To whom it may concern

Company Name: TOA Corporation

Name of representative: Taniguchi Masahiro, President, CEO

(Securities code: 6809; TSE Prime Market)

Inquiries: Kihara Isao, Executive Officer of

Corporate Planning Division

(Telephone: +81-78-303-5620)

Notice Concerning Completion of Payment for Disposal of Treasury Shares as Restricted Share-Based Remuneration

TOA Corporation (the "Company") hereby announces that, regarding Disposal of Treasury Shares as Restricted Share-Based Remuneration, which was resolved at the Board of Directors Meeting held on July 15, 2025, the Company has completed the payment procedure today as described below. For details of this disposal, please refer to the "Notice Concerning Disposal of Treasury Shares as Restricted Share-Based Remuneration" issued on July 15, 2025.

Details

Overview of the Disposal of Treasury Shares

(1)	Date of Disposal	July 30, 2025
(2)	Class and number of shares for Disposal	26,000 common shares of the Company
(3)	Disposal value	¥1,006 per share
(4)	Total amount of Disposal value	¥26,156,000-
(5)	Allottees and number thereof, and number of shares for Disposal	Four of Representative Director and Executive Directors: 23,000 shares Three of Executive Officers (excluding those who concurrently serve as Director): 3,000 shares

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