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Securities Code: 2121 June 10, 2024

(Electronic Provision Measures Commencement Date: June 4, 2024)

To Shareholders:

Koki Kimura, President and Representative Director MIXI, Inc. Shibuya Scramble Square 2-24-12 Shibuya, Shibuya-ku, Tokyo

CONVOCATION NOTICE FOR THE 25TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

We hereby give notice regarding the holding of the 25th Ordinary General Meeting of Shareholders of MIXI, Inc. (the "**Company**"). The meeting will be held as described below.

In convening this ordinary general meeting of shareholders, the Company is taking measures for electronic provision and have posted information contained in the reference materials for the general meeting of shareholders and the like (referred to as "electronic provision measures matters" in the Companies Act of Japan) as the "CONVOCATION NOTICE FOR THE 25TH ORDINARY GENERAL MEETING OF SHAREHOLDERS" on the website below.

Company's website

https://mixi.co.jp/en/ir/stock/meeting/

In addition to the foregoing, the electronic provision measures matters are also posted on the website below. The Company requests that you access the website below, enter and search for "Issue name (MIXI)" or "Securities code (2121)", and select "Basic information" and "Documents for public inspection/PR information" in that order, and check the column titled "Notice of General Shareholders Meeting / Informational Materials for a General Shareholders Meeting" in "Filed information available for public inspection".

Tokyo Stock Exchange website (Listed Company Search)

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

If you decide not to attend, you may exercise your voting rights through one of the following methods, so please review the reference material for the general meeting of shareholders and exercise your voting rights by 7:00 p.m. on Tuesday, June 25, 2024 (JST).

Exercise of Voting Rights by Mail (in Writing)

Please see page 3 for details.

Exercise of Voting Rights via the Internet, etc. (Electronic Methods) Please see page 4 for details.

1.	Date and time	Wednesday, June 26, 2024, at 11:00 a.m.							
2.	Place	B1 Hall, Bellesalle Shibuya First							
		Sumitomo Fudosan Sh	buya First Tower, 1-2-20 Higashi, Tokyo						
		(Please note that the venue is not the same as that used until last year, so kindly ensure that you carefully check the map to the venue for the general meeting of shareholders attached at the end of this notice when attending.)							
3.	Agenda items	Items to be reported:	1. The business report, consolidated financial statements, and results of audits of the consolidated financial statements by the independent auditors and the audit and supervisory board for the 25th fiscal year (from April 1, 2023 to March 31, 2024)						
			2. The non-consolidated financial statements for the 25th fiscal year (from April 1, 2023 to March 31, 2024)						
		Items to be resolved:	Agenda Item No. 1: Partial amendment to the Articles of Incorporation						
			Agenda Item No. 2: Election of seven directors						
			Agenda Item No. 3: Election of one audit and supervisory board member						
			Agenda Item No. 4: Election of one substitute audit and supervisory board member						

End

- * For those attending, please present the enclosed voting rights exercise form at the reception desk on arrival at the general meeting.
- * The reference material for the general meeting of shareholders together with parts of the business report are sent to shareholders who did not make a request for delivery of documents. Documents stating the electronic provision measures matters, excluding the following, are sent to shareholders who have made a request for delivery of documents in accordance with laws and regulations and the Company's articles of incorporation (please note that the page numbers, paragraph numbers, and pages referenced in the documents sent are the same as those stated in the electronic provision measures matters, and therefore, page numbers and the like which may be missing are not misprints): "Matters concerning the Company's subscription rights to shares, etc.," "Matters concerning independent auditors," "Systems that ensure the properness of operations; the operational status of those

systems," "Consolidated Statements of Changes in Shareholders' Equity," "Notes to the Consolidated Financial Statements," "Statements of Changes in Shareholders' Equity," and "Notes to the Non-Consolidated Financial Statements."

- * If there is any revision to the electronic provision measures matters, the fact that such revisions have been made as well as the matters before and after the revision will be reported on each of the websites on which the electronic provision measures matters are posted.
- * The results of the resolutions will be reported on the Company's website, in lieu of sending a Notice of Resolutions in writing. We appreciate your kind understanding.

How to Exercise of Voting Rights by Mail (in Writing)

Please send back the enclosed voting rights exercise form to the Company expressing your approval or disapproval of the agenda items by the deadline.

Where there is no indication of either "approval" or "disapproval" of the respective proposed resolutions on the voting form, it shall be deemed that each of Proposals were approved.

How to Exercise Voting Rights via the Internet, etc. (Electronic Methods)

If you exercise your voting rights via the Internet, etc. (electronic methods), please exercise your voting rights after checking the following matters.

- 1. You can exercise your voting rights via the Internet, etc. (electronic methods) only by using the system of Sumitomo Mitsui Trust Bank, Limited, which is the shareholder registry administrator, and by using the electronic voting platform operated by ICJ, Inc.
- 2. The deadline for exercising voting rights via the Internet, etc. (electronic methods) is 7:00 p.m. on Tuesday, June 25, 2024.
- 3. If you have exercised your voting rights both in writing and via the Internet, etc. (electronic methods), your vote via the Internet, etc. (electronic methods) will be the effective vote.
- 4. If you have exercised your voting rights via the Internet, etc. (electronic methods) multiple times, then your last vote made via the Internet, etc. (electronic methods) will be the effective vote.
- 5. Connection fees to be paid to a provider and communications fees (telephone, etc.) to be paid to a telecommunications carrier may be required to use the website for exercising voting rights. In that case, the fees shall be borne by the shareholder.

Reference Material for the General Meeting of Shareholders

Agenda Item 1 Partial amendment to the Articles of Incorporation

1. Reason for proposal

The Company proposes enabling the holding of general meetings of shareholders without a designated location.

On June 16, 2021, the "Act for Partial Amendment of the Act on Strengthening Industrial Competitiveness, etc." (Act No. 70 of 2021) came into effect, enabling a listed company to hold general meetings of shareholders without a designated location (general meetings of shareholders for which a physical venue is not prepared and for which directors, shareholders, and other attendees attend the meeting via the Internet, etc.) under certain conditions by providing to that effect in its articles of incorporation.

In response to that amendment of the law, the Company proposes to newly establish Article 13, Paragraph 3 in its Articles of Incorporation, believing that broadening the options for how general meetings of shareholders are held will contribute to the interests of our shareholders.

The Company has obtained confirmation from the Minister of Economy, Trade and Industry and the Minister of Justice that the requirements specified by Order of the Ministry of Economy, Trade and Industry and Ministry of Justice Order are satisfied pursuant to Article 66, Paragraph 1 of the "Act on Strengthening Industrial Competitiveness" (Act No. 98 of 2013), which is necessary for the partial amendment to the Articles of Incorporation.

2. Details of the amendments

The proposed amendments to the Articles of Incorporation are as follows:

(Amendments are indicated by underlining)

Current Articles of Incorporation	Proposed Amendments				
Timing of convocation	Timing of convocation and method of				
Article 13:	<u>holding</u>				
1. to 2. (Omitted)	Article 13:				
(Newly established)	1. to 2. (No change)				
	3. The general meeting of				
	shareholders of the Company may				
	be a general meeting of				
	shareholders without a designated				
	location.				

Agenda Item 2 Election of seven directors

When this general meeting of shareholders ends, the terms of office of all current seven directors will expire. Accordingly, the Company proposes the election of seven directors.

The candidates for director are as follows:

Candidate number	Name	Positions and responsibilities in the Company	Attendance at board of directors meetings
1	To be reelected Koki Kimura	President and Representative Director Senior Corporate Officer	100% (18 of 18 meetings)
2	To be reelected Hiroyuki Osawa	Director Senior Corporate Officer	100% (18 of 18 meetings)
3	To be reelected Tatsuma Murase	Director Senior Corporate Officer	100% (18 of 18 meetings)
4	To be reelected Kenji Kasahara	Director Senior Corporate Officer Chief General Manager of the Vantage Studio	100% (18 of 18 meetings)
5	To be reelected Satoshi Shima Outside Independent	Director	100% (18 of 18 meetings)
6	To be reelected Akihisa Fujita Outside Independent	Director	100% (18 of 18 meetings)
7	To be newly elected Hiromi Watase Outside Independent	-	-

Candidate 1	Koki Kimura		To be reelected
Date of birth			December 9, 1975
Number of Company	v shares owned		1,321,987 shares
Number of years in c	office as director		9 years
Attendance at board	of directors meetings	100% (18 of 18 meetings)
Career summary	and positions and responsibilities		
February 2003	Joined Mobileproduction Co., Ltd.	June 2015	Director of the Company
March 2005	Joined Index Corporation	August 2015	Chief General Manager of XFLAG Studio at the
June 2008	Joined the Company		Company
August 2012	Product owner of the Product Development	April 2017	Chief General Manager of XFLAG Business at the Company
November 2013	Division of the Company Producer of Monster Strike Studio at the Company	April 2018	Corporate Officer of the Company
April 2014	General Manager of Monster Strike Studio at the Company	June 2018	President and Representative Director of the
November 2014	Company	April 2022	Company (current) Senior Corporate Officer of the Company (current)
January 2015	Chief General Manager of Monster Strike Studio		

at the Company Reason why the Company selected Mr. Koki Kimura as a candidate for Director

Mr. Koki Kimura has demonstrated strong leadership since being instated in the office of Corporate Officer of the Company in 2014 and has made a great contribution to the Company Group's improved performance, while also leading efforts to improve the corporate value of the Company Group after he was instated in the office of President and Representative Director of the Company in June 2018. The Company's board of directors proposes Mr. Koki Kimura as a candidate for reelection as director in order to utilize his outstanding leadership, skill in the formulation and coordination of managerial strategy, expertise related to business and marketing strategies, and ability to promote corporate governance, to strengthen the function of the Company's board of directors, and to promote further growth of the Company Group.

Candidate number

Hiroyuki Osawa

To be reelect



April 2018 Corporate Officer of the Company

Reason why the Company selected Mr. Hiroyuki Osawa as a candidate for Director

Mr. Hiroyuki Osawa has successively held a number of positions in the Company's corporate management divisions, including the accounting and finance division, and divisions in charge of investment and has an abundance of knowledge and experience in relation to the overall administration and management and investments of the Company Group. The Company's board of directors proposes Mr. Hiroyuki Osawa as a candidate for reelection as director in order to utilize his knowledge and experience to strengthen the function of the Company's board of directors, especially with respect to the formulation of managerial strategy, organizational and human resource development, promotion of M&A and PMI, promotion of risk management from the perspective of finance and accounting, and promotion of corporate governance, in order to promote further growth of the Company Group.

Candidate number

Tatsuma Murase





Reason why the Company selected Mr. Tatsuma Murase as a candidate for Director

Mr. Tatsuma Murase has successively held a number of posts as a Chief General Manager within technical divisions of the Company, including the development division, and has an abundance of knowledge and experience from technical perspectives. The Company's board of directors proposes Mr. Tatsuma Murase as a candidate for reelection as director in order to utilize his knowledge and experience to strengthen the function of the Company's board of directors, especially with respect to the formulation of managerial strategy, organizational and human resource development, management promotion from the perspectives of technology and R&D, and promotion of risk management from the perspective of technology, in order to promote further growth of the Company Group.



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To be reelect

Date of birth		December 6, 1975				
Number of Compan	y shares owned		32,521,900 shares			
Number of years in	office as director	25 years				
Attendance at board	l of directors meetings	100%	(18 of 18 meetings)			
Career summary	y and positions and responsibilities					
June 1999	Established E-Mercury, Y.K. (currently the Company)	April 2011	Representative director of mixi recruitment, Inc. (currently MIXI RECRUITMENT, Inc.)			
	Director of E-Mercury, Y.K.	July 2011	Corporate Officer of the Company			
October 2000	Reorganization (change from yugen kaisha to	June 2013	Chairperson of the Company			
	<i>kabushiki kaisha</i>) of E-Mercury, Inc. (currently the Company)	April 2016	Chief General Manager of Vantage Studio at the Company (current)			
	President and representative director of E-	April 2018	Corporate Officer of the Company			
	Mercury, Inc.	June 2021	Director of the Company (current)			
February 2006	Trade name changed to mixi, Inc. (currently the Company)	April 2022	Senior Corporate Officer of the Company (current)			
	President and representative director of the Company					
May 2008	Chairperson at mixi Shanghai, Inc.					
October 2008	Representative director of NexPAS, Inc. (currently					

Torchlight Inc.)

Reason why the Company selected Mr. Kenji Kasahara as a candidate for Director

As founder of the Company, Mr. Kenji Kasahara has served as the president and representative director for many years in the past and has extensive knowledge and experience in relation to the management and the overall business of the Company Group. Even after resigning from the office of the president and representative director of the Company, he has, as a person who exemplifies the Company's corporate philosophy, led the development of new businesses for the Company based on the knowledge and experience he has accumulated. The Company's board of directors proposes Mr. Kenji Kasahara as a candidate for reelection as director in order to utilize his knowledge and experience and deep understanding of the Company's corporate philosophy to strengthen the function of the Company's board of directors, especially with respect to the formulation of managerial strategy and management promotion from the perspectives of business and marketing strategies and technology and R&D, in order to promote further growth of the Company Group.

Candidate number

Date of birth

Number of Company shares owned

Satoshi Shima

To be Outside Independent

April 25, 1958

2,269 shares



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Number of years in o	office as director		7 years
Attendance at board	of directors meetings	100% (18	3 of 18 meetings)
Career summary	and positions and responsibilities		
April 1986	Graduated from The Matsushita Institute of Government and Management (MIGM)	April 2017	Outside Director of Minrevi Co., Ltd. (currently Yoriso Co., Ltd.)
April 1994	Representative of Tokyo Institute of Government and Management, MIGM	June 2017 June 2017	Director of the Company (current) Outside Director of Vortex Co., Ltd.
October 1996	Elected as a member of the House of Representatives, Japan; elected as such for the following three consecutive terms	December 2017 October 2018 December 2018	External Director of Aucfan Co., Ltd. Outside Director of i-mobile Co., Ltd. (current) Outside Director of NEO CAREER Co., Ltd.
November 2005 April 2014	Senior vice-president of CEO's office, SoftBank Corp. (currently SoftBank Group Corp.) Advisor of SoftBank Corp. (currently SoftBank	August 2019	(current) Outside Director of Outsourcing Technology Inc. (current)
April 2014	Group Corp.) Special Advisor of SoftBank Mobile Corp. (currently SoftBank Corp.)	March 2020	Outside Director of Hanwha Solutions Corporation (current)
April 2015	Visiting Professor of Tama University		

Significant concurrent posts

Outside Director of i-mobile Co., Ltd.

Reason why the Company selected Mr. Satoshi Shima as a candidate for Outside Director and outline of anticipated roles

Mr. Satoshi Shima, in addition to experience as a member of the House of Representatives, possesses from his past career abundant experience and broad expertise related to corporate activities. Because of those qualities, he is serving an appropriate role with respect to determination of managerial matters and supervision of the execution of operations and the like for the Company Group. The Company's board of directors proposes Mr. Satoshi Shima as a candidate for reelection as outside director in the anticipation that he will utilize his experience and expertise to fulfill the role of strengthening the function of the Company's board of directors, especially with respect to the formulation of managerial strategy, making recommendations regarding M&A and PMI, promotion of corporate governance, and supervising the execution of operations and the like, in order to promote further growth of the Company Group.

Matters regarding independence

Since Mr. Satoshi Shima's status does not conflict with the criteria prescribed by the Tokyo Stock Exchange as attributes of independent officers that companies are required to retain or the criteria for judging independence established by the Company as of April 22, 2020, the Company has determined that Mr. Satoshi Shima is unlikely to have conflicts of interest with general shareholders, has designated him an independent officer, and has notified the Exchange. If Mr. Satoshi Shima is reelected at this general meeting of shareholders, the Company will again designate him an independent officer.





Career summar	ry and positions and responsibilities							
April 1991	1 Joined DENTSU INC. May 2017 Director and Vice President of PAI							
July 1996	Director of Cyber Communications Inc. (currently		(currently CHUCO MEDIA SOLUTIONS CO.,					
	CARTA COMMUNICATIONS Inc.)		LTD.)					
June 2000	President and Representative Director of D2	June 2018	President and Representative Director of					
	Communications Inc. (currently D2C Inc.)		SETOUCHI BRAND CORPORATION					
June 2010	Director and Executive Vice President of Dentsu	April 2021	Director of SETOUCHI BRAND					
	Digital Holdings Inc. (currently Dentsu Innovation		CORPORATION					
	Partners Inc.)	June 2022	Outside Director of INFOCOM CORPORATION					
June 2014	Representative Director, Executive Vice		(current)					
	President of Gurunavi, Inc.	June 2022	Director of the Company (current)					
		May 2023	Outside Director of Signpost Corporation (current)					

100% (18 of 18 meetings)

Significant concurrent posts

Attendance at board of directors meetings

Outside Director of INFOCOM CORPORATION

Outside Director of Signpost Corporation

Reason why the Company selected Mr. Akihisa Fujita as a candidate for Outside Director and outline of anticipated roles

Mr. Akihisa Fujita has been engaged in corporate management as manager in areas such as advertising business, digital media business, and tourismrelated business, and possesses from his past career abundant experience and broad expertise related to corporate activities. The Company judges that those qualities will enable him to appropriately contribute to matters including determination of managerial matters and supervision of the execution of operations and the like for the Company Group. The Company's board of directors proposes Mr. Akihisa Fujita as a candidate for reelection as outside director in the anticipation that he will utilize his experience and expertise to fulfill the role of strengthening the function of the Company's board of directors, especially with respect to the formulation of managerial strategy, management promotion from the perspective of business and marketing strategies, making recommendations regarding M&A and PMI, promotion of corporate governance, and supervising the execution of operations and the like, in order to promote further growth of the Company Group.

Matters regarding independence

Since Mr. Akihisa Fujita's status does not conflict with the criteria prescribed by the Tokyo Stock Exchange as attributes of independent officers that companies are required to retain or the criteria for judging independence established by the Company as of April 22, 2020, the Company has determined that Mr. Akihisa Fujita is unlikely to have conflicts of interest with general shareholders, has designated him an independent officer, and has notified the Exchange. If Mr. Akihisa Fujita is reelected at this general meeting of shareholders, the Company will again designate him an independent officer.

Candidate number

Date of birth

Hiromi Watase (current surname: Otsuka)



November 14, 1964



Number of Compa	ny shares owned		0 shares
Number of years in	n office as director		0 years
Attendance at boar	rd of directors meetings	- % (-	of - meetings)
Career summar	ry and positions and responsibilities		
April 1988	Joined Recruit Co., Ltd.	January 2017	Director of TRIUM PARTNERS Co., Ltd. (current)
April 2011	Established Alea Co., Ltd.	June 2018	Outside Director of The Shoko Chukin Bank, Ltd.
	Representative Director of Alea Co., Ltd. (current)	September 2019	Outside Director of DLE Inc. (current)
April 2013	Established TRIUM PARTNERS Co., Ltd.	April 2020	Chief Incubation Officer of ARCH Toranomon Hills
	Representative Director of TRIUM PARTNERS		Incubation Center, Mori Building Co., Ltd. (current)
	Co., Ltd.	September 2021	Visiting Professor at Kaishi Professional University
June 2014	Representative Director of PADO Corporation		(current)
	(currently CHUCO MEDIA SOLUTIONS CO.,	May 2022	Outside Director of KASUMI CO., LTD. (current)
	LTD.)	June 2022	Director of The Jikei University (current)
May 2016	Outside Director of MAXVALU NISHINIHON		
	CO., LTD. (currently FUJI CO., LTD.) (current)		
June 2016	Outside Director of Partner Agent, Inc. (currently		
	Tameny Inc.) (current)		
Significant con	neurrent posts		
Representative	Director of Alea Co., Ltd.		
Outside Direct	or of FUJI CO., LTD.		

Director of TRIUM PARTNERS Co., Ltd.

Outside Director of DLE Inc.

Outside Director of Tameny Inc.

Reason why the Company selected Ms. Hiromi Watase as a candidate for Outside Director and outline of anticipated roles

Ms. Hiromi Watase has been engaged in corporate management as manager in a number of companies, possesses ample experience in management assistance focused on creation of new businesses, and boasts abundant experience and broad expertise related to corporate activities. The Company judges that those qualities will enable her to appropriately contribute to the determination of managerial matters and supervision of the execution of operations and the like for the Company Group. The Company's board of directors proposes Ms. Hiromi Watase as a candidate for election as outside director in the anticipation that she will utilize her experience and expertise to fulfill the role of strengthening the function of the Company's board of directors, especially with respect to the formulation of managerial strategy, management promotion from the perspective of business and marketing strategies, making recommendations regarding creation of new businesses, promotion of corporate governance, and supervising the execution of operations and the like, in order to promote further growth of the Company Group.

Matters regarding independence

Since Ms. Hiromi Watase's status does not conflict with the criteria prescribed by the Tokyo Stock Exchange as attributes of independent officers that companies are required to retain or the criteria for judging independence established by the Company as of April 22, 2020, the Company has determined that Ms. Hiromi Watase is unlikely to have conflicts of interest with general shareholders, and if this Agenda Item 2 is approved, the Company will designate her an independent officer and notify [the Exchange].

Notes:

- 1. There is no special interest between any candidate and the Company.
- 2. Each candidate's number of shares stated in each of the columns titled "Number of Company shares owned" state the actual number of shares held by each candidate, including the shares owned in the Officers' Shareholding Association of the Company established in February 2021, and is the number of shares as of March 31, 2024.
- 3. With respect to the liability for damages under Article 423, Paragraph 1 of the Companies Act, the Company has entered into individual agreements for limitation of liability with each of Mr. Satoshi Shima and Mr. Akihisa Fujita that limit the liability for damages (the maximum amount of damages is the higher of a predetermined amount of 10,000 yen or more and the minimum liability amount stipulated in laws and regulations) if the requirements stipulated under laws and regulations are fulfilled. If Mr. Satoshi Shima and Mr. Akihisa Fujita are reelected at this general meeting of shareholders, then those individual agreements will continue.
- 4. If this Agenda Item 2 is approved, the Company intends, with respect to the liability for damages under Article 423, Paragraph 1 of the Companies Act, to enter into an individual agreement for limitation of liability with Ms. Hiromi Watase that limits the liability for damages (the maximum amount of damages is the higher of a predetermined amount of 10,000 yen or more and the minimum liability amount stipulated in laws and regulations) if the requirements stipulated under laws and regulations are fulfilled.
- 5. The Company will execute with an insurance company a directors' and officers' liability insurance contract, prescribed in Article 430-3, Paragraph 1 of the Companies Act, and will cover any damages and expenses regarding disputes (including shareholders' derivative suits and third-party suits) incurred by the officers and the like insured as a result of a claim for damages arising from his or her execution of duties. All candidates for directors will be included among the insured under this insurance contract. The Company also intends to renew the insurance contract with the same terms and conditions at the time of its renewal in September 2024.
- 6. With regards to the fraudulent financial reporting conducted at Outsourcing Technology Inc., where Mr. Satoshi Shima serves as an Outside Director, and its group companies, which was discovered in December 2021, Mr. Satoshi Shima was not aware of such fraudulent reporting; however, he has regularly made recommendations from the perspective of compliance with laws and regulations and called attention toward compliance. Since the discovery of the fraudulent reporting, he has taken necessary actions as an Outside Director and fulfilled his responsibilities, including making recommendations for the prevention of reoccurrence.
- 7. Ms. Hiromi Watase's name on her family register is Ms. Hiromi Otsuka; however, we have indicated the name that she uses when performing her duties.

Agenda Item 3 Election of one audit and supervisory board member

When this general meeting of shareholders ends, the term of office of one audit and supervisory board member will expire. Accordingly, the Company proposes the election of one audit and supervisory board member.

Further, the consent of the audit and supervisory board has been obtained with respect to submitting this agenda item.

The candidate for audit and supervisory board member is as follows:

Candidate		To be newly Outside elected	Independent
Date of birth			February 6, 1975
Number of Compa	ny shares owned		0 shares
Number of years member	in office as audit and supervisory board		0 years
Attendance at boas	rd of directors meetings	- % (-	of - meetings)
Attendance at aud	it and supervisory board meetings	- % (-	of - meetings)
Career summa	ry and positions		
April 1997	Joined EBARA CORPORATION	June 2019	External Auditor of Palsystem Consumers' Co-
October 2001	Joined Deloitte Touche Tohmatsu (currently		operative Tokyo
	Deloitte Touche Tohmatsu LLC)	January 2020	Executive of LEGALEX LLC. (current)
July 2005	Registered as a certified public accountant	December 2022	Outside Director of SHOEI CO., LTD. (current)
January 2019	Representative of Sumiko Takayama Certified		



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	Significant	concurrent	posts

Representative of Sumiko Takayama Certified Public Accountant Office Executive of LEGALEX LLC. Outside Director of SHOEI CO., LTD

Public Accountant Office (current)

Reason why the Company selected Ms. Sumiko Takayama as a candidate for outside audit and supervisory board member

Not only does Ms. Sumiko Takayama possess abundant insights and experience related to corporate activities by successively holding a number of posts as an officer of various corporations, she also has specialist knowledge, experience, and the like cultivated during her time as a certified public accountant. The Company's board of directors proposes Ms. Sumiko Takayama as a candidate for election as outside audit and supervisory board member in order to utilize her knowledge, experience, and the like to strengthen the auditing system of the Company, as well as to strengthen the function of the Company's board of directors through risk management, promotion of corporate governance, and the like utilizing her expertise in her field of specialization.

Matters regarding independence

Since Ms. Sumiko Takayama's status does not conflict with the criteria prescribed by the Tokyo Stock Exchange as attributes of independent officers that companies are required to retain or the criteria for judging independence established by the Company as of April 22, 2020, the Company has determined that Ms. Sumiko Takayama is unlikely to have conflicts of interest with general shareholders, and if this Agenda Item 3 is approved, the Company will designate her an independent officer and notify [the Exchange].

Notes:

- 1. There is no special interest between the candidate and the Company.
- 2. If this Agenda Item 3 is approved, the Company intends, with respect to the liability for damages under Article 423, Paragraph 1 of the Companies Act, to enter into an individual agreement for limitation of liability with Ms. Sumiko Takayama that limits the liability for damages (the maximum amount of damages is the higher of a predetermined amount of 10,000 yen or more and the minimum liability amount stipulated in laws and regulations) if the requirements stipulated under laws and regulations are fulfilled.
- The Company will execute with an insurance company a directors' and officers' liability insurance contract, 3. prescribed in Article 430-3, Paragraph 1 of the Companies Act, and will cover any damages and expenses regarding disputes (including shareholders' derivative suits and third-party suits) incurred by the officers and the like insured as a result of a claim for damages arising from his or her execution of duties. The

candidate for audit and supervisory board member will be included among the insured under this insurance contract. The Company also intends to renew the insurance contract with the same terms and conditions at the time of its renewal in September 2024.

Agenda Item 4 Election of one substitute audit and supervisory board member

The Company proposes in advance the election of one substitute audit and supervisory board member in order to prepare for cases where the number of audit and supervisory board members falls short of the number stipulated by laws and regulations. This election would be effective only before instatement in office and may be revoked by resolution of the board of directors with the consent of the audit and supervisory board.

The consent of the audit and supervisory board has been obtained with respect to the submission of this agenda item.

The candidate for substitute audit and supervisory board member is as follows:

Candidate	Yoshiya Usami	Outside	Independent	
Date of birth			June 20, 1976	
Number of Company	v shares owned		0 shares	
Number of years in member	office as audit and supervisory board	0 years		
Attendance at board	of directors meetings	-% (- of - meetings)		
Attendance at audit a	and supervisory board meetings	-%	(- of - meetings)	
Career summary	and positions			
October 2004	Registered as a lawyer	August 2014	Seconded to Lane Powell PC (State of Oregon,	
	Joined Shin-Tokyo Sohgoh Law Office		U.S.)	
March 2008	Joined Homma & Partners	June 2016	Returned to Homma & Partners	
September 2013	Seconded to American Antitrust Institute	August 2020	Partner of Ginza Chuo Sogo Law Office	
	(Washington, D. C., U.S.)	July 2022	Of counsel at Morrison Foerster Law Offices	
January 2014	Registered as a lawyer in New York, U.S.		(Current)	
January 2014	Seconded to Federal Trade Commission (Washington, D. C., U.S.)			

Reason why the Company selected Mr. Yoshiya Usami as a candidate for substitute audit and supervisory board member

Since Mr. Yoshiya Usami possesses specialist knowledge and abundant experience in relation to international legal affairs, corporate legal affairs, venture-related legal affairs, and the like that he cultivated as a lawyer, the Company proposes Mr. Yoshiya Usami as a candidate for election as substitute audit and supervisory board member in the anticipation that he will utilize this experience, knowledge, and the like for the auditing system of the Company. Although Mr. Yoshiya Usami has not been involved in corporate management, the Company has judged that he can properly perform his duties as an outside audit and supervisory board member, taking into consideration his aforementioned practical experience.

Matters regarding independence

Since Mr. Yoshiya Usami's status does not conflict with the criteria prescribed by the Tokyo Stock Exchange as attributes of independent officers that companies are required to retain or the criteria for judging independence established by the Company as of April 22, 2020, the Company has determined that Mr. Yoshiya Usami is unlikely to have conflicts of interest with general shareholders, and if Mr. Yoshiya Usami is instated in the office of audit and supervisory board member, the Company will designate him an independent officer and notify the Exchange.

Notes:

- 1. There is no special interest between the candidate and the Company.
- 2. If Mr. Yoshiya Usami is instated in the office of audit and supervisory board member, then, with respect to the liability for damages under Article 423, Paragraph 1 of the Companies Act, the Company will enter into an individual agreement for limitation of liability with Mr. Yoshiya Usami that limits the liability for damages (the maximum amount of damages is the higher of a predetermined amount of 10,000 yen or more and the minimum liability amount stipulated in laws and regulations) if the requirements stipulated under laws and regulations are fulfilled, in accordance with the provisions of the Company's articles of incorporation.
- 3. The Company will execute with an insurance company a directors' and officers' liability insurance contract, prescribed in Article 430-3, Paragraph 1 of the Companies Act, and will cover any damages and expenses regarding disputes (including shareholders' derivative suits and third-party suits) incurred by the officers and the like insured as a result of a claim for damages arising from his or her execution of duties. If Mr. Yoshiya Usami is instated in the office of audit and supervisory board member, he will be included among the insured under this insurance contract.

(Reference) Skill Matrix of Directors and Audit and Supervisory Board Members After this Ordinary General Meeting of Shareholders

Among the skills possessed by each candidate for director and audit and supervisory board member, demonstration of the following is particularly anticipated in the current term. The Company conducts reviews based on the policies adopted for each term.

	Position					Directors				Audit and Su	Audit and Supervisory Board Members		
	Name		Koki Kimura	Hiroyuki Osawa	Tatsuma Murase	Kenji Kasahara	Satoshi Shima 0 I	Akihisa Fujita 0 I	Hiromi Watase 0 I	Yuichiro Nishimura 0 I	Nozomi Ueda	Sumiko Takayama 0 I	
	Male_/Female	•	•	٠	•	•	•	•	•	•	•	•	
	Managerial strategy	Setting of mid- to long-term goals; decisions on allocation of management resources; connection of corporate philosophy and managerial strategy	V	~	V	V	V	v	V				
ine thereof	Business strategy; Marketing	Business and marketing strategies in accordance with managerial strategy	~			~		~	~				
Skills particularly anticipated by the Company, and outline thereof	Organizational and human resource development	Development and establishment of organizational and human resource frameworks that exemplify our corporate philosophy		~	~								
ırly anticipated b	M&A PMI	Valuation of investment targets; creation of synergies and maximization of integration effects		~			*	~					
Skills particular	Technology; R&D	Judgment of the technical feasibility of business strategies; promotion of, and establishment of frameworks for, innovation			~	~			~				
	Risk management	Understanding, avoidance, and minimization of risks		✓ Finance; Accounting	√ Technology					✓ Personnel affairs	✓ Legal affairs; Compliance	✓ Finance; Accounting	
	Corporate governance	Realization of reliable and transparent management	~	~			~	~	~	\checkmark	\checkmark	~	

Notes

- 1. The chart above also includes current audit and supervisory board members.
- 2. In the chart above, "O" means "Outside," and "I" means "Independent."

The following are respective materialities that particularly relate to each skill.

	Materiality							
al 111	Opportunity			Risk		Corporate		
Skill	Creation of spaces and opportunities for communication	Promotion of innovation	Mutual prosperity with local community	Operation of wholesome IT services	Operation of safe and secure sporting and other events	Information security and privacy	Diversity, equity, and inclusion	Strengthening of governance
Managerial strategy	~	✓	~	~	~	\checkmark	~	\checkmark
Business strategy; Marketing	~	✓	~					
Organizational and human resource development	~	✓					✓	
M&A PMI	✓	\checkmark	✓	✓	✓			✓
Technology; R&D		\checkmark		✓		\checkmark		
Risk management				✓	 ✓ 	✓	✓	✓
Corporate governance							~	\checkmark

Note

1. The Company has established eight materialities (material social issues to be addressed by the Company) as themes to be adopted through corporate activities.

For details, please see the Company's website (https://mixi.co.jp/sustainability/).

(Reference) The Company's Criteria for Judging Independence

Based on a reasonable amount of research by the Company and the criteria for judging independence prescribed by the Tokyo Stock Exchange, the Company's policy is to deem its outside officers and outside officer candidates to have sufficient independence as long as they do not fall under any of the following categories.

- 1. Business executives of the Company or one of the Company's subsidiaries
- 2. Business executives of counterparties of the Company that exceed the standards set by the Company (Note 1)
- 3. Consultants, accountants, or jurists that receive large amounts of cash or other assets aside from officer compensation (Note 2) (If the recipient is a corporate body or organization, then this refers to members of that corporate body or organization)
- 4. Major shareholders of the Company (Note 3) or their business executives
- 5. Business executives of major lenders and banks that work with the Company
- 6. Business executives of lead underwriters of the Company
- 7. Business executives of auditing firms that work with the Company
- 8. Close relatives of individuals that fall into categories 1-3 above (Note 4)
- 9. Individuals that fell into categories 1-7 in the past three years
- Note 1: "Counterparties of the Company that exceed the standards set by the Company" means counterparties whose transactions with the Company exceed 2% of the Company's consolidated net sales.
- Note 2: The value of "large amounts of cash or other assets aside from officer compensation" is an amount more than or equal to 10 million yen for individuals, or an amount more than or equal to 2% of the Company's consolidated net sales for corporate bodies or organizations.
- Note 3: In accordance with Article 163, Paragraph 1 of the Financial Instruments and Exchange Act, "major shareholders of the Company" means any shareholder that holds voting rights (excluding those specified by a Cabinet Office Ordinance in consideration of the manner of acquisition or holding thereof or other circumstances) exceeding 10% of the voting rights held by all the shareholders, etc. in the name of himself/herself or another person (or under a fictitious name).
- Note 4: "Close relatives" means any relatives up to the second degree.

(Reference) Approach to, and framework, for corporate governance

• Fundamental approach to corporate governance

The Company positions corporate governance as a managerial and governance function intended to maximize corporate value. Consequently, as the Company expands its business, it conducts appropriate reviews of its organization and seeks to clarify management of profits and losses for each of its businesses and management authority and responsibility. The Company is focused on enhancing the functions of its board of directors, which is the Company's decision-making organ, enhancing the supervisory function of the audit and supervisory board members and the audit and supervisory board over the performance of responsibilities by directors, and enhancing internal control functions that prevent improprieties in the performance of responsibilities.

In addition, it is the Company's policy to appropriately release statutory disclosure documents and to actively conduct investor relations activities using the Company's website and the like in an ongoing effort to improve managerial transparency and fairness.

The Company's corporate governance reports are published on its website (https://mixi.co.jp/sustainability/materiality/governance/overview/).

• Corporate governance framework

The Company's corporate governance framework is as follows:

Directors and board of directors

If a resolution is adopted approving Agenda Item No. 2, the board of directors will be composed of seven directors in total, with four inside directors (none of whom will be women) and three outside directors (one of whom will be a woman). In principle, a board of directors meeting is regularly held once a month, and the board of directors is structured in a way that enables swift and efficient decision-making. Further, each director's term of office is set at one year, in order to clarify each director's managerial responsibilities and to develop a managerial framework that is able to swiftly respond to changes in the managerial environment.

In the fiscal year ended March 31, 2024, 18 board of directors meetings were held, and discussions were conducted based on the managerial strategy and reports on the status of execution of duties and matters relating to material business execution (such as formulation of the mid-term management plan, organizational system development, acquisition of shares, commencement of new businesses, withdrawal from businesses, and changes to personnel-related systems) set forth in laws and regulations or internal rules. Under the policy for strengthening of board of directors functions related to strategies and supervision, the board of directors endeavored to enhance discussions, such as by increasing time spent discussing managerial strategy and the like at the board of directors meetings and improving the quality of submitted materials. Further, monitoring was conducted on a regular basis in relation to the status of communication with investors and the status of measures concerning sustainability.

Attendance at the board of directors meetings in the fiscal year ended March 31, 2024 was as follows.

Chairperson	(inside director) Koki Kimura:	18 of 18 meetings (100%)
	(inside director) Hiroyuki Osawa:	18 of 18 meetings (100%)
	(inside director) Tatsuma Murase:	18 of 18 meetings (100%)
	(inside director) Kenji Kasahara:	18 of 18 meetings (100%)
	(outside director) Satoshi Shima:	18 of 18 meetings (100%)

(outside director) Akihisa Fujita:
(outside director) Yuki Nagata:

18 of 18 meetings (100%) 17 of 18 meetings (94%)

Notes:

- 1. Figures in parentheses indicate the number of meetings attended/number of meetings held during the term of office.
- 2. All three outside directors have been designated as independent directors.
- Management committee

The Company's management committee deliberates and makes decisions regarding important matters related to business operations, and while in principle it meets regularly once a month, it also holds meetings at other times as required. The details of each meeting of the management committee is shared with the outside officers as appropriate.

Audit and supervisory board

If a resolution is adopted approving Agenda Item No. 3, the Company's audit and supervisory board will be composed of three independent outside audit and supervisory board members (of whom two will be women). [The Company's audit and supervisory board members] will conduct audits in accordance with each fiscal year plan through collaboration with internal auditors or the internal audit office and independent auditors, conduct consultation regarding the results and details of the audits in audit and supervisory board meetings, which are regularly held at least once a month, express to the directors or directors opinions as appropriate, and endeavor to ensure the soundness and effectiveness of management.

Nomination and compensation committee

The Company has established a nomination and compensation committee for the purpose of bolstering transparency and objectivity by obtaining the opinions and advice of outside directors on matters related to individual personnel proposals regarding directors (excluding outside directors) and matters related to compensation and the like in advance of deliberation by the board of directors.

The deliberative scope of the nomination and compensation committee is as follows:

- (1) personnel proposals regarding individual directors (including matters related to election and dismissal) and proposals for basic policies regarding personnel affairs;
- (2) proposals for basic policies regarding compensation systems for directors;
- (3) proposals for the compensation framework for directors (including the calculation method);
- (4) proposals for specific amounts of compensation for individual directors (including the calculation method); and
- (5) other inquiries from the president and director.

In the fiscal year ended March 31, 2024, three nomination and compensation committee meetings were held. Deliberations were conducted with respect to evaluation of directors, personnel proposals regarding individual directors, the amount of compensation for individual directors, and the composition of compensation for directors, and discussions were also conducted regarding personnel proposals regarding individual senior corporate officers, executive officers, and CxOs and measures for a succession plan.

The nomination and compensation committee in the fiscal year ended March 31, 2024 was composed of the following five members (all three outside directors and the

president and representative director, as well as one other inside director) and attendance by each committee member was as follows.

Chairperson	(inside director) Koki Kimura:	3 of 3 meetings (100%)
	(inside director) Hiroyuki Osawa:	3 of 3 meetings (100%)
	(outside director) Satoshi Shima:	3 of 3 meetings (100%)
	(outside director) Akihisa Fujita:	3 of 3 meetings (100%)
	(outside director) Yuki Nagata:	3 of 3 meetings (100%)

Note 1: Figures in parentheses indicate the number of meetings attended/number of meetings held during the term of office.



• Evaluating the effectiveness of the board of directors

The Company conducts on an ongoing basis annual self-evaluations and analysis regarding the effectiveness of the board of directors for the purpose of improving the performance of the board of directors and, in turn, increasing corporate value.

 Method for evaluating the effectiveness of the board of directors for the fiscal year ended March 31, 2024

During the period from January 2024 to February 2024, the Company conducted a questionnaire for the members of the board of directors, which is composed of all directors, and audit and supervisory board members. Anonymity was maintained by adopting the method of having the responses sent directly to an external organization. Analysis, deliberation, and evaluation was conducted at the April 2024 ordinary board of directors meeting, taking into consideration the external organization's report on the collected results.

Main topics in the questionnaire:

- composition of the board of directors
- operation of the board of directors
- discussions at the board of directors meetings
- support system for directors and audit and supervisory board members
- dialogue with shareholders (investors)
- Outline of results of self-analysis and self-evaluation regarding the effectiveness of the board of directors

The survey responses were generally positive, and the Company's self-evaluation was that the board of directors is operating effectively overall. The following points in particular were highly commended.

- Sufficient time necessary for deliberations of each agenda item is secured at the board of directors meetings, and free, open-minded, and constructive discussions and exchanges of opinions are conducted rather than those that are overly formal or perfunctory
- Inside directors conduct reporting to the board of directors with sufficient financial foundations
- Agenda items to be deliberated at the board of directors meetings are appropriately submitted to the board of directors without being delegated unnecessarily to the president and representative director, management committee (a meeting body related to business execution that is composed mainly of inside directors), and the like
- Decision-making regarding execution of business at the management committee meetings is conducted in accordance with the managerial strategies and management policy

In addition to the above, overall improvements were seen in scores in comparison with the evaluation of the board of directors for the previous fiscal year particularly in matters that were a focus for improvement, and we confirmed that the effectiveness of the board of directors has improved through reform activities.

 Measures taken for the fiscal year ended March 31, 2024 to improve the effectiveness of the board of directors

The board of directors and the secretariat of the board of directors worked on the following matters, taking into consideration the results of evaluation of the

effectiveness of the board of directors for the previous fiscal year.

– Optimization of the period of time taken for meetings

By further delegating [authority]regarding matters for which delegation of authority from the board of directors to the management committee and the like is deemed appropriate, and thereby reducing the number of agenda items at the board of directors meetings, the period of time taken for each meeting has been optimized, and sufficient time for discussion of each agenda item to be discussed at the board of directors meetings has been secured. In addition, streamlining of discussions was promoted by conducting prior deliberation of each agenda item at the management committee meetings and by the chairman of the board of directors sharing details thereof at the board of directors meetings.

– Enhancement of information provision

By sharing the outline of, and points at issue in, each agenda item in advance, the Company sought to promote directors' and audit and supervisory board members' understanding. In addition, a forum for discussion was provided once each quarter separately from the board of directors meetings, where information was shared on managerial strategies, agenda items scheduled to be submitted at the board of directors meetings, and other such matters, and sufficient time was secured for deeper discussions of such agenda items.

- Enhancement of discussion regarding strategies

In order to enhance discussions with an awareness of profitability and capital efficiency, even more agenda items regarding strategies were provided in comparison with the previous fiscal year, such as the mid-term management plan and management indicators, in addition to the monthly financial reports.

• Measures to be taken in the future

The Company will address on a continuing basis the optimization of the period of time taken for meetings, enhancement of information provision, and enhancement of discussions regarding strategies and recognizes that deepening discussions for mid-to long-term growth and sharing information on financial risks earlier are also critical matters to be addressed in the future.

Based on the results of the evaluation, the Company will continue to seek further improvement in the effectiveness of the board of directors overall in the future.

• Policy on electing directors, and nomination procedures

The Company's policy for deciding candidates for, and election of, directors (excluding outside directors) is as follows.

- Personnel proposals regarding directors (excluding outside directors) must heed the requirement to strike a sound balance between the knowledge, experience and ability needed by each director to effectively execute his or her role and duties and the requirement to form a board of directors that is diverse and optimally scaled.
- Personnel proposals regarding directors (excluding outside directors) who are in charge of executing operations shall heed the requirement to elect persons with foresight who are able to accurately, appropriately and swiftly make managerial judgements and execute operations in order to contribute to the Company's continued growth and to contribute to improvement in the Company's corporate value over the mid- to long-term.

Each candidate for director (excluding outside director) is appointed in accordance with this policy and is determined by resolution of the board of directors after deliberation by the nomination and compensation committee.

The requirement to strike a sound balance between the knowledge, experience and ability and the requirement to form a board of directors that is diverse and optimally scaled are heeded when nominating candidates for outside directors.

• Policy and procedures for deciding officer compensation

Please see "4. Matters related to the policy for deciding compensation" in "IV. Matters concerning the Company's officers" in the Business Report.

Business Report (from April 1, 2023 to March 31, 2024)

I. Matters concerning corporate group's current status

1. Course and results of the business

The Company's net sales for the consolidated fiscal year ended March 31, 2024 were 146,868 million yen (an increase of 0.0% compared to the previous consolidated fiscal year). In addition, the Company's operating income was 19,177 million yen (a decrease of 22.7% compared to the previous consolidated fiscal year), the ordinary income was 15,669 million yen (a decrease of 14.1% compared to the previous consolidated fiscal year), and the profit attributable to the owners of the parent for the consolidated fiscal year ended March 31, 2024 was 7,082 million yen (an increase of 37.2% compared to the previous consolidated fiscal year).

The status of each segment is set out below.

Business	24th Fiscal Year		25th Fisca	YoY	
Segment	Net Sales (millions of yen)	Composition Ratio (%)	Net Sales (millions of yen)	Composition Ratio (%)	Comparison (%)
Digital Entertainment Business	104,374	71.1	98,830	67.3	(5.3)
Sports Business	28,643	19.5	32,916	22.4	14.9
Lifestyle Business	11,663	7.9	13,418	9.1	15.0
Investment Business	2,023	1.4	1,472	1.0	(27.3)
Adjustment Amount	161	0.1	230	0.2	42.1
Total	146,867	100.0	146,868	100.0	0.0

Net Sales by Business Segment

Notes:

1. "Adjustment Amount" includes company-wide sales not allocated to each reportable segment.

(Method for measuring profits of the business segments)

The method for measuring profits of the business segments uses operating income-based amounts (EBITDA), which does not take into account the amount of depreciation and amortization of goodwill.

(i) Digital Entertainment business

The digital entertainment business has generated income mainly through the smart device game "Monster Strike." Although MAU for "Monster Strike increased in the consolidated fiscal year ended March 31, 2024 due to the effects of the 10th anniversary measures and other factors, ARPU relatively declined due to the collaboration with a major IP in the previous [fiscal]year, and net sales declined compared to the previous consolidated fiscal year. Segment profit decreased due to a decrease in sales of "Monster Strike" and an increase in operating expenses for Monster Strike IP titles and other expenses.

As a result, net sales for the digital entertainment business were 98,830 million yen (a decrease of 5.3% compared to the previous consolidated fiscal year), and the segment profit was 38,520 million yen (a decrease of 11.5% compared to the previous consolidated fiscal year).

(ii) Sports business

In the sports business, the Company has been conducting investment in sports viewing businesses and government-controlled competitive sports events businesses. With respect to sports viewing businesses, following Chiba Jets winning the East Asia Super League and the Emperor's Cup, sales increased due to increases in ticket sales and revenue from the sale of merchandise. In addition, FC Tokyo achieved the highest sales in the club's history in the 2023 season. With respect to government-controlled competitive sports events businesses, the sports betting services "TIPSTAR" and Chariloto Co., Ltd. has steadily expanded sales compared to the previous consolidated fiscal year due to the increase in the sale of online betting tickets. Profit from "TIPSTAR" has improved due to an effort to contain expenses by promoting cost effectiveness.

As a result, net sales for the sports business were 32,916 million yen (an increase of 14.9% compared to the previous consolidated fiscal year), and the segment loss was 125 million yen (the segment loss for the previous consolidated fiscal year was 1,100 million yen).

(iii) Lifestyle business

The Company operates a variety of services among its lifestyle business, with "FamilyAlbum," an app for sharing photos and videos for families, "minimo," a salon artist booking app, and "mixi," a social networking service, being the main focus. "FamilyAlbum" has been steadily expanding sales as a result of favorable performance in the photo printing service and other services, such as "FamilyAlbum Premium" and "FamilyAlbum GPS Guardian." At the same time, the Company has been conducting active investment in promotions and systems-building in order to capture overseas users.

As a result, net sales for the lifestyle business were 13,418 million yen (an increase of 15.0% compared to the previous consolidated fiscal year), and the segment loss was 682 million yen (the segment loss for the previous consolidated fiscal year was 84 million yen).

(iv) Investment business

In the investment business, the Company and its consolidated subsidiaries have been conducting investment in startups and through venture capital. In the consolidated fiscal year ended March 31, 2024, the revenue generated by profits and losses from investment funds invested in by the Company was recorded in the accounts, and sale of shares held by the Company's consolidated subsidiaries was conducted.

As a result, net sales for the investment business were 1,472 million yen (a decrease of

27.3% compared to the previous consolidated fiscal year), and the segment profit was 105 million yen (a decrease of 81.0% compared to the previous consolidated fiscal year).

2. Change in the status of assets and income and loss

Category		22nd Fiscal Year (ended March 2021)	23rd Fiscal Year (ended March 2022)	24th Fiscal Year (ended March 2023)	25th Fiscal Year (the relevant consolidated fiscal year) (ended March 2024)
Net Sales	(millions of yen)	119,319	122,030	146,867	146,868
Ordinary Income	(millions of yen)	23,019	17,626	18,250	15,669
Profit Attributable to Owners of Parent	(millions of yen)	15,692	10,262	5,161	7,082
Basic Earnings per Share	(yen)	208.24	139.85	70.87	99.71
Total Assets	(millions of yen)	226,356	218,056	222,321	207,342
Net Assets	(millions of yen)	189,590	186,056	183,463	175,730
Net Assets per Share	(yen)	2,497.55	2,524.13	2,480.51	2,466.38

(i) Change in the status of the corporate group's assets and income and loss

Notes:

- 1. The basic earnings per share were computed by using the average number of shares outstanding for the period.
- 2. The net assets per share were computed by using the total number of shares outstanding as of the end of the fiscal year.
- 3. Effective from the 24th fiscal year, the presentation method has been changed by classifying "Investment Business" as a separate reportable segment with its designation as a main line of business, and the financial figures for the 23rd fiscal year are based on figures after retrospective application.

Category		22nd Fiscal Year (ended March 2021)	23rd Fiscal Year (ended March 2022)	24th Fiscal Year (ended March 2023)	25th Fiscal Year (the relevant consolidated fiscal year) (ended March 2024)
Net Sales	(millions of yen)	106,722	102,598	118,617	114,922
Ordinary Income	(millions of yen)	22,648	16,827	25,579	18,544
Profit	(millions of yen)	16,297	8,299	7,476	7,319
Basic Earnings per Share	(yen)	216.26	113.10	102.64	103.04
Total Assets	(millions of yen)	210,035	200,470	206,171	189,025
Net Assets	(millions of yen)	189,960	183,230	182,873	175,175
Net Assets per Share	(yen)	2,503.22	2,504.69	2,490.59	2,475.69

(ii) Change in the status of the Company's assets and income and loss

Notes:

- 1. The basic earnings per share were computed by using the average number of shares outstanding for the period.
- 2. The net assets per share were computed by using the total number of shares outstanding as of the end of the fiscal year.
- 3. Effective from the 24th fiscal year, the presentation method has been changed by classifying "Investment Business" as a separate reportable segment with its designation as a main line of business, and the financial figures for the 23rd fiscal year are based on figures after retrospective application.
- 3. Issues to be addressed

Although the growth rate of the domestic mobile game market is gradually decreasing, it continues to be attractive because its market size still remains enormous and high-profile new games dominate the market from time to time. In the government-controlled competitive sports events market, the growth rate of sales via the Internet has been slowing down, but it is expected that the market will continue to remain its current size or to slowly expand. In addition, while the birthrate is declining in Japan, the youth-related market is growing due to increased spending by grandparents on their grandchildren (the so-called "six-pockets" phenomenon) and other factors. In addition, the youth-related market overseas continues to maintain a high level of potential, and the Company Group acknowledges it as a market with business opportunities.

In this environment, the Company Group acknowledges that an issue to be addressed is the building of a sustainable revenue base by creating businesses that will become second and third pillars of revenue in the sports business and lifestyle business while maintaining and expanding the revenue scale of the digital entertainment business.

In the digital entertainment business, we will continue to endeavor to increase use by users and strengthen the revenue base in Japan by further bolstering planning, marketing, and the media mix policy for "Monster Strike." Overseas, we will proceed with preparations for the release of "Monster Strike" in the Indian market, a fast-growing emerging market. In the sports business, we will aim to differentiate the Company from other companies by improving "TIPSTAR," which is building a unique position as a social betting service. In addition, we will aim to grow further by expanding business growth in both of the consolidated subsidiaries Chariloto and Net Dreamers and generating more enhanced synergies in the services of each company. Overseas, in Australia, a local subsidiary of one of the Company's consolidated subsidiaries has released "betM," the first betting service by a Japanese company. TIPSTAR is aiming to capture a share of the Australian betting market by leveraging the distinguishing elements that "TIPSTAR" has cultivated in Japan.

In the lifestyle business, we will continue endeavoring to expand our economic zone inside and outside Japan and to grow "FamilyAlbum" and "minimo."

Business Segment	Details of Business
Digital Entertainment Business Providing services with a focus on smart device games	
Sports Business	Promotion of professional sports team management and businesses related to government-controlled competitive sports events
Lifestyle Business	Operating services that utilize the Internet and that are closely related to people's everyday lifestyles
Investment Business	Investment in startups and through venture capital

4. Main businesses (as of March 31, 2024)

5. Main offices (as of March 31, 2024)

The Company Head office	Shibuya-ku, Tokyo
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6. Status of employees (as of March 31, 2024)

(i) Status of the corporate group's employees

Number of Employees	Increase or Decrease from the Previous Consolidated Fiscal Year
1,645 (454)	increase of 118 (decrease of 2)

Note: The number of employees stated above refers to the number of workers, and the average number of contingent workers (including part-time employees and temporary employees) for the consolidated fiscal year ended March 31, 2024 is presented in parentheses.

(ii) Status of the Company's employees

Number of Employees	Increase or Decrease from the Previous Fiscal Year	Average Age	Average Length of Service
1,245 (68)	Increase of 82 (Decrease of 8)	36.7 years old	5.2 years

Note: The number of employees stated above refers to the number of workers, and the average number of contingent workers (including part-time employees and temporary employees) for the fiscal year ended March 31, 2024 is presented in parentheses.

7. Main lender (as of March 31, 2024)

Lender	Amount borrowed
Sumitomo Mitsui Banking Corporation	6,836 million yen

8. Status of capital expenditures

The total amount of capital expenditures outlaid during the consolidated fiscal year ended March 31, 2024 was 2,993 million yen (an increase of 52.5% compared to the previous consolidated fiscal year). The main component of these capital expenditures was 517 million yen spent on acquisition of computers, servers, and the like by Mixi, 875 million yen as development costs for a keirin stadium by Chariloto Co., Ltd., and 765 million yen as arena interior construction costs by TOKYO-BAY Arena Management Inc.

II. Matters concerning the Company's shares (as of March 31, 2024)

- 1. Total number of authorized shares
- 2. Total number of issued shares
- 3. Number of shareholders

264,000,000 shares 73,730,850 shares (including 3,420,835 shares of treasury stock)

23,076 shareholders



4. Principal shareholders (top ten shareholders)

Name of Shareholder	Number of Shares (shares)	Percentage of Shareholding (%)
Kenji Kasahara	32,521,900	46.26
The Master Trust Bank of Japan, Ltd. (trust account)	8,181,900	11.64
The Bank of New York Mellon 140051	2,066,600	2.94
Custody Bank of Japan, Ltd. (trust account)	1,859,400	2.64
The Bank of New York 133612	1,597,900	2.27
Koki Kimura	1,315,800	1.87
STATE STREET BANK AND TRUST COMPANY 505001	564,942	0.80
JP MORGAN CHASE BANK 385781	538,746	0.77
STATE STREET BANK WEST CLIENT-TREATY 505234	457,500	0.65
Kosuke Taru	452,800	0.64

Note: The percentages of shareholding were calculated by excluding 3,420,835 shares of treasury stock and are rounded to the nearest one-hundredth of one percent.

5. Status of shares delivered to the Company's officers as compensation for the execution of duties during the fiscal year ended March 31, 2024

Based on a resolution adopted at the 24th ordinary general meeting of shareholders held on June 21, 2023, the Company introduced a restricted share compensation system. Following this, the Company resolved at the board of directors meeting held on June 21, 2023 to dispose of treasury shares as restricted share compensation and disposed of 100,500 treasury shares[and allotted such shares] to three directors (excluding outside directors) on July 12, 2023.

III. Matters concerning the Company's subscription rights to shares, etc.

1. Status of subscription rights to shares, etc. held by the Company's officers as of the last day of the fiscal year ended March 31, 2024

Name	The 13th subscription rights to shares	The 14th subscription rights to shares	The 15th subscription rights to shares
Date of the board resolution	August 5, 2016	August 8, 2017	August 9, 2018
Occupation and number of the holders of the subscription rights to shares	One director (excluding outside directors)	One director (excluding outside directors)	Two directors (excluding outside directors)
Number of subscription rights to shares	470 (see Note 1)	285 (see Note 1)	1,208 (see Note 1)
Class and number of shares subject to the subscription rights to shares	47,000 shares of common stock (see Note 1)	28,500 shares of common stock (see Note 1)	120,800 shares of common stock (see Note 1)
Amount to be paid upon exercising subscription rights to shares	One yen (see Note 2)	One yen (see Note 2)	One yen (see Note 2)
Issuance price of a stock upon exercise of subscription rights to shares	1,898 yen	3,944 yen	1,380 yen
Exercise period of the subscription rights to shares	From: August 30, 2016 Until: August 29, 2046	From: August 30, 2017 Until: August 29, 2047	From: August 30, 2018 Until: August 29, 2048
Terms and conditions in relation to the subscription rights to shares	See Note 3	See Note 3	See Note 3

Name	The 16th subscription rights to shares	The 17th subscription rights to shares	The 19th subscription rights to shares
Date of the board resolution	November 8, 2018	June 26, 2019	June 26, 2020
Occupation and number of the holders of the subscription rights to shares	One director (excluding outside directors)	Three directors (excluding outside directors)	Three directors (excluding outside directors)
Number of subscription rights to shares	82 (see Note 1)	2,224 (see Note 1)	1,963 (see Note 1)
Class and number of shares subject to the subscription rights to shares	8,200 shares of common stock (see Note 1)	222,400 shares of common stock (see Note 1)	196,300 shares of common stock (see Note 1)
Amount to be paid upon exercising subscription rights to shares	One yen (see Note 2)	One yen (see Note 2)	One yen (see Note 2)
Issuance price of a stock upon exercise of subscription rights to shares	-	928 yen	1,065 yen
Exercise period of the subscription rights to shares	From: November 27, 2019 Until: November 26, 2024	From: July 17, 2019 Until: July 16, 2049	From: July 14, 2020 Until: July 13, 2050
Terms and conditions in relation to the subscription rights to shares	See Note 4	See Note 3	See Note 3

Name	The 21st subscription rights to shares	The 23rd subscription rights to shares
Date of the board resolution	June 25, 2021	June 28, 2022
Occupation and number of the holders of the subscription rights to shares	Three directors (excluding outside directors)	Three directors (excluding outside directors)
Number of subscription rights to shares	986 (see Note 1)	932 (see Note 1)
Class and number of shares subject to the subscription rights to shares	98,600 shares of common stock (see Note 1)	93,200 shares of common stock (see Note 1)
Amount to be paid upon exercising subscription rights to shares	One yen (see Note 2)	One yen (see Note 2)
Issuance price of a stock upon exercise of subscription rights to shares	1,576 yen	1,080 yen
Exercise period of the subscription rights to shares	From: July 13, 2021 Until: July 12, 2051	From: July 14, 2022 Until: July 13, 2052
Terms and conditions in relation to the subscription rights to shares	See Note 3	See Note 3

Notes:

1. If the Company carries out a stock split (*kabushiki-bunkatsu*) or stock consolidation (*kabushiki-heigou*) after the issuance of subscription rights for shares, the number of the shares subject to the subscription rights for shares will be adjusted in accordance with the following formula, and any fraction of less than one share resulting from such adjustment will be rounded down.

Number of shares after	_	Number of shares before		Ratio of stock split or stock
adjustment	_	adjustment	Х	consolidation

2. The Company may adjust the number of shares granted within a reasonable extent if, after the issuance of subscription rights to shares, any of the following occurs: the Company carries out a merger (*gappei*), corporate split (*kaisha-bunkatsu*), share exchange (*kabushiki-koukan*) or stock transfer (*kabushiki-iten*) (collectively, "**Merger, Etc.**"); the Company carries out an allotment of shares without contribution; or any other adjustment of the number of shares granted becomes necessary.

If the Company adjusts the number of shares granted, the Company shall, either directly or publicly, give notice of all necessary matters to each person who holds subscription rights to shares as stated in the register of subscription rights to shares (a "**Rights Holder**") by the date immediately preceding the effective date of the adjustment of the number of shares granted; however, if the Company fails to give such notice by the date immediately preceding such effective date of such adjustment, the Company shall thereafter promptly give such notice.

- 3. (1) Each Rights Holder may exercise his or her subscription rights to shares for subscription during the "Exercise period of the subscription rights to shares" set forth above, upon the condition that such exercise is conducted no later than ten days after the date immediately following the date when he or she ceased to be the Company's director (however, (i) if the board of directors of the Company separately determines the date when the Rights Holder loses not only his or her status as a director of the Company, but all of his or her statuses as a senior corporate officer or corporate officer of the Company, then that date, or (ii) if the exercise of the subscription rights to shares is permitted under the proviso in paragraph (2), item (a) below, the date after which the ten-day period is to be counted will be the date when he or she ceased to be any of the following: the Company's audit and supervisory board member, senior corporate officer, corporate officer or employee; or a director, auditor, senior corporate officer, corporate officer or employee.
 - (2) Notwithstanding paragraph (1) above, each Rights Holder may not exercise his or her subscription rights to shares if he or she falls under any of the following:
 - (a) if the Rights Holder's term as a director is less than three years; unless, after he or she loses the status of director, (i) he or she holds a position as the Company's audit and supervisory board member, senior corporate officer, corporate officer or employee or a director, auditor, senior corporate officer, corporate officer or employee of the Company's subsidiary and (ii) the Company's board of directors permits the exercise of the subscription rights to shares;
 - (b) if the Rights Holder is dismissed from his or her position as a director or audit and supervisory board member or auditor of either the Company or its subsidiary, or is subject to disciplinary dismissal, resignation under instruction or any other sanction of a similar degree as an employee (including as a senior corporate officer or corporate officer) of the Company or its subsidiary;
 - (c) if the Rights Holder falls under Article 331, Paragraph 1, Item (iii) or (iv) of the Companies Act;
 - (d) if the Rights Holder is in breach of the "agreement on subscription of all subscription rights to shares allotted" that is entered into between the Company and the Rights Holder (a "**Subscription Agreement**") or if the Company's board of directors decides that the Rights Holder has committed an act severely damaging the relationship of trust between the Company and the Rights Holder; and
 - (e) if the Rights Holder submits in writing his or her intention to waive the subscription rights to shares for subscription he or she holds, in whole or in part.
 - (3) If a person to whom subscription rights to shares are allotted dies, his or her heir may exercise the subscription rights to shares upon the condition that the decedent Rights Holder does not fall under any of the items in the preceding paragraph and as long as the exercise of the subscription rights to shares is conducted no later than the date on which three months will have passed since the date immediately following the date of the decedent's death.

- (4) If a Rights Holder exercises his or subscription rights to shares, he or she must exercise, as a whole, all of the subscription rights to shares that he or she holds.
- (5) Other terms and conditions for exercising the subscription rights to shares will be determined in each "Subscription Agreement" to be executed between the Company and each Rights Holder.
- 4. (1) Each Rights Holder may exercise his or her Subscription Rights to Shares only if the closing price of the Company's shares of common stock on the Tokyo Stock Exchange on the business day immediately preceding the date on which he or she exercises his or her Subscription Rights to Shares (or, if there are no transactions in relation to the Company's shares on such business day, the closing price on the day immediately preceding such business day; the same applies hereinafter) is higher than the closing price on the Tokyo Stock Exchange on the allotment date of the Subscription Rights to Shares.
 - (2) Each Rights Holder may exercise his or her Subscription Rights to Shares within the period set out below and up to the percentage set out below inclusive of Subscription Rights to Shares already exercised. In this case, if any fraction less than one exercisable Subscription Right to Shares results from the calculation based on such percentage, he or she may only exercise his or her Subscription Rights to Shares in the number obtained after rounding down such fraction.
 - (a) One year from the first day of the exercise period of the Subscription Rights to Shares:

30% of the total number of the Subscription Rights to Shares allotted to such Rights Holder

(b) One year from the day following the end of the period in (a) above:

60% of the total number of the Subscription Rights to Shares allotted to such Rights Holder

(c) From the day following the end of the period in (b) above to the last day of the exercise period of the Subscription Rights to Shares:

All of the total number of the Subscription Rights to Shares allotted to such Rights Holder

- (3) A Rights Holder is required to be a director, audit and supervisory board member or auditor or employee (including a corporate officer) of the Company or its subsidiary even when exercising his or her Subscription Rights to Shares; however, this does not apply if the board of directors decides that there is a just reason, such as retirement due to expiration of term of office or mandatory retirement.
- (4) Notwithstanding preceding three paragraphs above, each Rights Holder may not exercise his or her subscription rights to shares if he or she falls under any of the following:
 - (a) if the Rights Holder is dismissed from his or her position as a director or audit and supervisory board member or auditor of either the Company or its subsidiary, or is subject to disciplinary dismissal, resignation under instruction or any other sanction of a similar degree as an employee (including as a corporate officer) of the Company or its subsidiary;
 - (b) if the Rights Holder falls under Article 331, Paragraph 1, Item (iii) or (iv) of the Companies Act;
 - (c) if the Rights Holder is in breach of the "Subscription Agreement" to be executed between the Company and the Rights Holder or if the Company's board of directors decides that the Rights Holder has committed an act severely damaging the relationship of trust between the Company and the Rights Holder; and
 - (d) if the Rights Holder submits in writing his or her intention to waive the subscription rights to shares he or she holds, in whole or in part.
- (5) If a person to whom subscription rights to shares are allotted dies, his or her heir may exercise the subscription rights to shares upon the condition that the decedent Rights Holder does not fall under any of the items in the preceding paragraph and as long as the exercise of the subscription rights to shares is conducted no later than the date on which three months will have passed since the date immediately following the date of the decedent's death.
- (6) If a Rights Holder exercises his or subscription rights to shares, he or she must exercise, as a whole, all of the subscription rights to shares that he or she holds.
- (7) Other terms and conditions for exercising the subscription rights to shares will be determined in each "Subscription Agreement" to be executed between the Company and each Rights Holder.
- 5. The 16th subscription rights to shares were granted to each Rights Holder before instatement in office.
(2) Status of subscription rights to shares, etc. granted to the Company's employees during the fiscal year ended March 31, 2024

Not applicable

IV. Matters concerning the Company's officers

1. Names of, and other information regarding, directors and audit and supervisory board members (as of March 31, 2024)

Position in Company	Name	Responsibilities and Significant Concurrent Posts
President and Representative Director Senior Corporate Officer	Koki Kimura	
Director Senior Corporate Officer	Hiroyuki Osawa	
Director Senior Corporate Officer	Tatsuma Murase	
Director, Founder Senior Corporate Officer	Kenji Kasahara	Chief General Manager of Vantage Studio
Director	Satoshi Shima	Outside Director of i-mobile Co., Ltd.
Director	Akihisa Fujita	Outside Director of INFOCOM CORPORATION Outside Director of Signpost Corporation
Director	Yuki Nagata	President and Representative Director of Arthur & Lily Consulting Company Inc. Professor at Digital Hollywood University
Audit and Supervisory Board Member (Standing)	Yuichiro Nishimura	
Audit and Supervisory Board Member	Hiroyuki Wakamatsu	Managing partner of Wakamatsu CPA Office Outside audit and supervisory board member of With us Corporation Representative director of Generys Inc. Outside audit and supervisory board member of RENOVA, Inc. Outside Director of Takasago Thermal Engineering Co., Ltd.
Audit and Supervisory Board Member	Nozomi Ueda	Partner of Kioizaka Themis Outside Director of Anritsu Corporation

Notes:

- 1. Director Satoshi Shima, Director Akihisa Fujita, and Director Yuki Nagata are outside directors.
- 2. Standing Audit and Supervisory Board Member Yuichiro Nishimura, Audit and Supervisory Board Member Hiroyuki Wakamatsu, and Audit and Supervisory Board Member Nozomi Ueda are outside audit and supervisory board members.
- 3. Standing Audit and Supervisory Board Member Yuichiro Nishimura has built up experience in personnel and general affairs over many years and possesses considerable expertise regarding administrative operations.
- 4. Audit and Supervisory Board Member Hiroyuki Wakamatsu is qualified as a certified public accountant and possesses considerable expertise regarding finance and accounting.
- 5. Audit and Supervisory Board Member Nozomi Ueda is qualified as a lawyer and possesses considerable expertise regarding law and compliance.
- 6. The Company has notified the Tokyo Stock Exchange that Director Satoshi Shima, Director Akihisa

Fujita, Director Yuki Nagata, Standing Audit and Supervisory Board Member Yuichiro Nishimura, Audit and Supervisory Board Member Hiroyuki Wakamatsu, and Audit and Supervisory Board Member Nozomi Ueda are independent directors or auditors.

7. There is no special relationship between the Company and the other corporations for which outside directors or outside audit and supervisory board members above concurrently serve as officers or the like.

2. Directors and Audit and Supervisory Board Members who retired during the fiscal year ended March 31, 2024

Not applicable

3. Compensation amount, etc. for directors and audit and supervisory board members

Number of Officers Eligible		Compens	ation Amount, etc		
Category	for Compensation	Basic Compensation	Share-Based Basic Compensation	outcome- based compensation	Aggregate Compensation Amount, etc.
Director (Outside Director)	7 (3)	148 million yen (27 million yen)	59 million yen	184 million yen	392 (27 million yen)
Audit and Supervisory Board Member (Outside Audit and Supervisory Board Member)	3 (3)	29 million yen (29 million yen)	_	-	29 million yen (29 million yen)

Notes:

- 1. The aggregate compensation amount, etc. for directors does not include salaries for employees payable to directors concurrently serving as employees.
- 2. Based on a resolution at the 17th ordinary general meeting of shareholders held on June 28, 2016 and pursuant to the amendment thereto at the 24th ordinary general meeting of shareholders held on June 21, 2023, the maximum compensation amount, etc. for directors is 1,000 million yen per annum (including a maximum amount of 100 million yen per annum for outside directors), combining monthly-paid compensation and monetary compensation claims for granting stock options (restricted shares). The number of directors present at the 24th ordinary general meeting of shareholders held on June 21, 2023 for the resolution was seven (including three outside directors). This compensation, etc. does not include salaries for employees payable to directors concurrently serving as employees.
- 3. It was resolved at the extraordinary general meeting of shareholders held on August 26, 2004, that the maximum compensation amount, etc. for audit and supervisory board members is 50 million yen per annum. The number of audit and supervisory board members present at the meeting for the resolution was one.
- 4. The Company delivers to directors the restricted shares as non-monetary compensation. The status of delivery of the share compensation is stated in "5. Status of shares delivered to the Company's officers as compensation for the execution of duties during the fiscal year ended March 31, 2024" in "II. Matters concerning the Company's shares" in the Business Report. The maximum number of restricted shares to be allotted shall be 300,000 shares of common stock of the Company in each fiscal year, and each director who receives an allotment of restricted shares has executed with the Company a restricted share allotment agreement that, among other provisions, provides to the effect that on the condition that the director who receives an allotment continuously holds a position as director, senior corporate officer, corporate officer, or employee of the Company after the delivery date of the restricted shares, the transfer restriction will be released when he or she resigns or retires from all such positions.
- 5. Each compensation amount, etc. above includes the expenses reported for the fiscal year in relation to restricted shares (209 million yen for directors).

- 4. Matters related to the policy for deciding compensation
 - (i) Basic policy

The basic policy for compensation for directors is to establish an appropriate balance between compensation in cash and the Company's shares to function as a sound incentive toward the continued growth of the Company.

(ii) Compensation system

Based on the basic policy, compensation for directors (excluding outside directors) is provided in two forms: "cash compensation" paid on a monthly basis; and "share-based compensation (restricted shares)" delivered once a year after the ordinary general meeting of shareholders for the relevant fiscal year. Specifically, compensation is composed of the three elements "basic compensation," "share-based basic compensation," and "outcome-based compensation," and with respect to each form of compensation, "basic compensation" is "cash compensation," "share-based basic compensation" is "share-based compensation (restricted shares)," and "cash compensation" paid on a monthly basis or "share-based compensation (restricted shares)" delivered once a year after the ordinary general meeting of shareholders for the relevant fiscal year may be chosen as "outcome-based compensation." The ratio of "basic compensation," "share-based basic compensation," and "outcome-based compensation" is determined by the board of directors through the formulation of a proposal based on each officer's title and like with reference to the past performance of the Company and compensation market survey data for Japanese listed companies provided by external professional organizations and after deliberation by the nomination and compensation committee.

From the perspective of ensuring adequate supervisory functions for the execution of business, the compensation structure for outside directors is composed solely of cash compensation.

There is no retirement bonus system for directors.

Composition of compensation for directors (in the case where evaluation regarding outcome-based compensation is standard)



(iii) Method for deciding compensation

Each method for deciding compensation for directors is set out below.

- Compensation for directors (excluding outside directors)

Compensation amounts are decided based on whether the officer has the right of representation, the officer's title, and the like for "basic compensation" and "share-based basic compensation." With respect to "share-based basic compensation," restricted shares (shares of common stock of the Company), whose transfer is restricted, are delivered, and monetary compensation claims for granting the restricted shares are provided, during the period from the delivery date of the restricted shares until the director in question resigns or retires from all positions as director, senior corporate officer, corporate officer, or employee (in the event that the name of such position is changed, including the position after the name change), with the purpose of that delivery and provision being the promotion of measures for

enhancing corporate value in the mid- to long-term and the sharing of value with the shareholders of the Company. With respect to "outcome-based compensation," compensation amounts are decided by (i) predetermining the evaluation ratio in accordance with the title of the individual in question and the division managed by the individual and (ii) multiplying the base amount of outcome-based compensation determined in accordance with the basic compensation by the evaluation coefficient in accordance with the combined evaluation of the performance in the previous fiscal year of the Company overall and the performance of the individual in question with Performance evaluation is conducted by respect to his or her expected role. evaluating the net sales, operating income, and net income of the Company overall against the budget achievement rate and the rate of increase or decrease compared with the previous fiscal year. The details of the compensation in the event that "share compensation (restricted shares)" to be delivered once a year after the ordinary general meeting of shareholders is chosen as "outcome-based compensation" will be the same as those stated above, and monetary compensation claims equivalent to the amount of outcome-based compensation determined as described above will be granted.

Method for deciding outcome-based compensation
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	Performance evaluation of the Company overall	Individual role evaluation
Evaluation indicator	Consolidated net sales/ Consolidated operating income/ Consolidated net income	-
Evaluation ratio for President and Representative Director	50%	50%
Evaluation ratio for other inside directors	40%	60%

- Note 1: Because we recognize the performance evaluation as an important indicator for improvement of performance and corporate value, consolidated net sales, consolidated operating income, and consolidated net income are used as an indicator.
- Note 2: As an outline of each indicator for outcome-based compensation, with respect to consolidated net sales, consolidated operating income, and consolidated net income, which are performance indicators for the Company overall, standard evaluations were made for the budget achievement rate of consolidated operating income and the rate of increase or decrease compared with the previous fiscal year for consolidated net sales and consolidated net income. On the other hand, the budget achievement rate of consolidated net sales and consolidated net income and the rate of increase or decrease compared with the previous fiscal year of consolidated operating income fell below standard. As a result, evaluation of the performance of the Company overall fell slightly below the standard (consolidated net sales were 146,868 million yen, consolidated operating income was 19,177 million yen, and consolidated net income was 6,940 million yen for the fiscal year ended March 31, 2024).
- Compensation for outside directors

The amount of compensation in cash is decided in accordance with the duties and the like of the individual in question, taking into consideration compensation market survey data for domestic listed companies and the like provided by external professional organizations.

(iv) Decision-making process

The compensation system and method for deciding compensation for directors (excluding outside directors) is determined by the board of directors based on deliberation by the nomination and compensation committee (whose members consist of all outside directors and the president and representative director, as well as one other inside director) from the perspective of securing objectivity and transparency in the decision-making process.

The board of directors adopted resolutions for decisions regarding compensation for individual directors. Compensation for directors (excluding outside directors) must be deliberated by the nomination and compensation committee before any resolution is adopted by the board of directors.

(v) Reason why the board of directors determined that the details of compensation for individual directors, etc., for the fiscal year ended March 31, 2024 are in line with the

decision-making policy

The nomination and compensation committee deliberates on and examines compensation for individual directors (excluding outside directors) and the like from various perspectives, including consistency with the decision-making policy, before deciding the details. The board of directors, in principle, defers to the report from the nomination and compensation committee and determines that the details of compensation for individual directors and the like are in line with the decision-making policy.

- 5. Matters related to Company directors' and officers' liability insurance contract
 - (i) Scope of insured

All directors and audit and supervisory board members of the Company and all of its subsidiaries

(ii) Outline of details of insurance contract

The Company will execute with an insurance company a company directors' and officers' liability insurance contract prescribed in Article 430-3, Paragraph 1 of the Companies Act and will cover any damages and expenses regarding disputes (including shareholders' derivative suits and third-party suits) incurred by the insured officers and the like as a result of a claim for damages arising from his or her execution of duties.

6. Matters regarding outside officers

(i) Main activities during the fiscal year ended March 31, 2024

Position	Name	Board of directors meetings attendance status	Audit and supervisory board meetings attendance status	Activities
Director	Satoshi Shima	100% Attended 18 of 18 meetings	-	In addition to experience as a member of the House of Representatives, he possesses abundant insights and achievements related to corporate activities and is expected to perform his role making management decisions and strengthening monitoring functions for execution of business from that perspective. He has performed an appropriate role as an outside director of the Company in supervising, advising, and the like the execution of business, including proactively providing comments from that perspective at board of directors meetings.
Director	Akihisa Fujita	100% Attended 18 of 18 meetings	-	He possesses abundant insights and achievements related to corporate activities as a manager of a listed company and the like and is expected to perform his role making management decisions and strengthening monitoring functions for execution of business from that perspective. He performs an appropriate role as an outside director of the Company in supervising, advising, and the like the execution of business, including proactively providing comments from that perspective at board of directors meetings.
Director	Yuki Nagata	94% Attended 17 of 18 meetings	-	She possesses abundant insights and achievements related to global business, corporate branding, and marketing, and is expected to perform her role making management decisions and strengthening monitoring functions for execution of business from that perspective. She performs an appropriate role as an outside director of the Company in supervising, advising, and the like the execution of business, including proactively providing comments from that perspective at the board of directors meetings.
Audit and Supervisory Board Member (Standing)	Yuichiro Nishimura	100% Attended 18 of 18 meetings	100% Attended 17 of 17 meetings	He conducts on a daily basis activities for improving the governance and enhancing internal control as a standing audit and supervisory board member and provided comments necessary for deliberation at the board of directors meetings and audit and supervisory board meetings as appropriate. In addition, he contributed to securing the soundness and properness of management by collaborating closely with independent auditors and internal audit office.
Audit and Supervisory Board Member	Hiroyuki Wakamatsu	100% Attended 18 of 18 meetings	100% Attended 17 of 17 meetings	He provided necessary comments at the board of directors meetings and audit and supervisory board meetings as appropriate from his extensive professional knowledge as a certified public accountant and experience as an outside officer of other companies, and contributed to improving effectiveness and enhancing governance of the board of directors and audit

				and supervisory board.
Audit and Supervisory Board Member	Nozomi Ueda	100% Attended 18 of 18 meetings	100% Attended 17 of 17 meetings	She provided necessary comments at the board of directors meetings and audit and supervisory board meetings as appropriate utilizing her professional knowledge and experience as a lawyer and contributed to improving effectiveness and enhancing governance of the board of directors and audit and supervisory board.

(ii) Outline of the agreements for limitation of liability

In accordance with Article 427, Paragraph 1 of the Companies Act, the Company has entered into agreements to limit the liability for damages as stipulated in Article 423, Paragraph 1 of the Companies Act with each of the outside directors and each of the outside audit and supervisory board members. The amount of liability for damages limited pursuant to the agreements is the higher of a predetermined amount of 10,000 yen or more and the minimum liability amount stipulated in laws and regulations.

V. Matters concerning independent auditors

1. Name of independent auditors

PricewaterhouseCoopers Japan LLC

PricewaterhouseCoopers Aarata LLC merged with PricewaterhouseCoopers Kyoto on December 1, 2023, and changed its name to PricewaterhouseCoopers Japan LLC on that date.

2. Independent auditors' compensation for the fiscal year ended March 31, 2024

	Payment
Independent auditors' compensation for the fiscal year ended March 31, 2024	62 million yen
The aggregate amount of money and other financial benefits to be paid by the Company and its subsidiaries	67 million yen

Notes:

- 1. Under the audit contract between the Company and the independent auditors, compensation is not clearly divided into compensation for the audit under the Companies Act and for the audit under the Financial Instruments and Exchange Act, and it is impractical to allocate the compensation between those two audits. Therefore, the aggregate amount of compensation for those audits for the fiscal year ended March 31, 2024 is stated in the table above.
- 2. The audit and supervisory board gave the consent under Article 399, Paragraph 1 of the Companies Act regarding compensation for the independent auditors after it (i) confirmed the records of the audit times by audit items and by auditor hierarchies and changes in compensation in the audit plans for the previous fiscal years, as well as the status of the independent auditors' performance of their duties, and (ii) reviewed the appropriateness of the audit plan and compensation for the fiscal year ended March 31, 2024.
- 3. Details of non-audit services

The Company pays fees to the independent auditors for advisory services related to assistance for developin account settlement processes, which is duty other than those under Article 2, Paragraph 1 of the Certified Public Accountants Act.

4. Policy to determine dismissal or non-reelection of independent auditors

If the audit and supervisory board determines, by taking into account various factors, that it is necessary to dismiss or not to reelect the independent auditors (such as in a case where the independent auditors have difficulty with the execution of their duties), the audit and supervisory board will resolve an agenda item concerning the dismissal or non-reelection of the independent auditors, and the board of directors will submit the agenda item to the general meeting of shareholders in accordance with the resolution made by the audit and supervisory board.

In addition, if the independent auditors are deemed to fall under any item of Article 340, Paragraph 1 of the Companies Act, the audit and supervisory board will dismiss the independent auditors pursuant to the unanimous consent of the audit and supervisory board members. In that case, an audit and supervisory board member selected by the audit and supervisory board will report about the dismissal of the independent auditors and the reason therefor at the first general meeting of shareholders convened after the dismissal.

5. Outline of the agreements for limitation of liability

Not applicable

VI. Systems that ensure the properness of operations; operational status of those systems

Systems that ensure the properness of operations:

An outline concerning decided details for the systems necessary to ensure that the execution of duties by the directors complies with laws and regulations and the articles of incorporation and other systems necessary to ensure the properness of operations of a corporation is set out below.

- (1) Systems to ensure that the execution of duties by the directors and employees of the Company and its subsidiaries (the "**Company Group**") complies with laws and regulations and the articles of incorporation
 - (i) The Company Group shall emphasize the importance of compliance with the "Ethical Code" and thoroughly make the details of this code known to all officers and employees through an information system, training, and the like.
 - (ii) The Company Group shall endeavor to ensure that duties are properly executed by directors and employees by developing operation processes and internal rules as well as strengthening the assessment and supervision system of the internal audit office.
 - (iii) The Company Group shall establish a whistleblower system to curb acts that violate any law, regulation, articles of incorporation, or the like and shall seek to prevent misconduct, while also developing a system for eliminating antisocial forces.
 - (iv) If an act that violates any law, regulation, articles of incorporation, or the like occurs or is likely to occur, the Company Group shall swiftly ascertain that information and make efforts to deal with that matter.
- (2) Systems regarding preservation and management of information relating to the execution of duties by directors of the Company Group

The Company Group shall develop information-management rules and, by identifying important documents and clarifying a way to preserve those documents, the Company Group shall construct a system for proper and secure preservation and management of personal information, important business secrets, and information relating to the execution of a director's duties.

(3) Rules and other systems for managing risk of loss of the Company Group

The Company Group shall develop rules to ascertain and manage various risks surrounding the Company Group and develop and strengthen a system that is necessary for managing risks. The Company appoints the President and Representative Director as the chief executive of the system for promoting risk management and also appoints a senior corporate officer or corporate officer in charge of risk and compliance (the "**Corporate Officer in Charge of Risk Management, Etc.**") who supports the chief executive of the system for promoting risk management. The Company shall endeavor to ascertain, assess, and minimize risks relevant to the business operations that the Company Group conducts by establishing a "risk management, Etc. In addition, The Company Group shall swiftly and appropriately handle incidents when they occur.

- (4) Systems to ensure efficient execution of duties by directors of the Company Group
 - (i) To clarify the details of the duties to be assigned and administrative authority, the Company Group shall develop rules regarding the division of duties and administrative authority and shall endeavor to ensure that directors of the Company Group efficiently execute their duties by, among other things, introducing a groupwide information sharing system.
 - (ii) The Company Group shall prepare budgets and set goals for the Company Group in each fiscal year after taking into account the current and future business environment. Each division of the Company and each group company in the Company Group shall

implement various measures to achieve those goals. In addition, monthly actual results of the budget of the entire Company Group will be reported at the Company's board of directors, and the board of directors of the Company shall verify the status of goal achievement for each division of the Company and each group company in the Company Group.

- (5) System to ensure the properness of execution of operations in the Company Group
 - (i) The Company shall establish a division to administer the group companies and shall, pursuant to the rules for administrating group companies, monitor the progress of group companies' operations and the status of duty execution by the directors, et al., of the group companies.
 - (ii) The Company shall cause information related to the status of business of each division and each group company to be reported or shared among the directors, including the President and Representative Director of the Company, senior corporate officers, corporate officers, and the chief general managers and shall provide in a timely manner appropriate direction and advice regarding important matters as necessary.
 - (iii) The internal audit office of the Company shall, pursuant to the internal audit rules, implement an internal audit of the group companies from perspectives such as the level of conformance with laws and regulations, the articles of incorporation, the internal rules and the like.
- (6) Matters relating to employees assisting duties of audit and supervisory board members of the Company when appointment of those employees is requested by the audit and supervisory board members of the Company

In order to assist in the duties of audit and supervisory board members, the Company shall establish a division for assisting in the duties of audit and supervisory board members (the "Audit and Supervisory Section") and assign, at the request of audit and supervisory board members or the audit and supervisory board, employees to assist audit and supervisory board members. Audit and supervisory board members may instruct those employees on matters required to conduct audits.

- (7) Matters relating to independence from the Company's directors of employees assisting duties of the Company's audit and supervisory board members and matters relating to ensuring the effectiveness of instructions given by the Company's audit and supervisory board members to those employees
 - (i) In providing assistance to audit and supervisory board members, employees assisting in the duties of audit and supervisory board members shall follow only the instructions of audit and supervisory board members and shall not receive instructions from directors or employees.
 - (ii) The appointment of, the appraisal of, and the transfer of an employee assisting in the duties of audit and supervisory board members shall be determined after hearing the opinions of the audit and supervisory board.
- (8) System for reporting by the Company's directors and employees to the Company's audit and supervisory board members
 - (i) Audit and supervisory board members may attend board of directors meetings, management committee meetings, and other important meetings and hear explanations from directors and employees.
 - (ii) Audit and supervisory board members shall inspect important documents and other documents and, as necessary, may request directors and employees to explain those documents.
 - (iii) Directors and employees shall immediately report to audit and supervisory board

members facts that might materially affect the management or business results of the Company.

(9) System for reporting to the Company's audit and supervisory board members by the Company Group's directors, audit and supervisory board members, other relevant persons or employees, or persons who received a report from one of those people

At the Company Group, a method by which directors and employees of each of the group companies report to the Company's audit and supervisory board members through a whistleblower system will be prepared. In addition, each person that has received an internal notification from a person other than an audit and supervisory board member shall report to the Company's audit and supervisory board members in a timely and proper manner.

(10) System to ensure that persons that reported under (8) or (9) above are not disadvantageously treated for the reason that they made that report

The confidentiality of the content of notifications from the Company Group's directors and employees to the Company's audit and supervisory board members must be ensured in accordance with laws and regulations, the whistleblower system, etc. Disadvantageously treating a whistleblower is prohibited.

(11) Matters relating to policies for processing expenses that arise when the Company's audit and supervisory board members execute duties

If an audit and supervisory board member of the Company makes a request to the Company for prepayment, etc., of expenses in accordance with Article 388 of the Companies Act in relation to the execution of the member's duties, then the Company shall promptly deal with that request unless it is acknowledged that the expenses are not necessary to execute the duties. In addition, if an audit and supervisory board member judges it necessary for the execution of its duties, then auditing expenses that are required to request the opinions and advice of lawyers, patent attorneys, certified public accountants, certified public tax accountants and other external specialists will be permitted.

- (12) Other systems to ensure the Company's audit and supervisory board members effectively conduct audits
 - (i) The Company Group's directors and employees shall deepen understanding of the audits conducted by audit and supervisory board members and cooperate in those audits to ensure the efficiency of the auditing system.
 - (ii) Audit and supervisory board members shall conduct effective audits by regularly exchanging opinions with directors and the independent auditors as well as coordinating with the internal audit office.
 - (iii) The Company Group shall develop a system in which audits are conducted effectively by, for example, ensuring opportunities for the exchange of opinions and information between audit and supervisory board members and the independent auditors and, at the request of audit and supervisory board members, holding interviews with the Company's representative director, directors, and corporate officers, liaison conferences with outside directors, and periodic meetings with executive officers, representative directors of subsidiaries, and the like.

Operational status of the systems that ensure the properness of operations

An outline of the operational status of the systems that ensure the properness of operations in the fiscal year ended March 31, 2024 is set out below.

(1) Execution of directors' duties

In accordance with the "Code of the board of directors," the Company held, as necessary,

extraordinary board of directors meetings in addition to holding monthly regular board of directors meetings and made important business-related decisions and supervised the execution of operations in meetings of the board of directors. In addition, outside directors and audit and supervisory board members utilized their expertise and experience to monitor and supervise the execution of duties of the board of directors.

The Company appropriately maintains and manages the minutes of important meetings, such as board of directors meetings, and other important records and documents related to decision-making for execution of business and the like, such as records of approval and the like, in accordance with the document management rules and rules relating to information security.

(2) Compliance initiatives

The Company endeavored to ensure compliance in each business of the Company Group by establishing a division for the purposes of building a compliance system for the Company Group and supporting the retention of compliance in execution of individual businesses.

In addition, based on internal rules, such as the "Ethical Code," the Company provided officers and employees of the Company Group with compliance and information security education and other training tailored to duties.

In addition, the Company operated a whistleblower system whose contact point is an external law firm and, at an early stage, the Company identified acts that might violate a law or regulation, the articles of incorporation or an internal rule and responded to those acts in an appropriate and timely manner.

(3) Risk management initiatives

The Company continued to conduct risk management activities with respect to important business of the Company Group, which involved, for example, ascertaining, assessing, and giving directions regarding countermeasures for risk, by electing a corporate officer in charge of management and the like and also establishing a risk management committee overseen by the officer in charge of management and the like. In addition, the Company is making efforts to strengthen the risk management for risks that are thought might greatly affect management by reporting at the board of directors meeting and at other important meetings and consulting about these risks, and by conducting other activities.

(4) Administering the Company Group

In accordance with the rules for administrating group companies, the Company Group has established a department for the administration of group companies and monitors the status of the progress of business and the status of execution of duties by directors and the like at each company of the Company Group. In addition, information regarding important matters concerning the execution of business of the Company Group is shared with directors, audit and supervisory board members, senior corporate officers, corporate officers, and the like.

(5) Implementing internal audits

Based on the internal audit plan, the internal audit office inspects documents and implements an onsite inspection to check whether the Company and each company of the Company Group is executing its duties in accordance with laws and regulations, the articles of incorporation and internal rules. In addition, the internal audit office seeks to mutually coordinate with the audit and supervisory board, reports on the status of internal auditing to the audit and supervisory board, and holds meetings as necessary at which opinions and information were exchanged.

(6) Auditing by audit and supervisory board members

Based on the annual plan formulated by the audit and supervisory board, audit and supervisory board members of the Company attended board of directors meetings and other important meetings, exchanged opinions with the Company's directors, directors of corporate groups, the internal audit office, and other employees as necessary, and audited the duties executed by the directors.

VII. Policy for determining dividends from surplus

The Company recognizes that providing a return to shareholders is an important management issue, and the Company's basic policy is to aim for dividend payouts totaling 20% of the Company's consolidated net income or a dividend on equity ratio (DOE) of 5% while seeking to achieve sustained increases in corporate value by making investments (including business development, research and development and M&As) that are necessary for future growth.

Based on the above policy, the year-end dividend for the fiscal year ended March 31, 2024 is 55 yen per share. The Company has distributed an interim dividend of 55 yen per share in the interim period, so the annual dividends for the fiscal year ended March 31, 2024 are 110 yen per share.

The annual dividends for the following fiscal year (ending March 31, 2025) are expected to be 110 yen per share (of which, 55 yen are interim dividends), based on the policy above.

With respect to acquisition of the Company's own shares, the Company has adopted a new policy of [acquisition]until a return on equity (ROE) level that exceeds the recognized cost of shareholders' equity is achieved and then conducting the acquisition of more of the Company's own shares and the like if the total payout ratio falls below 100%. The Company's policy for holding treasury shares is to hold approximately 5% of the total number of shares outstanding and, in principle, to cancel any excess shares.

While seeking to achieve continued increases in corporate value and taking into consideration the business performance in each fiscal year, the Company will continue to review dividend policy and provide returns to shareholders.

Consolidated Balance Sheets

(As of March 31, 2024)

		<u> </u>	(Unit: ¥ million)
Description	Amount	Description	Amount
Assets		Liabilities	
Current assets	154,236	Current liabilities	22,992
Cash and deposits	105,910	Short-term borrowings	1,090
Notes and accounts receivable - trade	13,227	Accounts payable - other	12,101
Operational investment securities	23,620	Income taxes payable	958
Merchandise	566	Accrued consumption taxes	576
Other	11,152	Provision for bonuses	1,830
Allowance for doubtful accounts	(241)	Other	6,436
Non-current assets	53,105	Non-current liabilities	8,619
Property, plant and equipment	17,532	Long-term borrowings	6,341
Buildings	9,174	Deferred tax liabilities	2,121
Tools, furniture and fixtures	2,321	Other	156
Other	34		
Land	2,699	Total liabilities	31,611
Construction in progress	3,303	Net Assets	
Intangible assets	16,961	Shareholders' equity	172,240
Goodwill	8,467	Paid-in capital	9,698
Customer-related assets	4,960	Capital surplus	9,662
Trademark right	2,198	Retained earnings	163,190
Other	1,335	Treasury shares	(10,310)
Investments and other assets	18,611	Accumulated other comprehensive income	1,170
Investment securities	7,391	Valuation difference on available-for-sale securities	366
Long-term loans receivable	2,745	Foreign currency translation adjustment	803
Deferred tax assets	4,452	Subscription rights to shares	1,109
Other	5,090	Non-controlling interests	1,209
Allowance for doubtful accounts	(1,067)	Total net assets	175,730
Total assets	207,342	Total liabilities and net assets	207,342

Note: Figures have been rounded down to the nearest million yen.

Consolidated Statements of Income

(April 1, 2023 to March 31, 2024)

Description	Amo	ount
Net sales		146,868
Cost of sales		44,238
Gross profit		102,629
SG&A expenses		83,452
Operating income		19,177
Non-operating income		
Interest income	18	
Foreign exchange gains	478	
Sponsorship money income	4	
Compensation income	80	
Subsidy income	33	
Other	109	725
Non-operating expenses		
Interest expenses	57	
Share of loss of entities accounted for using equity method	3,045	
Loss on withdrawal from business	930	
Other	200	4,233
Ordinary income		15,669
Extraordinary income		
Gain on sales of non-current assets	11	
Gain on sale of shares of subsidiaries and associates	30	
Gain on reversal of share acquisition rights	6	
Other	0	48
Extraordinary losses		
Loss on sales and retirement of non-current assets	8	
Impairment losses	269	
Loss on valuation of investment securities	2,677	
Provision of allowance for doubtful accounts	131	
Other	1	3,087
Income before income taxes		12,630
Income taxes – current	3,571	
Income taxes – deferred	2,118	5,689
Period net income		6,940
Profit attributable to non-controlling interests		(141)
Profit attributable to owners of parent		7,082

Note: Figures have been rounded down to the nearest million yen.

Consolidated Statements of Changes in Shareholders' Equity

(April 1, 2023 to March 31, 2024)

(Unit: ¥ million)

	Shareholders' equity				
	Paid-in capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance on April 1, 2023	9,698	9,662	177,655	(16,900)	180,116
Changes of items during period					
Dividends of surplus			(7,880)		(7,880)
Profit attributable to owners of parent			7,082		7,082
Purchase of treasury shares				(7,499)	(7,499)
Disposal of treasury shares		(68)		490	421
Cancellation of treasury shares		(13,599)		13,599	-
Transfer to capital surplus from retained earnings		13,667	(13,667)		-
Net changes of items other than shareholders' equity					_
Total changes of items during period	_	_	(14,465)	6,589	(7,876)
Balance on March 31, 2024	9,698	9,662	163,190	(10,310)	172,240

	Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Subscription rights to shares	Non-controlling interests	Total net assets
Balance on April 1, 2023	383	510	893	1,127	1,324	183,463
Changes of items during period						
Dividends of surplus						(7,880)
Profit attributable to owners of parent						7,082
Purchase of treasury shares						(7,499)
Disposal of treasury shares						421
Cancellation of treasury shares						_
Transfer to capital surplus from retained earnings						_
Net changes of items other than shareholders' equity	(16)	293	276	(17)	(115)	143
Total changes of items during period	(16)	293	276	(17)	(115)	(7,733)
Balance on March 31, 2024	366	803	1,170	1,109	1,209	175,730

Note: Figures have been rounded down to the nearest million yen.

Notes to Consolidated Financial Statements

- 1. Notes on Important Matters That Form the Basis of Preparing Consolidated Financial Statements
- (1) Matters related to the scope of consolidation
 - 1) Number and names of consolidated subsidiaries
 - Number of consolidated subsidiaries:
 - Names of the major consolidated subsidiaries: Chariloto Co., Ltd.

Net Dreamers Co., Ltd.

Mamacare, Inc. is a newly established company and has been included in the scope of consolidation from the fiscal year ended March 31, 2024.

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In addition, MIXI RECRUITMENT, Inc. and three other companies have been liquidated, and CONNECTIT, Inc. has been dissolved in an absorption-type merger with SFIDANTE Inc., a consolidated subsidiary of the Company. As such, these companies have been removed from scope of consolidation from the fiscal year ended March 31, 2024.

2) Name of the major non-consolidated subsidiary

E-Mercury, Inc.

(Reason for exclusion from the scope of consolidation)

E-Mercury, Inc. and four other companies have been excluded from the scope of consolidation as they are small-scale companies and their total assets, net sales, profit or loss (amount corresponding to equity interest) and retained earnings (amount corresponding to equity interest) and others have no significant impact on the consolidated financial statements.

- (2) Matters related to the application of equity method
 - 1) Number and names of entities accounted for using the equity method

Number of equity-method associates:Names of the major equity-method associates:	6 bitbank, inc.
	HUB CO., LTD.
	Decollte Holdings Corporation

2) Names, etc. of non-consolidated subsidiaries and associates to which the equity method is not applicable Names, etc. of major companies

E-Mercury, Inc.

(Reason for not applying the equity method)

E-Mercury, Inc. and five other companies are excluded from the scope of application of the equity method since their exclusion has an insignificant impact on the consolidated financial statements in terms of profit or loss (amount corresponding to equity interest) and retained earnings (amount corresponding to equity interest) and retained earnings (amount corresponding to equity interest) and others.

- 3) Matters deemed necessary to be specifically stated regarding the procedure for applying the equity method For equity-method associates with different balance sheet dates, financial statements corresponding to their respective fiscal years are used.
- (3) Matters related to the fiscal year of consolidated subsidiaries

Among consolidated subsidiaries, the balance sheet date of Scrum Ventures Fund I, L.P. and five other companies is December 31, the balance sheet date of TOKYO FOOTBALL CLUB Co., Ltd. is January 31, and the balance sheet date of AA Fund Investment LPS and one other company is the end of February, and their financial statements as at their respective balance sheet dates are used. However, necessary adjustments are made to reflect important transactions that occurred between their balance sheet dates and the consolidated balance sheet date. In addition, the balance sheet date of Chiba Jets Funabashi Co., Ltd. is June 30, although it uses the financial statement based on a provisional settlement of accounts.

- (4) Matters related to accounting policies
 - 1) Valuation standards and valuation methods of significant assets

Valuation standards and valuation methods of securities

Available-for-sale securities (including operational investment securities) Securities other than shares, etc. without market value:

Stated at fair value based on market price as of the balance-sheet date (valuation differences are included directly in net assets, and cost of sales is measured using the moving average method)

Shares, etc. without market value:

Stated at cost using the moving-average method.

Investments in investment partnerships and others are based on the financial statements for the most recent balance sheet date using the net amount proportionate to MIXI's ownership interests.

Valuation standards and valuation methods of inventories

Merchandise:

Stated at cost determined by the first-in, first-out (FIFO) method (the book value in the balance sheet is written down based on the decline in profitability).

- 2) Depreciation and amortization methods of significant depreciation assets
 - a. Property, plant and equipment (excluding leased assets):

The declining balance method is primarily applied.

However, the straight-line method is applied for buildings (excluding facilities attached to buildings) acquired on or after April 1, 1998 and facilities attached to buildings acquired on or after April 1, 2016.

The principle useful lives are as follows:

Buildings: 2 to 50 years Tools, furniture and fixtures: 2 to 20 years

b. Intangible assets (excluding leased assets): The straight-line method is applied. The principle useful lives are as follows:

Software for internal use: 5 years Trademark rights: Amortized based on economic useful life (5 to 13 years) Customer-related assets: Amortized based on economic useful life (5 to 18 years) Other intangible assets: Amortized based on economic useful life (4 to 5 years)

c. Leased assets:

Leased assets pertaining to finance leases not involving the transfer of ownership The straight-line method, substituting the lease term for the useful life, assuming no residual value.

d. Goodwill:

Amortization of goodwill is estimated for each period in which it is expected to emerge, and then equally amortized over the designated amortization period (4 to 13 years).

3) Accounting standards for significant allowances and provisions

a. Allowance for doubtful accounts:

In order to provide for losses due to bad debt, including on notes and accounts receivable – trade, for general receivables, an estimated uncollectible amount is recorded according to the historical bad debt ratio. For specific receivables at risk of becoming bad debt, an estimated uncollectible amount is recorded by assessing the collectability of each receivable individually.

b. Provision for bonuses:

In order to provide for payment of bonuses to employees, the amount of bonuses estimated to be incurred in the consolidated fiscal year under review is recorded.

4) Accounting standards for revenue and expenses

The Group recognizes revenue based on the following five-step model.

Step 1: Identify the contract with a customer

- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognize revenue when (or as) a performance obligation is satisfied

The revenue recognition standard for each of the major revenue categories is as follows. The amount of variable considerations such as discounts, rebates and returns included in revenue is immaterial. In addition, the amount of considerations promised is generally received within one year and does not include significant financing component.

a. Operation of services for smart device games such as "Monster Strike"

The Group operates services for smart device games such as "Monster Strike." The Group determines that the performance obligations under contracts with customers are to maintain an environment in which the users can use the characters, etc. Therefore, the Group recognizes revenue over an estimated period of use of characters, etc. obtained by users by consuming the in-game currency "orbs" etc. However, the characters, etc. that users continue to use are limited to those with high rarity, and other characters, etc. are rarely used for a long period of time after acquisition. Therefore, the Group determines that there will be no significant differences between the amount of revenue recognized over an estimated period of use of characters, etc. obtained and the amount of revenue recognized when "orbs" are consumed.

Under the revenue recognition standard, etc., paid orbs, etc. and free orbs, etc. do not have significant functional differences and are equivalent in value. Therefore, transaction prices are allocated regardless of whether consumed orbs, etc. are paid or free.

b. Operation of services for a horse racing information website "netkeiba.com"

The Group provides services that provide information for paying members and race forecast information from tipsters "Umai Baken" through the use of a horse racing information website "netkeiba.com." Revenue related to the flat-rate service of information provision for paying members is recognized over a contract period as performance obligations are satisfied over time. Revenue related to "Umai Baken" is recognized when information is delivered, as performance obligations are deemed to be satisfied mainly when the Group presents relevant information.

c. Operation of services for "Chariloto," an online voting website for keirin and auto race betting tickets, and "TIPSTAR," a sports betting service

The Group provides online voting systems to users through the use of "Chariloto," an online voting website for keirin and auto race betting tickets, and "TIPSTAR," a sports betting service. Revenue related to them is recognized on the day when a race is finished, as performance obligations are deemed to be satisfied when the payout and settlement on betting tickets is completed on the same day after the race is held.

d. Operation of professional sport teams

The Group operates two professional sport teams, Chiba Jets Funabashi and F.C.Tokyo. With respect to advertising fee revenue, which is the principal source of revenue, the Group provides uniforms, signage at game venues, and other printed materials as advertising media. Revenue is recognized over time such as the contract period, because the performance obligation is deemed to be satisfied over time when the advertisement or project is placed over time. On the other hand, when the advertisement is placed for a single game or project, the performance obligation is deemed to be satisfied at the time of the event, and revenue is recognized at a point in time of the event.

e. Operation of services for "FamilyAlbum"

The Group provides a monthly service "FamilyAlbum Premium" that allows users to use the app more conveniently and sells photo books, DVDs and other merchandise through the use of "FamilyAlbum." Revenue related to "FamilyAlbum Premium" is recognized over a contract period, as performance obligations are satisfied over time. With respect to the sale of photo books, DVDs and other merchandise, while performance obligations are deemed to be satisfied when goods are delivered to users, the Group determines that the period from the time of shipment to the time when control of the product is transferred to the customer is a normal period and therefore recognizes revenue at the time of shipment.

f. Operation of services for the New Year Cards app "FamilyAlbum New Year Cards"

The Group provides a service of creating New Year's cards for printing through the use of the New Year Cards app "FamilyAlbum New Year Cards." With respect to this service, while performance obligations are deemed to be satisfied by manufacturing New Year's cards for printing according to the order received from a user and delivering them to the user, the Group determines that the period from the time of shipment to the time when control of the product is transferred to the customer is a normal period and therefore recognizes revenue at the time of shipment.

g. Operation of services for a beauty staff direct appointment app "minimo"

The Group provides a salon reservation support service to users through the use of a beauty staff direct appointment app "minimo." Revenue related to this service is recognized on the day when a general consumer visits the salon, as performance obligations are deemed to be satisfied when the reservation made by the general consumer at the salon or other listed service provider is fulfilled.

2. Notes on Changes in Presentation Method

(Consolidated balance sheets)

"Consumption taxes receivable" under "Current assets," which was reported separately in the consolidated fiscal year ended March 31, 2023, has decreased in importance and is therefore included in "Other" from the consolidated fiscal year ended March 31, 2024.

3. Notes on Accounting Estimates

(Impairment of operational investment securities and investment securities)

Operational investment securities and investment securities stood at $\pm 23,620$ million and $\pm 7,391$ million, respectively, as of March 31, 2024. Of these, the Group assess impairment on non-listed shares, etc. (excluding shares of equity-method associates) of $\pm 16,117$ million as described below.

In the valuation of non-listed shares, etc., if the net asset value or market value of the shares, etc. declined approximately 50% or more compared with the acquisition cost, an impairment loss is recognized unless recoverability is supported by sufficient evidence. In the case that such non-listed shares of a company were purchased at a price higher than the net asset value per share, which can be obtained from financial statements, reflecting excess earning power of the company, if the excess earning power can no longer be expected and if the net asset value reflecting the loss of excess earning power declined approximately 50% or more compared with the acquisition cost, an impairment loss is recognized.

Moreover, a loss that is not reflected in the current book value or unrecoverability of the book value may arise owing to future decline in fair value or poor performance or deterioration of the financial condition of an investee and it may become necessary to recognize an impairment loss.

Due to changes in the business environment in the consolidated fiscal year ended March 31, 2024 surrounding the house call service provided by CALL DOCTOR Co., Ltd., (hereinafter, "CALL DOCTOR"), an equity-method associate of the Group, acceptance of new applications for CALL DOCTOR's house call service were terminated on March 31, 2024. The market value of convertible-bond-type bonds with share acquisition rights (hereinafter, "convertible bonds") held by the Group in CALL DOCTOR has fallen significantly with no possibility of recovery even taking future business plans into consideration. Therefore, $\frac{2}{2}$,764 million was recorded as share of loss of entities accounted for using equity method and loss on valuation of investment securities.

The loss on valuation of investment securities is estimated using the present value of the undiscounted future cash flows based on the business plan at an appropriate discount rate as the market value of the convertible bonds, and the difference between the market value and the book value is recorded as a loss. Assumptions such as forecasts of future sales and expenses used for calculation of undiscounted future cash flows are determined according to the best estimates and judgment based on past performance, business plans, etc., and more specifically, the volume of online medical treatment services provided. Assumptions may be affected by change of the business strategy and change of the market environment. If any change to assumptions is required, there may be a significant impact on the amount of an impairment loss to be recognized.

(Impairment of goodwill and other intangible fixed assets)

Goodwill, customer-related assets, trademark right, right to operate, etc. stood at ¥15,518 million as of March 31, 2024. The Group assesses whether it is necessary to recognize an impairment. Assessment is carried out by means of the following four steps.

(1) Identification of the asset or the asset group to which the intangible fixed assets belong (hereinafter referred to as "asset group")

Events that indicate the possibility of impairment of an asset (hereinafter referred to as "indication of impairment") are identified according to asset groups. The Company groups assets mainly by each

subsidiary because the businesses operated by the Company's subsidiaries are different from one another.

(2) Identification of indication of impairment

Indication of impairment is identified if profit or cash flows from operating activities for which the asset group is used have remained negative or are expected to remain negative, or deterioration of the business environment is recognized.

(3) Recognition of impairment

For an asset group with indication of impairment, undiscounted future cash flow is calculated based on the mid- to long-term business plan etc. If it is below the asset group's book value, an impairment loss is recognized.

(4) Measurement of impairment

For an asset or an asset group regarding which it is judged that an impairment loss should be recognized, the book value is reduced to the recoverable value and the amount of the reduction is recognized as an impairment loss and recorded for the current fiscal year.

Forecasts of future sales and expenses and the operating income margin and other assumptions used for the above calculations of cash flow are determined according to management's best estimates and judgment based on the historical data and the business plan approved by the Company's management, which is based on the business plan at the time of acquisition and incorporates changes reflected in the budget for the next fiscal year approved by the management, and changes that are likely to persist. Assumptions may be affected by change of the business strategy and change of the market environment. If any change to assumptions is required, there may be a significant impact on the amount of an impairment loss to be recognized.

4. Notes on Consolidated Balance Sheets

(1) The balances of receivables from contracts with customers

Notes receivable – trade ¥0 million Accounts receivable – trade ¥13,226 million

- (2) Accumulated depreciation of property, plant and equipment: ¥6,298 million
- (3) Assets pledged as collateral and secured liabilities
 - 1) Assets pledged as collateral

Buildings	¥5,050 million
Land	¥2,698 million
Total	¥7,749 million

2) Secured liabilities

Short-term borrowings	¥516 million
Long-term borrowings	¥6,320 million
Total	¥6,836 million

(4) Balance of investment securities pertaining to non-consolidated subsidiaries and affiliates

Investment securities (shares) ¥4,561 million

Investment securities (bonds) ¥1,235 million

- (5) Balance of contract liabilities included in "Other" under current liabilities: ¥2,888 million
- 5. Notes on Consolidated Statements of Income
- (1) Impairment losses

MIXI Group posted impairment losses on the following assets in the consolidated fiscal year ended March 31, 2024.

Business	Application	Place	Classification	Amount (¥ million)
			Buildings	2
			Tools, furniture and fixtures	2
Success During and During and the	Koto Ward,	Property, plant and equipment (Other)	0	
		Tokyo	Software	20
	Business assets		Trademark right	18
Sports Business	Dusiness assets		Long-term prepaid expenses	104
	Ito City, Shizuoka Prefecture	Buildings	96	
		Victoria,	Tools, furniture and fixtures	12
		Australia	Intangible assets (Other)	11

Assets are grouped mainly based on business segmentation. Idle assets and assets to be disposed of are grouped by relevant asset.

In the Sports Business, the Company recognized impairment losses on non-current assets related to TOKYO FOOTBALL CLUB Co., Ltd., Chariloto Co., Ltd. and MGB AUSTRALIA PTY LTD., as the Company has determined that it will take time to achieve projected figures due to delays in achieving projected earnings, among other reasons.

Recoverable value of these assets is calculated by estimating the collectible amount, which amounts to zero due to the fact that no future cash flow can be anticipated.

6. Notes on Consolidated Statements of Changes in Shareholders' Equity

(1) Matters related to the total number of issued shares

Common shares 78,230,850 shares - shares 4,500,000 shares 73,730,8	ch 31, 2024
Common shares $78,230,850$ shares $-$ shares $4,500,000$ shares $73,730,850$	50 shares

(Summary of causes of changes)

Decrease due to cancellation of treasury shares: 4,500,000 shares

(2) Matters related to dividends of surplus

1) Dividends paid

Resolution	Class of shares	Total amount of dividends (¥ million)	Dividends per share (¥)	Record date	Effective date
Board of Directors Meeting on May 12, 2023	Common shares	4,103	55	March 31, 2023	June 6, 2023
Board of Directors Meeting on November 10, 2023	Common shares	3,867	55	September 30, 2023	December 11, 2023

2) Dividends with record dates within the year ended March 31, 2024, but with effective dates in the following fiscal year

Resolution	Class of shares	Source of dividends	Total amount of dividends (¥ million)	Dividends per share (¥)	Record date	Effective date
Board of Directors Meeting on May 10, 2024	Common shares	Retained earnings	3,867	55	March 31, 2024	June 11, 2024

(3) Matters related to the subscription rights to shares as of March 31, 2024

	Class of shares to be issued	Number of shares to be issued
13 th issuance of subscription rights to shares (resolved at the Board of Directors Meeting on August 5, 2016)	Common shares	47,000 shares
14 th issuance of subscription rights to shares (resolved at the Board of Directors Meeting on August 8, 2017)	Common shares	28,500 shares
15 th issuance of subscription rights to shares (resolved at the Board of Directors Meeting on August 9, 2018)	Common shares	120,800 shares
16 th issuance of subscription rights to shares (resolved at the Board of Directors Meeting on November 8, 2018)	Common shares	8,200 shares
17 th issuance of subscription rights to shares (resolved at the Board of Directors Meeting on June 26, 2019)	Common shares	222,400 shares
18 th issuance of subscription rights to shares (resolved at the Board of Directors Meeting on June 26, 2019)	Common shares	1,900 shares
19 th issuance of subscription rights to shares (resolved at the Board of Directors Meeting on June 26, 2020)	Common shares	196,300 shares
21 st issuance of subscription rights to shares (resolved at the Board of Directors Meeting on June 25, 2021)	Common shares	98,600 shares
22 nd issuance of subscription rights to shares (resolved at the Board of Directors Meeting on June 25, 2021)	Common shares	11,000 shares
23 rd issuance of subscription rights to shares (resolved at the Board of Directors Meeting on June 28, 2022)	Common shares	93,200 shares

	Class of shares to be issued	Number of shares to be issued
24 th issuance of subscription rights to shares (resolved at the Board of Directors Meeting on February 27, 2023)	Common shares	94,500 shares

7. Notes on Financial Instruments

- (1) Matters related to status of financial instruments
 - 1) Policy on financial instruments

In regard to fund management, the Company's group only invests its funds in highly safe short-term financial assets. The policy on financing for consolidated subsidiaries is to use internal funds and loans from banks and other financial institutions.

2) Details of financial instruments, related risks, and risk management system

The main financial assets are cash and deposits, accounts receivable – trade, operational investment securities and investment securities. Deposits are mainly composed of ordinary deposits and short-term time deposits, and are exposed to the credit risk of parties holding the deposits but these parties are banks with high creditworthiness. Accounts receivable – trade are exposed to the credit risk of customers but in addition to regular management of the due dates and balance of each client by credit management personnel in accordance with credit management policies, the Company's group also strives for the early detection and mitigation of concerns for recovery due to reasons such as the deterioration of a client's financial situation. Operational investment securities and investment securities are composed mainly of shares in companies with which the Company's group has business relationships and investments in investment partnerships and are exposed to credit risk but the Group monitors the financial situation of issuers and investment partnerships on a regular basis.

Financial liabilities consist mainly of accounts payable – other, income taxes payable, and long-term borrowings (including the current portion of long-term borrowings). Accounts payable – other are mainly due within one month. Long-term borrowings (including the current portion of long-term borrowings) are mainly for financing capital investment of subsidiaries. In regard to liquidity risk whereby financing is no longer possible, the Company has abundant cash reserves and has secured liquidity. For consolidated subsidiaries, the department responsible manages the liquidity risk by preparing and updating the cash management plan in a timely manner.

3) Supplementary explanation concerning matters related to fair value of financial instruments, etc.

The measurement of fair value of financial instruments incorporates variable factors, and the adoption of different assumptions may result in different fair values.

(2) Matters related to fair value, etc. of financial instruments

The amounts recorded in the consolidated balance sheets, fair value and the difference between the two as of March 31, 2024 are as follows. Furthermore, notes on cash and deposits, notes and accounts receivable – trade, short-term borrowings (excluding the current portion of long-term borrowings), accounts payable

- other, income taxes payable and accrued consumption taxes are omitted as they are settled in a short period of time, and therefore their fair values approximate their book values.

	11		(Unit: ¥ million)
	Amount recorded on consolidated balance sheet (*1)	Fair value (*1)	Difference
Operational investment securities	3,422	3,422	-
Investment securities Shares of subsidiaries and associates	1,447	2,717	1,269
Available-for-sale securities	2,744	2,744	_
Long-term loans receivable	2,955		
Allowance for doubtful accounts (*2)	(1,260)		
	1,694	1,694	—
Lease and guarantee deposits (*3)	1,301	1,281	(20)
Total assets	10,610	11,860	1,249
Long-term borrowings (including the current portion of long-term borrowings)	[6,873]	[6,873]	0
Total liabilities	[6,873]	[6,873]	0

(*1) Items recorded as liabilities are denoted by [].

(*2) Allowance for doubtful accounts related to long-term loans receivable has been deducted.

(*3) The unamortized balance of lease and guarantee deposits that are recognized as ultimately unrecoverable (the estimated cost of restoring leasehold buildings) has been deducted.

(*4) Shares, etc. without market value are not included in "Operational investment securities" or "Investment securities." The amounts recorded on consolidated balance sheet of such financial assets are as follows:

	(Unit: ¥ million)
Category	Amount recorded on consolidated balance sheet
Shares of subsidiaries and associates (non-listed)	3,113
Operational investment securities (non-listed)	10,780
Investment securities (non-listed)	85

(*5) Investments in partnerships and other similar entities for which the amount corresponding to equity interest is recorded on the consolidated balance sheet are omitted. The amount recorded on consolidated balance sheet of such financial assets is as follows:

			(Unit: ¥ million)
Ca	tegor	У	Amount recorded on consolidated balance sheet
Investments partnerships	in	investment	9,417

(Note 1) Redemption schedule for monetary receivables after the consolidated balance sheet date

The off the comption beneated for monetary receivables after the consolidated bulance sheet date				
				(Unit: ¥ million)
	Within one year	Over one year within five years	Over five years within ten years	Over ten years
Cash and deposits	105,910	_	_	_
Notes and accounts receivable – trade	13,227	-	_	_
Long-term loans receivable (*1)	1,694	_	_	_
Total	120,832	-	-	_

(*1) ¥1,260 million is not included because the redemption amount cannot be estimated. Loans receivable that are expected to be renewed are classified as long-term loans receivable.

(Note 2) Repayment schedule for short-term borrowings and long-term borrowings (including the current portion of long-term borrowings) after the consolidated balance sheet date

					(<u>Unit: ¥ million)</u>
	Within one year	Over one year within two years	Over two years within three years	Over three years within four years	Over four years within five years	Over five years
Short-term borrowings	558	_	_	_	-	—
Long-term borrowings (including the current portion of long-term borrowings)	532	525	1,840	351	351	3,272
Total	1,090	525	1,840	351	351	3,272

(3) Matters related to the breakdown of fair value of financial instruments, etc. by appropriate category

The fair value of financial instruments is classified into the following three levels according to the observability and materiality of inputs used to measure fair value.

Level 1 fair value:	Fair value measured using quoted prices (unadjusted) in active markets for identical assets or liabilities
Level 2 fair value:	Fair value measured using directly or indirectly observable inputs other than Level 1 inputs
T = 12 C · = 1	

Level 3 fair value: Fair value measured using significant unobservable inputs

If multiple inputs that significantly impact the fair value measurement are used, the fair value is categorized in its entirety in the lowest level of priority for fair value measurement to which those inputs belong.

1)	Financial instruments recorded on the cons	olidated balance sheet at fair value
		(Unit: $¥$ million)

			(0	Jiiit. ∓ IIIIII0II)		
Catagory		Fair value				
Category	Level 1	Level 2	Level 3	Total		
Operational investment securities Available-for-sale securities Investment securities	605	-	2,817	3,422		
Available-for-sale securities	309	_	2,434	2,744		
Total assets	914	_	5,251	6,166		

2)	Financial instruments other than those recorded on the consolidated balance sheet at fair value
	(Unit: ¥ million)

			('	Unit: # million	
Category	Fair value (*1)				
Category	Level 1	Level 2	Level 3	Total	
Investment securities					
Shares of					
subsidiaries and	2,717	—	—	2,717	
associates					
Long-term loans	_	1,694	_	1,694	
receivable		1,051		1,051	
Leasehold and	_	1,281	_	1,281	
guarantee deposits		· · ·		, -	
Total assets	2,717	2,975	_	5,693	
Long-term					
borrowings (including					
the current portion of	-	[6,873]	_	[6,873]	
long-term					
borrowings)					
Total liabilities	-	[6,873]	—	[6,873]	

(*1) Items recorded as liabilities are denoted by [].

(Note 1) Explanation of the valuation techniques and inputs used in the fair value measurements

Operational investment securities and investment securities

Listed shares are measured using stock exchange prices. As listed shares are traded in active markets, their fair values are classified as Level 1. If a quoted price is not available, the fair value is measured using a valuation method such as the discounted present value method based on future cash flows. If the fair value is measured using significant unobservable inputs, it is classified as Level 3. Long-term loans receivable

The fair value of long-term loans receivable with floating interest rates is stated at the relevant book value, as they reflect market interest rates in a short period of time and their fair value approximates their book value unless the credit status of the borrower has changed significantly since the loan was made.

However, the fair value of receivables at risk of becoming bad debt is stated at the amount on the consolidated balance sheet as of the consolidated settlement date less current estimated bad debts, as such amount approximates the fair value.

The fair value of long-term loans receivable is therefore classified as Level 2.

Leasehold and guarantee deposits

The fair value of leasehold and guarantee deposits is measured at the present value of future cash flow discounted at the rate based on appropriate indicators including JGB yields, and is classified as Level 2. Long-term borrowings

The fair value of long-term borrowings is measured at the present value of the total amount of principal and interest discounted at the interest rate that would be expected if a new similar loan were made, and is classified as Level 2. The current portion of long-term borrowings (on the consolidated balance sheet, ¥532 million is included in "short-term borrowings" under current liabilities) is included in long-term borrowings.

(Note 2) Information about Level 3 fair value of financial instruments recorded on consolidated balance sheet at fair value

Category	Valuation technique	Principal unobservable input	Scope of input
Investment securities Available-for-sale securities	Expected present value technique	Discount rate	1.38%

(1) Quantitative information regarding significant unobservable inputs

(2) Reconciliation of the beginning balances and the ending balances

	beginning bulunees and the changes
	(Unit: ¥ million
	Operational investment
	securities and investment
	securities
Balance at beginning of period	4,992
Recorded in profit or loss (*1)	(2,826)
Purchase, sales, issuance and settlement, etc.	3,085
Balance at end of period	5,251
Loss (gain) on valuation of financial assets and financial liabilities held on the consolidated balance sheet date, out of the amount recorded in profit or loss (*1)	(2,826)

(*1) The amount is included in "Cost of sales" (¥61 million), "Share of loss of entities accounted for using equity method" (¥87 million), and "Loss on valuation of investment securities" (¥2,677 million) in the consolidated statements of income.

(3) Explanation of valuation processes used for fair value measurements

The department of the Group in charge of preparing financial statements has established policies and procedures for measuring fair value, as well as procedures related to the specifications of a fair value valuation model. MIXI verifies whether valid valuation techniques and inputs are used for the fair value obtained and level classification.

In measuring fair value, the fair value of financial instruments which have not been held for a specified period of time is measured using the most recent transaction price.

8. Notes on Revenue Recognition

(Unit: ¥ million)							
		Reportable segment					Amount
	Digital Entertain- ment Business	Sports Business	Lifestyle Business	Investment Business	Total	Adjustment (Note 1)	recorded in consolidated financial statements (Note 2)
Net sales							
Revenue from contracts with customers (Note 3)	98,830	32,916	13,418	_	145,165	230	145,396
Other revenue	—	_	_	1,472	1,472	_	1,472
Net sales to external customers	98,830	32,916	13,418	1,472	146,638	230	146,868
Inter-segment net sales or transfers	-	_	_	_	_	_	_
Total	98,830	32,916	13,418	1,472	146,638	230	146,868
Segment profit/loss	38,520	(125)	(682)	105	37,817	(18,640)	19,177
Other							
Depreciation	156	1,602	246	0	2,005	975	2,980
Amortization of goodwill	-	957	380	_	1,338	_	1,338
Impairment loss	0	269	_	_	269	—	269

(1) Disaggregation of revenue from contracts with customers

(Notes) 1. The segment profit/loss adjustment of ¥(18,640) million includes depreciation of ¥(2,005) million, amortization of goodwill of ¥(1,338) million, company-wide net sales of ¥230 million, and company-wide expenses of ¥(15,526) million not allocated to each reportable segment. Company-wide items comprise mainly those relating to MIXI's administrative departments not belonging to any reportable segment.

- 2. Segment profit/loss is adjusted with operating income in the consolidated statements of income.
- 3. Net sales of MIXI Group mainly consists of Monster Strike, a game for smart devices in the Digital Entertainment Business.
- (2) Basic information for understanding revenue

Please refer to "1. Notes on Important Matters That Form the Basis of Preparing Consolidated Financial Statements, (4) Matters related to accounting policies."

- (3) Information for understanding revenue for the fiscal year ended March 31, 2024 and subsequent fiscal years
 - Balances of contract assets and contract liabilities

	(Unit: ¥ million)
	Amount
Receivables from contracts with customers (beginning of period)	13,736
Receivables from contracts with customers (end of period)	13,227
Contract liabilities (beginning of period)	2,199
Contract liabilities (end of period)	2,888

Revenue recognized in the fiscal year ended March 31, 2024 that was included in the contract liability balance at the beginning of the period was ¥2,199 million.

• Transaction prices allocated to the remaining performance obligations

The Group has applied the practical expedient to the notes on transaction prices allocated to the remaining performance obligations, and do not include contracts with an original expected duration of one year or less in the notes.

- 9. Notes on Per Share Information
- (1) Net assets per share: $\frac{1}{2}$,466.38
- (2) Profit per share: ¥99.71

10. Additional Information

(Dissolution of a specified subsidiary)

At the Board of Directors' meeting held on March 22, 2024, the Company resolved to dissolve Tech Growth Capital LLP, a specified subsidiary of the Company. In line with this dissolution, the Company plans to acquire the shares (percentage of voting rights 20.02%) of HUB CO., LTD. (an equity-method associate of the Company) held by Tech Growth Capital LLP.

The dissolution of this subsidiary is scheduled for late August 2024.

1. Name	Tech Growth Capital LLP		
2. Address	Tokyo Tatemono Yaesu Sakura-dori Building, 3F, 1-5-20		
	Yaesu, Chuo-ku, Tokyo		
3. Managing partners	XTech Corporation, MIXI, Inc.		
4. Investment amount	¥1,805 million (as of March 22, 2024)		
5. Origination date	November 20, 2020		
6. Main business	Investment into listed companies		
7. Main investors and investment ratio	MIXI, Inc. 99.72%		
	XTech Corporation 0.28%		

11. Notes on Significant Subsequent Events (Repurchase of own shares)

At the Board of Directors meeting held on May 10, 2024, MIXI resolved matters relating to repurchase of own shares based on provisions of Article 459, Paragraph 1, Item 1 of the Companies Act.

(1) Reason for repurchase of own shares

In order to improve capital efficiency as well as to enhance returns to shareholders

- (2) Outline of the matters relating to the repurchase
 - 1) Class of shares to be repurchased: Common shares of MIXI
 - 2) Total number of shares to be repurchased: Up to 3,750,000 shares

(5.33% of the total outstanding shares, other than treasury shares)

- 3) Total share repurchase cost: Up to ¥7,500 million
- 4) Repurchase period: From May 13, 2024 to March 31, 2025
- 5) Repurchase method: Market purchases on the Tokyo Stock Exchange

Non-consolidated Financial Statements

Balance Sheets

(As of March 31, 2024)

		(Unit: ¥	million)
Description	Amount	Description	Amount
Assets		Liabilities	
Current assets	126,028	Current liabilities	13,847
Cash and deposits	88,374	Accounts payable – other	7,620
Notes and accounts receivable – trade	9,761	Accrued expenses	15
Operational investment securities	14,719	Contract liabilities	1,334
Merchandise	371	Income taxes payable	121
Advance payments – trade	317	Accrued consumption taxes	195
Prepaid expenses	1,721	Deposits received	2,859
Short-term loans receivable	5,669	Provision for bonuses	1,678
Other	6,131	Provision for point card certificates	17
Allowance for doubtful accounts	(1,038)	Other	2
Non-current assets	62,997	Non-current liabilities	1
Property, plant and equipment	5,469	Other	1
Buildings	3,788		
Tools, furniture & fixtures	1,676	Total liabilities	13,849
Construction in progress	2	Net assets	
Other	0	Shareholders' equity	173,925
Intangible assets	292	Paid-in capital	9,698
Software	187	Capital surplus	9,668
Other	105	Capital reserve	9,668
Investments and other assets	57,235	Retained earnings	164,868
Investment securities	1,364	Other retained earnings	164,868
Shares of subsidiaries and associates	30,681	Reserve for open innovation incentive	2,596
Bonds of subsidiaries and associates	1,235	Retained earnings brought forward	162,272
Investments in capital	111	Treasury shares	(10,310
Investments in capital of subsidiaries and associates	11,018	Valuation and translation adjustments	140
Long-term loans receivable	4,953	Valuation difference on available-for- sale securities	140
Claims provable in bankruptcy, claims provable in rehabilitation and other	2	Subscription rights to shares	1,109
Long-term prepaid expenses	1,230		
Lease and guarantee deposits	3,226		
Deferred tax assets	4,462		
Other	0		
Allowance for doubtful accounts	(1,053)	Total net assets	175,175
Total assets	189,025	Total liabilities and net assets	189,025

Note: Figures have been rounded down to the nearest million yen.

Statements of Income (April 1, 2023 to March 31, 2024)

	,	Unit: ¥ millio
Description	Amo	
Net sales		114,922
Cost of sales		25,205
Gross profit		89,716
SG&A expenses		70,278
Operating income		19,438
Non-operating income		
Interest income	43	
Foreign exchange gains	444	
Sponsorship money income	4	
Compensation income	80	
Outsourcing service income from subsidiaries and associates	54	
Other	52	679
Non-operating expenses		
Commission fee	22	
Loss on investments in investment partnerships	524	
Loss on withdrawal from business	930	
Other	95	1,573
Ordinary income		18,544
Extraordinary income		
Gain on sales of non-current assets	10	
Gain on sale of shares of subsidiaries and associates	30	
Gain on liquidation of subsidiaries and associates	911	
Other	6	959
Extraordinary losses		
Loss on sales and retirement of non-current assets	2	
Loss on valuation of shares of subsidiaries and associates	4,087	
Loss on valuation of investment securities	2,764	
Provision of allowance for doubtful accounts	474	
Impairment losses	0	
Other	1	7,331
Income before income taxes		12,172
Income taxes - current	2,324	
Income taxes - deferred	2,528	4,852
Period net income		7,319

Note: Figures have been rounded down to the nearest million yen.

Statements of Changes in Shareholders' Equity

(April 1, 2023 to March 31, 2024)

(Unit: ¥ million)

	Shareholders' equity						,
	Capital surplus Retained earnings						
	Paid-in				Other retained		
	capital	Capital reserve	Other capital surplus	Total capital surplus	Reserve for open innovation incentive	Retained earnings brought forward	Total retained earnings
Balance on April 1, 2023	9,698	9,668	_	9,668	2,391	176,705	179,097
Changes of items during period							
Dividends of surplus						(7,880)	(7,880)
Period net income						7,319	7,319
Purchase of treasury shares							
Disposal of treasury shares			(68)	(68)			
Cancellation of treasury shares			(13,599)	(13,599)			
Provision of reserve for open innovation incentive					204	(204)	_
Transfer to capital surplus from retained earnings			13,667	13,667		(13,667)	(13,667)
Net changes of items other than shareholders' equity							
Total changes of items during period	-	-	_	_	204	(14,433)	(14,228)
Balance on March 31, 2024	9,698	9,668	_	9,668	2,596	162,272	164,868

	Sharehold	lers' equity	Valuation and adjustm		Subscription	
	Treasury shares	Total shareholders' equity	Valuation difference on available-for- sale securities	Total valuation and translation adjustments	rights to shares	Total net assets
Balance on April 1, 2023	(16,900)	181,564	181	181	1,127	182,873
Changes of items during period						
Dividends of surplus		(7,880)				(7,880)
Period net income		7,319				7,319
Purchase of treasury shares	(7,499)	(7,499)				(7,499)
Disposal of treasury shares	490	421				421
Cancellation of treasury shares	13,599	_				_
Provision of reserve for open innovation incentive		_				_
Transfer to capital surplus from retained earnings		_				_
Net changes of items other than shareholders' equity		_	(40)	(40)	(17)	(58)
Total changes of items during period	6,589	(7,639)	(40)	(40)	(17)	(7,698)
Balance on March 31, 2024	(10,310)	173,925	140	140	1,109	175,175

Note: Figures have been rounded down to the nearest million yen.

Notes to Non-consolidated Financial Statements

- 1. Notes on Matters Related to Significant Accounting Policies
- (1) Valuation standards and valuation methods of securities
 - 1) Shares of subsidiaries and associates and investments in capital of subsidiaries and associates:

Stated at cost using the moving-average method.

2) Available-for-sale securities (including operational investment securities) Securities other than shares, etc. without market value:

Stated at fair value based on market price as of the balance-sheet date (valuation differences are included directly in net assets and cost of sales is measured using the moving average method).

Shares, etc. without market value:

Stated at cost using the moving-average method. Investments in investment partnerships, etc. are based on the financial statements for the most recent balance sheet date using the net amount proportionate to the MIXI's ownership interests.

(2) Valuation standards and valuation methods of inventories

Merchandise:

Stated at cost determined by the first-in, first-out (FIFO) method (the book value in the balance sheet is written down based on the decline in profitability).

- (3) Depreciation and amortization methods of non-current assets
 - 1) Property, plant and equipment (excluding leased assets):

The declining balance method is primarily applied.

However, the straight-line method is applied for buildings (excluding facilities attached to buildings) acquired on or after April 1, 1998 and facilities attached to buildings acquired on or after April 1, 2016.

The principle useful lives are as follows:

Buildings: 8 to 50 years Tools, furniture and fixtures: 2 to 15 years

2) Intangible assets (excluding leased assets):

The straight-line method is applied. However, the amortization period for software for internal use is based on the period available for internal use (5 years).

3) Leased assets:

Leased assets pertaining to finance leases not involving the transfer of ownership The straight-line method, substituting the lease term for the useful life, assuming no residual value.

(4) Accounting standards for allowances and provisions

1) Allowance for doubtful accounts:

In order to provide for losses due to bad debt, including on notes and accounts receivable – trade, for general receivables, an estimated uncollectible amount is recorded according to the historical bad debt ratio. For specific receivables at risk of becoming bad debt, an estimated uncollectible amount is recorded by assessing the collectability of each receivable individually.

2) Provision for bonuses:

In order to provide for payment of bonuses to employees, the amount of bonuses estimated to be incurred in the fiscal year under review is recorded.

(5) Accounting standards for revenue and expenses

MIXI recognizes revenue based on the following five-step model.

Step 1: Identify the contract with a customer

Step 2: Identify the performance obligations in the contract

- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract

Step 5: Recognize revenue when (or as) a performance obligation is satisfied

The revenue recognition standard for each of the major revenue categories is as follows. The amount of variable considerations such as discounts, rebates and returns included in revenue is immaterial. In addition, the amount of considerations promised is generally received within one year and does not include significant financing component.

a. Operation of services for smart device games such as "Monster Strike"

MIXI operates services for smart device games such as "Monster Strike." MIXI determines that the performance obligations under contracts with customers are to maintain an environment in which the users can use the characters, etc. Therefore, MIXI recognizes revenue over an estimated period of use of characters, etc. obtained by users by consuming the in-game currency "orbs," etc. However, the characters, etc. that users continue to use are limited to those with high rarity, and other characters, etc. are rarely used for a long period of time after acquisition. Therefore, MIXI determines that there will be no significant differences between the amount of revenue recognized over an estimated period of use of characters, etc. obtained and the amount of revenue recognized when "orbs" are consumed.

Under the Revenue Recognition Standard, etc., paid orbs, etc. and free orbs, etc. do not have significant functional differences and are equivalent in value. Therefore, transaction prices are allocated regardless of whether consumed orbs, etc. are paid or free.

b. Operation of services for a sports betting service "TIPSTAR"

MIXI provides online voting systems to users through the use of "TIPSTAR," a sports betting service. Revenue related to the service is recognized on the day when a race is finished, as performance obligations are deemed to be satisfied when the payout and settlement on betting tickets is completed on the same day after the race is held.

c. Operation of services for "FamilyAlbum"

MIXI provides a monthly service "FamilyAlbum Premium" that allows users to use the app more conveniently and sells photo books, DVDs and other merchandise through the use of "FamilyAlbum." Revenue related to "FamilyAlbum Premium" is recognized over a contract period, as performance obligations are satisfied over time. With respect to the sale of photo books, DVDs and other merchandise, while performance obligations are deemed to be satisfied when goods are delivered to users, MIXI determines that the period from the time of shipment to the time when control of the product is transferred to the customer is a normal period and therefore recognizes revenue at the time of shipment.

d. Operation of services for the New Year Cards app "FamilyAlbum New Year Cards"MIXI provides a service of creating New Year's cards for printing through the use of the New Year Cards

app "FamilyAlbum New Year Cards." With respect to this service, while performance obligations are deemed to be satisfied by manufacturing New Year's cards for printing according to the order received from a user and delivering them to the user, MIXI determines that the period from the time of shipment to the time when control of the product is transferred to the customer is a normal period and therefore recognizes revenue at the time of shipment.

e. Operation of services for a beauty staff direct appointment app "minimo"

MIXI provides a salon reservation support service to users through the use of a beauty staff direct appointment app "minimo." Revenue related to this service is recognized on the day when a general consumer visits the salon, as performance obligations are deemed to be satisfied when the reservation made by the general consumer at the salon or other listed service provider is fulfilled.

2. Notes to Changes in Presentation Methods Not applicable

3. Notes on Accounting Estimates

(Impairment of operational investment securities, investment securities, shares of subsidiaries and associates, and bonds of subsidiaries and associates)

Operational investment securities, investment securities, shares of subsidiaries and associates, and bonds of subsidiaries and associates stood at ¥14,719 million, ¥1,364 million, ¥30,681 million, and ¥1,235 million, respectively, as of March 31, 2024. Of these, non-listed shares, etc. account for ¥5,713 million of operational investment securities, ¥1,280 million of investment securities, ¥29,863 million of shares of subsidiaries and associates, and ¥1,235 million of subsidiaries and associates, and ¥1,235 million of bonds of subsidiaries and associates, and the Group assesses impairment as described below.

In the valuation of non-listed shares, etc., if the net asset value or market values of the shares, etc. declined approximately 50% or more compared with the acquisition cost, an impairment loss is recognized unless recoverability is supported by sufficient evidence. In the case that such non-listed shares of a company were purchased at a price higher than the net asset value per share, which can be obtained from financial statements, reflecting excess earning power of the company, if the excess earning power can no longer be expected and if the net asset value reflecting the loss of excess earning power declined approximately 50% or more compared with the acquisition cost, an impairment loss is recognized.

Moreover, a loss that is not reflected in the current book value or unrecoverability of the book value may arise owing to future decline in fair value or poor performance or deterioration of the financial condition of an investee and it may become necessary to recognize an impairment loss.

The market value of convertible-bond-type bonds with share acquisition rights held by the Company in CALL DOCTOR, an equity-method associate of the Company, has fallen significantly with no possibility of recovery even taking future business plans into consideration. Therefore, $\frac{1}{2}$,764 million was recorded as loss on valuation of investment securities. For details, please refer to "3. Notes on Accounting Estimates (Impairment of operational investment securities and investment securities)" in the notes to consolidated financial statements.

- 4. Notes on Balance Sheets
- (1) Accumulated depreciation of property, plant and equipment: ¥4,977 million
- (2) Monetary receivables and payables in relation to subsidiaries and associates Short-term monetary receivables: ¥7,469 million Long-term monetary receivables: ¥5,138 million Short-term monetary payables: ¥2,182 million
- (3) Guarantee obligation

Commitment to guarantee for borrowings from financial institutions Chariloto Co., Ltd. ¥5,017 million Joint and several guarantees on contracts with local governments Chariloto Co., Ltd. (Note) ¥500 million Joint and several guarantees on trade payables SFIDANTE Inc. (Note) ¥1,730 million

(Note) The total amount of joint and several guarantees is stated.

In addition to the above, MIXI has concluded a guarantee contract with a government authority that promises to maintain the bank guarantee for an affiliated company at a specified level in MIXI's overseas business.

5. Notes on Statements of Income

Transaction volume with subsidiaries and associates

Transaction volume of operating transactions

Operating revenue: ¥5,481 million

Operating expenses: ¥2,297 million

Transaction volume of non-operating transactions (income): ¥998 million Transaction volume of non-operating transactions (expenditure): ¥0 million

6. Notes on Statements of Changes in Shareholders' Equity

Class and number of treasury shares at the end of the year ended March 31, 2024 Common shares: 3,420,835 shares

7. Notes on Tax Effect Accounting

Breakdown by main causes of deferred tax assets and deferred tax liabilities

Software¥3,214 millionOperational investment securities754 millionShares of subsidiaries and associates3,228 millionBonds of subsidiaries and associates861 millionAllowance for doubtful accounts640 millionProvision for bonuses513 millionAccounts payable – other454 millionEnterprise tax payable20 millionRent expenses on land and buildings52 millionSubscription rights to shares332 millionContract liabilities150 million	Deferred tax assets	
Shares of subsidiaries and associates3,228 millionBonds of subsidiaries and associates861 millionAllowance for doubtful accounts640 millionProvision for bonuses513 millionAccounts payable – other454 millionEnterprise tax payable20 millionRent expenses on land and buildings52 millionSubscription rights to shares332 million	Software	¥3,214 million
Bonds of subsidiaries and associates861 millionAllowance for doubtful accounts640 millionProvision for bonuses513 millionAccounts payable – other454 millionEnterprise tax payable20 millionRent expenses on land and buildings52 millionSubscription rights to shares332 million	Operational investment securities	754 million
Allowance for doubtful accounts640 millionProvision for bonuses513 millionAccounts payable – other454 millionEnterprise tax payable20 millionRent expenses on land and buildings52 millionSubscription rights to shares332 million	Shares of subsidiaries and associates	3,228 million
Provision for bonuses513 millionAccounts payable – other454 millionEnterprise tax payable20 millionRent expenses on land and buildings52 millionSubscription rights to shares332 million	Bonds of subsidiaries and associates	861 million
Accounts payable – other454 millionEnterprise tax payable20 millionRent expenses on land and buildings52 millionSubscription rights to shares332 million	Allowance for doubtful accounts	640 million
Enterprise tax payable20 millionRent expenses on land and buildings52 millionSubscription rights to shares332 million	Provision for bonuses	513 million
Rent expenses on land and buildings52 millionSubscription rights to shares332 million	Accounts payable – other	454 million
Subscription rights to shares 332 million	Enterprise tax payable	20 million
	Rent expenses on land and buildings	52 million
	Subscription rights to shares	332 million
		150 million
Other 448 million	Other	448 million
Subtotal of deferred tax assets 10,672 million	Subtotal of deferred tax assets	10,672 million
Valuation allowance (6,147) million	Valuation allowance	(6,147) million
Total deferred tax assets 4,524 million	Total deferred tax assets	4,524 million
Deferred tax liabilities	Deferred tax liabilities	
Valuation difference on available-for-	Valuation difference on available-for-	
sale securities (61) million	sale securities	(61) million
Total deferred tax liabilities (61) million	Total deferred tax liabilities	(61) million
Net deferred tax assets 4,462 million	Net deferred tax assets	4,462 million

8. Notes to Related Party Transactions

(1) S	JUSICIAIN	es and asso	ciates		1	1				
Туре	Company name	Location	Capital or investment	Business line	Voting rights	Relationship with related party	Details of transactions	Amount of transaction (¥million)	Account	Balance at year-end (¥million)
							Provision of loans using CMS *1	-	Short-term loans receivable	3,378
							Receipt of interest *1	2	-	-
Subsidiary	ubsidiary Chariloto Co., Ltd. Shinagawa Ward, Tokyo ¥110 million	million auto race	Direct ownership 100.0%	Provision of loans	Other provision of loans *2	285	Long-term loans receivable	285		
					Receipt of interest *2	0	-	-		
							Commitment to guarantee *3	5,017	-	-

(1) Subsidiaries and associates

Transaction terms and conditions and policy on determining the transaction terms and conditions

(Notes) 1. Cash management system (CMS) agreement has been arranged whereby interest rate is determined reasonably in consideration of market rate. As lending and borrowing of funds are conducted repetitively, amounts of transactions are omitted. No collateral has been received.

2. The interest rate on loans to Chariloto Co., Ltd. is determined reasonably in consideration of the market rate. No collateral has been received.

3. Commitment to guarantee was entered into concerning borrowings of ¥5,017 million from Sumitomo Mitsui Banking Corporation.

9. Notes on Per Share Information

- (1) Net assets per share: $\frac{1}{2}$,475.69
- (2) Net income per share: \$103.04

10. Notes on Revenue recognition

Please refer to "1. Notes on Matters Related to Significant Accounting Policies, (5) Accounting standards for revenue and expenses" in the notes to non-consolidated financial statements.

11. Additional information

As the same information is provided in the "10. Additional Information" in the notes to consolidated financial statements, the information is omitted here.

12. Notes on Significant Subsequent Events

As the same information is provided in the "11. Notes on Significant Subsequent Events" in the notes to consolidated financial statements, the information is omitted here.