To Our Shareholders

Securities Code: 7092 June 10, 2024 (Date of commencement of electronic provision measures: June 4, 2024)

> Kiyoaki Yamabe, President and Representative Director Fast Fitness Japan, Inc. Shinjuku-I-Land Wing 10F, 6-3-1 Nishishinjuku, Shinjuku-ku, Tokyo

Notice of the 14th Ordinary General Meeting of Shareholders

We would like to express our sincere appreciation to all our shareholders for your support. We are pleased to announce the 14th Ordinary General Meeting of Shareholders of Fast Fitness Japan, Inc. (the "Company"). The meeting will be held as stated below. For the convening of this General Meeting of Shareholders, we have taken measures to electronically provide the information, and matters subject to the measures for electronic provision are posted on the following websites on the Internet as the Notice of the Convocation of the 14th Ordinary General Meeting of Shareholders. Please visit either of the websites below to examine the notice.

The Company's website https://fastfitnessjapan.jp/ir/meeting/

TSE website

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show

(Please visit the website above, enter/search "Fast Fitness Japan" under "Issue name (company name)" or its securities code "7092" under "Code," and choose "Basic information," "Documents for public inspection / PR information" and "Notice of General Shareholders Meeting / Informational Materials for a General Shareholders Meeting.")

You may exercise your voting rights in advance in writing or via the Internet in lieu of voting in person at the meeting. After reviewing the Reference Documents for the General Meeting of Shareholders included in the matters provided electronically, please exercise your voting rights following the instructions below no later than 7:00 p.m. on Tuesday, June 25, 2024.



Details

1. Date and Time: 10:00 a.m. on Wednesday, June 26, 2024 (reception starts at 9:30 a.m.)

- 2. Place: Belle Salle Shinjuku Grand Conference Center Room E+F, 5F, Sumitomo Fudosan Shinjuku Grand Tower, 8-17-1 Nishishinjuku, Shinjuku-ku, Tokyo
- 3. Meeting Agenda:

Matters to be Reported:

- The Business Report, Consolidated Financial Statements for the Company's 14th fiscal year (from April 1, 2023 to March 31, 2024) and results of audits by the Accounting Auditor and the Audit & Supervisory Committee of the Consolidated Financial Statements
- 2. Non-consolidated Financial Statements for the Company's 14th fiscal year (from April 1, 2023 to March 31, 2024)

Proposals to be Resolved:

Proposal 1: Election of four (4) Directors (excluding Directors who are Audit & Supervisory Committee Members)

Proposal 2: Election of one (1) Director who is Audit & Supervisory Committee Member

- If there are any changes to the matters subject to the measures for the electronic provision, we will post the corrections on each website.
- The documents sent to you also include documents stating electronic provision measures matters delivered on request for the delivery of documents. Under laws and regulations and the Company's Articles of Incorporation, the documents below are not included. The documents are thus part of the documents that the Audit & Supervisory Committee and the accounting auditor audited to prepare an audit report.
 - Consolidated Statement of Changes in Equity
 - Notes to Consolidated Financial Statements
 - Statement of Changes in Equity
 - Notes to Non-Consolidated Financial Statements

Reference Documents for the General Meeting of Shareholders

Proposals and Reference Issues

Proposal 1: Election of four (4) Directors (excluding Directors who are Audit & Supervisory Committee Members)

The terms of office of all the four Directors (excluding Directors who are Audit & Supervisory Committee members; the same shall apply to this proposal), Akira Okuma, Kiyoaki Yamabe, Mitsuhiko Uehira and Sachiko Oi, will expire at the conclusion of this year's Ordinary General Shareholders' Meeting. Accordingly, the Company proposes the election of four (4) Directors including two (2) Outside Directors. The Director candidates are as follows.

No.	Name (Date of birth)	Brief career sur	Number of the Company's shares owned				
1	Reappointed Board meeting	April 2024 May 2024 May 2024 (Important concu President and Rep President, Oak Co	Joined Ohkuma Ind. Co., Ltd. President and Representative Director, Ohkuma Ind. Co., Ltd. (current position) Director, the Company Director, AFJ Project, Inc. President and Representative Director, the Company President and Representative Director, AFJ Project, Inc. Chairman and Representative Director, the Company Chairman and Representative Director, AFJ Project, Inc. Representative Director, SAYA PTE Ltd. President, Oak Co., Ltd. (current position) Director and Chairman, the Company (current position) Chairman and Director, AFJ Project, Inc. (current position) Director, SAYA PTE Ltd. (current position) Director, Saya PTE Ltd. (current position) Director, Eighty 8 Health & Fitness GmbH (current position) Director, Eighty 8 First Club GmbH (current position) presentative Director, Ohkuma Ind. Co., Ltd. o., Ltd. (current position) rector, AFJ Project, Inc.	10,911,800 shares			
	Reason for nomination as a candidate for Director: Mr. Akira Okuma invested in the Company when it was founded, taking advantage of his management experience and investment experience, and contributed to establishing the Company. He became a Director of the Company in May 2010 and became President and Representative Director in September 2011. In June 2018, he became Chairman and Director. He has been contributing to the growth of the Company as a Director since its founding and is judged to be the right person to pursue sustainable growth in the Company's corporate value.						

No.	Name (Date of birth)	Brief career sur	Number of the Company's shares owned				
2	Kiyoaki Yamabe (October 10, 1960) Reappointed Board meeting attendance rate: 100% (Attended 20 meetings) of 20 meetings)	August 2004 May 2007 May 2008 June 2017 June 2022 June 2022 June 2023 June 2023 April 2024 May 2024 May 2024 May 2024 (Important concur President and Rep Representative D Director, Eighty 8	Joined Japan Roche Joined Hilti Japan Joined Fast Retailing Co., Ltd. Head, Fast Retailing UK Ltd. President, Spine Company, Johnson & Johnson Depuy Japan K.K. Managing Director, General Manager of Health Division, Kodak Japan Ltd. Representative Director and President, Carestream Health Japan Co., Ltd. Representative Director and President, CSL Behring K.K. COO and Acting CEO, Global Health Innovative Technology Fund (GHIT Fund) Outside Director, the Company Director, AFJ Project, Inc. President and Representative Director, the Company (current position) President and Representative Director, AFJ Project, Inc. (current position) Director, SAYA PTE Ltd. (current position) Director, Eighty 8 Health & Fitness B.V. (current position) Director, Eighty 8 First Club GmbH (current position) presentative Director, AFJ Project, Inc. irector, SAYA PTE Ltd. 8 Health & Fitness B.V. irector, SAYA PTE Ltd. 8 Health & Fitness B.V. irector, SAYA PTE Ltd.	4,900 shares			
	Reason for nomination as a candidate for Director: Mr. Kiyoaki Yamabe has held important posts at a number of companies and has a wide range of experience, particula at overseas companies, including experience in overseas business development, launching new businesses, changing typ of business and starting new companies. He also has extensive experience related to the Company's operations, includi retail, construction and store development. He has provided useful knowledge to the Company from a broad perspectiv Considering him to have the experience and ability that make him deserve to be a corporate executive and Representi Director of the Company, we propose to nominate him as a Director candidate.						

No.	Name (Date of birth)	Brief career su	Number of the Company's shares owned				
3	Mitsuhiko Uehira (February 19, 1956) Reappointed Board meeting attendance rate: 100% (Attended 20 meetings of 20 meetings)	April 1979 June 2012 June 2013 June 2017 June 2022 June 2022	Joined Tokio Marine & Fire Insurance Co., Ltd. Executive Officer and General Manager of Domestic Business Planning Department, Tokio Marine Holdings, Inc. Managing Executive Officers, Japan Post Insurance Co., Ltd. Director and President, CEO Representative Executive Officer, Japan Post Insurance Co., Ltd. Outside Director, the Company (current position) Director, AFJ Project, Inc. (current position)	2,500 shares			
	Reason for nomination as a candidate for Outside Director and expected roles: Mr. Mitsuhiko Uehira has held important posts at Tokio Marine Holdings, Inc. and Japan Post Insurance Co., Ltd. and has many years of experience in sales and planning departments and extensive experience as corporate executives. Based on this experience, he provides useful knowledge to the Company, and we propose to nominate him as an Outside Director candidate again.						

No.	Name (Date of birth)	Brief career su	Number of the Company's shares owned	
4	Sachiko Oi (January 26, 1958) Reappointed Board meeting attendance rate: 100% (Attended 15 meetings of 15 meetings)	Economics, Mus Director at Rese	1 /	1,600 shares
	Reason for nomination Having many years of e and the United States, i the United States and is the Company from a br	rcles in Japan and		

(Notes) 1. The number of shares of the Company held by Mr. Akira Okuma includes the number of shares held by Oak Co., Ltd., his asset management company, and the number of shares held under the names of The Nomura Trust and Banking Co., Ltd. (trust account 2052248 and trust account 2052249), which are held by relatives by blood within the second degree of kinship of Mr. Okuma. Mr. Okuma holds a majority stake in the Company and is a parent company, etc. of the Company. Each candidate other than Mr. Okuma does not have any special interest in the Company.

Mr. Mituhiko Uehira and Ms. Sachiko Oi are Outside Directors.
The Company has registered Mr. Mituhiko Uehira and Ms. Sachiko Oi who are candidates for Directors, as Independent Officers pursuant to the provisions of the Tokyo Stock Exchange.

- 4. Mr. Mitsuhiko Uehira and Ms. Sachiko Oi will have been Outside Directors for two years and one year, respectively, at the conclusion of this General Meeting of Shareholders.
- 5. Mr. Mituhiko Uehira and Ms. Sachiko Oi have concluded liability limitation agreements with the Company to limit the amount of liability set out in Article 423, Paragraph 1 of the Companies Act to the amount provided for in laws and regulations.
- 6. The Company has concluded an agreement on liability insurance for officers provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The liability insurance will compensate the insured officers for claims based on liability for damages as a result of actions that they have taken as officers of the Company and the cost of disputes, etc. In the event that each candidate is appointed as Director and takes office, we plan to cover all Directors with the insurance. The contract period for the insurance is 1 year, and we plan to renew the contract before that period ends based on a resolution of the Board of Directors.
- 7. AFJ Project, Inc., SAYA PTE Ltd. and Eighty 8 Health & Fitness B.V. are subsidiaries of the Company, and Eighty 8 Health & Fitness GmbH and Eighty 8 First Club GmbH are group companies of Eighty 8 Health & Fitness B.V.
- 8. In addition to the Board of Directors meetings mentioned above, there were two written resolutions deemed to be resolutions of the Board of Directors under Article 370 of the Companies Act and Article 27 of the Articles of Incorporation.
- 9. The number of Board of Directors meetings for Ms. Sachiko Oi is the number of meetings held after they took office.

Proposal 2: Election of one (1) Director who is Audit & Supervisory Committee Member

The term of office of one (1) Director serving as an Audit & Supervisory Committee member (Mr. Naoki Inoue) expires when this General Meeting ends. Accordingly, we propose to appoint one (1) Director who serve as Audit & Supervisory Committee Member.

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The candidates for	Directors who are Audit	t & Supervisory	y Committee M	Iembers are as fol	lows:

Name (Date of birth)	Brief career s	Number of the Company's shares owned	
Masahiro Tanida (March 10, 1961) Newly appointed	HOLDINGS, Inc.	(Audit and Supervisory Committee Member), OVERLAP	1,000 shares

Reason for nomination as a candidate for Outside Director and expected roles:

Mr. Masahiro Tanida has extensive experience and knowledge of capital markets and international deals and also has a wealth of experience in management, primarily in the finance, accounting and administrative area in franchise businesses and prime listed companies. Expecting him to help improve our governance and promote appropriate risk taking with his knowledge, we propose to nominate him as a candidate for an Outside Director who is an Audit & Supervisory Committee Member. There are no business relationships or interdependence between the Company, OVERLAP HOLDINS, Inc. and ACworks Co., Ltd., and there are no concerns of a conflict of interest between him and general shareholders. He is thus positioned as an independent officer.

(Notes) 1. A candidate does not have any special interest in the Company.

- 2. He is a candidate for outside director.
 - 3. The Company plans to register him as an Independent Officer pursuant to the provisions of the Tokyo Stock Exchange.
 - 4. If Mr. Masahiro Tanida is elected and takes office as a Director, he plans to conclude a liability limitation agreement with the Company to limit the amount of liability set out in Article 423, Paragraph 1 of the Companies Act to the amount provided for in laws and regulations.
 - 5. The Company has concluded an agreement on liability insurance for officers provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The liability insurance will compensate the insured officers for compensation based on liability for damages as a result of actions that they will have taken as officers of the Company and court costs, etc. If the candidate is elected and takes office as a Director, he will be an insured officer under the insurance agreement.
 - The contract period for the insurance is 1 year, and we plan to renew the contract before that period ends based on a resolution of the Board of Directors.
 - 6. He is scheduled to retire from TAKE AND GIVE. NEEDS Co., Ltd. in June 2024.

Name of board member	Term of office	Age	Gender	Independent Outside Directors	management	Branding and marketing	Finance and accounting	Legal and compliance	Human resources, human resources development	renations	Sustainability and ESG	Certifications
Director												
Akira Okuma (Reappointment)	14 years	87	Male		•					•		
Kiyoaki Yamabe (Reappointment)	2 years	63	Male		•	•			•	•	•	
Mitsuhiko Uehira (Reappointment)	2 years	68	Male	•	•							
Sachiko Oi (Reappointment)	1 year	66	Female	•	•					•		
Director who is Auc	lit & Supe	erviso	ory Comr	nittee Membe	er							
Masahiro Tanida (Newly appointed)		63	Male	•	•		•					
Maki Imura	3 years	64	Female	•	•	٠			•	•	•	
Masami Hamaoka	1 year	69	Male	•	•		•				•	
Hirofumi Kubota	1 year	64	Male	•	•		•					Certified Public Accountant
Daisuke Sakai	1 year	48	Male	•				•		•		Lawyer

(For reference) The Board of Directors' skills matrix (from Wednesday, June 26, 2024)

(Note) The members of the Board of Directors above are based on the assumption that the proposal about the election of Directors at this general meeting of shareholders is approved without change.