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September 26,2024

Notice of the Absorption-Type Merger (Sinplified, Short-form Merger) of Wholly Owned Subsidaries

Company name: FEED ONE CO., LTD.

Listing: Tokyo Securities code: 2060

URL: https://www.feed-one.co.jp/english/

Representative: REPRESENTATIVE DIRECTOR, HIDEHIRO SHOJI

PRESIDENT

Inquiries: GENERAL MANAGER, SEMINA OTOMO

GENERAL AFFAIRS DIVISION,

ADMINISTRATIVE UNIT

Telephone: +81-45-211-6520

FEED ONE CO., LTD. ("the Company") announced that at the Board of Directors meeting held today, to conduct an absorption-type merger ("the merger") of the Company's wholly owned subsidiary, TOMAKOMAI FEED CO., LTD. and TOHOKU SHIRYO CO., LTD. with an effective date of April 1, 2025, the details of which appear below.

However, because the merger is a simplified merger of the Company's wholly owned subsidiary, the disclosure of certain matters and contents is omitted.

1. Purpose of the Merger

The Company has decided to merge our wholly owned subsidiaries, TOMAKOMAI FEED Co., Ltd. and TOHOKU SHIRYO Co., Ltd., to strengthen our organizational capabilities and enhance our medium- to long-term competitiveness by converting the subsidiary factories into our own factories.

2. Summary of the Merger

(1) Merger schedule

Date of resolution at the meeting of the Board of Directors:

September 26, 2024

Scheduled date of merger (Effective date):

September 26, 2024

April 1, 2025 (scheduled)

Note: Neither of the merging companies will hold their respective annual general meeting of shareholders for approval of the merger because it is a simplified merger provided in Article 796, Paragraph 2 of the Companies Act for the Company as the surviving company and a short-form merger provided in Article 784, Paragraph 1 of the Companies Act for TOMAKOMAI FEED CO., LTD. and TOHOKU SHIRYO CO., LTD. as the absorbed company.

(2) Merger method

The merger will be an absorption-type merger with the Company as the surviving company, and TOMAKOMAI FEED CO., LTD. and TOHOKU SHIRYO CO., LTD. will be dissolved.

- (3) Details of share allotment in relation to the Merger
 As the Company owns all the outstanding shares in TOMAKOMAI feed CO., LTD. and
 TOHOKU SHIRYO CO., LTD., there will be no exchange or allotment of shares or other
 monetary consideration on the occasion of the merger.
- (4) Procedures relating to Share Subscription Rights and Corporate Bonds with Share Subscription Rights of the absorbed companies Not applicable.

3. Overview of the Parties to the Merger

(1)	C		Commons
(I)	Sur	vivins	2 Company

① Company Name	FEED ONE CO., LTD.			
② Address	5-1-2,Minatomirai,Nishi-ku, Yokohama-City,			
	Kanagawa, Japan			
③ Representative	HIDEHIRO SHOJI			
•	REPRESENTATIVE DIRECTOR, PRESIDENT			
Business Description	Production and marketing of compound feed.			
	Procurement, sale, production and processing	ng of meat,		
	egg and seafood, etc.			
⑤ Share Capital	10 billion yen			
⑥ Date of Establishment	October 1, 2014			
7 Number of Shares Outstanding	38,477,128 shares			
8 End of Fiscal Year	March 31			
Major Shareholders and	MITSUI & CO., LTD.	25.60%		
Shareholding Ratio	The Master Trust Bank of Japan, Ltd.	9.15%		
(As of March 31, 2024)	(Trust Account)			
	Daiwa Kogyo LLC	3.14%		
	Custody Bank of Japan, Ltd. (Trust	3.12%		
	Account)			
	THE KEIHIN CO., LTD.	2.72%		
	STATE STREET BANK AND TRUST	2.28%		
	COMPANY 505223			
	Tokio Marine & Nichido Fire Insurance	2.23%		
	Co., Ltd.			
	Asahi Mutual Life Insurance Company	2.09%		
	The Bank of Yokohama, Ltd.	2.03%		
	Yonkyu Co., Ltd.	1.56%		
Operating Results and Financial Cond	lition for the Most Recent Fiscal Year			
Fiscal year end	Fiscal Year ended March 31, 2024			
	(Consolidated)			
Net assets	50,856 million yen			
Net assets per share	1,314.03 yen			
Net sales		million yen		
Operating income 7,748 million year				
Ordinary income	7,737 million yen			
Net income attributable to owners of	5,084	million yen		
parent				
Basic net income per share		132.97 yen		

(2) Absorbed Company

① Company Name	TOMAKOMAI FEED	TOHOKU SHIRYO		
	CO., LTD.	CO., LTD.		
② Address	43-45 Harumi-cho,	24-8 Kawaragi Kaigan,		
	Tomakomai City,	Hachinohe City,		
	Hokkaido, Japan	Aomori, Japan		
③ Representative	YUJI TAKAMATSU	TAKESHI HIRAUCHI		
	REPRESENTATIVE	REPRESENTATIVE		
	DIRECTOR,	DIRECTOR,		
	PRESIDENT	PRESIDENT		
Business Description	Production compound feed	Production compound feed		
⑤ Share Capital	200 million yen	200 million yen		
6 Date of Establishment	April 16, 1993	September 1, 1982		
7 Number of Shares Outstanding	4,000 shares	4,000 shares		
8 End of Fiscal Year	March 31	March 31		
Major Shareholders and	FEED ONE CO., LTD.	FEED ONE CO., LTD.		
Shareholding Ratio	100%	100%		
(As of March 31, 2024)				
Operating Results and Financial Condition for the Most Recent Fiscal Year				
Fiscal year end	Fiscal Year ended March	Fiscal Year ended March		
	31, 2024	31, 2024		
	(Consolidated)	(Consolidated)		
Net assets	550 million yen	622 million yen		
Net assets per share	137,685 yen	155,589 yen		
Net sales	1,495 million yen	631 million yen		
Operating income	175 million yen	81 million yen		
Ordinary income	174 million yen	82 million yen		
Net income	130 million yen	60 million yen		
Basic net income per share	32,550 yen	15,183 yen		

4. Status of the Company after the Merger

There will be no change to the name, location, name and job title of representative, description of business, share capital or fiscal year-end of the Company resulting from the merger. $_{\circ}$

5. Future Outlook

As this is a merger with a wholly owned subsidiary, the impact of the merger on the consolidated financial results of the Group will be minimal.

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