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Securities code: 3180

July 9, 2024

(Date of commencement of measures for electronic provision: July 3, 2024)

To Shareholders with Voting Rights:

Hideki Nomura Representative Director BEAUTY GARAGE Inc. 1-34-25 Sakura-Shinmachi, Setagaya, Tokyo

NOTICE OF THE 22ND ANNUAL GENERAL MEETING OF SHAREHOLDERS

We would like to express our appreciation for your continued support and patronage.

Please be informed that the 22nd Annual General Meeting of Shareholders of BEAUTY GARAGE Inc. (the "Company") will be held as described below.

The Company has taken measures for electronic provision for information that is the contents of the Reference Documents for the General Meeting of Shareholders, etc. in convening this General Meeting of Shareholders, and posted such information on the following website on the Internet.

Website of the Company:

https://www.beautygarage.co.jp/ir/generalmeeting/ (in Japanese)

Please access the above website, and select and review the "NOTICE OF THE 22ND ANNUAL GENERAL MEETING OF SHAREHOLDERS."

In addition to the above, the information is posted on the following website on the Internet as well. Website of Tokyo Stock Exchange:

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show (in English)

Please access the above website, query the Company by inputting its name "BEAUTY GARAGE" or securities code "3180," and review the information by selecting "Basic information" and then "Documents for public inspection/PR information."

If you are unable to attend the meeting, you may exercise your voting rights in writing or by electromagnetic means (via the Internet, etc.). Please review the Reference Documents for the General Meeting of Shareholders that are contained in the matters subject to measures for electronic provision and return the form to us so that it arrives no later than the end of business hours (6:30 p.m.) on Wednesday, July 24, 2024, or, alternatively, review the "Guidance for the Exercise of Voting Rights" provided below and exercise your voting rights.

Date and Time: Thursday, July 25, 2024 at 10:00 a.m. (Reception opens at 9:30 a.m.)
 Place: TKP Garden City Shibuya Hall A, Shibuya Higashiguchi Building 1F, 2-

22-3 Shibuya, Shibuya-ku, Tokyo

3. Meeting Agenda:

Matters to be reported: Business Report, Non-consolidated Financial Statements, and Consolidated

Financial Statements for the 22nd Fiscal Year (May 1, 2023 to April 30, 2024) and results of audits of the Consolidated Financial Statements by the

Accounting Auditor and the Audit and Supervisory Committee

Proposals to be resolved:

Proposal 1: Election of Five (5) Directors (excluding Directors who are Audit and

Supervisory Committee Members)

Proposal 2: Election of Four (4) Directors who are Audit and Supervisory Committee

Members

4. Other Matters Related to the Meeting:

- (1) Voting rights must be exercised so that they arrive at the Company by 6:30 p.m., the end of business hours, on July 24, 2024 (the day before the meeting).
- (2) If you do not indicate your vote of approval or disapproval for any proposal on the Voting Rights Exercise Form, you will be deemed to have approved that proposal.
- (3) When a shareholder has exercised voting rights both by the Voting Rights Exercise Form in writing and by electromagnetic means, the vote by electromagnetic means shall prevail. If voting rights have been exercised multiple times by electromagnetic means, the last vote exercised will be deemed valid.
- If you are attending the meeting, please submit the enclosed Voting Rights Exercise Form to the reception desk at the venue.
- Any revisions to the matters subject to measures for electronic provision will be posted on the websites on which these matters are presented.

<Souvenirs>

We do not provide souvenirs to shareholders attending the meeting.

We would appreciate your understanding.

Reference Documents for the General Meeting of Shareholders

Proposal and Reference Documents

Election of Five (5) Directors (excluding Directors who are Audit and Supervisory Committee Members)

The terms of office of all five (5) Directors (excluding Directors who are Audit and Supervisory Committee Members; the same applies throughout this proposal) will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the Company proposes to elect five (5) Directors.

The Audit and Supervisory Committee has deliberated on this proposal and expressed the opinion that this proposal is appropriate. The candidates for Director are as follows.

No.	Name (Date of Birth)	Career summary,	Career summary, positions, responsibilities, and significant concurrent positions					
1	Hideki Nomura Male (May 22, 1967) Reappointment Attendance at the Board of Directors meetings: 17/17	April 1990 January 2001 January 2003 April 2003 November 2014 July 2017 December 2017 December 2018 September 2021 November 2021 April 2024	Joined Chuo Senko Co., Ltd. Joined McCann Erickson Japan Inc. Established WASABI (now BGnavi), Representative Director Established the Company, Representative Director/Chief Executive Officer (Representative Director/Chief Executive Officer and Chief Operating Officer; present) Director, EYELASH GARAGE Inc. (present) Director, BG PARTNERS Inc. (present) Director, BEAUTY GARAGE SINGAPORE PTE. LTD. (present) CEO, BG VENTURES, Inc. (present) Director, BG REUSE Inc. (present) Director, GYM GARAGE Inc. (present) Director, GYM GARAGE Inc. (present)	3,290,724 shares				
	Reason for nomination as candidate for Director							

Reason for nomination as candidate for Director

Mr. Hideki Nomura has served as Representative Director of the Company since 2003. He supervises the overall management of the Group and possesses extensive experience, knowledge, etc. The Company therefore has renominated him as candidate for Director.

No.	Name (Date of Birth)	Career summary, J	Number of shares of the Company held	
2	Shuichi Tomoda Male (October 7, 1969) Reappointment Attendance at the Board of Directors meetings: 17/17	March 1989 November 1990 August 1993 February 1999 March 2001 April 2003 July 2017 December 2017 July 2019 October 2020	Joined Hair & Make SNIP Joined Soubidou Co., Ltd. Joined Dragon Kids Ltd. Established Shu Work Products Ltd., Representative Director Director, TOUGH design product Ltd. (now TOUGH design product Inc.) Established the Company, Representative Director/Chief Operating Officer (Director & Co-Founder; present) Director, TOUGH design product Inc. (present) Director, BEAUTY GARAGE SINGAPORE PTE. LTD. (present) Director, BG VENTURES, Inc. (present) Representative Director, Waraku Inc.	1,158,600 shares
		oda has served as Di , etc. The Company	rector of the Company since 2003 and possesses exter therefore has renominated him as candidate for Direct	
3	Takahisa Nomura Male (June 28, 1972) Reappointment Attendance at the Board of Directors meetings: 17/17 Reason for nomination	April 1993 March 2001 January 2003 April 2003 November 2017	Joined YOSHIDA ADVERTISING CO., LTD. Established TOUGH design product Ltd. (now TOUGH design product Inc.), Representative Director (present) Director, WASABI (now BGnavi) Director, the Company (present) Representative Director, ADACHI FACTORY Inc. (present)	517,962 shares

Representative Director of TOUGH design product Inc. and ADACHI FACTORY Inc. and he possesses extensive experience, knowledge, etc. The Company therefore has renominated him as candidate for Director.

April 1997 Joined Chuo Senko Co., Ltd. April 2003 Joined WASABI (now BGnavi) June 2003 Director, the Company (present) April 2007 Director, TOUGH design product Inc. January 2017 Representative Director, BG PARTNERS Inc. (present) March 2023 Auditor, EYELASH GARAGE Inc. (present) 4 Reappointment Attendance at the Board of Directors meetings: 16/17	No.	Name (Date of Birth)	Career summary, po	Number of shares of the Company held	
	4	Male (January 7, 1974) Reappointment Attendance at the Board of Directors meetings:	April 2003 June 2003 April 2007 January 2017	Joined WASABI (now BGnavi) Director, the Company (present) Director, TOUGH design product Inc. Representative Director, BG PARTNERS Inc. (present)	

Reason for nomination as candidate for Director

Mr. Yoshiaki Kabashima has served as Director of the Company since 2003. He executes business as Representative Director of BG PARTNERS Inc. and he possesses extensive experience, knowledge, etc. The Company therefore has renominated him as candidate for Director.

		April 1989	Joined Suzuki Florist Ltd.	
		April 1991	Joined M Company (now ZYYX Inc.)	
	1919	November 2003	Joined the Company	
		February 2009	Operating Officer, the Company	
		July 2018	Director, the Company (present)	
		September 2021	Auditor, BG REUSE Inc. (present)	
	Kiyoshi Kato			75,930
	Male			shares
5	(February 9, 1967)			
	Reappointment			
	Attendance at the			
	Board of Directors			
	meetings:			
	17/17 Pageon for nomination		Dimenton	

Reason for nomination as candidate for Director

Mr. Kiyoshi Kato has served as Director of the Company since 2018. He executes his duties as the executive responsible for the Merchandising Group and he possesses extensive experience, knowledge, etc. The Company therefore has renominated him as candidate for Director.

Note: There are no special interest relationships between each candidate and the Company.

Note: The Company has entered into a directors and officers liability insurance contract (D&O insurance) with an insurance company to insure all its Directors. The insurance contract will cover damage that may arise due to insured Directors assuming liability for their execution of duties or receiving a claim

for the pursuit of such liability. Each of the Director candidates will be insured under the insurance contract. The D&O insurance contract term is one year, and the Company plans to renew the contract by a resolution at a meeting of the Board of Directors prior to the expiry of this term.

Proposal 2: Election of Four (4) Directors who are Audit and Supervisory Committee Members

The terms of office of all four (4) Directors who are Audit and Supervisory Committee Members will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the Company proposes to elect four (4) Directors who are Audit and Supervisory Committee Members.

The Company has obtained approval for this proposal from the Audit and Supervisory Committee. The candidates for Director who is an Audit and Supervisory Committee Member are as follows.

April 1997 Joined Matsumoto Ltd. February 2002 Joined RESTAURANT EXPRESS Co., Ltd. (now RIDE ON EXPRESS Co., Ltd.) May 2007 Joined Startline CO.,LTD. December 2009 Joined the Company May 2010 General Manager of Internal Audit Office (now Business Audit Office), the Company Director (Audit and Supervisory Committee Member), the Company (present) July 2022 Auditor, ADACHI FACTORY Inc. (present) April 2024 Auditor, JOSEI MODE SHA CO., LTD. (present) Attendance at the Board of Directors meetings: 17/17	No.	Name (Date of Birth)	Career summary,	Career summary, positions, responsibilities, and significant concurrent positions						
Reason for nomination as candidate for Director who is an Audit and Supervisory Committee Member	1	Male (August 10, 1974) Reappointment Attendance at the Board of Directors meetings: 17/17	February 2002 May 2007 December 2009 May 2010 July 2022 July 2022 April 2024	Joined RESTAURANT EXPRESS Co., Ltd. (now RIDE ON EXPRESS Co., Ltd.) Joined Startline CO.,LTD. Joined the Company General Manager of Internal Audit Office (now Business Audit Office), the Company Director (Audit and Supervisory Committee Member), the Company (present) Auditor, ADACHI FACTORY Inc. (present) Auditor, JOSEI MODE SHA CO., LTD. (present)	shares					

Reason for nomination as candidate for Director who is an Audit and Supervisory Committee Member

Mr. Koichiro Matsunami has served as General Manager of Business Audit Office of the Company for more than 10 years. He has been executing his duties as Director who is an Audit and Supervisory Committee Member of the Company since July 2022 and he possesses extensive experience, knowledge, etc. in auditing operations and governance. The Company therefore has renominated him as candidate for Director who is an Audit and Supervisory Committee Member.

No.	Name (Date of Birth)	Career summary, p	Number of shares of the Company held	
	Daisuke Ogata Male (June 9, 1960) Outside Reappointment Tenure as Outside Director: 9 years Tenure as Director who is an Audit and Supervisory Committee Member: 8 years Attendance at the Board of Directors	September 1986 March 1989 February 1993 January 2000 December 2008 June 2013 January 2014 January 2014 September 2014 July 2015 June 2016 July 2016 January 2017 June 2021 July 2022	Joined Chishima Business Corporation Co., Ltd. Joined Wing Corporation Ltd. Joined Q'SAI AOJIRU CO., LTD. (now Q'SAI CO., LTD.) President and Representative Director, Kan Network Co., Ltd. (now Radishbo-ya Co., Ltd.) Listed Radishbo-ya Co., Ltd. on the JASDAQ market Chairman, Radishbo-ya Co., Ltd. Advisor, Radishbo-ya Co., Ltd. Director, MEISTERWERK Inc. (now MEISTERWERK HOLDINGS Inc.) (present) Visiting Professor, Taisho University Outside Director, the Company Director, Carrot & Vegetable Co., Ltd. (present) Outside Director (Audit and Supervisory Committee Member), the Company (present) Auditor, BG PARTNERS Inc. (present) Director, WINDS JAPAN HD CO.,LTD (present) Auditor, TOUGH design product Inc. (present)	shares

Reason for nomination as candidate for Outside Director who is an Audit and Supervisory Committee Member and expected roles

Mr. Daisuke Ogata has served as President and Representative Director of Radishbo-ya Co., Ltd. and listed the company on the JASDAQ market. He has served as Outside Director of the Company since July 2015 and as Outside Director who is an Audit and Supervisory Committee Member since July 2016. The Company has renominated him as candidate for Outside Director who is an Audit and Supervisory Committee Member because it expects him to utilize his extensive experience, knowledge, etc. in advising and auditing the Company.

No.	Name (Date of Birth)	Career summary,	Number of shares of the Company held	
3	Kumiko Uchida (Name in the family register: Kumiko Miyamoto) Female (March 1, 1970) Outside Reappointment Tenure as Outside Director (Audit and Supervisory Committee Member): 8 years Attendance at the Board of Directors meetings: 17/17	April 2000 April 2000 January 2008 April 2011 January 2016 May 2016 July 2016 December 2016 April 2017 March 2019	Registered as an attorney (Member of Daini Tokyo Bar Association) Joined Torikai Law Office Partner Attorney, Torikai Law Office Outside Auditor, Misawa & Co., Ltd. Established Wadakura Gate Law Office Partner Attorney (present) External Director, Treasure Factory Co., LTD. (present) Outside Director (Audit and Supervisory Committee Member), the Company (present) Outside Auditor, INTERTRADE Co.,Ltd. (present) Outside Director (Audit and Supervisory Committee Member), Misawa & Co., Ltd. (present) Outside Director (Audit and Supervisory Committee Member), PIXTA Inc. (present)	600 shares

Reason for nomination as candidate for Outside Director who is an Audit and Supervisory Committee Member and expected roles

Ms. Kumiko Uchida has professional expertise as an attorney and has served as Outside Director who is an Audit and Supervisory Committee Member of the Company since July 2016. The Company has renominated her as candidate for Outside Director who is an Audit and Supervisory Committee Member because it expects her to utilize her extensive experience, knowledge, etc. in advising and auditing the Company.

No.	Name (Date of Birth)	Career summary, p	Number of shares of the Company held	
4	Akira Nojima Male (May 23, 1964) Outside Reappointment Tenure as Outside Director (Audit and Supervisory Committee Member): 2 years Attendance at the Board of Directors meetings:	April 1988 April 2013 January 2015 January 2015 January 2015 April 2016 January 2018 January 2020 January 2020 January 2020 April 2021 April 2021 July 2022 September 2022 March 2023	Joined Recruit Co., Ltd. Visiting Professor, Hollywood Graduate School of Beauty Business Established NoTrack Co., Ltd. Representative Director (present) Advisor, Association of Japan Relaxation Industry Advisor, Japan Beauty Coordinator Association (Special Advisor; present) Director, Japan Academy of Beauty Business (present) Vice President, Japan Cosmetic Licensing Association (present) Advisor, Customer Loyalty Association (present) Independent Director, MEDIROM Healthcare Technologies Inc. (present) Visiting Professor, Professional University of Information and Management for Innovation (present) Outside Auditor, GO TODAY SHAiRE SALON Co., Ltd. (present) Outside Director (Audit and Supervisory Committee Member), the Company (present) Outside Director, Atelier M.H. Co., Ltd. (now M·H·Plus Co., Ltd.) (present) Outside Director, soeasy Co., Ltd. (present)	shares
	17/17			

Reason for nomination as candidate for Outside Director who is an Audit and Supervisory Committee Member and expected roles

Mr. Akira Nojima has more than 20 years of experience in business execution at Recruit Co., Ltd. as well as extensive experience, knowledge, etc., in the beauty industry, including entrepreneurship, lecturing, and publishing books. He has served as Outside Director who is an Audit and Supervisory Committee Member since July 2022. The Company has renominated him as candidate for Outside Director who is an Audit and Supervisory Committee Member because it expects him to utilize his extensive experience, knowledge, etc. in advising and auditing the Company.

Note: There are no special interest relationships between each candidate and the Company.

Note: The Company has designated Directors Daisuke Ogata, Kumiko Uchida and Akira Nojima as independent officers and has notified the Tokyo Stock Exchange to that effect.

Note: Mr. Daisuke Ogata, Ms. Kumiko Uchida and Mr. Akira Nojima are candidates for Outside Director.

Note: The Company has entered into a directors and officers liability insurance contract (D&O insurance) with an insurance company to insure all its Directors who are Audit and Supervisory Committee Members. The insurance contract will cover damage that may arise due to insured Directors assuming liability for their execution of duties or receiving a claim for the pursuit of such liability. Each of the Director candidates will be insured under the insurance contract. The D&O insurance contract term is one year, and the Company plans to renew the contract by a resolution at a meeting of the Board of Directors prior to the expiry of this term.

<Reference> Skill Matrix

The following is a skill matrix of Directors and Operating Officers if Proposals are approved as proposed.

		Expertise and experience										
	Name	Corporate Strategy	Industry knowledge	Sales	Merchandising	Marketing Brand Strategy	IT/Systems DX	SCM	Legal/ Human Resources, Corporate Management	Finance/ Accounting	M&A Business Investment	Internal Control Governance
Hideki Nomura	Representative Director/Chief Executive Officer and Chief Operating Officer	•				•	•			•	•	
Shuichi Tomoda	Director & Co- Founder		•	•							•	
Takahisa Nomura	Director		•	•	•							
Yoshiaki Kabashima	Director	•		•	•	•	•					
Kiyoshi Kato	Director			•	•			•				
Koichiro Matsunami	Director (Audit and Supervisory Committee Member)								•	•		•
Daisuke Ogata	Director (Audit and Supervisory Committee Member)	•						•			•	
Kumiko Uchida	Director (Audit and Supervisory Committee Member)								•			•
Akira Nojima	Director (Audit and Supervisory Committee Member)	•	•			•			•			
Akiyoshi Sekine	Operating Officer		•	•	•							
Yoshio Yahata	Operating Officer			•	•			•				
Ryutaro Tosaka	Operating Officer						•	•				•
Kiwako Suzuki	Operating Officer	•				•	•					
Masaki Ito	Operating Officer		•	•		•						
Takahiro Saito	Operating Officer							_	•	•	•	