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July 15, 2025

Consolidated Financial Results for the First Quarter of the Fiscal Year Ending February 28, 2026 (Under IFRS)

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 Listing: Tokyo Stock Exchange
 Stock Exchange Code: 6532
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 Scheduled date to commence dividend payments: —
 Preparation of supplement to financial results: Yes
 Holding of financial results briefing: None

(Amounts are rounded to the nearest million yen.)

1. Consolidated financial results for the first quarter of the fiscal year ending February 28, 2026 (from March 1, 2025 to May 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Revenue		EBITDA		Operating profit		Profit before tax		Profit		Profit attributable to owners of parent	
Three months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%
May 31, 2025	34,307	25.7	12,455	28.8	12,207	29.1	12,190	29.2	9,016	29.3	9,016	29.3
May 31, 2024	27,297	25.7	9,671	19.2	9,455	18.1	9,436	18.0	6,973	19.7	6,973	19.7

Note: Total comprehensive income

For the three months ended May 31, 2025: ¥9,016 million (29.3%)

For the three months ended May 31, 2024: ¥6,973 million (19.7%)

For the definition and calculation method of EBITDA, please refer to “1. Qualitative Information on the Period under Review (Reference information)” of the attached materials.

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
May 31, 2025	59.32	—
May 31, 2024	45.71	—

Note: The Company has prepared condensed quarterly consolidated financial statements since the third quarter of the fiscal year ended February 28, 2025. Accordingly, figures for the three months ended May 31, 2024 are shown on a non-consolidated basis, not on a consolidated basis.

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets
As of	Million yen	Million yen	Million yen	%
May 31, 2025	123,368	95,108	95,108	77.1
February 28, 2025	124,665	94,401	94,401	75.7

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended February 28, 2025	—	25.00	—	37.00	62.00
Fiscal year ending February 28, 2026	—				
Fiscal year ending February 28, 2026 (Forecast)		50.00	—	50.00	100.00

Note: Revisions to the dividends forecasts since the latest announcement: None

3. Consolidated financial results forecasts for fiscal year ending February 28, 2026 (from March 1, 2025 to February 28, 2026)

(Percentages indicate rate of changes year-on-year.)

	Revenue		EBITDA		Operating profit		Profit before tax		Profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%	
Full year	143,000	23.2	52,000	19.6	51,000	19.7	50,900	19.6	37,300	21.3	37,300	21.3	Yen 245.68

Note: Revisions to the financial results forecasts since the latest announcement: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: — companies (Company name)

Excluded: — companies (Company name)

(2) Changes in accounting policies and changes in accounting estimates

(i) Changes in accounting policies required by IFRS: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2025	155,411,410 shares
As of February 28, 2025	155,411,410 shares

(ii) Number of treasury shares at the end of the period

As of May 31, 2025	3,726,521 shares
As of February 28, 2025	3,353,089 shares

(iii) Average number of shares outstanding during the period

Three months ended May 31, 2025	151,990,457 shares
Three months ended May 31, 2024	152,575,264 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit corporation: None

* Proper use of financial results forecasts, and other special matters

(Caution regarding forward-looking statements, etc.)

Financial results forecasts and other forward-looking statements provided in these materials are based on information available to Baycurrent and certain other assumptions deemed reasonable as of the date of publication of this document, and do not represent any guarantee that Baycurrent will achieve these results. Actual financial results and other aspects of business performance may differ significantly from these forecasts owing to various factors. Please refer to “1. Qualitative Information on the Period under Review (3) Explanation of Consolidated Financial Results Forecasts and Other Forward-looking Statements” of the attached materials for conditions forming the basis for financial results forecasts, notes regarding the use of financial results forecasts, and other information.

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1. Qualitative Information on the Period under Review

Baycurrent (“the Company”) and its consolidated subsidiaries (“the Baycurrent Group”) has transitioned to adopting consolidated accounting from the third quarter of the previous fiscal year.

(1) Explanation of Operating Results

The Japanese economy for the three months under review was on a gradual recovery trend due to the implementation of various policy measures under the improved employment and income situation, however the future remains uncertain due to the foreign exchange rate fluctuations and drastic inflation. Under these conditions, corporations are aggressively working on new initiatives to further enhance value-added and creating business opportunities, and demand for the consulting industry to support these corporations is expected to continue to remain high.

As in the current Medium-Term Business Plan, in pursuit of becoming a “comprehensive partner to solve management issues of leading companies,” the Baycurrent Group aims to realize continuous annual growth of 20% as a standard for revenue from FY2025 to FY2029, and achieve revenue of 250.0 billion yen and EBITDA margin of 30% to 40% for FY2029.

In order to achieve this target, our focus areas for the three months under review have included hiring and developing talented human resources, promoting our core client strategies, and enhancing our services to solve management issues of our clients from multifaceted perspectives.

As a result of the above, revenue for the three months under review increased 25.7% year on year, EBITDA increased 28.8% year on year, and EBITDA margin was within the range of plans, at 36.3%.

Per segment information is not stated as the Baycurrent Group has only the solitary segment of the consulting business.

Financial results under IFRS

(Million yen)

Period	Three months ended May 31, 2024	Three months ended May 31, 2025	Change (%)
Term	from March 1, 2024 to May 31, 2024	from March 1, 2025 to May 31, 2025	
Revenue	27,297	34,307	25.7
Cost of sales	12,673	15,085	19.0
Gross profit	14,624	19,222	31.4
Gross profit margin (%)	53.6%	56.0%	—
Selling, general and administrative expense	5,170	7,017	35.7
EBITDA	9,671	12,455	28.8
EBITDA margin (%)	35.4%	36.3%	—
Operating profit	9,455	12,207	29.1
Profit before tax	9,436	12,190	29.2
Profit	6,973	9,016	29.3

Note: Stated amounts are rounded to the nearest million yen.

(2) Explanation of Financial Position

1) Analysis of Financial Position

The status of financial position as of the end of the three months under review is as follows.

Assets as of the end of the three months under review amounted to 123,368 million yen, a decrease of 1,297 million yen from the end of the previous fiscal year. This was mainly due to an increase of 2,252 million yen in cash and cash equivalents and decreases of 3,550 million yen in trade and other receivables and 252 million yen in inventories. Liabilities amounted to 28,260 million yen, a decrease of 2,004 million yen from the end of the previous fiscal year. This was mainly due to an increase of 3,026 million yen in other current liabilities and a decrease of 4,302 million yen in income taxes payable. Equity amounted to 95,108 million yen, an increase of 707 million yen from the end of the previous fiscal year. This was mainly due to increases of 3,000 million yen in treasury shares and 3,389 million yen in retained earnings.

2) Analysis of Cash Flows

The status of cash flows as of the end of the three months under review is as follows.

Cash and cash equivalents (hereinafter, “cash”) as of the end of the three months under review amounted to 62,804 million yen, an increase of 2,252 million yen from the end of the previous fiscal year.

(Cash from operating activities)

Cash provided for as a result of operating activities in the three months under review amounted to 11,869 million yen (11,485 million yen provided for in the previous corresponding period). The main increases were 12,190 million yen in profit before tax, 608 million yen in depreciation and amortization, and 2,780 million yen in increase in other current liabilities, and the main decrease was 7,471 million yen in income taxes paid.

(Cash from investing activities)

Cash used as a result of investing activities in the three months under review amounted to 240 million yen (420 million yen used in the previous corresponding period). This was mainly 175 million yen in purchase of property, plant and equipment.

(Cash from financing activities)

Cash used as a result of financing activities in the three months under review amounted to 9,377 million yen (8,119 million yen used in the previous corresponding period). Used were 263 million yen in repayments of long-term borrowings, 517 million yen in repayments of lease liabilities, 3,006 million yen in purchase of treasury shares, and 5,591 million yen in dividends paid.

(Reference information)

The Baycurrent Group uses EBITDA as a reference indicator for operating results to provide useful information to understand the true growth of the Baycurrent Group's corporate value so investors can evaluate the Baycurrent Group's financial results without being swayed by differences in accounting standards. EBITDA and its calculation method are as follows.

EBITDA under IFRS:

Operating profit + Depreciation and amortization (excluding depreciation of right-of-use assets) +/- Other adjustments
(Million yen)

Period	Three months ended May 31, 2024	Three months ended May 31, 2025
Term	from March 1, 2024 to May 31, 2024	from March 1, 2025 to May 31, 2025
Operating profit	9,455	12,207
Adjustments:		
+Depreciation and amortization (excluding depreciation of right-of-use assets) (Note 2)	118	129
+/-Other adjustments (Notes 2, 3)	98	119
Adjustment subtotal	216	248
EBITDA	9,671	12,455

- Notes: 1. Stated amounts are rounded to the nearest million yen.
2. Depreciation of right-of-use assets are excluded from “+Depreciation and amortization” and included in “+/-Other adjustments.”
3. “+/-Other adjustments” is accounting treatment specific to IFRS.

(3) Explanation of Consolidated Financial Results Forecasts and Other Forward-looking Statements

There are no changes from the full year financial results forecasts announced in “Consolidated Financial Results for the Fiscal Year Ended February 28, 2025” on April 10, 2025.

2. Condensed Quarterly Consolidated Financial Statements and Related Notes Under IFRS

(1) Condensed Quarterly Consolidated Statements of Financial Position

(Million yen)

	Previous fiscal year (As of February 28, 2025)	Three months under review (As of May 31, 2025)
Assets		
Current assets		
Cash and cash equivalents	60,552	62,804
Trade and other receivables	22,699	19,149
Inventories	919	667
Other financial assets	3,000	3,000
Other current assets	1,429	2,009
Total current assets	88,599	87,629
Non-current assets		
Property, plant and equipment	11,620	11,177
Goodwill	19,187	19,187
Intangible assets	58	114
Other financial assets	2,234	2,235
Other non-current assets	99	123
Deferred tax assets	2,868	2,903
Total non-current assets	36,066	35,739
Total assets	124,665	123,368
Liabilities and equity		
Liabilities		
Current liabilities		
Borrowings	1,050	1,049
Lease liabilities	2,074	2,077
Other financial liabilities	870	917
Income taxes payable	7,830	3,528
Other current liabilities	12,335	15,361
Total current liabilities	24,159	22,932
Non-current liabilities		
Borrowings	261	—
Lease liabilities	4,697	4,177
Provisions	1,147	1,151
Total non-current liabilities	6,105	5,328
Total liabilities	30,264	28,260
Equity		
Share capital	282	282
Capital surplus	8,069	8,387
Treasury shares	(8,574)	(11,574)
Retained earnings	94,624	98,013
Total equity attributable to owners of parent	94,401	95,108
Total equity	94,401	95,108
Total liabilities and equity	124,665	123,368

(2) Condensed Quarterly Consolidated Statements of Profit or Loss

[Three months ended May 31, 2024 and 2025]

(Million yen)

	Three months ended May 31, 2024 (from March 1, 2024 to May 31, 2024) —Non-consolidated—	Three months under review (from March 1, 2025 to May 31, 2025) —Consolidated—
Revenue	27,297	34,307
Cost of sales	12,673	15,085
Gross profit	14,624	19,222
Selling, general and administrative expense	5,170	7,017
Other income	1	2
Operating profit	9,455	12,207
Finance costs	19	17
Profit before tax	9,436	12,190
Income tax expense	2,463	3,174
Profit	6,973	9,016
Profit attributable to Owners of parent	6,973	9,016
Profit	6,973	9,016
Earnings per share		
Basic earnings per share (Yen)	45.71	59.32
Diluted earnings per share (Yen)	—	—

(3) Condensed Quarterly Consolidated Statements of Comprehensive Income

[Three months ended May 31, 2024 and 2025]

(Million yen)

	Three months ended May 31, 2024 (from March 1, 2024 to May 31, 2024) —Non-consolidated—	Three months under review (from March 1, 2025 to May 31, 2025) —Consolidated—
Profit	6,973	9,016
Other comprehensive income	—	—
Comprehensive income	6,973	9,016
Comprehensive income attributable to Owners of parent	6,973	9,016
Comprehensive income	6,973	9,016

(4) Condensed Quarterly Consolidated Statements of Changes in Equity
Three months ended May 31, 2024 (from March 1, 2024 to May 31, 2024)

(Million yen)

	Equity attributable to owners of parent				Total share capital
	Share capital	Capital surplus	Treasury shares	Retained earnings	
Balance as of March 1, 2024	282	8,190	(5,834)	71,489	74,127
Profit	—	—	—	6,973	6,973
Other comprehensive income	—	—	—	—	—
Total comprehensive income	—	—	—	6,973	6,973
Purchase of treasury shares	—	—	(3,600)	—	(3,600)
Dividends	—	—	—	(3,819)	(3,819)
Share-based payment expenses	—	161	—	—	161
Total transactions with owners, etc.	—	161	(3,600)	(3,819)	(7,258)
Balance as of May 31, 2024	282	8,351	(9,434)	74,643	73,842

Three months under review (from March 1, 2025 to May 31, 2025)

(Million yen)

	Equity attributable to owners of parent				Total share capital
	Share capital	Capital surplus	Treasury shares	Retained earnings	
Balance as of March 1, 2025	282	8,069	(8,574)	94,624	94,401
Profit	—	—	—	9,016	9,016
Other comprehensive income	—	—	—	—	—
Total comprehensive income	—	—	—	9,016	9,016
Purchase of treasury shares	—	—	(3,000)	—	(3,000)
Dividends	—	—	—	(5,627)	(5,627)
Share-based payment expenses	—	318	—	—	318
Total transactions with owners, etc.	—	318	(3,000)	(5,627)	(8,309)
Balance as of May 31, 2025	282	8,387	(11,574)	98,013	95,108

(5) Condensed Quarterly Consolidated Statements of Cash Flows

(Million yen)

	Three months ended May 31, 2024 (from March 1, 2024 to May 31, 2024) —Non-consolidated—	Three months under review (from March 1, 2025 to May 31, 2025) —Consolidated—
Cash flows from operating activities		
Profit before tax	9,436	12,190
Depreciation and amortization	569	608
Share-based payment expenses	161	318
Finance costs	19	17
Decrease (increase) in trade and other receivables	3,699	3,550
Decrease (increase) in inventories	256	252
Decrease (increase) in other current assets	(64)	(374)
Increase (decrease) in other financial liabilities	1	29
Increase (decrease) in other current liabilities	2,673	2,780
Other	15	(16)
Subtotal	16,765	19,354
Interest paid	(15)	(14)
Income taxes paid	(5,265)	(7,471)
Net cash provided by (used in) operating activities	11,485	11,869
Cash flows from investing activities		
Purchase of property, plant and equipment	(409)	(175)
Payments of leasehold deposits	(387)	—
Proceeds from refund of leasehold deposits	545	—
Other	(169)	(65)
Net cash provided by (used in) investing activities	(420)	(240)
Cash flows from financing activities		
Repayments of long-term borrowings	(263)	(263)
Repayments of lease liabilities	(478)	(517)
Purchase of treasury shares	(3,607)	(3,006)
Dividends paid	(3,771)	(5,591)
Net cash provided by (used in) financing activities	(8,119)	(9,377)
Net increase (decrease) in cash and cash equivalents	2,946	2,252
Cash and cash equivalents at beginning of period	45,778	60,552
Cash and cash equivalents at end of period	48,724	62,804

(6) Notes Concerning Condensed Quarterly Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Changes in accounting policies)

Not applicable.

(Changes in accounting estimates)

Not applicable.

(Segment information)

Statements are omitted as the Baycurrent Group has only the solitary segment of the consulting business.