

June 10, 2024

To whom it may concern

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Representative Takaya Soga  
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**Notice Regarding Change in Execution Date of Share Exchange between  
Our Consolidated Subsidiary and ANA Holdings, Inc.**

Nippon Yusen Kabushiki Kaisha ("NYK") announced in the "Notice Regarding Change in Execution Date of Share Exchange between Our Consolidated Subsidiary and ANA Holdings, Inc." on March 22, 2024, the change in the date of the Share Exchange between Nippon Cargo Airlines Co., Ltd. ("NCA"), a wholly owned subsidiary of NYK (consolidated subsidiary) and ANA Holdings, Inc. ("ANAHD") (the "Share Exchange"), from April 1, 2024 to July 1, 2024. NYK hereby announces that the date of the Share Exchange has been further changed, as follows.

1. Reason for Change

The execution of the Share Exchange is subject to the completion of examinations by competition authorities in each country and region. Taking into consideration the time to complete the review of the business combination by the relevant authorities in Japan and China, the execution date of the Share Exchange has been changed as follows. There is no change in the policies of NYK, NCA and ANAHD to execute the Share Exchange.

2. Changes

	Before change	After change
Effective date of the Share Exchange	July 1, 2024 (scheduled)	March 31, 2025 (scheduled)

3. Future Outlook

The impact of the change in the execution date of the Share Exchange on our consolidated business results for the fiscal year ending March 31, 2025 is expected to be negligible. We will promptly disclose any future matters that should be publicly announced.