Consolidated Financial Results for the Year Ended March 31,2025 (Based on Japanese GAAP)



Company name: Stock excha Securities co URL: Representati Contact: Date of gen Dividend pa Annual secur Supplement Briefing for a

Axial Retailing Inc.

ange listings:	Tokyo Prime		
ode:	8255		
	https://www.axial-	r.com/	
tive:	Kazuhiko Hara, Pre	esident and Representative Director, C	ΞEO
	Bungo Yamagishi,	Vice President and Director, CFO	Tel.+81 258-66-6711
neral shareholders' meetin	ig (scheduled):	June 19, 2025	
ayable date (scheduled):		June 20, 2025	
urities report filing date (scheduled)		June 18, 2025	
itary material for annual re	esults:	Yes	
annual results:		Yes (for analysts and institutional inv	vestors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (From April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

	5						(% cł	nange YoY)
	Net sales		Operating profit		Ordinany profit		Profit attrib	utable to
	Net Sal	65	Operating profit		Ordinary profit		owners of	parent
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	281,870	4.3	12,060	2.4	12,709	3.1	9,006	21.0
March 31, 2024	270,224	6.0	11,779	12.8	12,332	12.7	7,442	17.1

Note: Comprehensive income

Fiscal year ended March 31, 2025: 9,004 million yen [12.0%]

Fiscal year ended March 31, 2025: 8,039 million yen [23.9%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	99.54	—	10.4	9.5	4.3
March 31, 2024	81.79	—	9.2	9.7	4.4

Reference: Equity method Investment profit / loss:

Fiscal year ended March 31, 2025: ----

Fiscal year ended March 31, 2024: ---

Note: On April 1, 2024, Axial Retailing Inc. (hereinafter referred to as the "Company") conducted a four-for-one stock split of its common stock. Therefore, "Basic earnings per share" and "Diluted earnings per share" are calculated as if the stock split had taken effect at the beginning of the previous fiscal year in accordance with the "Accounting Standard for Earnings Per Share" and other relevant standards.

(2) Consolidated financial positions

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	135,296	89,294	66.0	994.96
March 31, 2024	131,390	83,298	63.4	920.10

Reference: Net assets attributable to owners of parent

As of March 31, 2025: 89,294 million yen

As of March 31, 2024: 83,298 million yen

Note: On April 1, 2024, the Company conducted a four-for-one stock split of its common stock. Therefore, "Net assets per share" is calculated as if the stock split had taken effect at the beginning of the previous fiscal year in accordance with the "Accounting Standard for Earnings Per Share" and other relevant standards.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	11,815	-7,670	-3,277	21,887
March 31, 2024	17,099	-11,864	-3,755	21,019

2. Cash Dividends

		Annual	dividends pe	Total		Ratio of		
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total	dividends paid (annual)	Payout ratio (consoli- dated)	dividends to net assets (consoli- dated)
Fiscal year	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Ended March 31, 2024		30.00	—	55.00	85.00	1,923	26.0	2.4
Ended March 31, 2025		11.00	—	16.00	27.00	2,431	27.1	2.8
Ending March 31, 2026 (Forecast)	_	13.00	_	16.00	29.00		31.3	

Note: On April 1, 2024, the Company conducted a four-for-one stock split of its common stock. Therefore, the cash dividends for the fiscal years ended March 31, 2024 show the actual dividend amount before the said stock split, and the dividend amount for the fiscal year ended March 31, 2025 and the fiscal year ending March 31, 2026 (Forecast) show the actual dividend and the projected dividend amount based on the number of shares after the said stock split. In addition, on May 7, 2025, the company announced an increase in the year-end dividend for the fiscal year ending March 2025 from the initial forecast to the above amount.

3. Forecast for the fiscal year ending March 31, 2026 (From April 1, 2025 to March 31, 2026)

-								(% change YoY)
	Net sa	00	Operating	profit	Ordinany	profit	Profit attrik	outable	Basic earnings
	Net Sa	les	Operating profit		Ordinary profit		to owners of parent		per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
For the six months ending September 30, 2025	141,000	2.3	5,100	-12.3	5,200	-12.4	3,500	-12.5	39.51
Fiscal year ending March 31, 2026	286,000	1.5	11,400	-5.5	12,000	-5.6	8,200	-9.0	92.51

Notes:

1. Significant changes in the scope of consolidation during the period: None

2. Changes in accounting policies, accounting estimates and retrospective restatement

- 2.1. Changes in accounting policies due to revisions to accounting standards and other regulations: Ye
- 2.2. Changes in accounting policies due to other reasons: None
- 2.3. Changes in accounting estimates: None
- 2.4. Restatement: None

* From the beginning of the fiscal year ending March 2025, Revised "Accounting Standard for Current Income Taxes", etc. have been applied.

- 3. Number of issued shares (common stock)
- 3.1. Total number of issued shares at the end of the period (including treasury shares)
- As of March 31, 2025: 93,552,156 shares, As of March 31, 2024: 93,552,156 shares
- 3.2. Number of treasury shares at the end of the period

As of March 31, 2025: 3,804,784 shares, As of March 31, 2024: 3,019,616 shares

3.3. Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year) Fiscal year ended March 31, 2025: 90,480,081 shares, Fiscal year ended March 31, 2024: 91,000,455 shares

* On April 1, 2024, the Company conducted a four-for-on stock split of common shares. Therefore, "Number of issued shares at the end of fiscal year (including treasury stock)", "Number of shares of treasury stock at the end of fiscal year" and "Average number of shares" are calculated as if the stock split had taken effect at the beginning of the previous fiscal year in accordance with the "Accounting Standard for Earnings Per Share" and other relevant standards.

Reference: Non-consolidated financial results for the fiscal year ended March 31, 2025 (From April 1, 2024 to March 31, 2025)

(1) Non-consolidated operating results

						(% cł	nange YoY)	
Not color		Operating profit		Ordinany	profit	Profit attributable to		
Net Sale	25	Operating	pion	Ordinary profit		owners of parent		
Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
3,121	3.1	2,119	-2.1	2,388	4.3	2,317	5.8	
3,028	3.9	2,165	-0.4	2,291	5.6	2,190	5.1	
	Millions of yen 3,121	3,121 3.1	Millions of yen % Millions of yen 3,121 3.1 2,119	Millions of yen % Millions of yen % 3,121 3.1 2,119 -2.1	Millions of yen % Millions of yen % Millions of yen 3,121 3.1 2,119 -2.1 2,388	Millions of yen % Millions of yen % Millions of yen % 3,121 3.1 2,119 -2.1 2,388 4.3	Net salesOperating profitOrdinary profitProfit attrib owners ofMillions of yen 3,121%Millions of yen 2,119%Millions of yen 	

	Basic earnings	Diluted earnings
	per share	per share
Fiscal year ended	Yen	Yen
March 31, 2025	25.62	—
March 31, 2024	24.07	—

Note: On April 1, 2024, the Company conducted a four-for-one stock split of its common stock. Therefore, "Basic earnings per share" and "Diluted earnings per share" are calculated as if the stock split had taken effect at the beginning of the previous fiscal year in accordance with the "Accounting Standard for Earnings Per Share" and other relevant standards.

(2) Non-consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	29,047	24,640	84.8	274.56
March 31, 2024	31,824	25,331	79.6	279.80

Reference: Net assets attributable to owners of parent

As of March 31, 2025: 24,640 million yen

As of March 31, 2024: 25,331 million yen

Note: On April 1, 2024, the Company conducted a four-for-one stock split of its common stock. Therefore, "Net assets per share" is calculated as if the stock split had taken effect at the beginning of the previous fiscal year in accordance with the "Accounting Standard for Earnings Per Share" and other relevant standards.

Cautions:

1. This earnings release is not subject to audit procedures to be performed by certified public accountants or an audit firm.

2. Explanation relating to the appropriate use of earnings forecasts, and other noteworthy items Forward-looking statements in this earnings release, such as forecasts of results of operations, are based on the information currently available and certain assumptions that we regard as reasonable and therefore actual results may differ materially from those contained in or suggested by any forward-looking statements.

3. This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

3 Consolidated Financial Statements

(1) Consolidated Balance Sheet

	As of	(Yen million) As of
	March 31, 2024	March 31, 2025
sets		,
Current assets		
Cash and deposits	21, 021	21, 88
Notes and accounts receivable - trade	6, 042	7, 22
Lease investment assets	445	35
Merchandise and finished goods	5, 352	5, 71
Work in process	7	1
Raw materials and supplies	353	35
Income tax refund receivable	80	
Other	3, 962	4, 05
Allowance for doubtful accounts	9	-
Total current assets	37, 256	39, 60
Non-current assets		
Property, plant and equipment		
Buildings and structures	97, 034	103, 82
Accumulated depreciation	-51, 877	-54, 85
Buildings and structures, net	45, 156	48, 97
Machinery, equipment and vehicles	3, 499	4, 09
Accumulated depreciation	-2, 730	-2, 93
Machinery, equipment and vehicles, net	768	1, 15
Land	20, 870	20, 86
Leased assets	3, 906	3, 58
Accumulated depreciation	-2, 390	-2, 21
Leased assets, net	1, 516	1, 36
Construction in progress	3, 781	1, 02
Other	15, 544	16, 51
Accumulated depreciation	-12, 411	-13, 16
Other, net	3, 132	3, 34
Total property, plant and equipment	75, 226	76, 73
Intangible assets		
Goodwill	2	
Other	3, 006	3, 23
Total intangible assets	3, 009	3, 24
Investments and other assets		
Investment securities	3, 614	3, 77
Long-term loans receivable	1	
Retirement benefit asset	600	59
Deferred tax assets	4, 039	3, 89
Lease and guarantee deposits	6, 809	6, 56
Other	852	88
Allowance for doubtful accounts	-20	-1
Total investments and other assets	15, 897	15, 71
Total non-current assets	94, 133	95, 69
Total assets	131, 390	135, 29

Contract liabilities 667 680 Lease obligations 266 266 Income taxes payable 2,368 1,781 Provision for bonuses for directors (and other officers) 324 317 Provision for bonuses 2,586 2,301 Other 8,236 7,785 Total current liabilities 33,344 31,765 Non-ourrent liabilities 33,344 31,765 Non-current liabilities 6,083 5,884 Asset retirement obligations 6,213 6,193 Long-term guarantee deposits 6,088 5,884 Retirement benefit liability 1 1 Other 156 118 Total non-current liabilities 48,091 46,001 Net assets 3,159 3,159 Share capital 3,159 3,159 Capital surplus 15,749 15,749 Retained earnings -2,227 -3,494 Total shareholders' equity 81,155 87,153 Accumulated other comprehensive income			(Yen million)
Liabilities Current liabilities Accounts payable - trade Accounts payable - trade Account liabilities Account liabilities Account liabilities Account liabilities Account liabilities Account account liabilities Account account acco		As of	As of
Current liabilitiesAccounts payable - trade18,89518,630Contract liabilities667680Lease obligations266266Income taxes payable2,3681,781Provision for bonuses for directors (and other officers)324317Provision for bonuses2,5862,301Other8,2267,785Total current liabilities33,34431,765Non-current liabilities2,2872,038Lease obligations6,2136,193Long-term guarantee deposits6,0885,884Retirement benefit liabilities16118Total non-current liabilities14,74614,226Total inon-current liabilities48,09146,001Net assets53,1593,159Share capital3,1593,1593,159Capital surplus15,74915,74915,749Treasury shares-2,727-3,4947,153Accumulated other comprehensive income492394Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294		March 31, 2024	March 31, 2025
Accounts payable - trade 18,895 18,630 Contract liabilities 667 680 Lease obligations 266 266 Income taxes payable 2,368 1,781 Provision for bonuses for directors (and other officers) 324 317 Provision for bonuses 2,586 2,301 Other 8,236 7,785 Total current liabilities 33,344 31,765 Non-current liabilities 6,213 6,193 Lease obligations 2,287 2,038 Asset retirement obligations 6,013 6,193 Long-term guarantee deposits 6,088 5,884 Retirement benefit liability 1 1 Other 156 118 Total non-current liabilities 14,746 14,236 Total surplus 15,749 15,749 Shareholders' equity 3,159 3,159 Shareholders' equity 81,155 87,159 Accumulated other comprehensive income -2,727 -3,494 Valuation difference	Liabilities		
Contract liabilities 667 680 Lease obligations 266 266 Income taxes payable 2,368 1,781 Provision for bonuses for directors (and other officers) 324 317 Provision for bonuses 2,586 2,301 Other 8,236 7,785 Total current liabilities 33,344 31,765 Non-ourrent liabilities 33,344 31,765 Non-current liabilities 6,083 5,884 Asset retirement obligations 6,213 6,193 Long-term guarantee deposits 6,088 5,884 Retirement benefit liability 1 1 Other 156 118 Total non-current liabilities 48,091 46,001 Net assets 3,159 3,159 Share capital 3,159 3,159 Capital surplus 15,749 15,749 Retained earnings -2,227 -3,494 Total shareholders' equity 81,155 87,153 Accumulated other comprehensive income	Current liabilities		
Lease obligations 266 268 Income taxes payable 2, 368 1, 781 Provision for bonuses for directors (and other officers) 324 317 Provision for bonuses 2, 586 2, 301 Other 8, 236 7, 785 Total current liabilities 33, 344 31, 765 Non-current liabilities 33, 344 31, 765 Lease obligations 2, 287 2, 038 Asset retirement obligations 6, 213 6, 193 Long-term guarantee deposits 6, 088 5, 884 Retirement benefit liability 1 1 Other 1566 118 Total non-current liabilities 48, 091 46, 001 Net assets 3, 159 3, 159 Share capital 3, 159 3, 159 Capital surplus 15, 749 15, 749 Retained earnings -2, 727 -3, 494 Total shareholders' equity 81, 155 87, 153 Accumulated other comprehensive income -2, 727 -3, 494	Accounts payable - trade	18, 895	18, 630
Income taxes payable2,3681,781Provision for bonuses for directors (and other officers)324317Provision for bonuses2,5862,301Other8,2367,785Total current liabilities33,34431,765Non-current liabilities2,2872,038Lease obligations6,2136,193Long-term guarantee deposits6,0885,884Retirement benefit liability11Other156118Total non-current liabilities48,09146,001Net assets531,593,159Share capital3,1593,1593,159Capital surplus15,74915,74915,749Treasury shares-2,727-3,4947,153Accumulated other comprehensive income492394Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total net assets83,29889,294	Contract liabilities	667	680
Provision for bonuses for directors (and other officers)324317Provision for bonuses2,5862,301Other8,2367,785Total current liabilities33,34431,765Non-current liabilities2,2872,038Asset retirement obligations6,2136,193Long-term guarantee deposits6,0885,884Retirement benefit liability11Other156118Total non-current liabilities14,74614,236Total liabilities48,09146,001Net assets5,74915,749Share capital3,1593,159Capital surplus15,74915,749Retained earnings64,97371,733Treasury shares-2,727-3,494Total shareholders' equity81,15587,153Accumulated other comprehensive income492394Total current ent benefits492394Total current ent accumulated other comprehensive income2,1432,141Total current ent assets83,29889,294	Lease obligations	266	268
Provision for bonuses 2,586 2,301 Other 8,236 7,785 Total current liabilities 33,344 31,765 Non-current liabilities 33,344 31,765 Non-current liabilities 33,344 31,765 Lease obligations 2,287 2,038 Asset retirement obligations 6,213 6,193 Long-term guarantee deposits 6,088 5,884 Retirement benefit liability 1 1 Other 156 118 Total non-current liabilities 14,746 14,236 Total inbilities 3,159 3,159 Share capital 3,159 3,159 Capital surplus 15,749 15,749 Retained earnings 64,973 71,738 Treasury shares -2,727 -3,494 Total shareholders' equity 81,155 87,153 Accumulated other comprehensive income 422 394 Valuation difference on available-for-sale securities 1,650 1,746 Adjustments related t	Income taxes payable	2, 368	1, 781
Other8,2367,785Total current liabilities33,34431,765Non-current liabilities2,2872,038Lease obligations2,2872,038Asset retirement obligations6,2136,193Long-term guarantee deposits6,0885,884Retirement benefit liability11Other156118Total non-current liabilities14,74614,236Total iabilities3,1593,159Share capital3,1593,159Capital surplus15,74915,749Retained earnings64,97371,738Treasury shares-2,727-3,494Total shareholders' equity81,15587,153Accumulated other comprehensive income492394Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Provision for bonuses for directors (and other officers)	324	317
Total current liabilities31.00011.700Non-current liabilities33.34431.705Lease obligations2,2872,038Asset retirement obligations6,2136,193Long-term guarantee deposits6,0885,884Retirement benefit liability11Other156118Total non-current liabilities14,74614,236Total liabilities48,09146,001Net assets3,1593,159Share capital3,1593,159Capital surplus15,74915,749Total shareholders' equity81,15587,153Accumulated other comprehensive income1,6501,746Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total net assets83,29889,294	Provision for bonuses	2, 586	2, 301
Non-current liabilitiesLease obligations2,2872,038Asset retirement obligations6,2136,193Long-term guarantee deposits6,0885,884Retirement benefit liability11Other156118Total non-current liabilities14,74614,236Total liabilities48,09146,001Net assets3,1593,159Share capital3,1593,159Capital surplus15,74915,749Treasury shares-2,727-3,494Total shareholders' equity81,15587,153Accumulated other comprehensive income1,6501,746Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets89,29889,294	Other	8, 236	7, 785
Lease obligations 2,287 2,038 Asset retirement obligations 6,213 6,193 Long-term guarantee deposits 6,088 5,884 Retirement benefit liability 1 1 Other 156 118 Total non-current liabilities 14,746 14,236 Total liabilities 48,091 46,001 Net assets 3,159 3,159 Share capital 3,159 3,159 Capital surplus 15,749 15,749 Retained earnings 64,973 71,738 Treasury shares -2,727 -3,494 Accumulated other comprehensive income 81,155 87,153 Valuation difference on available-for-sale securities 1,650 1,746 Adjustments related to retirement benefits 492 394 Total accumulated other comprehensive income 2,143 2,141 Total accumulated other comprehensive income 2,143 2,141 Total net assets 83,298 89,294	Total current liabilities	33, 344	31, 765
Asset retirement obligations6,2136,193Long-term guarantee deposits6,0885,884Retirement benefit liability11Other156118Total non-current liabilities14,74614,236Total liabilities48,09146,001Net assets48,09146,001Share capital3,1593,159Capital surplus15,74915,749Retained earnings64,97371,738Treasury shares-2,727-3,494Total shareholders' equity81,15587,153Accumulated other comprehensive income1,6501,746Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Non-current liabilities		
Long-term guarantee deposits6,0885,884Retirement benefit liability11Other156118Total non-current liabilities14,74614,236Total liabilities48,09146,001Net assets3,1593,159Share capital3,1593,159Capital surplus15,74915,749Retained earnings64,97371,738Treasury shares-2,727-3,494Total shareholders' equity81,15587,153Accumulated other comprehensive income1,6501,746Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Lease obligations	2, 287	2, 038
Retirement benefit liability11Other156118Total non-current liabilities14,74614,236Total liabilities48,09146,001Net assets48,09146,001Share capital3,1593,159Capital surplus15,74915,749Retained earnings64,97371,738Treasury shares-2,727-3,494Total shareholders' equity81,15587,153Accumulated other comprehensive income1,6501,746Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Asset retirement obligations	6, 213	6, 193
Other156118Total non-current liabilities14,74614,236Total liabilities48,09146,001Net assets48,09146,001Share capital3,1593,159Capital surplus15,74915,749Retained earnings64,97371,738Treasury shares-2,727-3,494Total shareholders' equity81,15587,153Accumulated other comprehensive income1,6501,746Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Long-term guarantee deposits	6,088	5, 884
Total non-current liabilities14,74614,236Total liabilities48,09146,001Net assets48,09146,001Share capital3,1593,159Capital surplus15,74915,749Retained earnings64,97371,738Treasury shares-2,727-3,494Total shareholders' equity81,15587,153Accumulated other comprehensive income1,6501,746Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Retirement benefit liability	1	1
Total liabilities48,09146,001Net assets	Other	156	118
Net assets Share holders' equity3,1593,159Share capital3,1593,159Capital surplus15,74915,749Retained earnings64,97371,738Treasury shares-2,727-3,494Total shareholders' equity81,15587,153Accumulated other comprehensive income1,6501,746Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Total non-current liabilities	14, 746	14, 236
Shareholders' equityShare capital3, 159Capital surplus15, 749Retained earnings64, 973Treasury shares-2, 727-3, 494Total shareholders' equity81, 155Accumulated other comprehensive incomeValuation difference on available-for-sale securities1, 650Adjustments related to retirement benefits492394Total accumulated other comprehensive income2, 1432, 141Total net assets83, 29889, 294	Total liabilities	48, 091	46, 001
Share capital3, 1593, 159Capital surplus15, 74915, 749Retained earnings64, 97371, 738Treasury shares-2, 727-3, 494Total shareholders' equity81, 15587, 153Accumulated other comprehensive income1, 6501, 746Valuation difference on available-for-sale securities1, 6501, 746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2, 1432, 141Total net assets83, 29889, 294	Net assets		
Capital surplus15,74915,749Retained earnings64,97371,738Treasury shares-2,727-3,494Total shareholders' equity81,15587,153Accumulated other comprehensive incomeValuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Shareholders' equity		
Retained earnings64,97371,738Treasury shares-2,727-3,494Total shareholders' equity81,15587,153Accumulated other comprehensive income1,6501,746Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Share capital	3, 159	3, 159
Treasury shares-2,727-3,494Total shareholders' equity81,15587,153Accumulated other comprehensive income1,6501,746Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Capital surplus	15, 749	15, 749
Total shareholders' equity81,15587,153Accumulated other comprehensive income81,0501,746Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Retained earnings	64, 973	71, 738
Accumulated other comprehensive incomeValuation difference on available-for-sale securities1,650Adjustments related to retirement benefits492Total accumulated other comprehensive income2,143Total net assets83,298	Treasury shares	-2, 727	-3, 494
Valuation difference on available-for-sale securities1,6501,746Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Total shareholders' equity	81, 155	87, 153
Adjustments related to retirement benefits492394Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Accumulated other comprehensive income		
Total accumulated other comprehensive income2,1432,141Total net assets83,29889,294	Valuation difference on available-for-sale securities	1,650	1, 746
Total net assets 83, 298 89, 294	Adjustments related to retirement benefits	492	394
00,200 00,20	Total accumulated other comprehensive income	2, 143	2, 141
Total liabilities and net assets 131, 390 135, 296	Total net assets	83, 298	89, 294
	Total liabilities and net assets	131, 390	135, 296

(2)	Consolidated	Statements	of	Income	and	Comprehensive	Income
	Consolidated	Statement of	of	Income			

	Fiscal year ended	(Yen million) Fiscal year ended
	March 31, 2024	March 31, 2025
Net sales	270, 224	281, 870
Cost of sales	191, 085	199, 814
Gross profit	79, 138	82,056
Selling, general and administrative expenses	79, 138	02, 030
Employees' salaries	9, 843	10, 210
Miscellaneous salaries and wages	9, 843	20, 284
Provision for bonuses for directors (and other officers)	324	20, 284
Bonuses	1, 757	1, 854
Provision for bonuses	2, 403	2, 140
Retirement benefit expenses	615	2, 140
Rent expenses on land and buildings	5, 521	5, 561
Depreciation	5, 002	5, 341
Amortization of goodwill	3, 002 0	0, 341 0
Provision of allowance for doubtful accounts	6	0
Other	23, 090	23. 747
Total selling, general and administrative expenses	67, 358	69, 995
Operating profit	11.779	
Non-operating income	11, 779	12,060
Interest income	37	34
Dividend income	63	74
Insurance income	101	
Subsidy income	326	118
Other	320 86	446
	616	<u>45</u> 720
Total non-operating income	010	120
Non-operating expenses Interest expenses	49	52
	49 10	
Commission for purchase of treasury shares Other	4	5
	64	71
Total non-operating expenses Ordinary profit	12, 332	
Extraordinary income	12, 332	12, 709
Gain on sale of non-current assets	4	
Gain on sale of investment securities	4	
	2	2
Total extraordinary income	6	Ζ
Extraordinary losses Loss on sale of non-current assets	4	
	4	
Loss on retirement of non-current assets	24	9
Impairment losses	1, 495	131
Loss on sale of investment securities	0	
Loss on valuation of investment securities		0
Total extraordinary losses	1, 523	140
Profit before income taxes	10, 815	12, 571
Income taxes - current	3, 948	3, 460
Income taxes - deferred	-576	104
Total income taxes	3, 372	3, 565
Net profit	7, 442	9, 006
Profit attributable to non-controlling interests		
Profit attributable to owners of parent	7, 442	9,006

Consolidated Statement of Comprehensive Income

		(Yen million)
	Fiscal year ended	Fiscal year ended
	March 31, 2024	March 31, 2025
Net profit	7, 442	9, 006
Other comprehensive income		
Valuation difference on available-for-sale securities	318	95
Adjustments related to retirement benefits	278	-97
Total other comprehensive income	596	-2
Comprehensive income	8, 039	9, 004
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	8, 039	9, 004
Comprehensive income attributable to non-controlling interests	_	_

(3) Consolidated Statement of Changes in Shareholders' Equity

Fiscal year ended March 31, 2024

					(Yen million)
	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3, 159	15, 749	59, 476	-1, 226	77, 159
Changes during period					
Dividends of surplus			-1, 946		-1, 946
Profit attributable to owners of parent			7, 442		7, 442
Purchase of treasury shares				-1, 500	-1, 500
Net changes in items other than shareholders' equity					_
Total changes during period	—		5, 496	-1, 500	
Balance at end of period	3, 159	15, 749	64, 973	-2, 727	81, 155
	Accumulated	other comprehen	nsive income		
	Valuation difference on available for sale securities	Adjustments related to retirement benefits	Total accumulated other comprehensive income	Total net assets	
Balance at beginning of period	1, 332	214	1, 546	78, 705	
Changes during period					
Dividends of surplus				-1, 946	
Profit attributable to owners of parent				7, 442	
Purchase of treasury shares			_	-1, 500	
Net changes in items other than shareholders' equity	318	278	596	596	
Total changes during period	318	278	596	4, 593	
Balance at end of period	1, 650	492	2, 143	83, 298	

Fiscal year ended March 31, 2025

Fiscal year ended warch 51, 2025					(Yen million)
	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3, 159	15, 749	64, 973	-2, 727	81, 155
Changes during period					
Dividends of surplus			-2, 240		-2, 240
Profit attributable to owners of parent			9, 006		9, 006
Purchase of treasury shares				-767	-767
Net changes in items other than shareholders' equity					—
Total changes during period	—	_	6, 765	-767	5, 998
Balance at end of period	3, 159	15, 749	71, 738	-3, 494	87, 153
	Accumulated	other compreher	nsive income		
	Valuation difference on available for sale securities	Adjustments related to retirement benefits	Total accumulated other comprehensive income	Total net assets	
Balance at beginning of period	1, 650	492	2, 143	83, 298	
Changes during period					
Dividends of surplus			_	-2, 240	
Profit attributable to owners of parent			_	9, 006	
Purchase of treasury shares				-767	
Net changes in items other than shareholders' equity	95	-97	-2	-2	
Total changes during period	95	-97	-2	5, 996	
Balance at end of period	1, 746	394	2, 141	89, 294	

(4) Consolidated Statement of Cash Flows

	Fiscal year ended	Fiscal year ended
	March 31, 2024	March 31, 2025
h flows from operating activities		
Profit before income taxes	10, 815	12, 57
Depreciation	5, 355	5, 8
Impairment losses	1, 495	13
Amortization of goodwill	0	
Increase (decrease) in allowance for doubtful accounts	5	-1
Increase (decrease) in provision for bonuses for directors (and other officers)	49	
Increase (decrease) in provision for bonuses	404	-28
Incease (decrease) in net defined benefit asset and liability	-32	-13
Interest and dividend income	-101	-1
Interest expenses	49	
Loss (gain) on sale of non-current assets	-0	
Loss on retirement of non-current assets	24	
Loss (gain) on sale of investment securities	-2	
Loss (gain) on valuation of investment securities	_	
Decrease (increase) in trade receivables	-1,009	-1, 1
Decrease (increase) in inventories	88	-3
Increase (decrease) in trade payables	2, 849	-2
Decrease (increase) in consumption taxes receivable / payable	-130	4
Decrease (increase) in lease investment assets	95	
Other	667	-9
	20, 623	15, 7
Interest and dividends received	64	
Interest paid	-39	-
Income taxes paid	-3, 548	-3, 9
Net cash provided by (used in) operating activities	17,099	11, 8
h flows from investing activities		
Net decrease (increase) in time deposits	-0	
Proceeds from sale of investment securities	22	
Purchase of property, plant and equipment	-10, 955	-7, 1
Proceeds from sale of property, plant and equipment	3	·
Purchase of intangible assets	-743	-[
Expenditure on loans	-1	
Proceeds from collection of loans receivable	6	
Purchase of shares of subsidiaries	-0	
Proceeds from maturity of insurance funds	29	
Net increase (decrease) in payment for lease and guarantee deposits	30	2
Other	-255	-2
Net cash provided by (used in) investing activities	-11, 864	-7,6
h flows from financing activities	· · · ·	· · · · ·
Repayment of lease obligations	-302	-2
Purchase of treasury shares	-1, 510	-7
Dividends paid	-1, 942	-2, 2
Net cash provided by (used in) financing activities	-3, 755	-3, 2
increase (decrease) in cash and cash equivalents	1, 479	
	1, 1/5	
h and cash equivalents at beginning of period	19, 539	21,0