

Company Name: USHIO INC.
Name and Title of Representative:
Takabumi Asahi, President and Chief Executive Officer (Code Number: 6925, Prime Market of the Tokyo Stock Exchange)
Name and Title of Contact Person:
Hiromi Ito, General Manager,
Accounting and Finance Department
(TEL +81-3-5657-1000 (from overseas))

Notice of Completion of Payment Regarding the Disposal of Treasury Stock to Employee Stockholding

Association Using Restricted Stock and Partial Forfeiture

USHIO INC. (Prime 6925) announces that the Stockholding Association of USHIO INC. (hereinafter, the "Association") has completed today (August 30, 2024) its payment procedures regarding the disposal of treasury stock using restricted stock (hereinafter, the "Treasury Stock Disposal") that was resolved at a meeting of the Board of Directors of USHIO INC. held on May 14, 2024, and that due to partial forfeiture there have been changes to the initially planned number of shares to be disposed of, etc., as described below. For the details of the Treasury Stock Disposal, please refer to our press release titled "Notice Regarding Disposal of Treasury Stock to Employee Stockholding Association Using Restricted Stock" dated May 14, 2024, "Notice Regarding Correction of USHIO INC.'S Press Release dated May 14, 2024" dated May 22, 2024 and "Notice Regarding Determination of Disposal Price for Disposal of Treasury Stock to Employee Stockholding Association Using Restricted Stock" dated May 22, 2024.

1. Outline of the Disposal (Changes are underlined.)

	After the changes	Before the changes
(1) Date of disposal	August 30, 2024	August 30, 2024
(2) Class and number of	129,960 shares of common stock of	251,640 shares of common stock of
shares to be disposed of	USHIO INC.	USHIO INC. (Note 1)
(3) Disposal price	2,103.5 yen per share	2,103.5 yen per share
(4) Total value of disposal	<u>273,370,860</u> yen	<u>529,324,740</u> yen
(5) Method of disposal	Third-party allotment	Third-party allotment
(6) Allottee	Stockholding Association of USHIO	Stockholding Association of USHIO
	INC: <u>129,960</u> shares	INC. <u>251,640</u> shares
(7) Other	An Extraordinary Report has been	An Extraordinary Report has been
	submitted in accordance with the	submitted in accordance with the
	Financial Instruments and Exchange	Financial Instruments and Exchange

	Act regarding the Treasury Stock	Act regarding the Treasury Stock
	Disposal.	Disposal.
(Note 1)	<u>Deleted</u>	The Association will use promotional
		activities to invite applicants for
		membership in the Association over a
		period long enough for the
		dissemination of the System. For this
		reason, the figures for the number of
		shares to be disposed of specified
		above represent the maximum
		amount and the actual number of
		shares to be disposed of is expected
		to be determined depending on the
		acceptance of new members and the
		number of employees of Ushio
		Group whose consent to the System
		is confirmed.

2. Reason for changes

The changes to the number of shares to be disposed of and the total value of disposal were made to reflect the final determination of the number of members of the Association who consented to the Treasury Stock Disposal.

3. Future outlook

There will be no revisions to the business forecast for the fiscal term ending March 2025 for USHIO INC. due to the changes.

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