

**Translation**

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## Summary of Consolidated Financial Results for the Nine Months Ended November 30, 2024 (Based on Japanese GAAP)

January 9, 2025

Company name: CREEK & RIVER Co., Ltd.  
 Stock exchange listing: Tokyo  
 Stock code: 4763 URL <https://www.cri.co.jp>  
 Representative: President and Representative Director Jun Kurosaki  
 Inquiries: Corporate Officer Yuki Tochio TEL 03-4550-0011  
 Scheduled date to commence dividend payments: –  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended November 30, 2024 (from March 1, 2024 to November 30, 2024)

(1) Consolidated operating results (cumulative) Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended November 30, 2024	38,102	0.7	2,986	(14.2)	3,059	(13.2)	2,031	(10.8)
Nine months ended November 30, 2023	37,828	13.9	3,482	4.9	3,524	5.2	2,277	(4.4)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended November 30, 2024	94.87	94.61
Nine months ended November 30, 2023	103.35	102.22

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of November 30, 2024	27,008	15,776	57.9
As of February 29, 2024	25,418	15,745	61.2

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended February 29, 2024	–	0.00	–	41.00	41.00
Year ending February 28, 2025	–	0.00	–		
Year ending February 28, 2025 (Forecast)				41.00	41.00

3. Forecast of consolidated financial results for the year ending February 28, 2025 (from March 1, 2024 to February 28, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	50,500	1.4	3,850	(6.2)	3,900	(5.7)	2,500	(5.9)	116.73

4. Notes

- (1) Significant changes in the scope of consolidation during the nine months ended November 30, 2024: No
- (2) Application of special accounting methods for preparing quarterly consolidated financial statements: Yes
- (3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: No
- Changes in accounting policies due to other reasons: No
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of November 30, 2024	23,009,000 shares	As of February 29, 2024	23,009,000 shares
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Number of treasury shares at the end of the period

As of November 30, 2024	1,860,089 shares	As of February 29, 2024	1,216,285 shares
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Average number of shares during the period (cumulative from the beginning of the fiscal year)

Nine months ended November 30, 2024	21,417,188 shares	Nine months ended November 30, 2023	22,035,172 shares
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**Quarterly consolidated financial statements**  
**Consolidated balance sheets**

(Thousands of yen)

	As of February 29, 2024	As of November 30, 2024
<b>Assets</b>		
Current assets		
Cash and deposits	11,468,896	12,791,762
Notes and accounts receivable - trade, and contract assets	7,125,724	6,626,437
Merchandise	47,064	14,551
Finished goods	34,976	92,670
Work in process	338,483	354,430
Supplies	4,172	3,588
Other	749,234	834,922
Allowance for doubtful accounts	(48,464)	(47,830)
Total current assets	19,720,087	20,670,532
Non-current assets		
Property, plant and equipment	646,601	1,277,868
Intangible assets		
Goodwill	497,062	439,269
Software	688,177	905,432
Other	183,084	145,034
Total intangible assets	1,368,324	1,489,736
Investments and other assets		
Investment securities	995,872	1,258,386
Investments in capital	335,560	335,560
Leasehold and guarantee deposits	919,913	897,388
Deferred tax assets	393,185	320,296
Other	1,145,204	862,774
Allowance for doubtful accounts	(105,843)	(103,904)
Total investments and other assets	3,683,892	3,570,501
Total non-current assets	5,698,819	6,338,107
Total assets	25,418,907	27,008,639
<b>Liabilities</b>		
Current liabilities		
Trade accounts payable	3,075,294	3,028,308
Short-term borrowings	2,450,000	3,773,106
Current portion of long-term borrowings	10,740	11,050
Income taxes payable	612,944	402,767
Accrued consumption taxes	677,045	505,523
Accrued expenses	797,574	1,082,488
Provision for bonuses	395,541	352,152
Other	1,141,686	1,275,026
Total current liabilities	9,160,826	10,430,423
Non-current liabilities		
Long-term borrowings	84,260	385,895
Retirement benefit liability	88,816	85,561
Provision for Shares benefits	284,519	299,250
Other	54,556	30,911
Total non-current liabilities	512,152	801,619
Total liabilities	9,672,978	11,232,043

(Thousands of yen)

	As of February 29, 2024	As of November 30, 2024
Net assets		
Shareholders' equity		
Share capital	1,177,194	1,177,194
Capital surplus	2,457,011	2,465,862
Retained earnings	13,407,145	14,519,507
Treasury shares	(1,707,500)	(2,697,344)
Total shareholders' equity	15,333,850	15,465,219
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	120,400	78,318
Foreign currency translation adjustment	96,801	98,495
Total accumulated other comprehensive income	217,202	176,813
Share acquisition rights	1,750	1,750
Non-controlling interests	193,126	132,812
Total net assets	15,745,928	15,776,596
Total liabilities and net assets	25,418,907	27,008,639

## Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

### Consolidated statements of income (cumulative)

(Thousands of yen)

	Nine months ended November 30, 2023	Nine months ended November 30, 2024
Net sales	37,828,624	38,102,917
Cost of sales	23,452,690	23,853,008
Gross profit	14,375,933	14,249,909
Selling, general and administrative expenses	10,893,041	11,263,053
Operating profit	3,482,891	2,986,856
Non-operating income		
Interest income	9,171	9,330
Dividend income	4,802	7,102
Foreign exchange gains	10,445	–
Surrender value of insurance policies	8,556	62,610
Subsidy income	6,337	13,616
Share of profit of entities accounted for using equity method	5,215	–
Miscellaneous income	3,277	3,532
Other	2,287	2,917
Total non-operating income	50,095	99,110
Non-operating expenses		
Interest expenses	4,181	13,354
Foreign exchange losses	–	784
Loss on investments in investment partnerships	–	5,463
Share of loss of entities accounted for using equity method	–	4,939
Miscellaneous losses	3,814	1,617
Other	568	584
Total non-operating expenses	8,565	26,744
Ordinary profit	3,524,421	3,059,221
Extraordinary income		
Gain on sale of non-current assets	324	254
Gain on sale of investment securities	–	81,616
Compensation for forced relocation	–	12,848
Total extraordinary income	324	94,719
Extraordinary losses		
Loss on retirement of non-current assets	1,421	1,426
Impairment losses	39,924	–
Loss on sale of investment securities	17,450	–
Loss on liquidation of subsidiaries	258	–
Office transfer expense	–	11,017
Settlement payments	–	4,453
Loss on withdrawal from business	–	5,632
Total extraordinary losses	59,055	22,530
Profit before income taxes	3,465,690	3,131,410
Income taxes - current	1,130,071	1,006,170
Income taxes - deferred	69,521	89,853
Total income taxes	1,199,593	1,096,024
Profit	2,266,097	2,035,386
Profit (loss) attributable to non-controlling interests	(11,262)	3,434
Profit attributable to owners of parent	2,277,360	2,031,952

**Consolidated statements of comprehensive income (cumulative)**

(Thousands of yen)

	Nine months ended November 30, 2023	Nine months ended November 30, 2024
Profit	2,266,097	2,035,386
Other comprehensive income		
Valuation difference on available-for-sale securities	18,888	(42,082)
Foreign currency translation adjustment	19,432	1,694
Total other comprehensive income	38,320	(40,388)
Comprehensive income	2,304,418	1,994,998
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,315,680	1,991,564
Comprehensive income attributable to non-controlling interests	(11,262)	3,434