

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name: K'S HOLDINGS CORPORATION Listing: Tokyo Stock Exchange
 Securities code: 8282 URL: <https://www.ksdenki.co.jp/>
 Representative: Representative Director, President and Chief Executive Officer Yuji Yoshihara
 Inquiries: Director, Senior Executive Officer,
 Department Manager of Corporate Planning Office Taro Mizutani
 Telephone: +81-29-215-9033
 Scheduled date of annual general meeting of shareholders: June 27, 2025
 Scheduled date to commence dividend payments: June 30, 2025
 Scheduled date to file annual securities report: June 27, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (Online briefings for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	738,019	2.7	21,781	16.3	25,910	12.9	9,525	29.1
March 31, 2024	718,369	(2.6)	18,724	(37.9)	22,944	(34.9)	7,380	(65.1)

Note: Comprehensive income For the fiscal year ended March 31, 2025: ¥ 9,563 million [26.4%]
 For the fiscal year ended March 31, 2024: ¥ 7,568 million [(64.2%)]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	57.08	57.01	3.7	6.0	3.0
March 31, 2024	41.64	41.59	2.7	5.1	2.6

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	422,682	251,258	59.4	1,557.87
March 31, 2024	438,199	269,158	61.4	1,539.45

Reference: Equity As of March 31, 2025: ¥ 251,068 million As of March 31, 2024: ¥ 268,947 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	36,172	(15,803)	(27,331)	9,333
March 31, 2024	48,831	(16,477)	(26,748)	16,295

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2024	-	22.0	-	22.0	44.0	7,723	105.7	2.9
March 31, 2025	-	22.0	-	22.0	44.0	7,237	77.1	2.8
Fiscal year ending March 31, 2026 (Forecast)	-	22.0	-	22.0	44.0		70.9	

3. Forecast of Consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Second quarter (cumulative)	379,000	2.0	12,000	1.2	14,000	2.0	9,700	9.3	60.19
Full year	755,000	2.3	23,000	5.6	26,500	2.3	10,000	5.0	62.05

*** Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None

(3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	175,000,000 shares
As of March 31, 2024	190,000,000 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2025	13,838,782 shares
As of March 31, 2024	15,296,011 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2025	166,867,501 shares
Fiscal year ended March 31, 2024	177,246,827 shares

- * The number of treasury stock at the end of the period includes the Company shares held by the "Stock Grant ESOP Trust Account" (As of March 31, 2025: 411,774 shares, As of March 31, 2024: 414,876 shares). The Company shares held by the "Stock Grant ESOP Trust Account" are included in the treasury stock as a deduction in the calculation of the average number of shares during the period (Fiscal year ended March 31, 2025: 413,651 shares, Fiscal year ended March 31, 2024: 206,338 shares).

- * Financial results reports are exempt from quarterly review conducted by certified public accountants or an audit corporation.

- * Proper use of earnings forecasts, and other special matters

The forward-looking statements in this document are based on information currently available to the Company and certain assumptions that the Company deems reasonable, and are not intended to be a promise by the Company that they will be achieved. Actual results may differ materially due to various factors.

(How to obtain supplementary materials for financial results)

Supplementary materials for the financial results will be posted on the Company's website promptly after the announcement of the financial results.

Consolidated financial statements
Consolidated balance sheet

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	16,295	15,833
Accounts receivable - trade	32,148	33,137
Merchandise	171,133	168,460
Supplies	122	127
Other	6,946	7,127
Allowance for doubtful accounts	△0	△0
Total current assets	226,646	224,686
Non-current assets		
Property, plant and equipment		
Buildings and structures	246,857	247,099
Accumulated depreciation	△151,392	△158,924
Buildings and structures, net	95,464	88,174
Land	24,740	24,758
Leased assets	28,043	26,267
Accumulated depreciation	△15,136	△16,927
Leased assets, net	12,907	9,340
Construction in progress	4,243	2,459
Other	26,200	25,965
Accumulated depreciation	△22,495	△22,867
Other, net	3,705	3,097
Total property, plant and equipment	141,061	127,831
Intangible assets		
Goodwill	45	39
Leased assets	99	44
Other	3,671	3,877
Total intangible assets	3,816	3,960
Investments and other assets		
Investment securities	1,021	1,044
Long-term loans receivable	17,048	15,610
Leasehold and guarantee deposits	26,192	25,067
Deferred tax assets	18,726	21,135
Other	3,695	3,349
Allowance for doubtful accounts	△8	△3
Total investments and other assets	66,675	66,203
Total non-current assets	211,553	197,995
Total assets	438,199	422,682

(Millions of yen)

As of March 31, 2024 As of March 31, 2025

Liabilities		
Current liabilities		
Accounts payable - trade	41,708	44,648
Short-term borrowings	44,800	47,800
Lease liabilities	2,670	2,241
Income taxes payable	2,311	5,494
Contract liabilities	29,474	29,755
Provision for bonuses	4,715	4,950
Provision for loss on disaster	63	—
Other	18,440	13,673
Total current liabilities	144,184	148,565
Non-current liabilities		
Lease liabilities	19,051	16,867
Deferred tax liabilities	207	159
Asset retirement obligations	4,081	4,282
Provision for share awards	137	206
Other	1,378	1,341
Total non-current liabilities	24,856	22,858
Total liabilities	169,041	171,423
Net assets		
Shareholders' equity		
Share capital	18,125	18,125
Capital surplus	50,069	50,069
Retained earnings	219,425	201,197
Treasury shares	△18,962	△18,652
Total shareholders' equity	268,658	250,740
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	289	327
Total accumulated other comprehensive income	289	327
Share acquisition rights	210	190
Total net assets	269,158	251,258
Total liabilities and net assets	438,199	422,682

Consolidated profit and loss statement (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated profit and loss statement (cumulative)

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	718,369	738,019
Cost of sales	519,624	533,695
Gross profit	198,745	204,323
Selling, general and administrative expenses		
Advertising expenses	10,871	10,365
Commission expenses	8,915	9,180
Outsourcing expenses	10,804	10,883
Salaries and allowances	52,083	53,285
Provision for bonuses	4,715	4,950
Retirement benefit expenses	1,216	1,216
Depreciation	15,031	14,440
Rent expenses on land and buildings	31,807	32,311
Utilities expenses	7,576	8,036
Other	36,997	37,871
Total selling, general and administrative expenses	180,020	182,541
Operating profit	18,724	21,781
Non-operating income		
Interest income	298	282
Purchase discounts	3,733	3,621
Rental income from buildings	759	759
Other	543	645
Total non-operating income	5,334	5,308
Non-operating expenses		
Interest expenses	470	544
Commission for purchase of treasury shares	57	113
Expenses for closed stores	294	225
Rent expenses on store(construct in progress)	183	190
Other	107	106
Total non-operating expenses	1,114	1,180
Ordinary profit	22,944	25,910
Extraordinary income		
Gain on sale of non-current assets	6	539
Gain on cancellation of rental contracts	—	22
Compensation income for damage	—	18
Gain on reversal of share acquisition rights	121	—
Gain on sale of investment securities	5	—
Total extraordinary income	134	580
Extraordinary losses		
Impairment losses	8,221	11,210
Retirement benefits for directors (and other officers)	—	580
Loss on cancellation of rental contracts	117	176
Loss on retirement of non-current assets	77	105
Loss on disaster	221	24
Total extraordinary losses	8,638	12,097
Profit before income taxes	14,440	14,392
Income taxes - current	6,313	7,338
Income taxes - deferred	746	△2,471
Total income taxes	7,060	4,867
Profit	7,380	9,525
Profit attributable to owners of parent	7,380	9,525

Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	7,380	9,525
Other comprehensive income		
Valuation difference on available-for-sale securities	187	38
Total other comprehensive income	187	38
Comprehensive income	7,568	9,563
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	7,568	9,563

Consolidated statements of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	14,440	14,392
Amortization of goodwill	5	5
Depreciation	15,150	14,535
Impairment losses	8,221	11,210
Retirement benefits for directors (and other officers)	—	580
Loss on disaster	221	24
Loss (gain) on sale of securities	△5	—
Loss on retirement of non-current assets	77	105
Increase (decrease) in provision for bonuses	182	235
Increase (decrease) in provision for share awards	△32	69
Increase (decrease) in allowance for doubtful accounts	—	△4
Increase (decrease) in provision for loss on disaster	63	△63
Interest and dividend income	△321	△311
Interest expenses	470	544
Compensation income for damage	—	△18
Loss (gain) on sale of non-current assets	△6	△539
Decrease (increase) in trade receivables	△7,437	△989
Decrease (increase) in inventories	15,739	2,659
Increase (decrease) in trade payables	△2,665	2,939
Increase (decrease) in contract liabilities	△859	281
Other, net	10,190	△4,223
Subtotal	53,435	41,433
Proceeds from insurance income	266	9
Interest and dividends received	23	34
Interest paid	△470	△544
Payments of retirement benefits for directors (and other officers)	—	△580
Proceeds from compensation for damage	—	18
Income taxes paid	△4,422	△4,197
Net cash provided by (used in) operating activities	48,831	36,172
Cash flows from investing activities		
Payments into time deposits	—	△11,000
Proceeds from withdrawal of time deposits	—	4,500
Purchase of property, plant and equipment	△17,461	△10,839
Proceeds from sale of property, plant and equipment	26	483
Proceeds from sale of investment securities	29	—
Loan advances	△681	△633
Proceeds from collection of loans receivable	2,122	2,084
Payments of leasehold and guarantee deposits	△604	△516
Proceeds from refund of leasehold and guarantee deposits	1,260	1,235
Other, net	△1,169	△1,117
Net cash provided by (used in) investing activities	△16,477	△15,803
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	△5,300	3,000
Purchase of treasury shares	△10,771	△20,113
Proceeds from disposal of treasury shares	11	0
Repayments of lease liabilities	△2,792	△2,676
Dividends paid	△7,895	△7,540
Net cash provided by (used in) financing activities	△26,748	△27,331
Net increase (decrease) in cash and cash equivalents	5,605	△6,961
Cash and cash equivalents at beginning of period	10,689	16,295
Cash and cash equivalents at end of period	16,295	9,333