This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

Securities code: 7187

June 4, 2024

(Electronic provision measures commencement date: June 3, 2024)

To Shareholders with Voting Rights:

Hiraku Nakashima Representative Director and Chairman J-LEASE CO., LTD. 1-3-19 Miyakomachi, Oita City, Oita Prefecture, Japan

Notice of Convocation of the 21st Ordinary General Meeting of Shareholders

Dear Shareholders:

We are pleased to inform you that the 21st Ordinary General Meeting of Shareholders of J-LEASE CO., LTD. (the "Company") will be held as described below.

In convening the Meeting, the Company has taken measures for electronic provision. Items of information provided electronically are posted on the website below as "Notice of Convocation of the 21st Ordinary General Meeting of Shareholders."

The Company's website:

https://www.j-lease.jp/ir/library/meeting

(Select "English" from the Language pull-down menu on the upper right corner.)

These items are also disclosed on the Tokyo Stock Exchange (TSE) website indicated below. On that website, you can view the information by entering either "J-LEASE" in the Issue name (company name) row or "7187" in the Code row and clicking on the Search button, then clicking on "Basic information," followed by selecting the "Documents for public inspection/PR information" tab.

TSE's Listed Company Search website:

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

If unable to attend the meeting, you can exercise your voting rights online or in writing. If you choose to do so, please peruse the attached Reference Documents for the General Meeting of Shareholders and enter online or send the necessary information so that it reaches the Company no later than 6:00 p.m. on Monday, June 24, 2024 (Japan time).

1. Date and Time: Tuesday, June 25, 2024, at 3:00 p.m. Japan time (Doors open at 2:00 p.m.)

2. Venue: Kobai Room, Hotel Nikko Oita Oasis Tower, 3rd Floor 2-48 Takasagomachi, Oita City, Oita Prefecture, Japan

3. Meeting Agenda: Matters to be reported:

- 1. Business report and consolidated financial statements for the Company's 21st fiscal year (April 1, 2023 to March 31, 2024) and results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the consolidated financial statements
- 2. Non-consolidated financial statements for the Company's 21st fiscal year (April 1, 2023 to March 31, 2024)

Proposals to be resolved:

Proposal 1: Partial Amendment to the Articles of Incorporation

Proposal 2: Election of Ten (10) Directors (Other than Directors Who Are Audit and

Supervisory Committee Members)

Proposal 3: Election of Three (3) Directors Who Are Audit and Supervisory Committee

Members

4. Matters Decided upon Convocation:

If you exercise your voting rights via proxy, your proxy must be a shareholder who has voting rights. You can designate one proxy only.

■ When attending the Meeting, you are kindly asked to submit the enclosed Voting Rights Exercise Form at the venue's reception desk, as well as bringing this Notice with you to save paper resources.

- Any revisions to the items of information provided electronically will be posted on the websites where they were initially posted.
- No souvenirs will be provided to shareholders attending the Meeting.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Partial Amendment to the Articles of Incorporation

1. Reasons for the proposal

- (1) Due to the acquisition of 100% ownership of AIVS Co., Ltd., whose business objectives include software development, the Company proposes to add business objectives.
- (2) To expand and diversify the business field, the Company proposes to add business objectives.

2. Details of the amendments

The amendments are as detailed below.

(Changes are underlined)

	(Changes are underlined)
Current Articles of Incorporation	Proposed amendments
(Objectives of the Company)	(Objectives of the Company)
Article 2	Article 2
The objectives of the Company shall be to	The objectives of the Company shall be to
engage in the following businesses:	engage in the following businesses:
(1) Debt guarantee services.	(1) Debt guarantee services.
(2) Credit guarantee services.	(2) Credit guarantee services.
(3) Credit research services and market research	(3) Credit research services and market research
services.	services.
(4) Money collection agency services.	(4) Money collection agency services.
(5) Buying, selling, exchanging, leasing,	(5) Buying, selling, exchanging, leasing,
brokering, appraising, managing, holding, and	brokering, appraising, managing, holding, and
operating real estate.	operating real estate.
(6) Planning, research, and design for effective	(6) Planning, research, and design for effective
use of land and buildings.	use of land and buildings.
(7) Non-life insurance agency business.	(7) Non-life insurance agency business.
(8) Guarantee of payment of rent, common	(8) Guarantee of payment of rent, common
service charges, management fees, electricity,	service charges, management fees, electricity,
gas, and water charges, parking lot fees, storage	gas, and water charges, parking lot fees, storage
rents, usage fees, repair fees, etc. for leased	rents, usage fees, repair fees, etc. for leased
buildings.	buildings.
(9) Loan services, credit services, and purchase	(9) Loan services, credit services, and purchase
and sale of various types of receivables.	and sale of various types of receivables.
(Newly established)	(10) Development, sales, and maintenance, of
	services, software, and hardware related to
	information processing, telecommunications, and information provision.
(Newly established)	(11) Housing support services for people who
(INEWTY Established)	need help securing housing.
(10) All other undertakings incidental and	(12) All other undertakings incidental and
related to those lines of business mentioned in	related to those lines of business mentioned in
the preceding items.	the preceding items.
the proceeding items.	the preceding items.

Note:

1. Articles that have not been amended in the current Articles of Incorporation are omitted.

Proposal 2: Election of Ten (10) Directors (Other than Directors Who Are Audit and Supervisory Committee Members)

The terms of office of the incumbent ten (10) Directors (other than Directors who are Audit and Supervisory Committee members; hereinafter the same applies in this proposal) will expire at the conclusion of this Meeting. Accordingly, the Company proposes to elect ten (10) Directors, including two (2) Outside Directors.

The candidates for Director were nominated based on a comprehensive review of their business accomplishments, knowledge, skills, and other qualifications and determined with prior approval of the Board of Directors.

It has also been confirmed that the Audit and Supervisory Committee has no specific opinions on the proposal.

The candidates for Director are as shown below.

No.		Name		Current positions and responsibilities at the Company	Term of office	Attendance at the Board of Directors meetings
1	Hiraku Nakashima	[Male]	[Reappointment]	Representative Director, Chairman, and CEO	20 years	18/18 (100%)
2	Tsuchi Nakashima	[Male]	[Reappointment]	Representative Director, President, and COO	12 years	18/18 (100%)
3	Hideki Eto	[Male]	[Reappointment]	Executive Vice-President and Finance & Accounting Headquarters	4 years	18/18 (100%)
4	Yasuhiro Yoshida	[Male]	[Reappointment]	Executive Vice-President, Enterprise Headquarters, and Examination Headquarters	10 years	18/18 (100%)
5	Shigeharu Nakashima	[Male]	[Reappointment]	Senior Managing Director and Management Planning Headquarters	12 years	18/18 (100%)
6	Hideyuki Tanaka	[Male]	[Reappointment]	Senior Managing Director and IT Systems Division	2 years	18/18 (100%)
7	Yuji Yamasaki	[Male]	[Reappointment]	Managing Director and Business Management Headquarters	3 years	18/18 (100%)
8	Hayato Ryoshita	[Male]	[Reappointment]	Director, Deputy General Manager of Business Management Headquarters, Chairman of Risk Management Committee, and Chairman of Compliance Committee	1 year	14/14 (100%)
9	Hiroshi Domoto	[Male]	[Reappointment] [Outside] [Independent]	Outside Director	7 years	17/18 (94.4%)
10	Hiromi Shimizu	[Female]	[Reappointment] [Outside] [Independent]	Outside Director	5 years	17/18 (94.4%)

Note:

1. Mr. Hayato Ryoshita was newly elected as Director in the 20th Ordinary General Meeting of Shareholders (June 23, 2023). As a result, the number of Board of Directors meetings is different from other Directors.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held
		May 1980	Joined Takusei Co., Ltd.	
		April 2001	Representative Director, Joho Oita Co., Ltd.	
		February 2004	Representative Director, President, and COO, the Company	
	Hiraku Nakashima	April 2007	Representative Director, Takusei Co., Ltd.	
	(September 6, 1957)	June 2012	Chair of the Board, Asumirai Co., Ltd.	
	[Reappointment]	June 2014	Representative Director Chairman, President, and COO, the Company	
		October 2015	Representative Director, President, and COO	741,100
	[Attendance at the Board of Directors	June 2019	Representative Director Chairman, President, COO, and General Manager of Examination Headquarters	
1	meetings] 18/18 (100%)	June 2020	Representative Director Chairman, President & CEO and General Manager of Enterprise Headquarters	
		April 2021	Representative Director Chairman, President & CEO	
		June 2023	Representative Director, Chairman, and CEO (current position)	

Mr. Hiraku Nakashima has been serving as Representative Director of the Company since its founding. Drawing on his wealth of knowledge in all fields of corporate management, he has been spearheading the Group's efforts to sustainably increase corporate value. The Company considers he is well qualified to be its Director and renominates him as a candidate for Director.

No.	Name (Date of birth)	Ca	reer summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
2	Tsuchi Nakashima (January 7, 1982) [Reappointment] [Attendance at the Board of Directors meetings] 18/18 (100%)	April 2004 May 2009 August 2011 June 2012 June 2014 June 2015 June 2019 June 2020 April 2021 June 2021 October 2022 April 2023 June 2023	Joined ACOM CO., LTD. Managing Director, Takusei Co., Ltd. Advisor, the Company Managing Director, Executive Officer, General Manager of Business Management Headquarters, and General Manager of Examination Headquarters Senior Managing Director, Executive Officer, and General Manager of Business Management Headquarters Senior Managing Director, Executive Officer, General Manager of Examination Headquarters, and in charge of Compliance Executive Vice-President, Executive Officer, General Manager of Examination Headquarters, and in charge of Public Relations and Compliance Executive Vice-President, Executive Officer, General Manager of Business Management Headquarters, and in charge of Compliance Executive Vice-President, Vice-President and Executive Officer, General Manager of Business Management Headquarters, and in charge of Compliance Executive Officer, General Manager of Executive Officer, General Manager of Exemination Headquarters, and Chair of Compliance Committee and Risk Management Committee Executive Vice-President, Vice-President and Executive Officer, and General Manager of Examination Headquarters Executive Vice-President, Vice-President and Executive Officer, and General Manager of Business Development Headquarters Executive Vice-President, Vice-President and Executive Officer, and General Manager of Business Development Headquarters Executive Vice-President, Vice-President and Executive Officer, and General Manager of Enterprise Headquarters Representative Director, President, and COO and General Manager of Enterprise Headquarters; Chair of the Board, Asumirai Co., Ltd. (current position); and Auditor, Wellon Solutions Co., Ltd. (current	5,800
		October 2023		

Mr. Tsuchi Nakashima has a wealth of operational experience in the fields of enterprise, business management, examination, and compliance. In addition, he has been spearheading the Company as Representative Director and President since June last year. The Company considers he is well qualified to be its Director given his skills and experience, and renominates him as a candidate for Director.

No.	Name (Date of birth)		per summary, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
		April 1980	Joined THE OITA BANK, LTD.	
		August 2002	Branch General Manager	
		September 2010	Executive Officer and Branch General Manager	
	Hideki Eto (January 23, 1957)	June 2011	Director and General Manager of Head Office Sales Department	
		June 2014	President and Representative Director, Oitacard Inc.	
	[Reappointment]	June 2016	Full-Time Audit & Supervisory Board Member, THE OITA BANK, LTD.	6,500
3	[Attendance at the Board of Directors	June 2020	Executive Vice-President, Vice-President and Executive Officer, in charge of Public Relations, the Company	0,500
	meetings] 18/18 (100%)	June 2020	Representative Director and President, Asumirai Co., Ltd. (current position)	
		April 2022	Executive Vice-President, Vice-President and	
			Executive Officer, and General Manager of Finance	
			& Accounting Headquarters, the Company (current	
			position)	

Mr. Hideki Eto has knowledge and experience of financial institutions. The Company considers he is well qualified to be its Director given his skills and experience, and renominates him as a candidate for Director.

		April 1982	Joined THE HOWA BANK, LTD.	
		April 2000	Branch General Manager	
		-		
		April 2009	General Manager of Sales Management Department	
		June 2012	Executive Officer	
		July 2013	Director, Executive Officer, and General Manager	
		7 2014	of Sales Promotion Headquarters, the Company	
		June 2014	Director, Executive Officer, and General Manager	
		June 2017	of Sales Headquarters Managing Executive Officer, Deputy General	
		June 2017	Manager of Enterprise Headquarters, and General	
			Manager of Enterprise Control Division	
		June 2018	Managing Director, Executive Officer, General	
		2010	Manager of Enterprise Headquarters, and General	
			Manager of Sales Control Division	
		June 2019	Managing Director, Executive Officer, Deputy	
			General Manager of Enterprise Headquarters, and	
			General Manager of Business Control Division	
		June 2020	Managing Director, Managing Executive Officer,	
			General Manager of Examination Headquarters,	
	Yasuhiro Yoshida		Deputy General Manager of Enterprise	
	(August 18, 1959)		Headquarters, and General Manager of Business Control Division	
	(August 10, 1939)	April 2021	Managing Director, Managing Executive Officer,	
	[Reappointment]	71pm 2021	and General Manager of Enterprise Headquarters	
	[reappointment]	June 2021	Senior Managing Director, Senior Managing	52,200
	[Attendance at the		Executive Officer, and General Manager of	- ,
	Board of Directors		Enterprise Headquarters	
4	meetings]	April 2022	Senior Managing Director, Senior Managing	
	18/18 (100%)		Executive Officer, General Manager of Enterprise	
			Headquarters, General Manager of Western Japan	
			Branch, and General Manager of Business Control	
		October 2022	Division Series Managing Director Series Managing	
		October 2022	Senior Managing Director, Senior Managing Executive Officer, General Manager of Enterprise	
			Headquarters, General Manager of Examination	
			Headquarters, General Manager of Western Japan	
			Branch, and General Manager of Business Control	
			Division	
		April 2023	Senior Managing Director, Senior Managing	
			Executive Officer, Deputy General Manager of	
			Enterprise Headquarters, and General Manager of	
		1 2022	Examination Headquarters	
		June 2023	Executive Vice-President, Vice-President and	
			Executive Officer, Deputy General Manager of	
			Enterprise Headquarters, and General Manager of Examination Headquarters	
		October 2023	Executive Vice-President, Vice-President and	
		3010001 2023	Executive Officer, General Manager of Enterprise	
			Headquarters, and General Manager of	
			Examination Headquarters (current position)	

Mr. Yasuhiro Yoshida has knowledge and experience of financial institutions. Since joining the Company, he has been drawing on his experience and delivering results in sales and other fields. The Company considers he is well qualified to be its Director given his skills and experience, and renominates him as a candidate for Director.

		April 1995	Joined Nissin Inc.	
		June 2004	General Manager of Accounting Department	
		June 2007	Executive Officer and Deputy General Manager of	
			Business Management Division	
	Shigeharu Nakashima	September 2010	Executive Officer and General Manager of	
	(December 20, 1974)		Business Management Headquarters, the Company	
	(Becomoci 20, 1)	June 2012	Director, Executive Officer, and General Manager	
	[Reappointment]		of Management Planning Headquarters	
	[Keappointment]	June 2014	Managing Director, Executive Officer, and General	46,000
	FA 11		Manager of Management Planning Headquarters	40,000
	[Attendance at the	June 2018	Senior Managing Director, Executive Officer, and	
5	Board of Directors		General Manager of Management Planning	
	meetings]		Headquarters	
	18/18 (100%)	July 2019	Representative Director, JLM Co., Ltd. (current position)	
		June 2020	Senior Managing Director, Senior Managing	
			Executive Officer, and General Manager of	
			Management Planning Headquarters, the Company	
			(current position)	

Mr. Shigeharu Nakashima has a wealth of operational experience in the management planning field, such as formulating corporate growth strategies and developing new products. The Company considers he is well qualified to be its Director given his skills and experience, and renominates him as a candidate for Director.

No.	Name (Date of birth)		Career summary, positions, responsibilities, and significant concurrent positions	
		April 1982	Joined THE OITA BANK, LTD.	
		February 2005	Loan Administrator of Loan Administration Division	
	****	September 2009	General Manager of Systems Division	
	Hideyuki Tanaka (April 8, 1959)	June 2013	Executive Officer and General Manager of Human Resources Development Division	
	[Reappointment]	June 2015	Managing Executive Officer and General Manager of Head Office Sales Department	
		June 2016	Managing Director	200
6	[Attendance at the Board of Directors	November 2016	Vice-Chairman, Oita Chamber of Commerce and Industry	
	meetings] 18/18 (100%)	June 2020	Representative Director and President, Oita Lease Company Limited	
		June 2022	Director, the Company	
		June 2023	Senior Managing Director, Senior Managing Executive Officer, and General Manager of IT Systems Division (current position)	

[Reason for nomination as candidate for Director]

Mr. Hideyuki Tanaka has experience and knowledge amassed in the financial services and systems fields and at a business association. The Company expects him to contribute to its management capitalizing on such experience and knowledge, and renominates him as a candidate for Director.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares in the Company held
		April 1980	Joined DENTSU INC.	1 3
		May 2013	Representative Director and President, Dentsu Okinawa Inc.	
		March 2018	Senior Advisor, DENTSU AD-GEAR INC.	
		April 2019	Joined ZENHOREN CO., LTD.	
		April 2020	General Manager of Corporate Sales Control Division, the Company	
		May 2020	Managing Executive Officer, Deputy General Manager of Enterprise Headquarters, and General Manager of Corporate Sales Control Division	
	Yuji Yamasaki (December 2, 1957)	November 2020	Managing Executive Officer, Deputy General Manager of Enterprise Headquarters, General	
	[Reappointment]	D 1 2020	Manager of Corporate Sales Control Division, and General Manager of Personnel Department	3,000
7	[Attendance at the Board of Directors	December 2020	Managing Executive Officer, Deputy General Manager of Business Management Headquarters, and General Manager of Personnel Department	,,,,,
	meetings] 18/18 (100%)	April 2021	Managing Executive Officer and General Manager of Business Management Headquarters	
		June 2021	Managing Director, Managing Executive Officer, and General Manager of Business Management Headquarters	
		April 2023	Managing Director, Managing Executive Officer, General Manager of Business Management	
		1 2022	Headquarters, and General Manager of IT Systems Division	
		June 2023	Managing Director, Managing Executive Officer, and General Manager of Business Management Headquarters (current position)	
	[Reason for nomination	as candidate for I	• • • • • • • • • • • • • • • • • • • •	

Mr. Yuji Yamasaki has a wealth of operational and management experience at a major advertising agency and its group companies. The Company considers he is well qualified to be its Director given his skills and experience, and renominates him as a candidate for Director.

No.	Name (Date of birth)		eer summary, positions, responsibilities, and significant concurrent positions	Number of shares in the
8	(Date of birth) Hayato Ryoshita (December 9, 1973) [Reappointment] [Attendance at the Board of Directors meetings] 14/14 (100%)	October 1993 January 2006 September 2007 December 2007 July 2010 April 2012 June 2016 June 2017 April 2021 April 2022 April 2023 June 2023	Joined ACOM Co., Ltd. Branch General Manager Joined the Company General Manager of General Affairs and Personnel Section General Manager of General Affairs Department Executive Officer, Deputy General Manager of Business Management Headquarters, and General Manager of General Affairs Department Managing Executive Officer, Deputy General Manager of Business Management Headquarters, and General Manager of General Affairs and Personnel Department Managing Executive Officer, Deputy General Manager of Business Management Headquarters, General Manager of General Affairs Department, and General Manager of Personnel Department Managing Executive Officer, Deputy General Manager of Examination Headquarters, and General Manager of Examination Department Managing Executive Officer, Deputy General Manager of Business Management Headquarters, General Manager of General Affairs Department, General Manager of Fersonnel Department, and General Manager of Legal Department Managing Executive Officer, Deputy General Manager of Business Management Headquarters, General Manager of Legal Department Director, Managing Executive Officer, Deputy General Manager of Business Management Headquarters, General Manager of General Affairs Department, Chairman of Risk Management Committee, and Chairman of Compliance Committee Director, Managing Executive Officer, Deputy General Manager of Business Management Headquarters, General Manager of Legal Department, Chairman of Risk Management	Shares in the Company held 30,100
			Committee, and Chairman of Compliance Committee (current position)	

Mr. Hayato Ryoshita has a wealth of operational experience in the business management and credit fields. The Company considers he is well qualified to be its Director given his skills and experience, and renominates him as a candidate for Director.

No.	Name (Date of birth)		eer summary, positions, responsibilities, and significant concurrent positions	Number of shares in the Company held
9	Hiroshi Domoto (May 22, 1964) [Reappointment] [Outside] [Independent] [Attendance at the Board of Directors meetings] 17/18 (94.4%)	April 1990 February 1997 October 1998 April 2000 April 2011 June 2017	Joined Mitsubishi Research Institute, Inc. Joined JAFCO Co., Ltd. Joined Global Wrap Consulting Group Co., Ltd. Associate Professor, Tokyo University of Information Sciences Professor (current position) Director, the Company (current position)	4,300

Mr. Hiroshi Domoto has no experience of being directly involved in corporate management but possesses expertise gained through years of research as professor at the Tokyo University of Information Sciences, primarily on start-up theory and financial theory. The Company therefore considers he is well qualified to supervise its management from an independent perspective, and renominates him as a candidate for Outside Director.

The Company expects that, drawing on the experience and knowledge developed through research at the university, he will monitor and supervise the Company's management from an independent standpoint with a view to enhancing its shareholder value and corporate value over the medium to long term.

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares in the Company held
10	Hiromi Shimizu (July 3, 1965) [Reappointment] [Outside] [Independent] [Attendance at the Board of Directors meetings] 17/18 (94.4%)	June 2000 July 2008 April 2010 April 2014 April 2016 May 2018 June 2019 November 2023	Chair of the Board, Association for Women's Independence (current position) Member of Advertisement Review Subcommittee, Japan Financial Services Association (current position) Member of Third-Party Committee, Leasing Information Communicate Center (current position) Director, Meiko Research Institute for Education (current position) Head of Counseling Center, NTS Research Institute for Security of Household Finances (current position) Managing Director of J-LEASE Scholarship Foundation Director, the Company (current position) Vice Chairperson of J-LEASE Scholarship Foundation (current position)	4,900

Ms. Hiromi Shimizu has no experience of being directly involved in corporate management but possesses consulting and other expertise in the financial and relevant fields. The Company therefore considers she is well qualified to supervise its management from an independent perspective, and renominates her as a candidate for Outside Director.

The Company expects that, drawing on the experience and knowledge developed in the financial and other fields, she will monitor and supervise the Company's management from an independent standpoint with a view to enhancing its shareholder value and corporate value over the medium to long term.

Notes:

- 1. There are no special interests between any of the candidates for director and the Company.
- 2. The Company has entered into a directors and officers liability insurance contract with an insurance company, as stipulated in Article 430-3, Paragraph 1 of the Companies Act. The insurance policy covers litigation expenses, damages, etc. arising from corporate litigations, third-party litigations, derivative lawsuits, etc. and to be borne by the insured. The candidates will be insured under the insurance contract. The Company intends to renew the policy with the same contents at the next renewal.
- 3. Mr. Hiroshi Domoto and Ms. Hiromi Shimizu are candidates for Outside Director. The Company has notified the Tokyo Stock Exchange that Mr. Domoto and Ms. Shimizu are independent directors as stipulated in the exchange's regulations. If the two candidates are elected as originally proposed, they will continue to serve as independent directors.
- 4. The Company has entered into agreements with Mr. Hiroshi Domoto and Ms. Hiromi Shimizu to limit their liability for damages under Article 423, Paragraph 1 of the Companies Act to one million yen or the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act, whichever is higher. If Mr. Hiroshi Domoto and Ms. Hiromi Shimizu are reelected, the Company intends to continue the said liability limitation agreements with them.
- 5. Mr. Hiroshi Domoto will have served as an Outside Director of the Company for seven years at the conclusion of this Meeting.
- 6. Ms. Hiromi Shimizu will have served as an Outside Director of the Company for five years at the conclusion of this Meeting.

Proposal 3: Election of Three (3) Directors Who Are Audit and Supervisory Committee Members

The terms of office of the incumbent three (3) Directors who are Audit and Supervisory Committee members will expire at the conclusion of this Meeting. Accordingly, the Company proposes to elect three (3) Directors who are Audit and Supervisory Committee members.

It has been confirmed that the Audit and Supervisory Committee has given its consent to this proposal.

The candidates for Director who are Audit and Supervisory Committee members are as shown below.

No.	Name			Current positions and responsibilities at the Company	Term of office	Attendance at the Board of Directors meetings	Attendance at the Audit and Supervisory Committee meetings
1	Yoichiro Asakura	[Male]	[Reappointment] [Outside] [Independent]	Outside Director (Full-time Audit and Supervisory Committee member)	2 years	18/18 (100%)	14/14 (100%)
2	Daisuke Indoh	[Male]	[Reappointment] [Outside] [Independent]	Outside Director (Audit and Supervisory Committee member)	2 years	18/18 (100%)	14/14 (100%)
3	Yu Iibuchi	[Male]	[Reappointment] [Outside] [Independent]	Outside Director (Audit and Supervisory Committee member)	2 years	18/18 (100%)	14/14 (100%)

No.	Name (Date of birth)	Car	Number of shares of the Company held	
1	Yoichiro Asakura (April 6, 1956) [Reappointment] [Outside] [Independent] [Attendance at the Board of Directors meetings] 18/18 (100%) [Attendance at the Audit and Supervisory Committee meetings] 14/14 (100%)	April 1980 January 2013 June 2014 July 2020 June 2021 June 2022	Joined MITSUI LIFE INSURANCE COMPANY (currently TAIJU LIFE INSURANCE COMPANY LIMITED) Advisor, THE HOWA BANK, LTD. Executive Officer and in charge of Sales Management Department Senior Executive Officer and General Manager of Securities International Department Senior Executive Officer and in charge of Securities International Department Outside Auditor, the Company Outside Director (Audit and Supervisory Committee member) (current position)	600

Mr. Yoichiro Asakura worked in financial institutions for many years, and has considerable knowledge of finance and accounting. The Company considers he is capable of properly performing his duty in the Company's audit, and nominates him as a candidate for Director who is an Audit and Supervisory Committee member.

No.	Name (Date of birth)	Care	Number of shares of the Company held	
2	Daisuke Indoh (December 27, 1975) [Reappointment] [Outside] [Independent] [Attendance at the Board of Directors meetings] 18/18 (100%) [Attendance at the Audit and Supervisory Committee meetings] 14/14 (100%)	April 1999 April 2002 July 2011 September 2011 March 2014 June 2019 June 2022	Joined Asahi Audit Corporation (currently KPMG AZSA LLC) Registered as certified public accountant Founded Indoh Certified Public Accountant Firm (current position) Registered as certified public tax accountant Audit Committee member, Chiyoda Ward (current position) Outside Auditor, the Company Outside Director (Audit and Supervisory Committee member) (current position)	1,700

Mr. Daisuke Indoh has no experience of being directly involved in corporate management but possesses expertise and experience as a certified public accountant. The Company considers he can ensure the validity of audit from an independent and objective perspective as a professional accountant, and nominates him as a candidate for Director who is an Audit and Supervisory Committee member.

No.	Name (Date of birth)	cureer summary, positions, responsionness,		
3	Yu Iibuchi (December 29, 1983) [Reappointment] [Outside] [Independent] [Attendance at the Board of Directors meetings] 18/18 (100%) [Attendance at the Audit and Supervisory Committee meetings] 14/14 (100%)	December 2011 December 2011 January 2014 January 2017 January 2018 June 2019 September 2020 June 2022	Registered as attorney-at-law Joined NAKASHIMA Naru Comprehensive Law Office Joined HINOKI Law Office Joined Tokyo Green Law Office Partner, Tokyo Green Law Office Outside Auditor, the Company Partner, Tokoha Law Office (current position) Outside Director (Audit and Supervisory Committee member), the Company (current position)	300

Mr. Yu Iibuchi has no experience of being directly involved in corporate management but possesses expertise and experience as an attorney. The Company therefore expects him to offer advice and recommendations to ensure validity and legality in the Board of Directors' decision-making from an independent perspective and to contribute to strengthening corporate governance, and nominates him as a candidate for Director who is an Audit and Supervisory Committee member.

Notes:

- 1. There are no special interests between any of the candidates for director who is an Audit and Supervisory Committee member and the Company.
- 2. The Company has entered into a directors and officers liability insurance contract with an insurance company, as stipulated in Article 430-3, Paragraph 1 of the Companies Act. The insurance policy covers litigation expenses, damages, etc. arising from corporate litigations, third-party litigations, derivative lawsuits, etc. and to be borne by the insured. The candidates will be insured under the insurance contract. The Company intends to renew the policy with the same contents at the next renewal
- 3. Mr. Yoichiro Asakura, Mr. Daisuke Indoh, and Mr. Yu Iibuchi are candidates for Outside Director. The Company has notified the Tokyo Stock Exchange that Mr. Yoichiro Asakura, Mr. Daisuke Indoh, and Mr. Yu Iibuchi are independent directors as stipulated in the exchange's regulations. If the three candidates are elected as Directors who are Audit and Supervisory Committee members, they will continue to serve as independent directors.
- 4. The Company has entered into agreements with Mr. Yoichiro Asakura, Mr. Daisuke Indoh, and Mr. Yu Iibuchi to limit their liability for damages under Article 423, Paragraph 1 of the Companies Act to one million yen or the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act, whichever is higher. If Mr. Yoichiro Asakura, Mr. Daisuke Indoh, and Mr. Yu Iibuchi are reelected, the Company intends to continue the said liability limitation agreements with them.
- 5. Mr. Yoichiro Asakura, Mr. Daisuke Indoh, and Mr. Yu Iibuchi will have served as Outside Directors of the Company for two years at the conclusion of this Meeting.

(Reference)

Skills Matrix of Candidates for Director

Name	Title (tentative)	Corporate manage- ment	Financial services business	Finance and accounting	Law	Information technology	Academic research
Hiraku Nakashima	Representative Director and Chairman	•	•				
Tsuchi Nakashima	Representative Director and President	•	•				
Hideki Eto	Executive Vice-President	•	•				
Yasuhiro Yoshida	Executive Vice-President	•	•				
Shigeharu Nakashima	Senior Managing Director	•	•	•			
Hideyuki Tanaka	Senior Managing Director	•	•			•	
Yuji Yamasaki	Managing Director	•	•				
Hayato Ryoshita	Director	•	•				
Hiroshi Domoto	Director (Outside)						•
Hiromi Shimizu	Director (Outside)						•
Yoichiro Asakura	Director (Outside) Audit and Supervisory Committee member	•	•				
Daisuke Indoh	Director (Outside) Audit and Supervisory Committee member			•			
Yu Iibuchi	Director (Outside) Audit and Supervisory Committee member				•		