal of time deposits	1,659	2,045
Purchase of securities	(28)	-
Purchase of property, plant and equipment	(13,328)	(5,497)
Proceeds from sale of property, plant and equipment	2	2
Purchase of intangible assets	(152)	(189)
Purchase of investment securities	(0)	(7)
Cash flows from investing activities	-	242
Other, net	(163)	417
Net cash provided by (used in) investing activities	(13,206)	(5,339)
Cash flows from financing activities		
Repayments of short-term borrowings	(210)	(253)
Proceeds from short-term borrowings	674	98
Repayments of long-term borrowings	(325)	(847)
Proceeds from long-term borrowings	13,179	2,386
Purchase of treasury shares	(0)	(0)
Dividends paid	(921)	(554)
Commission for syndicated loans paid	(2)	(2)
Other, net	(64)	(58)
Net cash provided by (used in) financing activities	12,329	767
Effect of exchange rate change on cash and cash equivalents	592	(6)
Net increase (decrease) in cash and cash equivalents	2,525	243
Cash and cash equivalents at beginning of period	29,165	24,799
Cash and cash equivalents at end of period	31,691	25,043

(4) Notes to semi-annual consolidated financial statements

(Notes on special accounting methods for preparing semi-annual consolidated financial statements)

(Calculation of tax expense)

Tax expense is calculated by multiplying profit before income taxes by the estimated effective tax rate, which is reasonably estimated by applying tax effect accounting to profit before income taxes for the fiscal year including the six months under review.

(Notes on segment information, etc.)

I. Six months ended September 30, 2024

1. Information on net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segment					Adjustment (Note 1)	Amount recorded in semi-annual consolidated financial statements
	Japan	Asia	United States	Europe	Total		
Net sales							
Net sales to external customers	10,092	9,983	5,649	6,168	31,894	-	31,894
Inter-segment net sales or transfers	15,978	6,355	3	0	22,337	(22,337)	-
Total	26,070	16,339	5,652	6,168	54,231	(22,337)	31,894
Segment profit (loss)	(48)	(62)	165	264	318	155	474

(Notes) 1. The ¥155 million adjustment in segment profit (operating profit) for the six months ended September 30, 2024 includes ¥108 million in elimination of inter-segment transactions and a ¥47 million adjustment in inventories, etc.

2. The breakdown of countries and regions for each segment other than Japan and the United States is as follows:

- (1) Asia ... Taiwan, Singapore, People's Republic of China, Hong Kong
- (2) Europe ... Germany

2. Information on impairment losses for non-current assets and goodwill, etc. by reportable segment

Not applicable.

II. Six months ended September 30, 2025

1. Information on net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segment					Adjustment (Note 1)	Amount recorded in semi-annual consolidated financial statements
	Japan	Asia	United States	Europe	Total		
Net sales							
Net sales to external customers	10,656	11,564	5,676	6,736	34,634	-	34,634
Inter-segment net sales or transfers	17,830	7,270	13	0	25,114	(25,114)	-
Total	28,487	18,834	5,690	6,737	59,748	(25,114)	34,634
Segment profit	901	471	59	363	1,796	(491)	1,305

(Notes) 1. The ¥(491) million adjustment in segment profit (operating profit) includes ¥(125) million in elimination of inter-segment transactions and a ¥(366) million adjustment in inventories, etc.

2. The breakdown of countries and regions for each segment other than Japan and the United States is as follows:

- (1) Asia ... Taiwan, Singapore, People's Republic of China, Hong Kong
- (2) Europe ... Germany

2. Information on impairment losses for non-current assets and goodwill, etc. by reportable segment

Not applicable.

(Notes in the case of significant changes in amount of shareholders' equity)
Not applicable.

(Notes on going concern assumption)
Not applicable.

3. Supplementary information

Orders received

The following table represents orders received by segment in the six months under review:

Name of segment	Net orders (Millions of yen)	YoY (%)	Balance of orders (Millions of yen)	YoY (%)
Japan	11,130	115.4	4,979	111.8
Asia	12,101	128.2	3,834	126.6
United States	5,626	105.1	1,652	106.8
Europe	6,815	111.2	1,075	133.6
Total	35,674	116.7	11,542	117.4