Securities Code : 5411.T



JFE Group Financial Results for First Half of Fiscal Year 2024 ending March 31, 2025

JFE Holdings, Inc. November 6, 2024



- Financial Highlights
- > JFE Holdings' Financial Results for First Half of Fiscal Year 2024 (April 1 to September 30, 2024) and Financial Forecast for Fiscal Year 2024 (April 1, 2024, to March 31, 2025)
- Financial Forecast for Fiscal Year 2024 by Segment
- > Dividends

> Topics

Appendix 1: Financial data, Profit/Loss Analysis, etc. Appendix 2: Business Environmental Indicators, etc.

This presentation material is for the purpose of publicizing the status of our company's financial results for the first half of FY2024. It is not a disclosure material under the Financial Instruments and Exchange Act and does not guarantee the accuracy or completeness of the information. It does not constitute a solicitation to invest in securities in Japan, the United States or any other countries. The forecasts presented are based on information received at the time of the briefing and include uncertainties. Therefore, please refrain from making investment decisions based solely on this document. Our company shall not be liable for any damages arising as a result of the use of this document.

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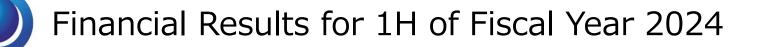


- The supply-demand environment in the steel business is extremely severe, and we expect profit attributable to owners of parent of ¥130bn. due to factors such as the impact of crude steel production cuts, deteriorating earnings at overseas group companies, and loss on inventory valuation etc. (decreased by ¥67.4bn. year-on-year, decreased by ¥75.0bn. from previous forecast)
- The Board of Directors resolved to pay an interim dividend of 50 yen. (as previously announced)
- The annual dividend is expected to be 100 yen (decreased by 10 yen from previous forecast). In view of the expected performance outlook for the next fiscal year onwards and emphasizing a stable return of profits to shareholders, we will maintain the same amount as the previous fiscal year.

Results for 1H of FY2024	Business Profit ¥81.8bn. [Excluding Inventory Valuation etc.] ¥134.8bn.	(decreased by ¥82.5bn. year-on-year, decreased by ¥3.2bn. from previous forecast) (decreased by ¥30.5bn. year-on-year, increased by ¥21.8bn. from previous forecast)					
	Business Profit ¥160.0bn.	(decreased by ¥138.2bn. year-on-year, decreased by ¥100.0bn. from previous forecast)					
	[Excluding Inventory Valuation etc.] ¥240.0bn.	(decreased by ¥56.2bn. year-on-year, decreased by ¥68.0bn. from previous forecast)					
Forecast	Profit attributable to owners of parent ¥130.0bn. (decreased by ¥67.4bn. year-on-year, decreased by ¥75.0bn. from previous forecast)						
of FY2024	Steel business profit per ton : 8,000yen/t(decreased by ¥2,000/t from previous forecast)Crude Steel Production (Standalone) : approx. 22.40Mt(decreased by 1.05Mt year-on-year, decreased by 0.60Mt from previous forecast)						
	Dividend 100yen (decreased by 10 yen from previous forecast) Interim dividend 50yen (as previously announced)						

Consolidated Results for First Half of Fiscal Year 2024 (April 1 to September 30, 2024)

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Business profit for the first half of the year was ¥81.8bn.

(decreased by ¥3.2bn. from previous forecast)

JFE

(billion yen)	FY2023 1H Actual (Apr-Sep)	FY2024 1H Forecast (Previous) (Apr-Sep)	FY2024 1H Actual (Apr-Sep)	Change (FY2023 →FY2024)	Change (Previous →Actual)
Revenue	2,576.5	2,460.0	2,450.7	(125.8)	(9.3)
Business Profit [Excluding Inventory Valuation etc.]	164.3 [165.3]	85.0 [113.0]	81.8 [134.8]	(82.5) [(30.5)]	(3.2) [21.8]
Finance Income/Costs	(8.9)	(10.0)	(9.8)	(0.9)	0.2
Segment Profit	155.3	75.0	72.0	(83.3)	(3.0)
Exceptional Items	_	(10.0)	(12.1)*	(12.1)	(2.1)
Profit before Tax	155.3	65.0	59.9	(95.4)	(5.1)
Tax Expense and Profit (Loss) Attributable to Non-Controlling Interests	(45.2)	(20.0)	(17.4)	27.8	2.6
Profit Attributable to Owners of Parent	110.0	45.0	42.4	(67.6)	(2.6)

*A loss from the share transfer of GECOSS Corporation and a profit from sales of lands, etc.

Business profit is profit before tax excluding financial income and one-time items of a materially significant value.

Inventory Valuation etc. is inventory valuation, carry over and foreign exchange valuation in steel business.

Segment profit is profit including financial income in business profit.

Financial Results for 1H of Fiscal Year 2024 (by Segment)

	(billion yen)	FY2023 1H Actual (Apr-Sep)	FY2024 1H Forecast (Previous) (Apr-Sep)	FY2024 1H Actual (Apr-Sep)	Change (FY2023 →FY2024)	Change (Previous →Actual)
	Steel Business	1,865.8	1,780.0	1,729.3	(136.5)	(50.7)
	Engineering Business	248.4	260.0	269.5	21.1	9.5
	Trading Business	742.0	700.0	715.5	(26.5)	15.5
	Adjustments	(279.7)	(280.0)	(263.5)	16.2	16.5
R	evenue	2,576.5	2,460.0	2,450.7	(125.8)	(9.3)
Βι	isiness Profit (A)	164.3	85.0	81.8	(82.5)	(3.2)
	nance Income/Costs B)	(8.9)	(10.0)	(9.8)	(0.9)	0.2
	Steel Business	122.8	40.0	34.5	(88.3)	(5.5)
	Engineering Business	8.7	8.0	8.9	0.2	0.9
	Trading Business	26.8	22.0	22.4	(4.4)	0.4
	Adjustments	(3.1)	5.0	6.2	9.3	1.2
(A-	egment Profit +B)	155.3	75.0	72.0	(83.3)	(3.0)

Business profit is profit before tax excluding financial income and one-time items of a materially significant value. Segment profit is profit including financial income in business profit.

JFE-HD



¥5.5bn. Decrease in JFE Steel's Segment Profit (FY2024.1H (Forecast) vs. FY2024.1H(Actual))

JFE Steel

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	Unit	FY2024 1H(forecast)	FY2023 1H(Actual)					(billion yen)	
Crude Steel (Standalone)	Mt	Approx.11.30	11.03	JFE Steel	FY2024 1H(Forecast)	FY2024 1H(Actual)		Change	
Shipment (Standalone)	Mt	Approx. 9.90	9.66	Segment Profit	40.0	34.5		(5.5)	
Average Sales Price (Standalone)	000 yen/t	Approx. 135	135.2	Excluding Inventory Valuation	68.0	87.5		19.5	
Exchange Rate	yen/ \$	Approx. 156	153.9	etc.					
1. Cos	st	(3.0) • Impact of stormy weather							
2. Vol and	ume I Mix		(5.0)	Crude steel p	roduction approx	x. 11.30Mt→11.	03N	1t	
3. Spr	eads*		+17.0	 The timing di 	reads due to sale fference in reflec es (positive imp	ting raw materi			
4. Inv va	entory luatior		(25.0)	 Inventory valuation -3.0 (±0→-3.0) Carry over -10.0 (-33.0→-43.0) Foreign exchange valuation-12.0 (+5.0→-7.0) 					
5. Oth	ners		+10.5	Delay in the t	timing of expense	e occurrence, et	c.		

JFE

¥88.3bn. Decrease in JFE Steel's Segment Profit (FY2023.1H (Actual) vs. FY2024.1H (Actual))

	Unit	FY2023 1H	FY2024 1H	FY2023 FY2024		EV2024	[(billion yen)		
Crude Steel (Standalone)	Mt	12.16	11.03	JFE Steel	112025 1H	1H		Change		
Shipment (Standalone)	Mt	10.65	9.66	Segment Profit	122.8	34.5		(88.3)		
Average Sales Price (Standalone)	000yen /t	129.3	135.2	Excluding Inventory Valuation	123.8	87.5		(36.3)		
Exchange Rate	yen/\$	139.9	153.9	etc.						
1. Cost			+27.0 Structural reforms effect + 22.0 • Operational improvement etc. + 5.0							
2. Volum and M	_		(24.0)	Crude steel pro	duction 12.16Mt-	→11.03Mt				
3. Sprea	ads*		(11.0)	Impact on overseas markets						
4. Inver valua	-		(52.0)	 Inventory valuation -4.0 (+1.0→-3.0) Carry over -26.0 (-17.0→-43.0) Foreign exchange valuation-22.0 (+15.0→-7.0) 						
5. Other	ſS		(28.3)	Group companies -20.0						

JFE Steel

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Financial Forecasts for Fiscal Year 2024 (April 1, 2024, to March 31, 2025)



Full-year business profit is expected to be ¥160.0bn. (decreased by ¥100.0bn. from previous forecast, decreased by ¥138.2bn. year-on-year)

Full-year profit attributable to owners of parent is expected to be ¥130.0bn. (decreased by ¥75.0bn. from previous forecast, decreased by ¥67.4bn. year-on-year)

(billion yen)	FY2023 Actual		FY2024 Forecast (Previous)	FY2024 Forecast(Updated)		Change FY2023 →FY2024	Change Previous →Updated
	1H	Full year	Full year	1H	Full year	Full year	Full year
Revenue	2,576.5	5,174.6	5,240.0	2,450.7	4,970.0	(204.6)	(270.0)
Business Profit [Excluding Inventory Valuation etc.]	164.3 [165.3]	298.2 [296.2]	260.0 [308.0]	81.8 [134.8]	160.0 [240.0]	(138.2) [(56.2)]	(100.0) [(68.0)]
Finance Income/Costs	(8.9)	(18.6)	(20.0)	(9.8)	(20.0)	(1.4)	0
Segment Profit	155.3	279.6	240.0	72.0	140.0	(139.6)	(100.0)
Exceptional Items	-	(11.2)	35.0	(12.1)*	40.0*	51.2	5.0
Profit before Tax	155.3	268.3	275.0	59.9	180.0	(88.3)	(95.0)
Tax Expense and Profit (Loss) Attributable to Non-Controlling Interests	(45.2)	(70.9)	(70.0)	(17.4)	(50.0)	20.9	20.0
Profit Attributable to Owners of Parent	110.0	197.4	205.0	42.4	130.0	(67.4)	(75.0)

*A loss from the share transfer of GECOSS Corporation and a profit from sales of lands, etc. Business profit is profit before tax excluding financial income and one-time items of a materially significant value. Inventory valuation etc. is inventory valuation, carry over and foreign exchange valuation in steel business. Copyright © 2024 JFE Holdings, Inc. All Rights Reserved. Segment profit is profit including financial income in business profit.

Financial Forecast for Fiscal Year 2024 (by Seament)

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FE	Ξ							
((billion yen)	FY2023 Actual		FY2024 Forecast (Previous)	FY2024 Forecast(Updated)		Change FY2023 →FY2024	Change Previous →Updated
		1H	Full year	Full year	1H	Full year	Full year	Full year
	Steel Business	1,865.8	3,716.0	3,660.0	1,729.3	3,460.0	(256.0)	(200.0)
	Engineering Business	248.4	539.9	580.0	269.5	580.0	40.1	0
	Trading Business	742.0	1,476.4	1,550.0	715.5	1,450.0	(26.4)	(100.0)
	Adjustments	(279.7)	(557.8)	(550.0)	(263.5)	(520.0)	37.8	30.0
Re	venue	2,576.5	5,174.6	5,240.0	2,450.7	4,970.0	(204.6)	(270.0)
Bus	siness Profit (A)	164.3	298.2	260.0	81.8	160.0	(138.2)	(100.0)
Fina (B	ance Income/Costs)	(8.9)	(18.6)	(20.0)	(9.8)	(20.0)	(1.4)	0
	Steel Business	122.8	202.7	165.0	34.5	70.0	(132.7)	(95.0)
	Engineering Business	8.7	24.3	20.0	8.9	20.0	(4.3)	0
	Trading Business	26.8	48.9	50.0	22.4	45.0	(3.9)	(5.0)
	Adjustments	(3.1)	3.5	5.0	6.2	5.0	1.5	0
Se (A+	gment Profit	155.3	279.6	240.0	72.0	140.0	(139.6)	(100.0)

Business profit is profit before tax excluding financial income and one-time items of a materially significant value. Segment profit is profit including financial income in business profit.

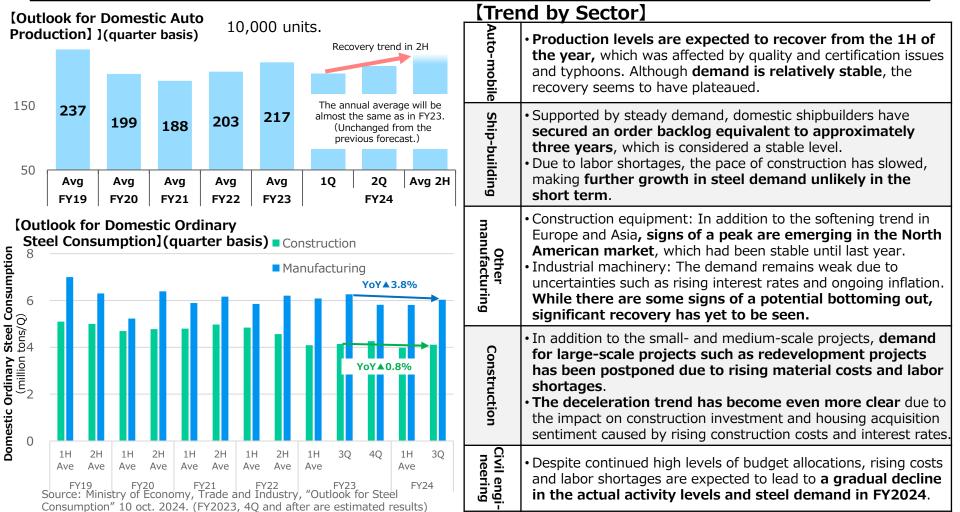
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JFE Steel Financial Forecast for Fiscal Year 2024

Business Environment (Domestic)

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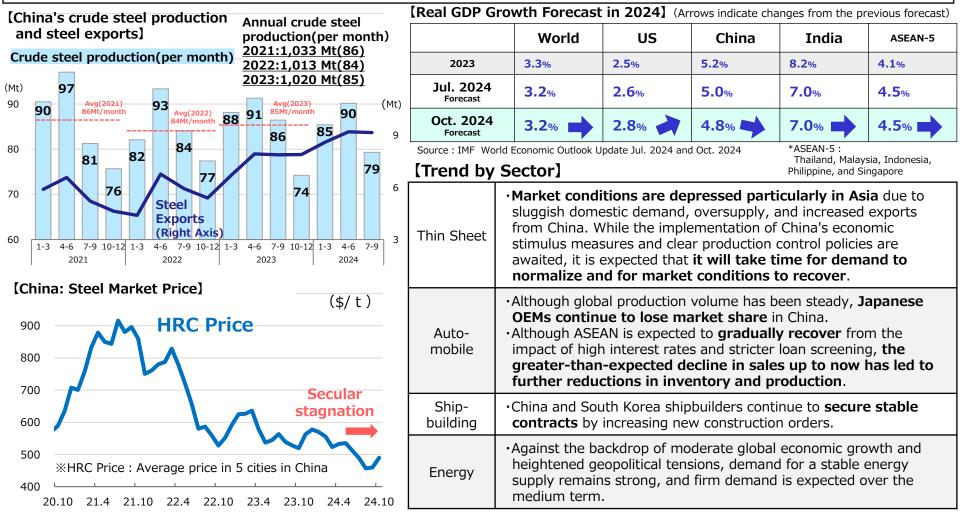
- Demand in the automobile and shipbuilding sectors is relatively steady but unlikely to see significant growth.
- A further slowdown in demand for construction materials as a result of rising construction costs and labor shortages.



JFE

Business Environment (Overseas)

- Oversupply and increased exports from China, where domestic demand is sluggish, continue to cause slack in the supply and demand of steel products and market stagnation.
- The automotive sector in ASEAN has experienced a greater-than-expected decline in sales due to high interest rates and stricter loan screening.



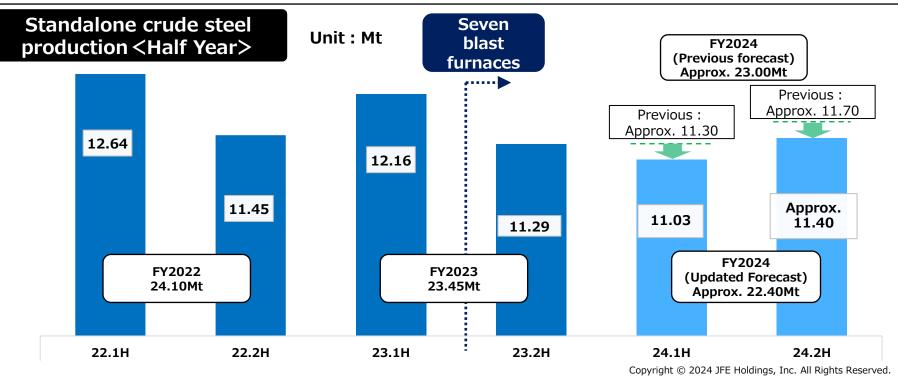
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Crude Steel Production

Expect approx. 22.40Mt for the full year (Approx. 0.60Mt down from the previous forecast)

- In 1H, crude steel production decreased due to decreased sales of commodity products caused by stormy weather and sluggish overseas markets (Approx. 0.30Mt down from the previous forecast).
- In 2H, domestic demand for automobiles is expected to recover gradually, and crude steel production to increase from 1H. However, the overall supply-demand environment is severe due to a larger-than-expected decline in domestic demand, particularly for construction materials, and the risk of further prolongation of the slump in automobile sales in ASEAN (Approx. 0.30Mt down from the previous forecast).

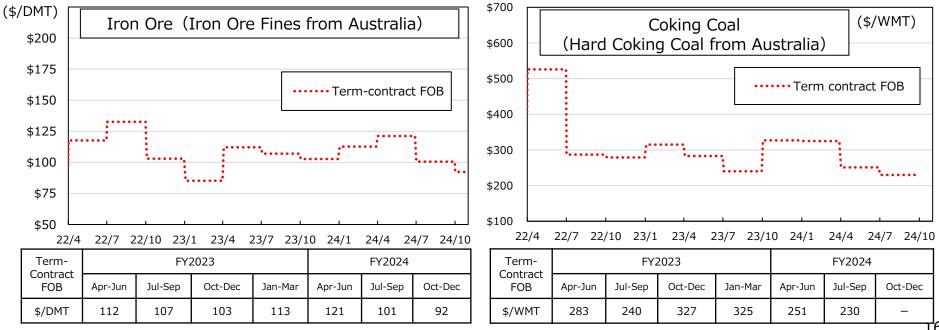




- Key Raw materials
- Iron Ore: Demand for steel products in China is still weak, but sentiment is recovering due to expectations for economic stimulus measures by the Chinese government. The iron ore market is expected to remain at the current level for the time being.
- Coking coal: Due to increased demand in India after the monsoon season and the impact of the Australian rainy season on production, a certain rise in the market is expected from the current level towards the latter part of 2H.

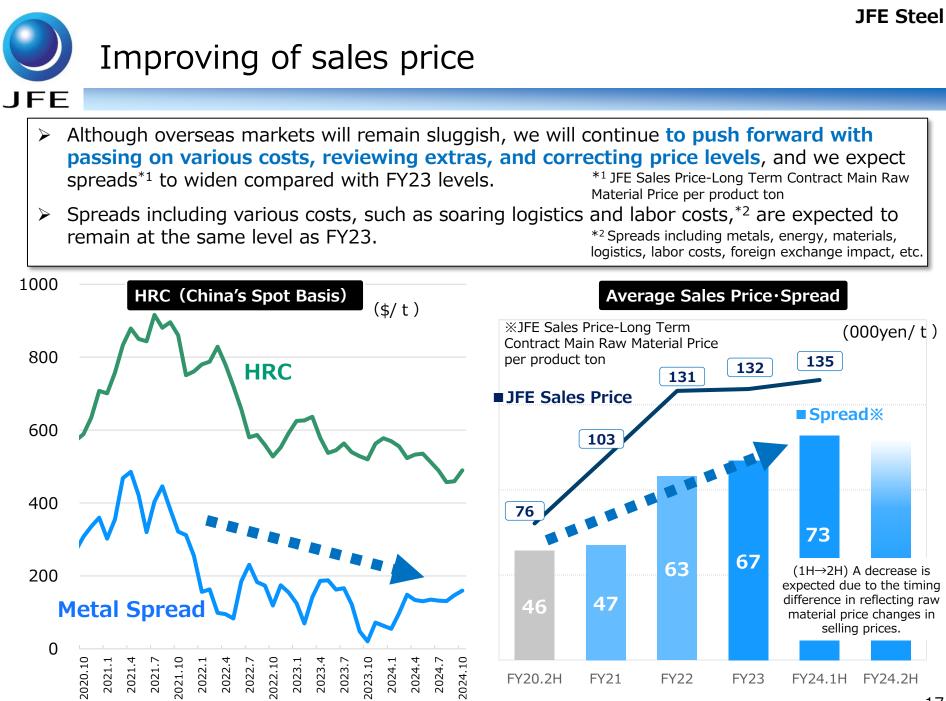
Metals

• Demand is sluggish and the market is stagnant due to the slow recovery of the Chinese economy and steel demand.



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Financial Forecast for Fiscal Year 2024

JFE												
				FY2023					FY2024			FY2024
	Unit											Previous Forecast
		1Q	2Q	1H	2H	Full Year	1Q	2Q	1H	2H	Full Year	FOIECast
Revenue	billion yen	917.2	948.6	1,865.8	1,850.2	3,716.0	860.6	868.7	1,729.3	1,730.7	3,460.0	3,660.0
Segment Profit	billion yen	68.1	54.7	122.8	79.8	202.7	31.5	3.0	34.5	35.5	70.0	165.0
Excluding Inventory Valuation*	billion yen	59.1	64.7	123.8	76.8	200.7	36.5	51.0	87.5	62.5	150.0	213.0
Crude Steel (Standalone)	Mt	6.05	6.11	12.16	11.29	23.45	5.48	5.55	11.03	Approx. 11.40	Approx. 22.40	Approx. 23.00
Crude Steel (Consolidated)	Mt	6.38	6.47	12.85	11.95	24.80	5.80	5.89	11.69			
Shipment (Standalone)	Mt	5.23	5.42	10.65	10.12	20.77	4.70	4.96	9.66			
Export Ratio on Value Basis (Standalone)	%	44.2	44.2	44.2	41.5	42.9	40.6	44.2	42.4			
Average Sales Price (Standalone)	000 yen/ t	128.5	130.1	129.3	133.8	131.5	139.2	131.5	135.2			
Exchange Rate	¥/\$	135.8	144.1	139.9	147.7	143.8	155.0	152.8	153.9	Approx. 150	Approx. 152	Approx. 156
Exchange Rate (End of Term)	¥/\$	145.0	149.6	149.6	151.4	151.4	161.1	142.7	142.7	Approx. 150	Approx. 150	Approx. 155

* Excluding inventory valuation, carry over, one-time structural reform costs and foreign exchange valuation from segment profit

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JFE Steel



JFE Steel ¥95.0bn. Decrease in JFE Steel's Segment Profit (FY2024 (Previous Forecast) vs. FY2024(Updated Forecast))

Segment profit in FY2024 is expected to be ¥70.0bn., ¥95.0 bn. less than the previous forecast, due to factors such as reduced production of crude steel, lower earnings from group companies overseas, and inventory valuation differences, etc.

JFE Steel	FY2024 Previous Forecast	FY2024 Updated Forecast	Change (billion yen)						
Segment Profit	165.0	70.0	(95.0)						
Excluding Inventory Valuation etc.	213.0	150.0	(63.0)						
1. Cost		(10.0) • Impact of stormy weather, timing difference in maintenance, etc.							
2. Volume and Mix	(29.0) ²²	 (29.0) Crude Steel Production approx. 23.00M t →approx. 22.40M t (Decrease in steel for domestic construction materials and export automobiles, etc.) 							
3. Spreads*	±0								
4. Inventory valuation	(32.0) · Ca	 (32.0) Inventory valuation -15.0 (-20.0→-35.0) Carry over -10.0 (-33.0→-43.0) Foreign exchange valuation -7.0 (+5.0→-2.0) 							
5. Others	(24.0) · G	oup companies -11.0							

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¥132.7bn. Decrease in JFE Steel's Segment Profit (FY2023 (Actual) vs. FY2024 (Forecast))

				17				
JFE Steel	FY2023 Actual	FY2024 Forecast	Change					
Segment Profit	202	7 70.	0 (132.7))				
Excluding Inventory Valuation etc.	200	.7 150.	.0 (50.7))				
1. Cost	+32.0 · Structural reforms effect + 25.0 · Operational improvement etc. + 7.0							
2. Volume and Mix		Crude steel production app 2.40M t	prox. 23.45M t \rightarrow approx.					
3. Spreads*	±0							
4. Inventory valuation	(82.0)	Inventory valuation -40.0 (+5.0 \rightarrow -35.0) Carry over -45.0 (+2.0 \rightarrow -43.0) Foreign exchange valuation -17.0 (+15.0 \rightarrow -2.0) One-time structural reform costs +20.0 (-20.0 \rightarrow ±0)						
5. Others	(48.7) · ·	Group companies -21.0						

*Spreads including various prices (metals, energy, materials, logistics, labor costs, foreign exchange effects, etc.) Copyright © 2024 JFE Holdings, Inc. All Rights Reserved.

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¥1.0bn. Increase in JFE Steel's Segment Profit (FY2024.1H vs. FY2024.2H)

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				_	(billion yen)		
	F	Y2024 Forecas	t		Change		
JFE Steel	1H Actual	2H Forecast	Full Year				
Segment Profit	34.5	35.5	70.0		1.0		
Excluding Inventory Valuation etc.	87.5	62.5	150.0		(25.0)		
1. Cost	+6.0						
2. Volume and Mix	+5.0	Crude steel prod	luction 11.03Mt→ap	prox	. 11.40Mt		
3. Spreads*	(23.0)	changes in sellin	rence in reflecting range prices in 1H \rightarrow negative im				
4. Inventory valuation	+26.0	• Inventory valuation -29.0 (-3.0 \rightarrow -32.0) • Carry over +43.0 (-43.0 \rightarrow ±0) • Foreign exchange valuation +12.0 (-7.0 \rightarrow +5.0)					
5. Others	(13.0)	Timing difference	e of expense occurr	ence,	, etc.		

JFE Engineering Financial Forecast for Fiscal Year 2024

Financial Forecast for Fiscal Year 2024

Current Business Environment/Overview of Financial Status

- Expect to increase orders in the field of "Waste to Resource" and "Core infrastructure".
- Full year segment profit is expected to be ¥20.0bn. (as previously announced)

(billion yen)	FY2023 Actual		FY2024 Forecast		Change			FY2024 Forecast (Previous)				
(Dimorryeri)		Full		Full		Full		Full				
	1H	Year	1H	Year	1H	Year	1H	Year				
Orders*	269.7	563.0	246.0	600.0	(23.7)	37.0	240.0	600.0				
Revenue	248.4	539.9	269.5	580.0	21.1	40.1	260.0	580.0				
Segment Profit	8.7	24.3	8.9	20.0	0.2	(4.3)	8.0	20.0				

Financial Forecast

JEE

*From FY2024, the Company changed its method of accruing orders for long-term O&M (operation and maintenance) contracts for waste treatment facilities, etc. contracted by local governments. Based on the previous order accruing method, we forecast annual orders for FY2024 to be ¥590.0 billion.

JFE Shoji Financial Forecast for Fiscal Year 2024



Current Business Environment/Overview of Financial Status

Due to economic uncertainty in China and continued weakness in the domestic building materials market, annual segment profit is expected to be ¥45.0bn., decreased by ¥5.0bn. from previous forecast.

Financial Forecast

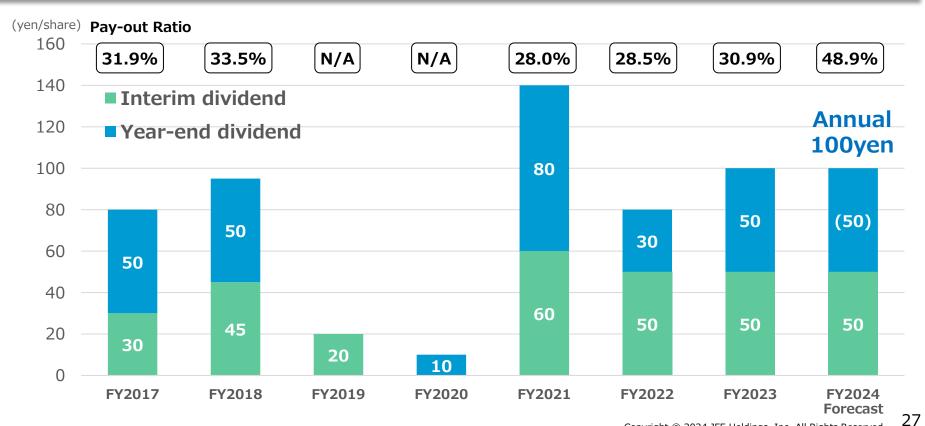
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(billion yen)	FY2023 Actual		FY2024 Forecast		Change		FY2024 Forecast (Previous)	
	1H	Full Year	1H	Full Year	1H	Full Year	1H	Full Year
Revenue	742.0	1,476.4	715.5	1,450.0	(26.5)	(26.4)	700.0	1,550.0
Segment Profit	26.8	48.9	22.4	45.0	(4.4)	(3.9)	22.0	50.0

Dividends



- The Board of Directors resolved to pay an interim dividend of 50 yen per share. (As previous announced)
- The annual dividend is expected to be 100 yen (decreased by 10 yen from previous forecast). In view of the expected performance outlook for the next fiscal year onwards and emphasizing a stable return of profits to shareholders, we will maintain the same amount as the previous fiscal year.





Next Fiscal Year Onward

In addition to eliminating some of the factors that caused the decline in profit in the current fiscal year, we will strive to increase profits by making early contribution to profit from the growth investment implemented in the seventh mid-term business plan, continuing the shift from quantity to quality and further reducing costs.

Investment that monetize or expand profits next fiscal year onward

[Steel business]

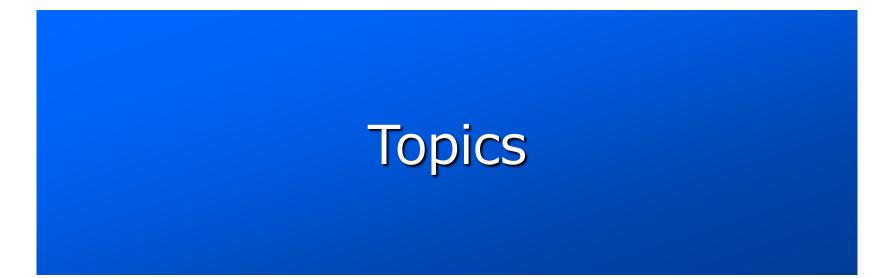
- Full contribution of capacity expansion of Kurashiki electrical steel sheet (Start operation in September 2024)
- Acquisition of 10% stake in the Blackwater coal mine (expected closing between January and March 2025)
- Acquisition of thyssenkrupp Electrical Steel India (expected closing around March 2025)

[Engineering business]

• Full-scale operation of monopile plant (expected in the second half of FY2025)

[Trading business]

- Full contribution of Studco acquisition (closing in May 2024)
- Establishment of Electrical Steel Sheet Processing and Sales Company in Serbia (expected full-scale operation in July 2025)
- In the 8th Medium-Term Business Plan, we will present strategies that will enable us to achieve growth even in such a difficult business environment.





Expansion Strategy of GO Electrical Steel Business in India

Established a Joint Venture with JSW Steel Limited for the manufacture and sales of GO electrical steel sheets in India in February 2024.

(Company Name : JSW JFE Electrical Steel Private Limited (J2ES))

 ✓ In addition, concluded a share purchase agreement to acquire thyssenkrupp Electrical Steel India Private Limited (tkES India) from thyssenkrupp AG through J2ES.

★ Released on 18th October 2024

thyssenkrupp Electrical Steel India Private Limited (tkES India)		
Nashik, Maharashtra, India		
2000		
INR40.5bn. (Approx. ¥69.0bn.(*))		
JFE50%、JSW50%	JSW Dolvi Wo	
To be completed following necessary procedures. (In approx. 6months)	Released on Company Name	
FY2023-24 : INR 12.7bn. FY2022-23 : INR 12.8bn. FY2021-22 : INR 7.8bn.	CAPEX Shareholding Ratio	
	India Private Limited (tkES India) Nashik, Maharashtra, India 2000 INR40.5bn. (Approx. ¥69.0bn.(*)) JFE50%、JSW50% To be completed following necessary procedures. (In approx. 6months) FY2023-24 : INR 12.7bn. FY2022-23 : INR 12.8bn.	

(*)Translated at the exchange rate as of the end of September ($\pm 1.71/INR$)



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- ✓ In the Indian market, which is expected to continue expanding, we have acquired an additional manufacturing base to fully capture domestic demand.
- We aim to be NO.1 GO supplier in India with our 2 manufacturing bases, processing business (JFE Shoji Steel India, etc.) and JSW's marketing capabilities, etc.

< Our strength in the Indian GO market >

• Entering the Indian GO market earlier

(Before Acquisition : Full production in 2027 by J2ES

After Acquisition : tkES India contributes revenue from 2025)

- India's only integrated GO manufacturer in cooperation with JSW Steel's Steel Works
- **Supplying full lineup** from volume zone to top grade

JFE

Expanding Production Capacity for Top-grade NO Electrical Steel Sheets

- ✓ To capture future demand growth, we plan to increase our production capacity of high-grade NO for xEV primary drive motors in the Kurashiki District to 3 times the conventional level.
- ✓ Phase I production capacity expansion was completed as planned in July 2024, and production commenced in September.

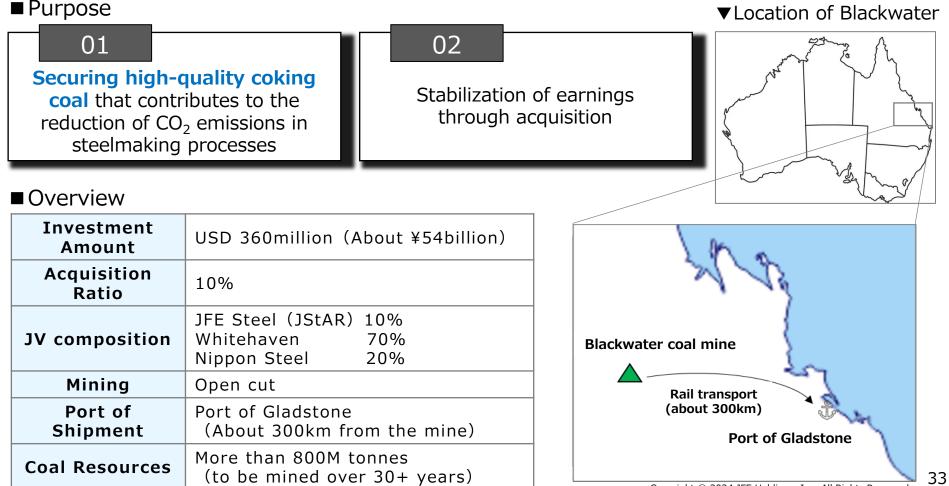
Plans for expanding production capacity of top-grade NO for xEV

		(Production capacity)				
Site	West Japan Works (Kurashiki District)	3x the conventional level				
Total investment	Approx. 95 bn. yen Phase I: Approx. 49 bn. yen Phase II: Approx. 46 bn. yen	conventional level				
Operation timing and production capacity	 Phase I: 1H of FY2024 Double the conventional production capacity Phase II: FY2026 Triple the conventional production capacity 	Conventional FY2024 July FY2026				

Acquisition of Blackwater Coal Mine Interests

JFE

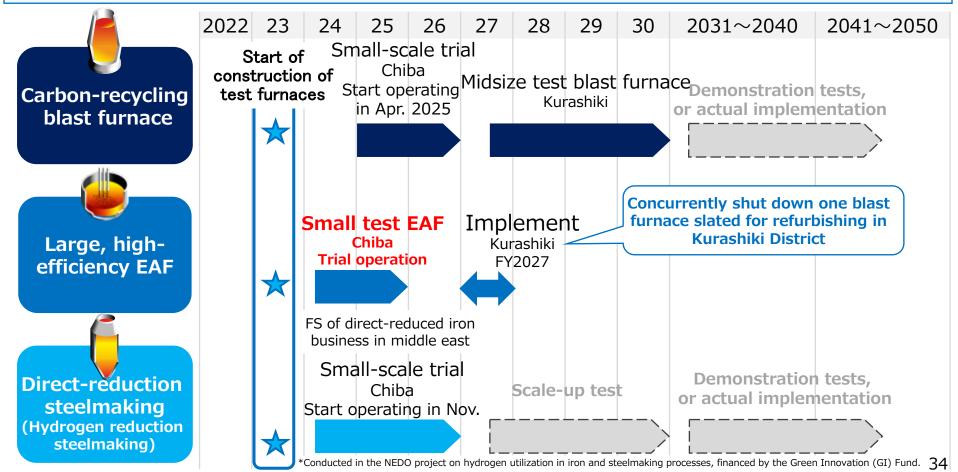
Decided to acquire 10% interest in Blackwater coal mine owned by Whitehaven in Australia (Released on 22nd August)



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- We started trial operation of a small test electric furnace in Chiba and will accelerate research and development toward implementation*.
- As for a large, high-efficiency electric furnace we are considering to introduce in Kurashiki, we applied for "Energy and Manufacturing Process Transformation Support Project (Project I (Steel))" based on the Green Transformation (GX) Promotion Act.



Appendix(1) Financial data, Profit/Loss Analysis, etc.





Profitability Targets and Main Performance

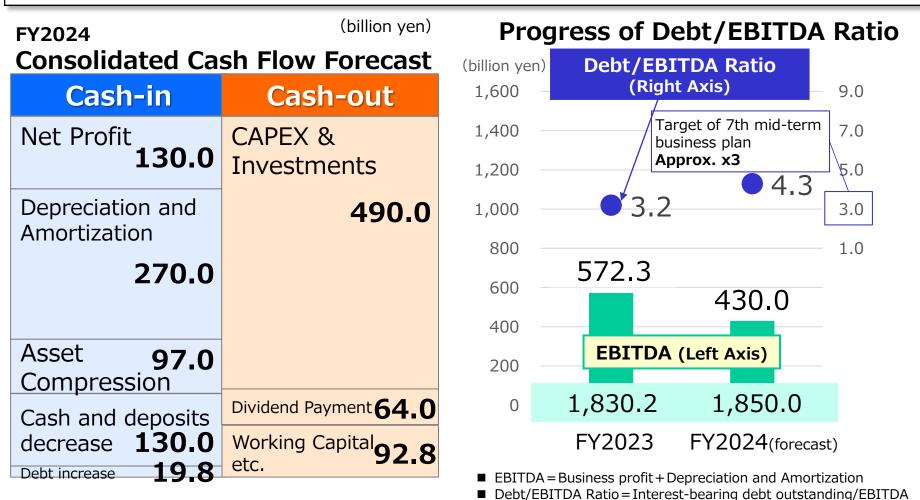
			The 7 th mid-term business plan FY2024	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY2024 Forecast
Cons	Business Profit [Excluding Inventory Valuation etc.]		¥320.0bn.	¥416.4bn. [¥222.4bn.]	¥235.8bn. [¥162.8bn]	¥298.2bn. [¥296.2bn.]	¥160.0bn. [¥240.0bn.]
Consolidated	Profit attributable to owners of the parent		¥220.0bn.	¥288.0bn.	¥162.6bn.	¥197.4bn.	¥130.0bn.
ted	ROE		10%	15.7%	7.9%	8.6%	5.2%
Operating companies	Steel Business	Segment profit [Excluding Inventory Valuation etc.]	¥230.0bn.	¥323.7bn. [¥129.7bn.]	¥146.8bn. [¥73.8bn.]	¥202.7bn. [¥200.7bn.]	¥70.0bn. [¥150.0bn.]
		Profit per ton* [Excluding Inventory Valuation etc.]	10,000 yen/t	14,000yen/t [6,000yen/t]	7,000yen/t [3,000yen/t]		
	Engineering Business	Segment profit	¥35.0bn.	¥26.0bn.	¥13.4bn.	¥24.3bn.	¥20.0bn.
	Trading Business	Segment profit	¥40.0bn.	¥55.9bn.	¥65.1bn.	¥48.9bn.	¥45.0bn.

* Steel business profit per ton

(consolidated segment profit / non-consolidated sales volume)



> At the end of FY2024, the Debt/EBITDA ratio is expected to be x4.3.





Main Financial Data

Notes

[IFRS]

JAAP				[IFRS]							
	FY15	FY16	FY17	FY18		FY18	FY19	FY20	FY21	FY22	FY23
(bn. yen, times)					(bn. yen, times)						
Ordinary Income	64.2	84.7	216.3	221.1	Business profit	232.0	37.8	(12.9)	416.4	235.8	298.2
EBITDA	254.4	279.9	388.8	405.9	EBITDA *1	428.2	269.4	223.4	668.7	505.4	572.3
ROS	1.9%	2.6%	5.9%	5.6%	ROS *2	6.0%	1.0%	(0.4%)	9.5%	4.5%	5.8%
ROE	1.8%	3.7%	7.6%	8.3%	ROE *3	8.6%	(11.1%)	(1.3%)	15.7%	7.9%	8.6%
ROA	1.7%	2.3%	5.2%	5.1%	ROA *4	5.0%	0.8%	(0.3%)	8.4%	4.4%	5.3%
Debt Outstanding	1,379	1,375	1,331	1,450	Interest-bearing debt outstanding	1,524	1,814	1,806	1,849	1,863	1,830
Debt/EBITDA Ratio	x5.4	x4.9	x3.4	x3.6	Debt/EBITDA multiple *5	x3.6	x6.7	x8.1	x2.8	x3.7	x3.2
D/E Ratio	56.9%	51.4%	58.1%	62.0%	D/E Ratio *6	68.2%	96.4%	93.2%	80.8%	67.8%	58.0%
	•										
Profit attributable to owners of parent (yen/share)	58	118	251	285	Profit attributable to owners of parent (yen/share)	284	(343)	(38)	500	281	323
Dividend (yen/share)	30	30	80	95	Dividend (yen/share)	95	20	10	140	80	100
Pay-out Ratio	51.4%	25.5%	31.9%	33.3%	Pay-out Ratio	33.5%	-	-	28.0%	28.5%	30.9%

*1 EBITDA = Business profit + Depreciation and Amortization

*2 ROS = Business profit / Revenue

*3 ROE = Profit attributable to owners of parent company / Equity

*4 ROA = Business profit / Total assets

*5 Debt/EBITDA ratio = Interest-bearing debt outstanding / EBITDA

*6 D/E ratio = Interest-bearing debt outstanding / Equity attributable to owners of parent For debt having a capital component, a portion of its issue price is deemed to be capital, as assessed by rating agencies.





	Unit			FY202	2				FY2023	3		FY2	024
		1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q
Revenue	billion yen	932.6	986.3	986.9	975.3	3,881.1	917.2	948.6	915.6	934.6	3,716.0	860.6	868.7
Segment Profit	billion yen	93.0	55.2	21.8	(23.2)	146.8	68.1	54.7	48.2	31.7	202.7	31.5	3.0
Excluding Inventory Valuation etc.*	billion yen	(23.0)	55.2	22.8	18.8	73.8	59.1	64.7	49.2	27.7	200.7	36.5	51.0
Crude Steel (Standalone)	Mt	6.43	6.21	5.48	5.97	24.10	6.05	6.11	5.62	5.67	23.45	5.48	5.55
Crude Steel (Consolidated)	Mt	6.77	6.59	5.81	6.29	25.48	6.38	6.47	5.95	6.01	24.80	5.80	5.89
Shipment (Standalone)	Mt	5.54	5.32	5.25	5.64	21.74	5.23	5.42	5.08	5.04	20.77	4.70	4.96
Export Ratio on Value Basis (Standalone)	%	48.5	45.0	41.0	43.6	44.5	44.2	44.2	41.6	41.3	42.9	40.6	44.2
Average Sales Price (Standalone)	000 yen/ t	126.7	136.7	136.3	124.0	130.8	128.5	130.1	132.5	135.2	131.5	139.2	131.5
Exchange Rate	¥/\$	126.5	136.6	144.0	133.2	135.1	135.8	144.1	148.7	146.7	143.8	155.0	152.8
Exchange Rate (End of Term)	¥/\$	136.7	144.8	132.7	133.5	133.5	145.0	149.6	141.8	151.4	151.4	161.1	142.7

* Excluding inventory valuation, carry over and foreign exchange valuation from segment profit



¥28.5bn. Decrease in JFE Steel's Segment Profit (FY2024.1Q (Actual) vs. FY2024.2Q (Actual))

(billion yen)

			Change	
JFE Steel	1Q(Actual)	2Q(Actual)	1H(Actual)	Change
Segment Profit	31.5	3.0	34.5	(28.5)
Excluding Inventory Valuation etc.	36.5	51.0	87.5	14.5
1. Cost	(3.0)			
2. Volume and Mix	(4.0)			
3. Spreads*	+22.0	efforts	ads due to sales pric erence in reflecting r ing prices	
4. Inventory valuation	(43.0)	Carry over -17	ation -3.0 (±0→-3.0 .0 (-13.0→-30.0) age valuation -23.0 (

5. Others

(0.5)

*Spreads including various prices (metals, energy, materials, logistics, labor costs, foreign exchange effects, etc.)



(billion yen)

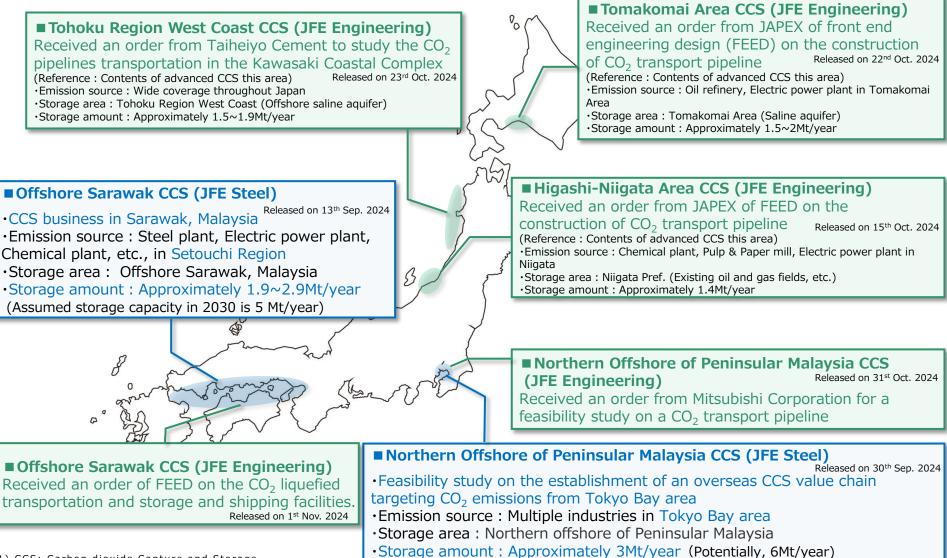
JFE Steel		FY2023 2H(Actual)		FY2024 1H(Actual)		Change
Segment Profit		2(/	79.8	34.5		(45.3)
	Excluding Inventory Valuation etc.		76.8	87.5		10.7
1	. Cost	(1.0)				
2	. Volume and Mix	(15.0)	Crude Ste	el Production 11.29Mt-	→11.C)3Mt
3.	. Spreads*	+34.0	The timin	spreads due to sales pr g difference in reflecting n selling prices		•
4	. Inventory valuation	(56.0)	Carry ove	valuation -7.0 (+4.0→ r -62.0 (+19.0→-43.0) xchange valuation -7.0 (,	-7.0)

• One-time structural reform costs +20.0 (-20.0 $\rightarrow\pm$ 0)

5. Others

(7.3)

JFE Steel JFE Engineering JOGMEC "Engineering Design Work for Advanced CCS¹⁾²⁾ Projects"



1) CCS: Carbon dioxide Capture and Storage

IFF

2) Advanced CCS: Framework of Japan Organization for Metals and Energy Security (JOGMEC) to support exemplary and innovative projects in order to prepare the business environment for the commencement of CCS business by 2030.



Orders of JGreeX[™] Green Steel

- The field of orders has expanded; orders received mainly from domestic shipbuilding and construction, but also from electric power, consumer goods, and overseas markets.
- First order of cold-rolled steel sheets for industrial machinery.

Field	Domestic/ Overseas	Products	Customer	Use
	Domestic	Plates	Higaki Shipbuilding, Onomichi Dockyard, Imabari Shipbuilding	Dry bulk carriers
Ship building	Domestic	Plates	Tsuneishi Shipbuilding	Hydrogen-fueled Tugboats
	Domestic	Plates, Shapes, Pipes	Kumagai Gumi, Sumitomo Corporation	Office Building
Construction	Domestic	Pipes	YASHIMANADA	Roll column
	Domestic Shapes Tomakomai Kuribayashi Transportation		Warehouse	
Ship building, Construction, Offshore structure	Overseas	Plates	Hock Seng Hoe	Wholesale of plates
Electric power	Overseas	Electrical sheets	European transformer manufacturer	Transformer
Electric power	Overseas	Electrical sheets	Eaton Corporation	Transformer
Office equipment	Domestic	Bars	Suzutoyo Seiko	Resource-recycling Containers
Can	Domestic	Tin	MoNo Factory	Pinback Buttons
*Industrial machinery	Domestic	Cold rolled sheets	Yamaha Motor	Surface mounting machines 43

★: New orders received in 2Q of FY2024

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- Appropriate environmental value is required for "actual reduction" of GHG emissions using low-carbon technologies in the transition period.
- With appealing the necessity of a mass balance system/CoC* based on the actual amount of reduction, promote demand of green steel products by visualizing economic value, and promote activities for international standardization in cooperation with the Japan Iron and Steel Federation(JISF).
- We propose the popularization of green steel products and energy policy issues for realization of decarbonized society.

(Jun 6th, 2024, 56th Advisory Committee for Natural Resources and Energy, 56th Strategic Policy Committee)

- *CoC : Chain of Custody International standardization and rulemaking
- Formulation of mass balance system/CoC guidelines (JISF-Three blast furnace companies, worldsteel)
 - ✓ Establishment of JISF Guidelines (Oct. 2023), worldsteel basic principle agreement (Apr. 2024)
- Activities to revise the GHG Protocol
- Efforts to establish ISO standards for mass balance systems / CoC
- Efforts to create demand
- Start of supply JGreeX[™] (Jun. 2023)
 - ✓ Adopted in 6 fields including Ship building, Construction, Transformer, etc.
- Efforts to establish rules for emission reduction measurement methods in private-sector procurement in the GX League, etc.
 - ✓ GX League proposal (Dec. 2023), METI-GX Product Market Study Group Interim Report(Mar. 2024)
 - ✓ Participated as an observer in METI Study Group on Green Steel (Oct. 2024)

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Our Strong Presence in Electrical Steel Sheet Market

✓ Capturing Expanding Demand with World-Class Technology and Global Supply Chain.

JFE

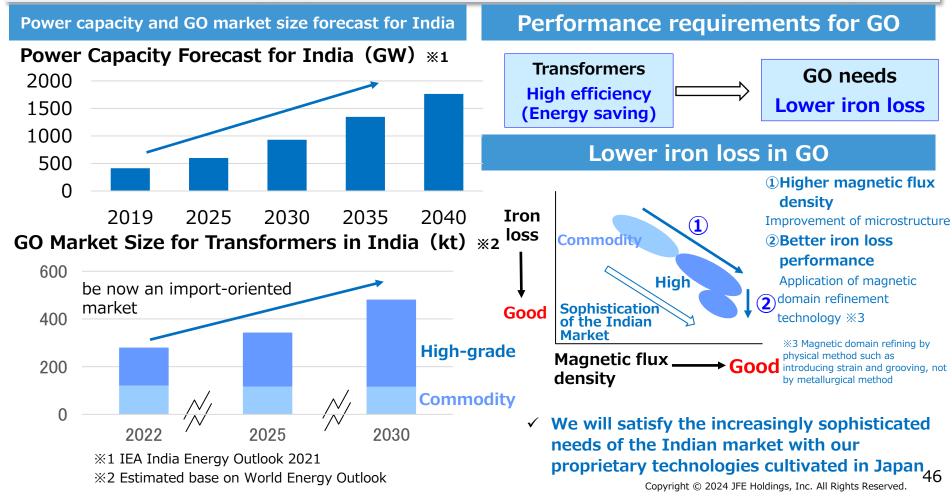
	Grain-oriented electrical steel sheet (GO)	Non-oriented electrical steel sheet (NO)
Product description		core materials for electrical equipment icient, compact and lightweight
Major applications	Transformers for electricity and distribution	 Motors for EV and electrical equipment Power generators
Major customers	 Heavy machinery and equipment manufacturers 	 OEMs, auto part, home appliance and industrial machinery manufacturers
Production sites	 Kurashiki District Establish JV with JSW in India for electrical steel sheet (2024/2) Signed a share purchase agreement 	 Kurashiki & Keihin District Capacity Expansion of top-grade NO in Kurashiki District Phase I : 2024/9 Start of production
thyssenkrupp AG in Europe	to acquire an India's electrical steel sheet subsidiary from tk (2024/10)	Phase II : FY2026
JFE's competitive advantages	World-class technologies in GO anGlobal supply network (Japan, Ch	· ·

JFE Steel

JFF

GO – Outlook of Indian Market and our Proprietary Technologies

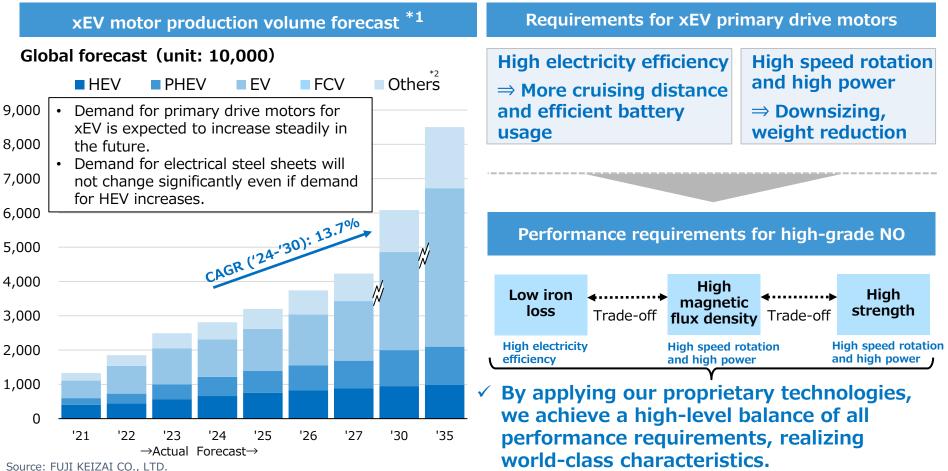
- India's power capacity is expected to grow at 7% per year. **Demand for GO** used in transformers is expected to increase as well.
- Due to the Indian government's regulation for higher efficiency, the transformers used by the government PJ mainly use high-grade GO. \checkmark
- We respond to increasingly sophisticated needs in the Indian market with our unique technologies. \checkmark



NO – Expanding Demand and Our Technical Advantages

Demand for high-grade NO is expected to grow rapidly along with xEV market growth.

Our proprietary technology meets performance requirements for high-grade NO.



(Top-grade NO)

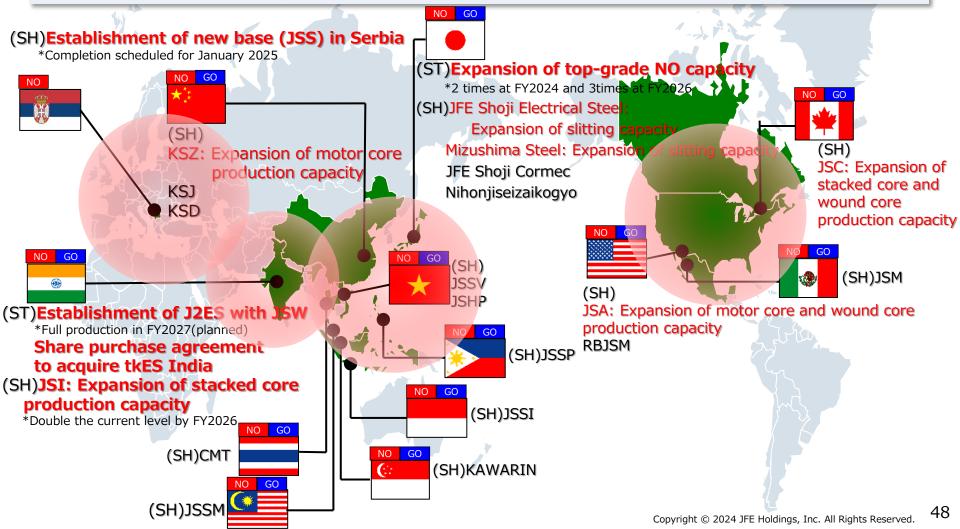
JEE

*1 FUJI KEIZAI CO., LTD. "HEV and EV-related Markets: Comprehensive Survey, 2024," HEV: Hybrid Electric Vehicles, PHEV: Plug-in Hybrid Electric Vehicles, EV: Electric Vehicles, FCV: Fuel Cell Vehicles *2 Motors for AWD assist and generator

Global Supply Chain for Electrical Steel Sheets

JFE

- ✓ Building a global supply chain through synergies between JFE Steel and JFE Shoji.
- ✓ Accelerate investment in countries and regions where demand for electrical steel sheets is expected to grow.



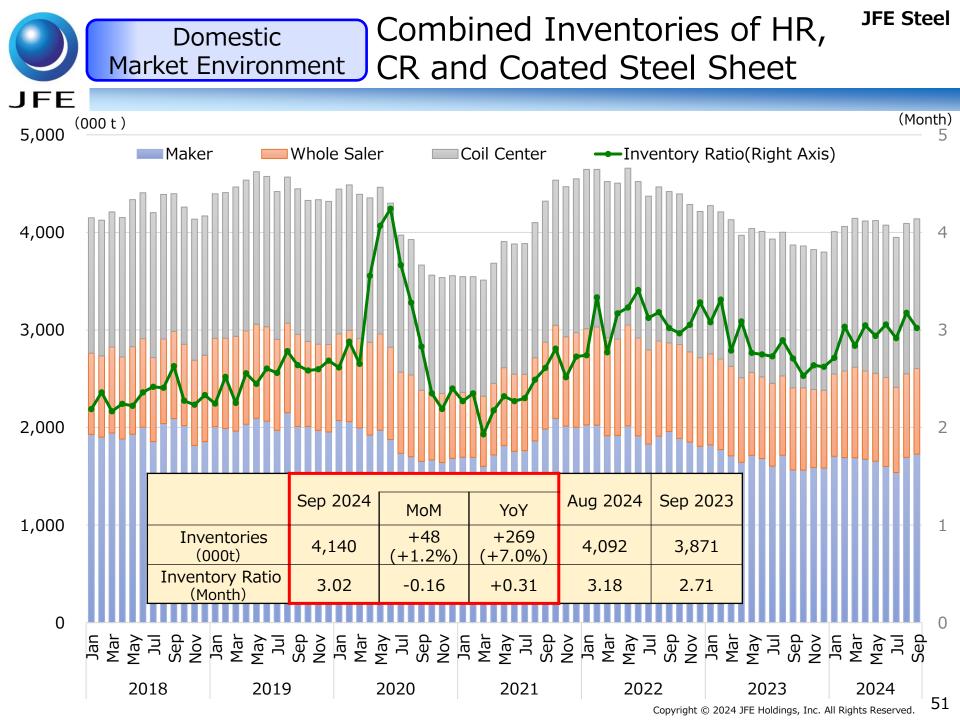


(billion yen)

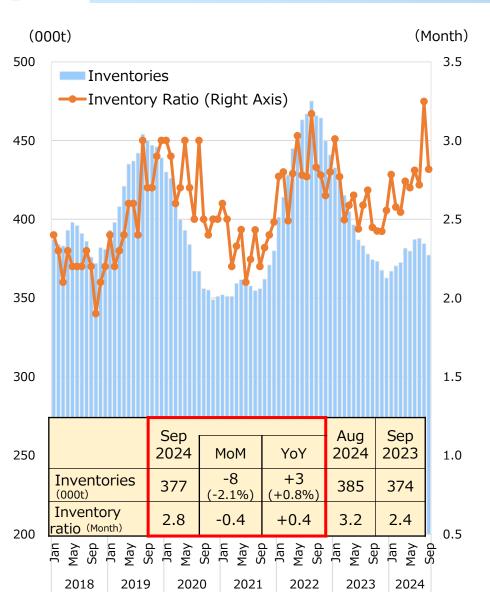
Business Field	FY2023 Actual	FY2024 Outlook	Change	Main orders received in 1H of FY2024 ★···New projects received in 2Q of FY2024
Waste to Resource	243.7	255.0	11.3	Renewal works of domestic waste treatment facility [Kanagawa] Construction works of overseas waste treatment facility [★Taiwan]
Carbon Neutral	54.3	60.0	5.7	
Combined Utility Service	15.6	9.0	(6.6)	
Core Infra- structure	249.4	276.0	26.6	Construction works of bridge (KEINAWA EXPWY [Nara], Harbor road [Kanagawa], MAIZURU-WAKASA EXPWY [Kyoto]) Construction works of overseas bridge [★Nicaragua] Water pipeline renewal project [Hyogo]
Total	563.0	600.0	37.0	
Order Backlog	613.8	970.0	356.2	

*The outlook for FY2024 is based on the revised method of accruing orders for long-term O&M contracts.

Appendix(2) Business Environmental Indicators, etc.



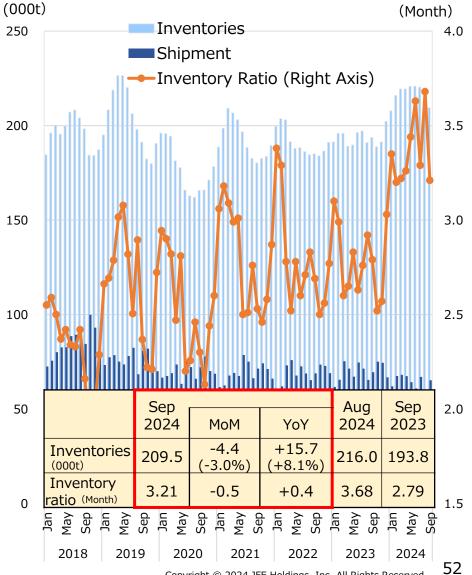
Inventories of Plate (Plate Shear) and Wide Flange Shapes



Domestic

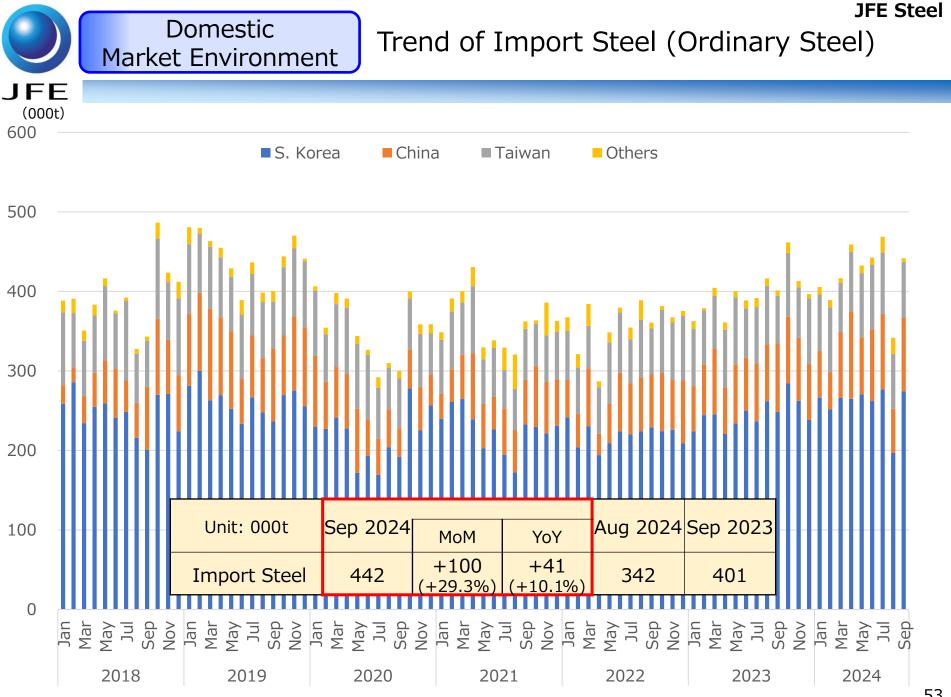
Market Environment

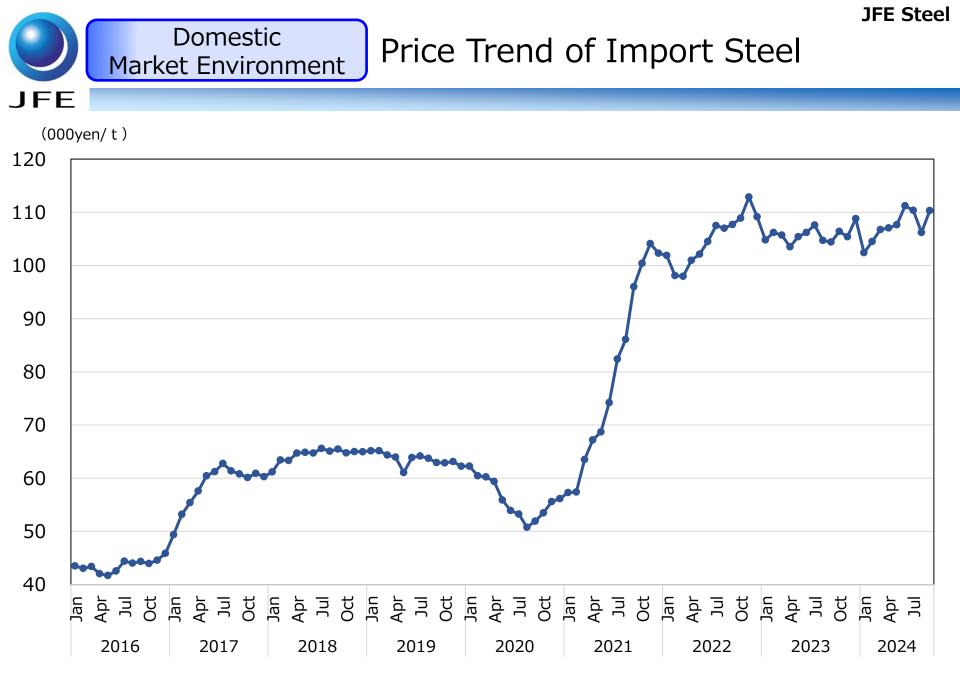
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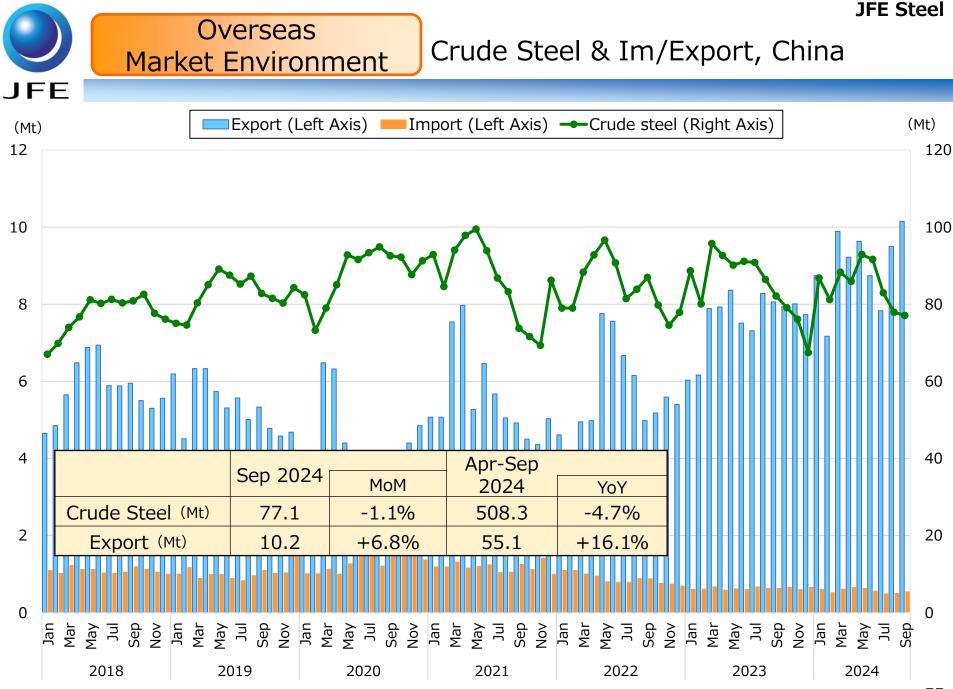
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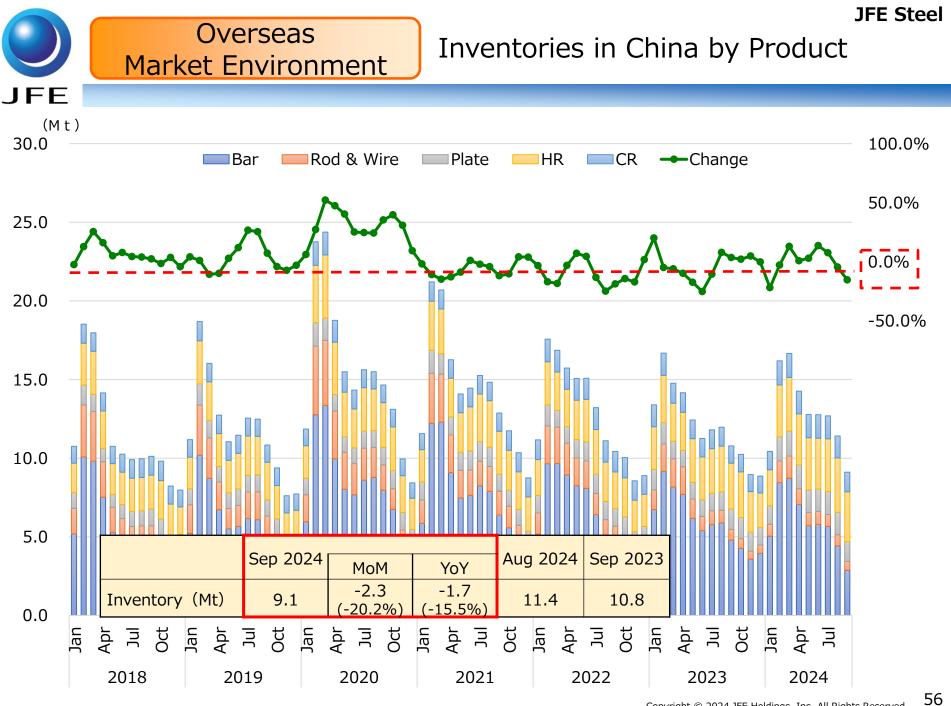


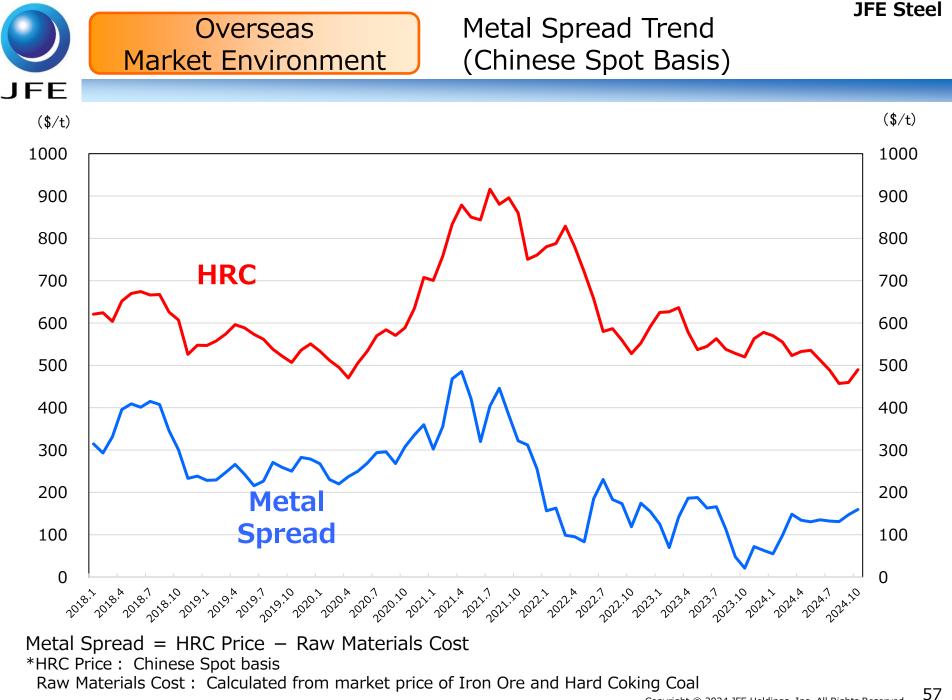


Data: The Japan Iron and Steel Federation Import Steel from S. Korea



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Trend of Sub Material's Market Price

(¢/lb) FeCr

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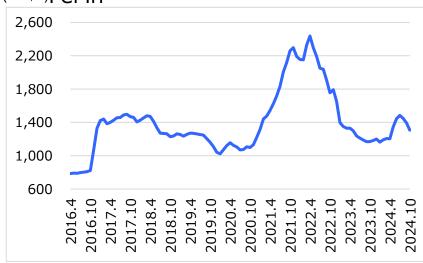


Raw

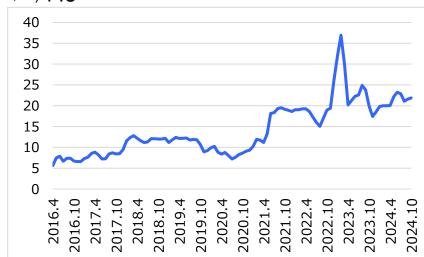
Materials



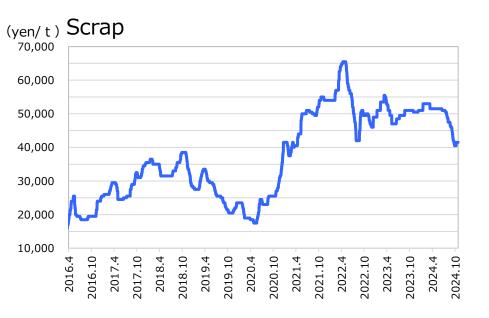
(US\$/t)FeMn



(US\$/lb) Mo



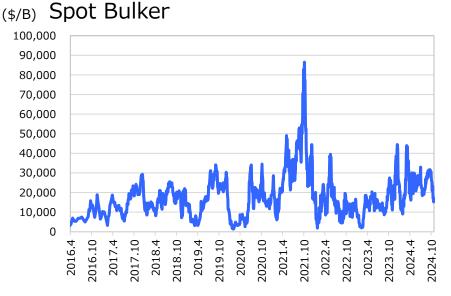
Trend of Sub Material's Market Price



Raw

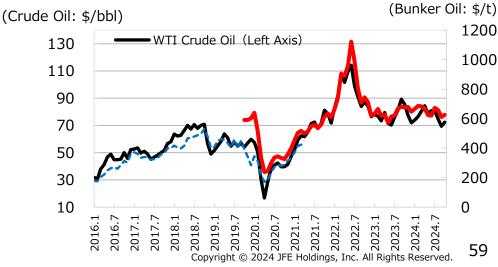
Materials

JFE



Crude Oil, Banker Oil







Links to the Reports Published during FY2024

Report	URL	QR code
JFE Group REPORT 2024	https://www.jfe- holdings.co.jp/en/investor/library/gro up-report/index.html	
Sustainability REPORT 2023	https://www.jfe- holdings.co.jp/en/sustainability/index. html	
Sustainability REPORT 2023 Environmental Data	https://www.jfe- holdings.co.jp/en/common/pdf/sustai nability/data/2023/2023_08_01.pdf	
DX REPORT 2023	https://www.jfe- holdings.co.jp/en/investor/library/dxr eport/index.html	

JFE-HD



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