

May 8, 2025

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name: RESOL HOLDINGS CO., Ltd.
 Listing: Tokyo Stock Exchange
 Securities code: 5261
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 Scheduled date of annual general meeting of shareholders: June 27, 2025
 Scheduled date to commence dividend payments: June 30, 2025
 Scheduled date to file annual securities report: June 26, 2025
 Preparation of supplementary material on financial results: None
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	28,400	10.4	2,681	26.3	2,566	31.8	1,950	38.1
March 31, 2024	25,717	16.6	2,122	554.8	1,947	936.4	1,411	95.3

Note: Comprehensive income For the fiscal year ended March 31, 2025: ¥1,955 million [38.2%]
 For the fiscal year ended March 31, 2024: ¥1,414 million [90.0%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	350.98	-	12.7	5.9	9.4
March 31, 2024	254.13	-	10.0	4.5	8.3

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	43,481	16,181	37.2	2,909.53
March 31, 2024	43,003	14,666	34.0	2,634.33

Reference: Equity
 As of March 31, 2025: ¥16,165 million
 As of March 31, 2024: ¥14,635 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	4,143	(2,011)	(1,622)	4,100
March 31, 2024	3,610	(1,280)	(3,963)	3,590

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	-	0.00	-	80.00	80.00	444	31.5	3.2
Fiscal year ended March 31, 2025	-	0.00	-	100.00	100.00	555	28.5	3.6
Fiscal year ending March 31, 2026 (Forecast)		0.00		100.00	100.00		27.1	

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	30,000	5.6	3,000	11.9	2,800	9.1	2,050	5.1	368.97

Note: Since we manage performance on an annual basis for the fiscal year ending March 31, 2026, we have omitted the earnings forecast for the second quarter (cumulative).

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None
- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	5,564,200 shares
As of March 31, 2024	5,564,200 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2025	8,026 shares
As of March 31, 2024	8,695 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2025	5,555,995 shares
Fiscal year ended March 31, 2024	5,555,544 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	5,462	9.3	284	-	262	384.1	155	77.7
March 31, 2024	4,996	11.9	(14)	-	54	195.0	87	(83.2)

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	27.93	-
March 31, 2024	15.71	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	31,664	9,830	31.0	1,769.29
March 31, 2024	31,621	10,116	32.0	1,821.00

Reference: Equity

As of March 31, 2025: ¥9,830 million

As of March 31, 2024: ¥10,116 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors.

(Changing the display unit of the amount)

The amounts of items and other matters listed in the Company's consolidated financial statements were previously stated in units of 1 thousand yen, but from the current fiscal year, they were changed to be stated in units of 1,000 thousand yen. In order to facilitate comparison, the previous fiscal year has also been reclassified into units of one million yen.

Consolidated balance sheet

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	3,590	4,100
Operating accounts receivable	1,824	1,958
Merchandise	121	140
Real estate for sale	1,914	2,088
Supplies	106	60
Other	1,182	932
Total current assets	8,740	9,279
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	7,038	7,645
Machinery, equipment and vehicles, net	531	737
Tools, furniture and fixtures, net	620	687
Land	18,605	18,315
Leased assets, net	1,233	1,006
Construction in progress	173	169
Total property, plant and equipment	28,202	28,561
Intangible assets		
Goodwill	311	258
Leased assets	9	79
Other	615	462
Total intangible assets	936	799
Investments and other assets		
Investment securities	0	0
Deferred tax assets	1,271	1,053
Guarantee deposits	3,339	3,329
Other, net	513	457
Total investments and other assets	5,124	4,840
Total non-current assets	34,263	34,201
Total assets	43,003	43,481

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Trade accounts payable	373	411
Short-term borrowings	2,000	900
Current portion of long-term borrowings	3,137	4,278
Lease liabilities	263	243
Income taxes payable	148	154
Provision for bonuses	262	303
Provision for bonuses for directors (and other officers)	20	28
Other	4,129	4,076
Total current liabilities	10,335	10,396
Non-current liabilities		
Long-term borrowings	8,718	8,783
Lease liabilities	1,159	996
Deferred tax liabilities	23	21
Retirement benefit liability	389	395
Provision for special compensations	103	103
Asset retirement obligations	194	196
Long-term accounts payable - other	12	10
Long-term deposits received	87	86
Guarantee deposits received	7,311	6,309
Total non-current liabilities	18,001	16,903
Total liabilities	28,336	27,300
Net assets		
Shareholders' equity		
Share capital	3,948	3,948
Capital surplus	2,244	2,267
Retained earnings	8,449	9,955
Treasury shares	(22)	(20)
Total shareholders' equity	14,619	16,150
Accumulated other comprehensive income		
Remeasurements of defined benefit plans	15	15
Total accumulated other comprehensive income	15	15
Non-controlling interests	31	15
Total net assets	14,666	16,181
Total liabilities and net assets	43,003	43,481

Consolidated statement of income

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	25,717	28,400
Cost of sales	7,888	8,208
Gross profit	17,829	20,191
Selling, general and administrative expenses	15,706	17,510
Operating profit	2,122	2,681
Non-operating income		
Interest income	0	1
Insurance claim income	17	67
Other	73	75
Total non-operating income	90	145
Non-operating expenses		
Interest expenses	165	182
Commission expenses	49	62
Other	50	15
Total non-operating expenses	265	260
Ordinary profit	1,947	2,566
Extraordinary income		
Gain on sale of non-current assets	2	0
Gain on bargain purchase	148	-
Penalty income	-	400
Other	11	-
Total extraordinary income	162	400
Extraordinary losses		
Impairment losses	292	476
Loss on retirement of non-current assets	58	14
Loss on sale of non-current assets	2	127
Provision for special compensations	117	26
Other	31	9
Total extraordinary losses	501	655
Profit before income taxes	1,608	2,311
Income taxes - current	171	140
Income taxes - deferred	19	215
Total income taxes	191	356
Profit	1,417	1,955
Profit attributable to non-controlling interests	5	5
Profit attributable to owners of parent	1,411	1,950

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	1,417	1,955
Other comprehensive income		
Remeasurements of defined benefit plans, net of tax	(3)	0
Total other comprehensive income	(3)	0
Comprehensive income	1,414	1,955
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,408	1,950
Comprehensive income attributable to non-controlling interests	5	5

Consolidated statement of changes in equity

Fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity					Accumulated other comprehensive income		Non-controlling interests	Total net assets
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	3,948	2,242	7,313	(21)	13,483	18	18	25	13,526
Dividends of surplus			(277)		(277)				(277)
Profit attributable to owners of parent			1,411		1,411				1,411
Purchase of treasury shares				(1)	(1)				(1)
Disposal of treasury shares		1		1	2				2
Purchase of shares of consolidated subsidiaries		0	1		2				2
Net changes in items other than shareholders' equity						(3)	(3)	6	3
Total changes during period	-	1	1,135	(0)	1,136	(3)	(3)	6	1,139
Balance at end of period	3,948	2,244	8,449	(22)	14,619	15	15	31	14,666

Consolidated statement of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity					Accumulated other comprehensive income		Non-controlling interests	Total net assets
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	3,948	2,244	8,449	(22)	14,619	15	15	31	14,666
Dividends of surplus			(444)		(444)				(444)
Profit attributable to owners of parent			1,950		1,950				1,950
Purchase of treasury shares				(0)	(0)				(0)
Disposal of treasury shares		1		1	3				3
Change in ownership interest of parent due to transactions with non-controlling interests		21	0		21				21
Net changes in items other than shareholders' equity						0	0	(16)	(16)
Total changes during period	-	23	1,505	1	1,530	0	0	(16)	1,514
Balance at end of period	3,948	2,267	9,955	(20)	16,150	15	15	15	16,181

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	1,608	2,311
Depreciation	1,057	1,179
Amortization of goodwill	53	53
Increase (decrease) in allowance for doubtful accounts	(3)	-
Increase (decrease) in provision for bonuses	88	40
Increase (decrease) in retirement benefit liability	(67)	10
Increase (decrease) in provision for bonuses for directors (and other officers)	11	8
Increase(decrease)in provision for special compensation	94	-
Interest and dividend income	(0)	(1)
Interest expenses	165	182
Insurance claim income	(17)	(67)
Loss (gain) on sale of property, plant and equipment	(0)	127
Loss on retirement of non-current assets	58	14
Impairment losses	292	476
Commission expenses	49	62
Gain on bargain purchase	(148)	-
Other extraordinary loss (income)	-	1
Decrease (increase) in trade receivables	(328)	(133)
Decrease (increase) in inventories	71	(102)
Decrease (increase) in other assets	575	243
Increase (decrease) in trade payables	46	38
Increase/decrease in consumption taxes payable/consumption taxes refund receivable	82	(236)
Increase (decrease) in other liabilities	255	175
Subtotal	3,945	4,385
Interest and dividends received	0	1
Interest paid	(162)	(176)
Proceeds from insurance income	28	67
Income taxes paid	(200)	(134)
Net cash provided by (used in) operating activities	3,610	4,143

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from investing activities		
Purchase of property, plant and equipment	(1,026)	(2,006)
Proceeds from sale of property, plant and equipment	2	64
Purchase of intangible assets	(205)	(81)
Payments for asset retirement obligations	(10)	-
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(58)	-
Other, net	17	11
Net cash provided by (used in) investing activities	(1,280)	(2,011)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,484)	(1,201)
Proceeds from long-term borrowings	3,180	4,600
Repayments of long-term borrowings	(3,894)	(3,291)
Repayments of lease liabilities	(308)	(282)
Purchase of treasury shares	(1)	(0)
Dividends paid	(277)	(443)
Net increase (decrease) in guarantee deposits received	(1,175)	(1,003)
Net cash provided by (used in) financing activities	(3,963)	(1,622)
Net increase (decrease) in cash and cash equivalents	(1,633)	509
Cash and cash equivalents at beginning of period	5,224	3,590
Cash and cash equivalents at end of period	3,590	4,100

(Notes on segment information, etc.)

Segment Information

1. Overview of Reporting Segments

The Group's reporting segments are those of the constituent units of the Group for which segregated financial information is available and are subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate business performance.

The Group is engaged in the operation business, development business, welfare business, resort-related business, and services incidental thereto, and further divides the operation business into the hotel operation business and the golf operation business. Accordingly, the Group is comprised of business segments based on business divisions, and the six reporting segments are "Hotel operation business," "Golf operation business," "RESOL NO MORI business," "Welfare business," "Renewable energy business," and "Investment recovery business."

From the current fiscal year, the reporting segments have been changed as follows.

(Change in the Method of Measuring Profits or Losses for Reporting Segments)

From the current fiscal year, in order to more appropriately reflect the management classification in business management in the operating results of each reporting segment, we have decided to partially review the allocation of revenue and expenses in the head office functions. As a result, we have changed the method of measuring profits and losses in the Hotel operation business, Golf operation business, Renewable energy business, and Investment recovery Business.

Segment information for the previous fiscal year is disclosed based on the classification of the reporting segment after the change.

(Renaming of Reporting Segments)

From the current fiscal year, the name of the reporting segment has been changed from "RESOL NO MORI (CCRC) business" to "RESOL NO MORI business". This segment name change will not have any impact on the results of each segment.

Segment information for the previous fiscal year is disclosed under the revised name.

2. Method of calculating the amount of sales, profits or losses, assets and other items for each reporting segment

The method of accounting for the reported business segments is in accordance with the accounting policy adopted to prepare the consolidated financial statements.

That's how it was.

Profit in the reporting segment is a figure based on ordinary income.

Internal revenues and transfers between segments are based on prevailing market prices.

3. Information on the amount of sales, profits or losses, assets and other items for each reported segment, and information on the breakdown of revenues

I. the previous fiscal year (April 1, 2023 to March 31, 2024)

(in millions of yen)

	Reportable segments							Adjustment amount (Note 1)	Amount recorded in consolidated financial statements (Note 2)
	Hotel operation business	Golf operation business	RESOL NO MORI business	Welfare business	Renewable energy business	Investment recovery business	Total		
Sales									
(1) Sales to external customers	12,354	8,106	3,658	903	97	596	25,717	-	25,717
(2) Internal sales or transfers between segments	78	44	41	30	-	12	207	(207)	-
Total	12,433	8,150	3,700	934	97	608	25,924	(207)	25,717
Segment Profit	1,317	1,051	243	45	22	463	3,144	(1,196)	1,947

Note: 1. Segment profit adjustment of (1,196) million yen includes (110) million yen in inter-segment transactions and (1,085) million yen in company-wide profit and loss of (1,085) million yen that has not been allocated to each reporting segment. Income is primarily general and administrative expenses and non-operating gains and losses that are not attributable to reporting segments.

Note: 2. Segment profit is adjusted to ordinary income in the consolidated statements of income.

II. the current fiscal year (April 1, 2024 to March 31, 2025)

(in millions of yen)

	Reportable segments							Adjustment amount (Note 1)	Amount recorded in consolidated financial statements (Note 2)
	Hotel operation business	Golf operation business	RESOL NO MORI business	Welfare business	Renewable energy business	Investment recovery business	Total		
Sales									
(1) Sales to external customers	14,888	8,357	3,974	965	103	111	28,400	-	28,400
(2) Internal sales or transfers between segments	93	57	44	36	-	26	258	(258)	-
Total	14,982	8,415	4,018	1,001	103	138	28,659	(258)	28,400
Segment Profit	2,514	933	304	62	53	22	3,890	(1,323)	2,566

Note: 1. Segment profit adjustment of (1,323) million yen includes (197) million yen in inter-segment transactions and (1,126) million yen in company-wide profit and loss of (1,126) million yen that has not been allocated to each reporting segment. Income is primarily general and administrative expenses and non-operating gains and losses that are not attributable to reporting segments.

Note: 2. Segment profit is adjusted to ordinary income in the consolidated statements of income.

Related Information

1. Product and Service Information

Since the same information is disclosed in the segment information, it is omitted.

2. Regional Information

(1) Net sales

Since there are no sales to external customers outside of Japan, there is no such matter.

(2) Property, plant and equipment

Since there are no property, plant and equipment located outside of Japan, there is no applicable matter.

3. Information per main customer

There is no mention of sales to external customers because there are no counterparties that account for more than 10% of sales in the consolidated statements of income.

Information on impairment losses on fixed assets by reporting segment

The previous fiscal year (April 1, 2023 to March 31, 2024)

(in millions of yen)

	Hotel operation business	Golf operation business	RESOL NO MORI business	Welfare business	Renewable energy business	Investment recovery business	Corporate	Total
Impairment losses	43	39	-	-	-	210	-	292

The current fiscal year (April 1, 2024 to March 31, 2025)

(in millions of yen)

	Hotel operation business	Golf operation business	RESOL NO MORI business	Welfare business	Renewable energy business	Investment recovery business	Corporate	Total
Impairment losses	334	64	-	-	-	77	-	476

Information on amortization and unamortized balances of goodwill by reporting segment

The previous fiscal year (April 1, 2023 to March 31, 2024)

(in millions of yen)

	Hotel operation business	Golf operation business	RESOL NO MORI business	Welfare business	Renewable energy business	Investment recovery business	Corporate	Total
Depreciation for the period	-	53	-	-	-	-	-	53
Balance at the end of the current fiscal year	-	311	-	-	-	-	-	311

The current fiscal year (April 1, 2024 to March 31, 2025)

(in millions of yen)

	Hotel operation business	Golf operation business	RESOL NO MORI business	Welfare business	Renewable energy business	Investment recovery business	Corporate	Total
Depreciation for the period	-	53	-	-	-	-	-	53
Balance at the end of the current fiscal year	-	258	-	-	-	-	-	258

Information on Negative Goodwill Accrual Gains by Reporting Segment

The previous fiscal year (April 1, 2023 to March 31, 2024)

In the golf management business, we acquired Iruma Country Club Co., Ltd. in the current fiscal year and made it a consolidated subsidiary. As a result, negative goodwill accrual gains of 148 million yen were recorded.

The current fiscal year (April 1, 2024 to March 31, 2025)

Not applicable.

(To show revenue breakdown information by revenue recognition time)
The previous fiscal year (April 1, 2023 to March 31, 2024)

(in millions of yen)

	Reportable segments							Reconciling items	Consolidated Statements of Income
	Hotel operation business	Golf operation business	RESOL NO MORI business	Welfare business	Renewable energy business	Investment recovery business	Total		
Goods to be transferred at a single point in time	12,352	7,745	3,520	210	97	596	24,521	-	24,521
Goods to be transferred over a certain period of time	2	361	138	693	-	-	1,195	-	1,195
Revenue generated from customer contracts	12,354	8,106	3,658	903	97	596	25,717	-	25,717
Other Earnings	-	-	-	-	-	-	-	-	-
Revenues from external customers	12,354	8,106	3,658	903	97	596	25,717	-	25,717

The current fiscal year (April 1, 2024 to March 31, 2025)

(in millions of yen)

	Reportable segments							Reconciling items	Consolidated Statements of Income
	Hotel operation business	Golf operation business	RESOL NO MORI business	Welfare business	Renewable energy business	Investment recovery business	Total		
Goods to be transferred at a single point in time	14,887	7,935	3,837	261	103	111	27,136	-	27,136
Goods to be transferred over a certain period of time	1	422	136	703	-	-	1,264	-	1,264
Revenue generated from customer contracts	14,888	8,357	3,974	965	103	111	28,400	-	28,400
Other Earnings	-	-	-	-	-	-	-	-	-
Revenues from external customers	14,888	8,357	3,974	965	103	111	28,400	-	28,400