Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

(Stock Exchange Code 5481) June 4, 2024 (Commencement of electronic provision measures: May 28, 2024)

To Shareholders with Voting Rights:

3007, Aza-Ichimonji, Nakashima, Shikamaku, Himeji, Hyogo Sanyo Special Steel Co., Ltd. MIYAMOTO Katsuhiro Representative Director and President

NOTICE OF

THE 112th ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We are pleased to inform you that the 112th Annual General Meeting of Shareholders of Sanyo Special Steel Co., Ltd. (the "Company") will be held for the purposes as described below.

In convening this General Meeting of Shareholders, the Company has taken measures for electronic provision and matters subject to measures for electronic provision are posted as the "Notice of the 112th Annual General Meeting of Shareholders" on the following website.

The Company's website: https://www.sanyo-steel.co.jp/english/

In addition to the above website, this information is also posted on the following website.

Tokyo Stock Exchange website: https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show Please access the above website, search by entering the Company's name or the Stock Exchange Code, and select "Basic information" and "Documents for public inspection/PR information" in that order to view the information.

If you do not attend the meeting in person, you can exercise your voting rights in advance in writing or via the Internet, etc. Please review the Reference Documents for the General Meeting of Shareholders included in the matters subject to measures for electronic provision and exercise your voting rights no later than 5:00 p.m. on Tuesday, June 25, 2024 Japan time.

1. Date and Time:	Wednesday, June 26, 2024, at 10:00 a.m. Japan time (Reception opens at 9:00 a.m.)
2. Place:	Lecture hall of the Company located at
	3007, Aza-Ichimonji, Nakashima, Shikama-ku, Himeji, Hyogo
3. Meeting Agenda:	
Matters to be reported:	 The Business Report, Consolidated Financial Statements for the Company's 112th Fiscal Year (April 1, 2023 - March 31, 2024) and results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements Financial Statements for the Company's 112th Fiscal Year (April 1, 2023 - March 31, 2024)
Proposals to be resolved	:
Proposal 1:	Election of 9 Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)
Proposal 2:	Election of 3 Directors Who Are Audit and Supervisory Committee Members
Proposal 3:	Election of 1 Substitute Director Who Is an Audit and Supervisory Committee Member

Guide to Exercising Voting Rights

Attending the General Meeting of Shareholders

Date and time of the meeting: Wednesday, June 26, 2024, at 10:00 a.m. (Reception starts at 9:00 a.m.)

Please submit the enclosed Voting Rights Exercise Form at the meeting venue reception desk.

Exercising Voting Rights in Writing (by Mail)

Deadline: To be received by no later than 5:00 p.m. on Tuesday, June 25, 2024

Please indicate your approval or disapproval for each proposal on the enclosed Voting Rights Exercise Form, and return it so that it is received by the deadline. If neither approval nor disapproval of a proposal is indicated on the Voting Rights Exercise Form, it will be treated as an indication of approval.

Exercising Voting Rights via the Internet, etc.

Deadline: Exercised by no later than 5:00 p.m. on Tuesday, June 25, 2024

Please access the designated voting rights exercise website and enter your approval or disapproval for each proposal by the deadline.

[Voting Rights Exercise Website]: https://www.web54.net (available in Japanese) Refer to page for details of exercising voting rights via the Internet, etc.

- We are sending you documents containing the matters subject to measures for electronic provision, which are to be sent to those shareholders who have requested the delivery of the paper-based documents. Of the documents to be included with this notice, pursuant to laws and regulations and the Article 17 of the Articles of Incorporation of the Company, Notes to the Consolidated Financial Statements in the Consolidated Financial Statements and Notes to the Financial Statements in the Financial Statements are disclosed on our website. Accordingly, the Consolidated Financial Statements and the Financial Statements and t
- If there are any amendments to the matters subject to measures for electronic provision, the details of the revisions will be posted on the websites.

Precautions for Exercising Voting Rights via the Internet, etc.

Votes via the Internet may be casted through the following methods. Please refer to the information mentioned below.

By scanning the QR Code: "Smart Exercise"

You can log into the voting rights exercise website without entering the code for exercising voting rights and password.

- 1. Scan the QR Code printed on the bottom right of the Voting Rights Exercise Form.
 - * QR Code is a registered trademark of DENSO CORPORATION.
- 2. Input your vote of approval or disapproval for each proposal by following the on-screen instructions. Exercising voting rights by "Smart Exercise" is valid only once.

If you wish to change your vote after voting, please access the website for PC, log in by entering the code for exercising voting rights and password printed on the Voting Rights Exercise Form and exercise your voting rights again.

By entering the code for exercising voting rights and password (voting rights exercise website: https://www.web54.net)

- 1. Access the voting rights exercise website
- Click "Next"2. Log into the website Enter the code for exercising voting rights
 - Click "Log in"
- Enter your password
 Enter the initial password
 Set a new password that you actually use.
 Click "Register"
- 4. Input your vote of approval or disapproval for each proposal by following the on-screen instructions

Handling of Exercise of Voting Rights

- 1. If you exercise your voting rights both in writing and via the Internet, etc., the vote placed via the Internet, etc., shall be deemed valid.
- 2. If you exercise your voting rights multiple times via the Internet, etc., on the same proposal, the most recent vote within the deadline shall be deemed valid.
- 3. Any fees of Internet service providers and telecommunication carriers (connection fees, etc.) for using the voting rights exercise website shall be borne by shareholders.
- 4. Depending on your Internet user environment, you may not be able to use the voting rights exercise website.

Handling of Your Password and the Code for Exercising Voting Rights

- 1. The password is crucial information to verify that a voting person is a qualified shareholder. Please carefully safeguard your password as you do with seals and PINs.
- 2. In case you commit more than a certain number of erroneous attempts to input your password, the password will lose its validity. Follow the on-screen instructions if you would like to reissue a password.
- 3. The code for exercising voting rights indicated on the Voting Rights Exercise Form is available only for this General Meeting of Shareholders.

Inquiries

Inquiries Concerning Operation on Personal Computers, etc. When Exercising Voting Rights

"Web Support" by Stock Transfer Agency Business Planning Dept., Sumitomo Mitsui Trust Bank 0120-652-031 (Business hours: 9 a.m. - 9 p.m.)

Other inquiries

- 1. Shareholders who have accounts with securities companies Please make an inquiry to the respective securities company with which you hold your account.
- Shareholders who do not have accounts with securities companies (but have special accounts): Please contact Stock Transfer Agency Business Planning Dept., Sumitomo Mitsui Trust Bank 0120-782-031 (Business hours: 9 a.m.-5 p.m. excluding Saturdays, Sundays, and national holidays)

For Institutional Investors

Institutional investors may use the "Electronic Voting Platform" that is operated by ICJ, Inc., as an electromagnetic means of exercising voting rights.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Election of 9 Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all 8 Directors (excluding Directors who are members of the Audit and Supervisory Committee) will expire at the conclusion of this year's Annual General Meeting of Shareholders. Accordingly, the election of 9 Directors (excluding Directors who are members of the Audit and Supervisory Committee) including 2 Outside Directors is proposed with the increase of the number of Directors by 1 in order to further strengthen the management structure.

The candidates for Directors (excluding Directors who are members of the Audit and Supervisory Committee) are as follows:

No.	Name		Current positions at the Company	[Attendance at the Board of Directors meetings]
1	MIYAMOTO Katsuhiro	Reappointment	Representative Director and President	100% (15 out of 15 meetings)
2	OI Shigehiro	Reappointment	Director, Member of the Board and Managing Executive Officer	100% (15 out of 15 meetings)
3.	OMAE Kozo	Reappointment	Director, Member of the Board and Managing Executive Officer	100% (15 out of 15 meetings)
4.	YANAGIMOTO Katsu	Reappointment	Director, Member of the Board and Managing Executive Officer	100% (15 out of 15 meetings)
5	YATSUNAMI Takashi	New appointment	Managing Executive Officer	-
6	HORI Yoshiro	New appointment	Executive Officer	-
7	FUJIWARA Kayo	Reappointment Outside Independent	Director, Member of the Board	100% (15 out of 15 meetings)
8	TOIDE Iwao	New appointment Outside Independent	Director, Member of the Board and Audit and Supervisory Committee Member	100% (15 out of 15 meetings)
9	SONODA Hiroto	Reappointment	Director, Member of the Board	100% (15 out of 15 meetings)

No.	Name (Date of birth)	Past e	xperience, positions and significant concurrent positions	Number of shares of the Company held	
1	MIYAMOTO Katsuhiro (October 22, 1956) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 3 years (at the conclusion of this General Meeting of Shareholders)	April 2021 June 2021 [Significant cond	Head of Division, Accounting & Finance Division, Nippon Steel Corporation Executive Officer and Head of Division, Accounting & Finance Division Executive Officer and Head of Division, Accounting & Finance Division, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) Managing Executive Officer Managing Executive Officer, Vice Head of Global Business Development, Project Leader, CSVC Project, Global Business Development Sector and Project Leader, Wuhan Tin Mill Project, Global Business Development Sector Executive Vice President Representative Director, Executive Vice President and Head of Global Business Development, Nippon Steel Corporation Representative Director, Executive Vice President, Head of Global Business Development, and Project Leader, India Iron and Steel Project, Global Business Development Sector Director, Member of the Board Representative Director and President (current position) Board Member and Chair of the Board, Ovako Group AB (current position) current position] and Chair of the Board, Ovako Group AB	7,900	
	[Reason for nomination as candidate for Director] Mr. MIYAMOTO Katsuhiro has a wealth of experience and broad insights engaging in management including a track record serving as Head of Division of Accounting & Finance Division, Head of Global Business Development and Representative Director and Executive Vice President at Nippon Steel Corporation and is well versed in finance, corporate planning, and overseas business operations. He has appropriately controlled and supervised management and led the Group's management as Representative Director and President of the Company since June 2021. In addition, he has sufficiently demonstrated his capabilities as a personnel in charge of promoting important issues of the Company such as				
	the Global Business	of the Company, c achieving sustain	carbon neutrality, and digital transformation (DX). Therefore, the Co able improvement in the Company's and the Group's corporate valu	mpany judges	

No.	Name (Date of birth)	Past	experience, positions and significant concurrent positions	Number of shares of the
		4 11 100 6		Company held
	OI Shigehiro	April 1986	Joined the Company	
	(August 28, 1961)	April 2010	General Manager, Production Administration Department	
		April 2011	General Manager, Production Planning & Administration	
	Reappointment		Department	
		June 2011	Director, Member of the Board, General Manager, Production	
	[Attendence at the	5 dillo 2011	Planning & Administration Department	
	[Attendance at the	January 2015	Director, Member of the Board, General Manager, Steelmaking	
	Board of Directors	January 2015		
	meetings]		Department	
	100%	April 2017	Director, Member of the Board	
	(15 out of 15	June 2017	Director, Member of the Board and Managing Executive Officer	33,500
	meetings)		(current position)	
	6.7	[Significant cor	current positions]	
	[Term of office as	None	F1	
	Director of the	ivone		
~				
2	Company]			
	13 years			
	(at the conclusion of			
	this General Meeting			
	of Shareholders)			
	[Reason for nominat	ion as candidate t	for Director]	
			management of the Company as Director from June 2011. After serv	ing as Ganaral
			dministration Department and Steelmaking Department, he currently	
			ficer in charge of general production divisions such as Safety & Disas	
	Department, Enviror	ımental Managen	nent & Carbon Neutrality Promotion Department, Production Plannin	ıg &
	Administration Depa	rtment, Equipme	nt Department, Steelmaking Department, Bar & Wire Manufacturing	Department,
			having sufficiently demonstrated his capabilities as a leader in produ	
			ad accumulate in the Group companies its know-how on manufacturir	
		s to share with a		
	and cafaty and health			
		and other areas.	Therefore, the Company judges that he is suitable for achieving susta	ainable
	improvement in the	and other areas. Company's and the	Therefore, the Company judges that he is suitable for achieving susta ne Group's corporate value and proposes that he continue to be elected	ainable
	improvement in the OMAE Kozo	and other areas. Company's and the April 2009	Therefore, the Company judges that he is suitable for achieving susta ne Group's corporate value and proposes that he continue to be elected Head of Office, Europe Office, Nippon Steel Corporation	ainable
	improvement in the	and other areas. Company's and the	Therefore, the Company judges that he is suitable for achieving susta ne Group's corporate value and proposes that he continue to be elected Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal	ainable
	improvement in the OMAE Kozo	and other areas. Company's and the April 2009	Therefore, the Company judges that he is suitable for achieving susta ne Group's corporate value and proposes that he continue to be elected Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation)	ainable
	improvement in the OMAE Kozo (March 29, 1961)	and other areas. Company's and the April 2009	Therefore, the Company judges that he is suitable for achieving susta ne Group's corporate value and proposes that he continue to be elected Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal	ainable
	improvement in the OMAE Kozo	a and other areas. Company's and the April 2009 October 2012 April 2013	Therefore, the Company judges that he is suitable for achieving susta ne Group's corporate value and proposes that he continue to be elected Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division	ainable d as Director.
	improvement in the OMAE Kozo (March 29, 1961) Reappointment	a and other areas. Company's and the April 2009 October 2012	Therefore, the Company judges that he is suitable for achieving susta ne Group's corporate value and proposes that he continue to be elected Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional	ainable d as Director.
	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the	and other areas. <u>Company's and th</u> April 2009 October 2012 April 2013 April 2015	Therefore, the Company judges that he is suitable for achieving susta ne Group's corporate value and proposes that he continue to be elected Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company	ainable d as Director.
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	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the Board of Directors meetings]	and other areas. <u>Company's and th</u> April 2009 October 2012 April 2013 April 2015 June 2015	Therefore, the Company judges that he is suitable for achieving susta ne Group's corporate value and proposes that he continue to be elected Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company Director, Member of the Board, Deputy General Manager, Tokyo Regional Office	ainable d as Director.
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3	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 9 years (at the conclusion of this General Meeting of Shareholders)	and other areas. <u>Company's and the areas.</u> April 2009 October 2012 April 2013 April 2015 June 2015 June 2017 June 2017 April 2018 April 2024 [Significant com None	Therefore, the Company judges that he is suitable for achieving susta and Group's corporate value and proposes that he continue to be elected Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company Director, Member of the Board, Deputy General Manager, Tokyo Regional Office Director, Member of the Board, Head of Osaka Branch Director, Member of the Board Chairman, Ningbo Sanyo Special Steel Products Co., Ltd. Director, Member of the Board and Managing Executive Officer of the Company Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer (current position) heurrent positions]	ainable d as Director.
3	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 9 years (at the conclusion of this General Meeting of Shareholders) [Reason for nominat	and other areas. <u>Company's and the areas.</u> April 2009 October 2012 April 2013 April 2015 June 2015 June 2017 June 2017 April 2018 April 2024 [Significant componential contemponential contemponen	Therefore, the Company judges that he is suitable for achieving susta ne Group's corporate value and proposes that he continue to be elected Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company Director, Member of the Board, Deputy General Manager, Tokyo Regional Office Director, Member of the Board, Head of Osaka Branch Director, Member of the Board Chairman, Ningbo Sanyo Special Steel Products Co., Ltd. Director, Member of the Board and Managing Executive Officer of the Company Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer (current position)	ainable d as Director. 15,700
3	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 9 years (at the conclusion of this General Meeting of Shareholders) [Reason for nominat Mr. OMAE Kozo ha	and other areas. <u>Company's and the appril 2009</u> October 2012 April 2013 April 2015 June 2015 June 2015 June 2017 June 2017 April 2018 April 2024 [Significant cornomic as candidate is been engaged in a second	Therefore, the Company judges that he is suitable for achieving susta and Group's corporate value and proposes that he continue to be elected. Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company Director, Member of the Board, Deputy General Manager, Tokyo Regional Office Director, Member of the Board, Head of Osaka Branch Director, Member of the Board Chairman, Ningbo Sanyo Special Steel Products Co., Ltd. Director, Member of the Board and Managing Executive Officer of the Company Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer (current position) neurrent positions]	ainable d as Director. 15,700 ving as General
3	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 9 years (at the conclusion of this General Meeting of Shareholders) [Reason for nominat Mr. OMAE Kozo ha Manager of Tokyo R	and other areas. <u>Company's and the appril 2009</u> October 2012 April 2013 April 2015 June 2015 June 2015 June 2017 June 2017 April 2018 April 2024 [Significant componential of the appril 2024] ion as candidate in a speed of the appril 2024 of the appril 2024 Significant componential of the appril 2024 of the appril 2024 Significant componential of the appril 2024 of th	Therefore, the Company judges that he is suitable for achieving susta and Group's corporate value and proposes that he continue to be elected Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company Director, Member of the Board, Deputy General Manager, Tokyo Regional Office Director, Member of the Board, Head of Osaka Branch Director, Member of the Board Chairman, Ningbo Sanyo Special Steel Products Co., Ltd. Director, Member of the Board and Managing Executive Officer of the Company Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer (current position) neurrent positions] for Director] n management of the Company as Director from June 2015. After serv lead of Osaka Branch, and Chairman of Ningbo Sanyo Special Steel I	ainable d as Director. 15,700 ving as General Products Co.,
3	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 9 years (at the conclusion of this General Meeting of Shareholders) [Reason for nominat Mr. OMAE Kozo ha Manager of Tokyo R	and other areas. <u>Company's and the appril 2009</u> October 2012 April 2013 April 2015 June 2015 June 2015 June 2017 June 2017 April 2018 April 2024 [Significant componential of the appril 2024] ion as candidate in a speed of the appril 2024 of the appril 2024 Significant componential of the appril 2024 of the appril 2024 Significant componential of the appril 2024 of th	Therefore, the Company judges that he is suitable for achieving susta and Group's corporate value and proposes that he continue to be elected. Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company Director, Member of the Board, Deputy General Manager, Tokyo Regional Office Director, Member of the Board, Head of Osaka Branch Director, Member of the Board Chairman, Ningbo Sanyo Special Steel Products Co., Ltd. Director, Member of the Board and Managing Executive Officer of the Company Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer (current position) neurrent positions]	ainable d as Director. 15,700 ving as General Products Co.,
3	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 9 years (at the conclusion of this General Meeting of Shareholders) [Reason for nominat Mr. OMAE Kozo ha Manager of Tokyo R Ltd., he has served a	and other areas. <u>Company's and the appril 2009</u> October 2012 April 2013 April 2015 June 2015 June 2015 June 2017 June 2017 April 2018 April 2024 [Significant connection as candidate of the second determined of	Therefore, the Company judges that he is suitable for achieving susta <u>ne Group's corporate value and proposes that he continue to be elected</u> Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company Director, Member of the Board, Deputy General Manager, Tokyo Regional Office Director, Member of the Board, Head of Osaka Branch Director, Member of the Board Chairman, Ningbo Sanyo Special Steel Products Co., Ltd. Director, Member of the Board and Managing Executive Officer of the Company Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer (current position) neurrent position) for Director] n management of the Company as Director from June 2015. After serv lead of Osaka Branch, and Chairman of Ningbo Sanyo Special Steel I anaging Executive Officer in charge of sales divisions, having sufficient	ainable d as Director. 15,700 ving as General Products Co., ently
3	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 9 years (at the conclusion of this General Meeting of Shareholders) [Reason for nominat Mr. OMAE Kozo ha Manager of Tokyo R Ltd., he has served a demonstrated his cap	and other areas. <u>Company's and the april 2009</u> October 2012 April 2013 April 2015 June 2015 June 2015 April 2016 April 2017 June 2017 April 2018 April 2024 [Significant condition as candidates is been engaged in egional Office, Fission and Mathematical States is a leader of the approximate set of the approx	Therefore, the Company judges that he is suitable for achieving susta <u>the Group's corporate value and proposes that he continue to be elected</u> Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company Director, Member of the Board, Deputy General Manager, Tokyo Regional Office Director, Member of the Board, Head of Osaka Branch Director, Member of the Board Chairman, Ningbo Sanyo Special Steel Products Co., Ltd. Director, Member of the Board and Managing Executive Officer of the Company Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer (current position) neurrent position) for Director] n management of the Company as Director from June 2015. After serv lead of Osaka Branch, and Chairman of Ningbo Sanyo Special Steel I anaging Executive Officer in charge of sales divisions, having sufficiently and the serve as Director and der in sales divisions. Currently, He continues to serve as Director and	hinable d as Director. d as Director. 15,700 15,700 ving as General Products Co., ently Managing
3	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 9 years (at the conclusion of this General Meeting of Shareholders) [Reason for nominat Mr. OMAE Kozo ha Manager of Tokyo R Ltd., he has served a demonstrated his cap Executive Officer in	and other areas. <u>Company's and tl</u> April 2009 October 2012 April 2013 April 2015 June 2015 June 2015 April 2016 April 2017 June 2017 April 2018 April 2024 [Significant con None ion as candidate is s been engaged in egional Office, H s Director and M pabilities as a lead charge of admini	Therefore, the Company judges that he is suitable for achieving susta <u>the Group's corporate value and proposes that he continue to be elected</u> Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company Director, Member of the Board, Deputy General Manager, Tokyo Regional Office Director, Member of the Board, Head of Osaka Branch Director, Member of the Board Chairman, Ningbo Sanyo Special Steel Products Co., Ltd. Director, Member of the Board and Managing Executive Officer of the Company Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer of the Company Director, Member of the Board and Managing Executive Officer (current position) neurrent position) for Director] n management of the Company as Director from June 2015. After serv lead of Osaka Branch, and Chairman of Ningbo Sanyo Special Steel I anaging Executive Officer in charge of sales divisions, having sufficiently learning Executive Officer in charge of sales divisions, having sufficiently learning Executive Officer in charge of sales divisions, having sufficiently learning Executive Officer in charge of sales divisions, having sufficiently learning Executive Officer in charge of sales divisions, having sufficiently Event Head divisions. Currently, He continues to serve as Director and stration departments such as Computer Systems Planning Office, Human Event Systems Planning Office, Human Head System	ainable d as Director. 15,700 15,700 ving as General Products Co., ently d Managing man Resources
3	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 9 years (at the conclusion of this General Meeting of Shareholders) [Reason for nominat Mr. OMAE Kozo ha Manager of Tokyo R Ltd., he has served a demonstrated his cap Executive Officer in and Labor Policy De	and other areas. Company's and the April 2009 October 2012 April 2013 April 2015 June 2015 June 2015 April 2016 April 2017 June 2017 April 2018 April 2024 [Significant connot and the set of the se	Therefore, the Company judges that he is suitable for achieving susta <u>he Group's corporate value and proposes that he continue to be elected</u> Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company Director, Member of the Board, Deputy General Manager, Tokyo Regional Office Director, Member of the Board, Head of Osaka Branch Director, Member of the Board Chairman, Ningbo Sanyo Special Steel Products Co., Ltd. Director, Member of the Board and Managing Executive Officer of the Company Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer (current position) neurrent position) for Director] n management of the Company as Director from June 2015. After serv lead of Osaka Branch, and Chairman of Ningbo Sanyo Special Steel I anaging Executive Officer in charge of sales divisions, having sufficiender in sales divisions. Currently, He continues to serve as Director and stration departments such as Computer Systems Planning Office, Human Resources Planning Department, General Administration Department	ving as General Products Co., ently I Managing man Resources nt, and Internal
3	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 9 years (at the conclusion of this General Meeting of Shareholders) [Reason for nominat Mr. OMAE Kozo ha Manager of Tokyo R Ltd., he has served a demonstrated his cap Executive Officer in and Labor Policy De Control &Audit Dep	and other areas. Company's and the April 2009 October 2012 April 2013 April 2015 June 2015 June 2015 April 2016 April 2017 June 2017 June 2017 April 2018 April 2024 [Significant com None ion as candidate is s been engaged in egional Office, H s Director and M pabilities as a lead charge of admini- partment, Humar artment, sufficier	Therefore, the Company judges that he is suitable for achieving susta <u>he Group's corporate value and proposes that he continue to be elected</u> Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company Director, Member of the Board, Deputy General Manager, Tokyo Regional Office Director, Member of the Board, Head of Osaka Branch Director, Member of the Board Chairman, Ningbo Sanyo Special Steel Products Co., Ltd. Director, Member of the Board and Managing Executive Officer of the Company Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer (current position) neurrent position) for Director] n management of the Company as Director from June 2015. After serv lead of Osaka Branch, and Chairman of Ningbo Sanyo Special Steel I anaging Executive Officer in charge of sales divisions, having sufficiender in sales divisions. Currently, He continues to serve as Director and stration departments such as Computer Systems Planning Office, Hum n Resources Planning Department, General Administration Department ntly demonstrating his capabilities by utilizing his past experiences. T	ving as General Products Co., ently Managing man Resources nt, and Internal herefore, the
3	improvement in the OMAE Kozo (March 29, 1961) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 9 years (at the conclusion of this General Meeting of Shareholders) [Reason for nominat Mr. OMAE Kozo ha Manager of Tokyo R Ltd., he has served a demonstrated his cap Executive Officer in and Labor Policy De Control &Audit Dep Company judges tha	and other areas. Company's and the April 2009 October 2012 April 2013 April 2015 June 2015 June 2015 April 2016 April 2017 June 2017 June 2017 April 2018 April 2024 [Significant comnone ion as candidate is s been engaged in egional Office, H s Director and M pabilities as a lead charge of admini- partment, Humar artment, sufficier the is suitable fo	Therefore, the Company judges that he is suitable for achieving susta <u>he Group's corporate value and proposes that he continue to be elected</u> Head of Office, Europe Office, Nippon Steel Corporation Head of Office, Europe Office, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation) General Manager, Corporate Planning Division Executive Counselor, Deputy General Manager of Tokyo Regional Office of the Company Director, Member of the Board, Deputy General Manager, Tokyo Regional Office Director, Member of the Board, Head of Osaka Branch Director, Member of the Board Chairman, Ningbo Sanyo Special Steel Products Co., Ltd. Director, Member of the Board and Managing Executive Officer of the Company Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer, Head of Tokyo Regional Office Director, Member of the Board and Managing Executive Officer (current position) neurrent position) for Director] n management of the Company as Director from June 2015. After serv lead of Osaka Branch, and Chairman of Ningbo Sanyo Special Steel I anaging Executive Officer in charge of sales divisions, having sufficiender in sales divisions. Currently, He continues to serve as Director and stration departments such as Computer Systems Planning Office, Human Resources Planning Department, General Administration Department	ving as General Products Co., ently Managing man Resources nt, and Internal herefore, the

No.	Name (Date of birth)	Past e	xperience, positions and significant concurrent positions	Number of shares of the Company held
	YANAGIMOTO	April 1984	Joined the Company	company new
	Katsu	October 2010	Head of Research & Development Center	
	(July 26, 1961)	October 2011	General Manager, Technical Planning & Administration	
	(July 20, 1901)	October 2011		
	Description	I	Department	
	Reappointment	June 2012	Director, Member of the Board, General Manager, Technical	
		1 2017	Planning & Administration Department	
	[Attendance at the	June 2017	Director, Member of the Board, Executive Officer, General	
	Board of Directors		Manager, Technical Planning & Administration Department	
	meetings]	April 2018	Director, Member of the Board, Executive Officer, Head of Indian	
	100%		Business Administration Office	22,100
	(15 out of 15	June 2018	Director, Member of the Board and Managing Executive Officer	,_ • • •
	meetings)		(current position)	
		-	current positions]	
	[Term of office as	None		
4	Director of the			
	Company]			
	12 years			
	(at the conclusion of			
	this General Meeting			
	of Shareholders)			
	[Reason for nominat	ion as candidate for	or Director]	
			ngaged in management of the Company as Director from June 2012.	After serving
			ning & Administration Department, he currently serves as Director a	
			engineering divisions such as Metal Powder Manufacturing & Sales	
			nical Planning & Administration Department, and Quality Assurance	
			ties as a leader in engineering divisions. In addition, he strives to sha	
			s know-how on research and development, technical administration,	
			he Company judges that he is suitable for achieving sustainable impr	
			value and proposes that he continue to be elected as Director.	lovement in the
	Company's and the	April 2010	Head of Office, Guangzhou Office, Nippon Steel Corporation	
		October 2012	Head of Office, Guangzhou, Nippon Steel & Sumitomo Metal	
		October 2012	Corporation (currently Nippon Steel Corporation)	
	YATSUNAMI	Amril 2014	General Manager, Global Business Development Division, and	
	Takashi	April 2014		
	(August 12, 1963)		General Manager, Global General Administration Office, General	
			Administration Division	
	New appointment	April 2015	Head of Division, Global Business Development Division	
		July 2015	Head of Division, Global Business Development Division	
	[Attendance at the	September 2016	President, NIPPON STEEL & SUMITOMO METAL U.S.A.,	
	Board of Directors		INC. (currently NIPPON STEEL NORTH AMERICA, INC.)	3,400
	meetings]	April 2019	Advisor of the Company	2,.00
	incetingsj	June 2019	Executive Officer, General Manager, Corporate Planning	
	_		Department	
5	[Term of office as	June 2022	Managing Executive Officer, General Manager, Corporate	
	Director of the		Planning Department	
		July 2022	Chairman & Director, Sanyo Special Steel Manufacturing India	
		-	Pvt. Ltd. (current position)	
	Company]			
	Company] -	April 2024	Managing Executive Officer (current position)	
	Company] -	April 2024 [Significant cond	Managing Executive Officer (current position)	
	Company] -	[Significant con	current position]	
	-	[Significant con Chairman & Di	current position] rector, Sanyo Special Steel Manufacturing India Pvt. Ltd.	
	[Reason for nominat	[Significant con Chairman & Di ion as candidate fo	current position] rector, Sanyo Special Steel Manufacturing India Pvt. Ltd. or Director]	and overseas
	[Reason for nominat Mr. YATSUNAMI T	[Significant cond Chairman & Di ion as candidate fo akashi has a wealt	current position] rector, Sanyo Special Steel Manufacturing India Pvt. Ltd. or Director] h of experience and broad insights experiencing the Global Business	
	[Reason for nominat Mr. YATSUNAMI T assignments in the U	[Significant con Chairman & Di ion as candidate fo akashi has a wealt IS and China at Ni	current position] rector, Sanyo Special Steel Manufacturing India Pvt. Ltd. or Director] h of experience and broad insights experiencing the Global Business ppon Steel Corporation. In addition, he has a wealth of experience a	nd track record
	[Reason for nominat Mr. YATSUNAMI T assignments in the U as well as a high leve	[Significant com Chairman & Di ion as candidate fo akashi has a wealt IS and China at Ni el of insight in the	current position] rector, Sanyo Special Steel Manufacturing India Pvt. Ltd. or Director] h of experience and broad insights experiencing the Global Business ppon Steel Corporation. In addition, he has a wealth of experience a overall management serving as General Manager of Corporate Plan	nd track record ning
	[Reason for nominat Mr. YATSUNAMI T assignments in the U as well as a high leve Department and beir	[Significant com Chairman & Di ion as candidate fo akashi has a wealt IS and China at Ni el of insight in the ng in charge of Aco	current position] rector, Sanyo Special Steel Manufacturing India Pvt. Ltd. or Director] h of experience and broad insights experiencing the Global Business ppon Steel Corporation. In addition, he has a wealth of experience a overall management serving as General Manager of Corporate Plant counting & Finance Department, as Managing Executive Officer at t	nd track record ning he Company.
	[Reason for nominat Mr. YATSUNAMI T assignments in the U as well as a high leve Department and beir Therefore, the Comp	[Significant com Chairman & Di ion as candidate fo akashi has a wealt JS and China at Ni el of insight in the ng in charge of Aco pany judges that he	current position] rector, Sanyo Special Steel Manufacturing India Pvt. Ltd. or Director] h of experience and broad insights experiencing the Global Business ppon Steel Corporation. In addition, he has a wealth of experience a overall management serving as General Manager of Corporate Plan	nd track record ning he Company.

No.	Name (Date of birth)	Past	experience, positions and significant concurrent positions	Number of shares of the Company held
	HORI Yoshiro (August 1, 1964)	April 2005 April 2013	Group Leader, Electrical Steel Sheet Domestic Group, Electrical Steel Sheet Div., Flat Products Unit, Nippon Steel Corporation Head of Office, Chicago Office, NIPPON STEEL & SUMITOMO METAL U.S.A., INC. (currently NIPPON STEEL NORTH	
	New appointment	June 2016	AMERICA, INC.) General Manager, Steelmaking Plant and Production Operations Division, Railway, Automotive & Machinery Parts Unit, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel	
	Board of Directors meetings] -	April 2019 May 2023 June 2023	Corporation) CEO, Standard Steel, LLC Advisor of the Company Executive Officer, Head of Osaka Branch	200
6	[Term of office as Director of the Company]	April 2024	Executive Officer, Head of Tokyo Regional Office (current position) Chairman, Ningbo Sanyo Special Steel Products Co., Ltd. (current	
	-		position) ncurrent position] gbo Sanyo Special Steel Products Co., Ltd.	
	assignments in the U high level of insight Administration Depa the Company judges	as a wealth of ex S at Nippon Stee in the overall ma rtment, Hiroshin that he is suitab	for Director] aperience and broad insights experiencing the Global Business and over el Corporation. In addition, he has a wealth of experience and track re- anagement serving as Head of Osaka Branch and being in charge of Sa ma Branch and Kyushu Sales Office, as Executive Officer at the Comp le for achieving sustainable improvement in the Company's and the G be elected as Director.	cord as well as a ales Planning & bany. Therefore,
7	FUJIWARA Kayo (May 27, 1962) Reappointment Outside Independent [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 2 years (at the conclusion of this General Meeting of Shareholders)	April 1985 April 1987 April 1987 April 2003 July 2006 July 2012 April 2014 April 2014 April 2021 June 2022 [Significant co	Joined Mitsui & Co., Ltd. Joined ICI Australia Ltd. Joined Nippon Oil Corporation (currently ENEOS Corporation) Manager, Crude Oil Products Group, International Department, Nippon Oil Corporation (currently ENEOS Corporation) Deputy General Manager, Overseas Procurement Department General Manager, Systems Integration Department, Systems Integration Division, JX Nippon Oil & Energy Corporation (currently ENEOS Corporation) Managing Director, JX Nippon Oil & Energy Asia Pte Ltd. Executive Officer and General Manager of Crude Trading & Shipping Department, JXTG Nippon Oil & Energy Corporation (currently ENEOS Corporation) Director and Senior Vice President, ENEOS Ocean Corporation (current position) Outside Director, Member of the Board of the Company (current position) ncurrent position] enior Vice President, ENEOS Ocean Corporation	700
	Ms. FUJIWARA Ka involvement in the m proposals for the Con business. In addition based on her experies The Company propo	yo, based on a w hanagement of E mpany's manage , she has provide nce in overseas ses that she cont vising and provi	for Outside Director and expected roles] yealth of experience and broad insights that she has developed through NEOS Ocean Corporation and other companies, has supervised and p ement from her position independent from the management team exect ed appropriate advice on the Company's global operations and their de sales and overseas assignments and also supported career paths for fen- tinue to be elected as an Outside Director with an expectation of her co- iding proposals for the Company's and the Group's management based	rovided uting the vvelopment nale employees. ontinuous

No.	Name (Date of birth)	Past experience, positions and signing	ficant concurrent positions	Number of shares of the Company held
8	TOIDE Iwao (October 18, 1958) New appointment Outside Independent [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 2 years (at the conclusion of this General Meeting of Shareholders)	April 2012DivisionApril 2013Senior Vice President; and DApril 2013Senior Vice President; and GOfficeOfficeApril 2014President & CEO, Director, IApril 2017Executive Vice President; anMitsubishi CorporationDirector and Executive ViceOfficerOfficerApril 2019Director and Executive ViceApril 2019Director and Executive ViceApril 2019Director and Executive ViceApril 2019Senior Advisor	vivision COO, Ferrous Raw Materials vivision COO, Steel Business Division veneral Manager, Metals Group CEO Metal One Corporation d Corporate Functional Officer, President; and Corporate Functional President; and Group CEO, up d Group CEO, Automotive & rd and Audit and Supervisory	700
	[Reason for nomination as candidate for Outside Director and expected roles] Mr. TOIDE Iwao has a wealth of experience and broad insights gained from his involvement in the management of Mitsubishi Corporation, etc. He has expertise in the automotive industry, our customer sector, and experience in the Global Business and overseas assignments. Since his election as Director who is a member of the Audit and Supervisory Committee in June 2022, he has conducted appropriate audit operations and provided useful advice for the management. The Company proposes that he be elected as an Outside Director with an expectation of his continuous contribution to supervising and providing proposals for the Company's and the Group's management based on his wealth of experience and broad insights.			

No.	Name (Date of birth)	Past experience, positions and significant concurrent positions	Number of shares of the Company held
9	SONODA Hiroto (April 5, 1967) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Term of office as Director of the Company] 2 years (at the conclusion of this General Meeting of Shareholders)	April 2010Group Leader, Bar and Steel Group I, Bar & Wire Rod Marketing Div., Bar & Wire Rod Unit, Nippon Steel CorporationOctober 2012General Manager, Bar and Steel Office I, Bar & Wire Rod Marketing Div., Bar & Wire Rod Unit, Nippon Steel & Sumitomo Metal Corporation (currently Nippon Steel Corporation)April 2017Senior Manager, Bar & Wire Rod Marketing Div., Bar & Wire Rod UnitJanuary 2018Senior Manager, Bar & Wire Rod Unit General Manager, Head of Division, Bar & Wire Rod Marketing Div., Bar & Wire Rod Unit, Nippon Steel Corporation Director, Nippon Steel SG Wire Co., Ltd. Director, NIPPON STEEL WELDING & ENGINEERING CO., LTD. Audit & Supervisory Board Member, Miyazaki Seiko Co., Ltd. Representative Director and President, NSBC Corporation Director, Tokai Specialty Steel Co., Ltd.June 2019Audit & Supervisory Board Member of the Company April 2021Retired from Audit & Supervisory Board Member of the Company Audit & Supervisory Board Member of the Company Outside Audit & Supervisory Board Member, Nichia Steel Works, Ltd. (current position)June 2021Audit & Supervisory Board Member of the Company Outside Audit & Supervisory Board Member, Nichia Steel Works, Ltd. (current position)June 2022Director, Member of the Board of the Company (current position)June 2023Executive Officer, Head of Unit, Plate & Construction Products Unit, Head of Unit, Bar & Wire Rod Unit, Nippon Steel CorporationJune 2024Managing Executive Officer, Head of Unit, Bar & Wire Rod Unit, Nippon Steel CorporationGoroporationSeneconcurrent positions]Managing Executive Officer, Head of Unit, Bar & Wire Rod Unit, Nippon Steel CorporationGoroporati	0
		Outside Audit & Supervisory Board Member, Nichia Steel Works, Ltd.	
	Mr. SONODA Hirot opinions and advice with an expectation of	ion as candidate for Director] o has a wealth of experience and broad insights gained at Nippon Steel Corporation an for the Company's management. The Company proposes that he continue to be elected of his continuous contribution to providing opinions and advice for the Company's and	as Director
	management based of	on his wealth of experience and broad insights.	

⁽Notes) 1. For the duties in charge for each candidate currently serving as Director of the Company, please refer to pages 37 to 38 of the Business Report of the Japanese version of this document.

- For the attendance at the Board of Directors meetings for each candidate, the numbers stated above are those during the 112th fiscal year (April 1, 2023 to March 31, 2024). The "Attendance at the Board of Directors meetings" for Mr. TOIDE Iwao shows his attendance as an Outside Director who is a member of the Audit and Supervisory Committee.
- 3. The "Term of office as Director of the Company" for Mr. TOIDE Iwao shows the term of office as an Outside Director who is a member of the Audit and Supervisory Committee.
- 4. There are no special interests between each candidate and the Company.
- 5. Mr. SONODA Hiroto serves as an executive officer at the Company's parent company, Nippon Steel Corporation. His position and roles are described above under the "Past experience and positions."
- 6. Ms. FUJIWARA Kayo and Mr. TOIDE Iwao are candidates for Outside Directors.
- 7. Agreement limiting liability with Directors
- The Company has entered into an agreement limiting liability with Ms. FUJIWARA Kayo, Mr. TOIDE Iwao, and Mr. SONODA Hiroto, stating that in the event where a Director causes damages to the Company due to negligence when performing duties and he/she acts in good faith without gross negligence, his/her liability for damages shall be the minimum liability amount pursuant to Article 425, Paragraph 1 of the Companies Act. If the reelection or election of Ms. FUJIWARA Kayo, Mr. TOIDE Iwao, and Mr. SONODA Hiroto is approved, the Company plans to continue said agreement limiting liability with them.
- 8. Indemnity agreements with Directors

The Company has entered into indemnity agreements pursuant to Article 430-2, Paragraph 1 of the Companies Act with Mr. MIYAMOTO Katsuhiro, Mr. OI Shigehiro, Mr. OMAE Kozo, Mr. YANAGIMOTO Katsu, Ms. FUJIWARA Kayo, Mr. TOIDA Iwao, and Mr. SONODA Hiroto to indemnify costs and losses stipulated in Items 1 and 2 of the said Paragraph, respectively, within the scope of laws and regulations. If their reelection or election is approved, the Company plans to continue said indemnity agreement with each of them. If the election of Mr. YATSUNAMI Takashi and Mr. HORI Yoshiro is approved, the Company plans to enter into the same indemnity agreement with each of them.

9. Directors and officers liability insurance contracts

The Company currently has a directors and officers liability insurance contract pursuant to Article 430-3, Paragraph 1 of the Companies Act concluded with an insurance company to insure Mr. MIYAMOTO Katsuhiro, Mr. OI Shigehiro, Mr. OMAE Kozo, Mr. YANAGIMOTO Katsu, Ms. FUJIWARA Kayo, Mr. TOIDA Iwao, and Mr. SONODA Hiroto, among others. The insurance covers legal damages and litigation expenses incurred by the insured in the event that a claim for damages is made against the insured due to an act committed (including negligence) by the insured based on their position as an officer, etc. with all insurance premiums paid by the Company. If the reelection or election of the candidates is approved, they will continue to be insured. Mr. YATSUNAMI Takashi, currently Managing Executive Officer of the Company, and Mr. HORI Yoshiro, currently Executive Officer of the Company, are insured under the said insurance contract. If the election of the candidates is approved, they will continued to be insured under the said insurance contract. The Company plans to renew said insurance contract with same terms and conditions during their terms of office.

10. Matters concerning independence

There is no transactional relationship between Ms. FUJIWARA Kayo or Mr. TOIDE Iwao and the Company. Ms. FUJIWARA Kayo and Mr. TOIDE Iwao meet the requirements for an independent director as stipulated by Tokyo Stock Exchange, Inc.

The Company has designated them as independent directors pursuant to the provisions of said exchange. If the reelection or election the candidates is approved, the Company plans to continue such designation as independent directors.

Proposal 2: Election of 3 Directors Who Are Audit and Supervisory Committee Members

The terms of office of all 3 Directors who are members of the Audit and Supervisory Committee will expire at the conclusion of this year's Annual General Meeting of Shareholders. Accordingly, the election of 3 Directors who are members of the Audit and Supervisory Committee is proposed. The Audit and Supervisory Committee has previously given its approval to this proposal.

The candidates for Directors who are members of the Audit and Supervisory Committee are as follows:

No.	Name		Current positions at the Company	[Attendance at the Board of Directors meetings]
1	NAGANO Kazuhiko	Reappointment	Director, Member of the Board and Senior Audit and Supervisory Committee Member	100% (15 out of 15 meetings)
2	YOGI Hiroshi	Reappointment Outside Independent	Director, Member of the Board and Audit and Supervisory Committee Member	100% (15 out of 15 meetings)
3	MIYAGUCHI Aki	New appointment Outside Independent	-	-

No.	Name (Date of birth)	Past	experience, positions and significant concurrent positions	Number of shares of the Company held
1	NAGANO Kazuhiko (October 2, 1957) Reappointment [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Attendance at the Audit and Supervisory Committee meetings] 100% (10 out of 10 meetings) [Term of office as Director and Audit and Supervisory Committee Member of the Company] 2 years (at the conclusion of this General Meeting of Shareholders)	April 1982 April 2010 April 2012 June 2013 April 2015 April 2016 June 2016 June 2017 April 2019 June 2019 June 2022 [Significant con None	Joined the Company General Manager, Procurement Department General Manager, General Affairs Department Director, Member of the Board and General Manager of General Affairs Department Director, Member of the Board and General Manager of Human Resources and Labor Policy Director, Member of the Board Managing Director, Member of the Board Director, Member of the Board and Managing Executive Officer Director, Member of the Board Standing Audit & Supervisory Board Member Director, Member of the Board and Senior Audit and Supervisory Committee Member (current position) ncurrent positions]	20,000
	Mr. NAGANO Kazu procurement, human Company since he w & Supervisory Board developed through th Supervisory Commit opinion for the Comp help further enhance	hiko has experie resources and la as appointed as a l Member in Jun- nese experiences, tee in June 2022 pany's managem the auditing system	for Director who is a member of the Audit and Supervisory Committee inced various operations such as systems development, finance, sales to bor policy, and general affairs and has been involved in the managem a Director of the Company in June 2013. After he was appointed as a e 2019, he conducted appropriate audit operations based on broad insi . Thereafter, since he was appointed as Director who is a member of th , he has conducted appropriate audit operations and provided appropri- ent at the Board of Directors meetings and on other occasions. As he tem for the Company and the Group, the Company proposes that he co of the Audit and Supervisory Committee.	management, ent of the Standing Audit ghts that he has he Audit and iate advice and is expected to

No.	Name (Date of birth)	Past experience, positions and significant concurrent positions	Number of shares of the
	(Date of birth)		Company held
2	YOGI Hiroshi (June 13, 1963) Reappointment Outside Independent [Attendance at the Board of Directors meetings] 100% (15 out of 15 meetings) [Attendance at the Audit and Supervisory Committee meetings] 100% (10 out of 10 meetings) [Term of office as Director and Audit and Supervisory Committee Member of the Company] 2 years (at the conclusion of this General Meeting of Shareholders)	May 2011 Director and Executive Vice President, Sumitomo Mitsui Banking Corporation (China) Ltd. April 2016 Deputy Head, East Asia Division, Sumitomo Mitsui Banking Corporation (Shanghai) Director and Executive Vice President, Sumitomo Mitsui Banking Corporation (China) Ltd. April 2017 Senior Officer and General Manager of Planning Department, East Asia Division, Sumitomo Mitsui Banking Corporation (Shanghai) Director and Executive Vice President, Sumitomo Mitsui Banking Corporation (China) Ltd. General Manager, Planning Department, East Asia Division, Sumitomo Mitsui Financial Group (Shanghai) April 2018 Senior Officer and General Manager of Planning Department, East Asia Division, Sumitomo Mitsui Banking Corporation (Tokyo) Deputy Head, East Asia Division, Sumitomo Mitsui Financial Group (Tokyo) Senior Officer and Vice President, Head Office, Sumitomo Mitsui Banking Corporation June 2019 Senior Officer and Vice President, Head Office, Sumitomo Mitsui Banking Corporation June 2019 Audit & Supervisory Board Member of the Company June 2022 Director, Member of the Board and Audit & Supervisory Committee Member (current position) [Significant concurrent positions] None None	8,700
	/	ion as candidate for Outside Director who is a member of the Audit and Supervisory C	Committee and
	expected roles]	· ·	
		of international experience and broad insights gained at Sumitomo Mitsui Banking Co	
		cted appropriate audit operations as an Outside Audit & Supervisory Board Member of	
		ed as an Audit & Supervisory Board Member in June 2019. Thereafter, since he was ap to is a member of the Audit and Supervisory Committee in June 2022, he has conducted	
		provided appropriate advice and opinion for the Company's management at the Board	
	meetings and on othe	er occasions. As he is expected to help further enhance the auditing system for the Con proposes that he continue to be elected as an Outside Director who is a member of the	npany and the

No.	Name (Date of birth)	Past experience, positions and significant concurrent positions	Number of shares of the
	MIYAGUCHI Aki (January 19, 1967) New appointment Outside Independent [Attendance at the Board of Directors meetings]	October 1989Joined Tetsuzo Ota & Co. (currently Ernst & Young ShinNihon LLC.)March 1993Registered as certified public accountantOctober 2014Senior Manager, Auditing Department, Osaka Office, Tetsuzo Ota & Co.April 2024Chief, Certified Public Accountant Miyaguchi Aki Office (current position)[Significant concurrent position]Chief, Certified Public Accountant Miyaguchi Aki Office	Company held
3	- [Attendance at the Audit and Supervisory Committee meetings] -		0
	[Term of office as Director and Audit and Supervisory Committee Member of the Company]		
	expected roles] Ms. MIYGUCHI Ak versed in corporate a viewpoint of complia the Group, based on as an Outside Directo corporate manageme based on the aforeme	ion as candidate for Outside Director who is a member of the Audit and Supervisory O i has a wealth of experience and broad insights gained as a certified public accountant accounting. She is expected to provide useful advice for the Company's management f ance and diversity and inclusion and help further enhance the audit system for the Com her wealth of experience and broad insights. Accordingly, the Company proposes that or who is a member of the Audit and Supervisory Committee. Although she has not be ant in ways other than serving as outside director and outside audit & supervisory boar entioned reasons, the Company judges her to be able to appropriately fulfill the duties ember of the Audit and Supervisory Committee.	t, who is well from the npany as well as t she be elected een involved in d member,
(Superviso version of 2. There are 3. As describ	nties in charge for each candidate currently serving as Director who is a member of the ry Committee of the Company, please refer to pages 37 to 38 of the Business Report of this document. In special interests between each candidate and the Company. The above under the "Past experience," Mr. YOGI Hiroshi was a person engaged in the exect the Sumitomo Mitsui Banking Corporation for the past ten years, which is a specified related be pany.	the Japanese ecution of the
	 The "Atten their attend Mr. YOGI Agreemen The Comp stating tha duties and amount pu Mr. YOGI 	ndance at the Board of Directors meetings" for Mr. NAGANO Kazuhiko and Mr. YOGI Hird dance as Directors who are members of the Audit and Supervisory Committee. Hiroshi and Ms. MIYAGUCHI Aki are candidates for Outside Directors. t limiting liability with Directors who are members of the Audit and Supervisory Committee any has entered into an agreement limiting liability with Mr. NAGANO Kazuhiko and Mr. Y t in the event where a Director causes damages to the Company due to negligence whe he acts in good faith without gross negligence, his liability for damages shall be the minin rsuant to Article 425, Paragraph 1 of the Companies Act. If the reelection Mr. NAGANO F Hiroshi is approved, the Company plans to continue said agreement limiting liability with	ee OGI Hiroshi, n performing mum liability Kazuhiko and h them. If the
	liability w 7. Indemnity The Comp with Mr. N the said P Kazuhiko of them. If	f Ms. MIYAGUCHI Aki is approved, the Company plans to enter into the same agreer ith her. agreement with Directors who are members of the Audit and Supervisory Committee any has entered into indemnity agreements pursuant to Article 430-2, Paragraph 1 of the Co JAGANO Kazuhiko and Mr. YOGI Hiroshi to indemnify costs and losses stipulated in Iter aragraph, respectively, within the scope of laws and regulations. If the reelection of M and Mr. YOGI Hiroshi is approved, the Company plans to continue said indemnity agreem The election of Ms. MIYAGUCHI Aki is approved, approved, the Company plans to enter agreement with her.	ompanies Act ns 1 and 2 of r. NAGANO ent with each
		and officers liability insurance contracts	2.0. 1

8. Directors and officers liability insurance contracts The Company currently has a directors and officers liability insurance contract pursuant to Article 430-3, Paragraph 1 of the Companies Act concluded with an insurance company to insure Mr. NAGANO Kazuhiko and Mr. YOGI Hiroshi, among others. The insurance covers legal damages and litigation expenses incurred by the insured in the event that a claim for damages is made against the insured due to an act committed (including negligence) by the insured based on their position as an officer, etc. with all insurance premiums paid by the Company. If the reelection of the candidates is approved, they will continue to be insured. If the election of Ms. MIYAGUCHI Aki is approved, she will be insured under the said insurance contract. The Company plans to renew said insurance contract with same terms and conditions during their terms of office.

9. Matters concerning independence

There is no transactional relationship between Mr. YOGI Hiroshi and the Company. Mr. YOGI Hiroshi meets the requirements for an independent director as stipulated by Tokyo Stock Exchange, Inc. The Company has designated him as an independent director pursuant to the provisions of said exchange. If his reelection is approved, the Company plans to continue such designation as an independent director.

There is no transactional relationship between Ms. MIYAGUCHI Aki and the Company. Ms. MIYAGUCHI Aki meets the requirements for an independent director as stipulated by Tokyo Stock Exchange, Inc. If her election is approved, the Company plans to designate her as an independent director pursuant to the provisions of said exchange.

(Reference) The following is the structure of the Board of Directors, showing specialties and areas of experience for each Director, if Proposals 1 and 2 are approved and adopted. The following table does not show all the knowledge that each Officer possesses.

				Specialties and experienced areas								
			Name	Corporate Management Management Strategy	Manufacturing, Engineering, Research & Development, DX	Sales Procurement	Finance & Accounting	Personnel & Labor Relations, Diversity	International Experience	Risk Management, Compliance	Environment, Sustainability	Knowledge of other industries
Directors who are members of the Audit and Supervisory Committee S			MIYAMOTO Katsuhiro*	•	•	•	•	•	•	•	•	•
	Executive		OI Shigehiro	•	•	٠					•	
			OMAE Kozo	•	•	٠		•	٠	•		
			YANAGIMOTO Katsu	•	•	٠			٠			
			YATSUNAMI Takashi	•		٠	•		٠		٠	
			HORI Yoshiro	•		٠			٠			
	Non-exe	Outside Independent	FUJIWARA Kayo*	•		•		٠	٠			•
		Outside Independent	TOIDE Iwao*	•		•			•	•	•	•
			SONODA Hiroto	•		•		•				
			NAGANO Kazuhiko	•		•	•	•		•	•	
		Outside Independent	YOGI Hiroshi*	•			•		•			•
		Outside Independent	MIYAGUCHI Aki*				•	•		•		•

* Mr. MIYAMOTO Katsuhiro, Ms. FUJIWARA Kayo, Mr. TOIDE Iwao, Mr. YOGI Hiroshi, and Ms. MYAGUCHI Aki are members of the Nomination & Compensation Advisory Committee, a non-statutory advisory body of the Company.

Message from an Outside Director

It has been approximately two years since I became a Director who is an Audit and Supervisory Committee Member, and during this time the business environment surrounding the Company has undergone sustained and dramatic changes. That is to say, the relative trend toward a tailwind that the overall steel industry continued to enjoy in fiscal 2022, shifted in fiscal 2023, becoming a headwind that buffeted the industry inside and outside of Japan with expanded inventory adjustments and other issues in the construction and industrial machinery industry, in addition to economic slowdown in China and Europe. Certainly, such a business environment will always be subject to change, but no matter what confronts us, we will work tirelessly to raise our corporate value while leveraging the Company's strengths, specifically, our technological prowess, human resources, global business development, as well as a sound corporate culture that values the confidence of society, the confidence of customers, and the confidence among people, based on our corporate philosophy of "Confidence-based Management." In tandem with this, it will be essential to measure up to the trust placed in us by our various stakeholders by finding solutions to an array of ESG issues, and to contribute to bringing about a better future.

Indeed, under the 2025 Mid-Term Management Plan, we are taking a medium- to long-term view in a vigorous pursuit of our management initiatives, namely, the five core pillars of further enhancing our corporate value and presence in the global specialty steel market, reinforcing profitability of domestic and overseas operations, strengthening ESG initiatives, achieving carbon neutrality by 2050, and promoting DX. Recently, for instance, to achieve carbon neutrality, the Company announced its commitment to SBT and the establishment of a 2030 reduction target for Scope 3 emissions. Of course, it is no easy matter to achieve all our goals, but we face each challenge head-on and tackle it with sincerity.

On the other hand, in implementing these management measures, we must never neglect to strengthen our risk management capabilities and ensure compliance. In addition to regularly scheduled Risk Management Committee meetings, we hold constructive and open discussions on important issues such as safety, internal control, and corporate culture at our Board of Directors meetings that welcome diverse perspectives, and together with resolving issues and promoting improvement measures, we endeavor to ensure compliance.

There are still many issues to be addressed to make the Company even better, such as nurturing global human resources, promoting active roles for women, improving PBR, and enhancing governance. In working to resolve these issues, I intend to fulfill my responsibilities as an Outside Director so that the Company can continue to grow and further contribute to society.

Proposal 3:

Election of 1 Substitute Director Who Is an Audit and Supervisory Committee Member

In order to prepare for cases where the number of Directors who are members of the Audit and Supervisory Committee falls below the required number stipulated by laws and regulations, we propose the election of 1 Substitute Director who is an Audit and Supervisory Committee Member.

The Audit and Supervisory Committee has previously given its approval to this proposal.

The candidate for Substitute Director who is an Audit and Supervisory Committee Member is as follows:

Name		Number of						
(Date of birth)		Past experience and significant concurrent positions	shares of the					
· · ·			Company held					
	April 1999	Registered as Attorney-at-Law at the Osaka Bar Association Lawyer,						
		Chuo Sogo Law Office						
	November 2009	Partner, Kyoto Office, Chuo Sogo Law Office, P.C. (current position)						
	April 2010	Part-time Lecturer, Kyoto University Law School						
	March 2013	Outside Corporate Auditor, Funai Consulting Inc. (currently Funai						
		Soken Holdings Inc.)						
	April 2014	Concurrent Lecturer, Doshisha Law School						
KOBAYASHI	March 2016	Outside Director (Audit and Supervisory Committee Member), Funai						
Akihiro		Soken Holdings Inc. (current position)	0					
(December 19,	April 2017	Distinguished Professor, Kyoto University Law School	0					
1970)	March 2019	Outside Audit & Supervisory Board Member of the Company						
,	June 2019	Retired from Outside Audit & Supervisory Board Member of the						
		Company						
	October 2022	Part-time Lecturer, Kyoto University Law Scho a member of the l						
		(current position)						
	[Significant concurrent positions]							
	Partner, Kyoto Office, Chuo Sogo Law Office, P.C.							
	Outside Director (Audit and Supervisory Committee Member), Funai Soken Holdings Inc.							
[Reason for nomination as candidate for Substitute Outside Director who is a member of the Audit and Supervisory								
Committee and expected roles]								
Mr. KOBAYASHI Akihiro has a wealth of experience and professional knowledge as a lawyer in the legal area, has a track								

Mr. KOBAYASHI Akthiro has a wealth of experience and professional knowledge as a lawyer in the legal area, has a track record serving as outside director and outside audit & supervisory board member at other companies, and appropriately conducted audit operations of the Company when he assumed office as an Outside Audit & Supervisory Board Member of the Company in March 2019. Therefore, the Company proposes that he be elected as Substitute Outside Director who is an Audit and Supervisory Committee Member. Although he has not been involved in corporate management in ways other than serving as outside director and outside audit & supervisory board member, based on the aforementioned reasons, the Company judges him to be able to appropriately fulfill the duties of an Outside Director who is a member of the Audit and Supervisory Committee.

(Notes) 1. Mr. KOBAYASHI Akihiro is a candidate for Substitute Outside Director who is a member of the Audit and Supervisory Committee.

2. Agreement limiting liability with Substitute Outside Director who is a member of the Audit and Supervisory Committee

If Mr. KOBAYASHI Akihiro assumes office as an Outside Director who is a member of the Audit and Supervisory Committee, the Company plans to enter into an agreement limiting liability with him stating that in the event where he causes damages to the Company due to negligence when performing duties and he acts in good faith without gross negligence, his liability for damages shall be the minimum liability amount pursuant to Article 425, Paragraph 1 of the Companies Act.

- 3. Indemnity agreement with Substitute Outside Director who is a member of the Audit and Supervisory Committee If Mr. KOBAYASHI Akihiro assumes office as an Outside Director who is a member of the Audit and Supervisory Committee, the Company plans to enter into an indemnity agreement pursuant to Article 430-2, Paragraph 1 of the Companies Act with him, to indemnify costs and losses stipulated in Items 1 and 2 of the said Paragraph, respectively, within the scope of laws and regulations.
- Directors and officers liability insurance contracts
 The Company currently has a directors and officers liability insurance contract pursuant to Article 430-3, Paragraph 1 of the Companies Act concluded with an insurance company. The insurance covers legal damages and litigation expenses incurred by the insured in the event that a claim for damages is made against the insured due to an act committed (including negligence) by the insured based on their position as an officer, etc. with all insurance premiums paid by the Company. If Mr. KOBAYASHI Akihiro assumes office as an Outside Director who is a member of the Audit and Supervisory Committee, he will be insured under the said insurance contract. The Company plans to renew said insurance contract with same terms and conditions during his term of office.

 Matters concerning independence
- Mr. KOBAYASHI Akihiro is a partner at the Kyoto Office of Chuo Sogo Law Office, P.C. and the Company has an ongoing legal advisory agreement with said law office. The total transaction amount is less than 1% of the annual total income of said law office. Therefore, Mr. KOBAYASHI Akihiro meets the requirements for an independent auditor as stipulated by the Tokyo Stock Exchange, Inc. If he assumes office as an Outside Director who is a member

of the Audit and Supervisory Committee, the Company plans to designate him as an independent auditor pursuant to the provisions of said exchange.