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Securities Identification Code: 8086

June 5, 2024

NIPRO CORPORATION

3-26, Senriokashinmachi, Settsu, Osaka Prefecture Yoshihiko Sano, President and Representative Director

Notice of the 71st Annual General Meeting of Shareholders

Dear Shareholders,

You are cordially invited to attend the 71st Annual General Meeting of Shareholders of NIPRO CORPORATION (the "Company"). The meeting will be held for the purposes described below.

In convening this General Meeting of Shareholders, as the "Company" has taken measures to provide the information contained in the Reference Documents for the General Meeting of Shareholders, etc. (matters for electronic provision) electronically and posted them on each of the following websites on the Internet, please kindly visit any of the below websites and confirm the details.

[the "Company" website] https://www.nipro.co.jp/en/ir/stock/meeting.html

[Website for the materials for the general meeting of shareholders] https://d.sokai.jp/8086/teiji/ (Japanese text only)

[Tokyo Stock Exchange website (TSE listed company information service)] https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

If you are unable to attend the meeting, please review the Reference Documents for the General Meeting of Shareholders as described below and exercise your voting rights via the Internet in accordance with the instructions on page 3, "Guidance on the Exercise of Voting Rights via the Internet", or in writing (by mail) by 5:00 p.m. on Tuesday, June 25, 2024.

In addition, please be kindly advised that this general meeting will be simultaneously livestreamed on the Internet. For further details, please refer to the enclosed "Information on the 71th Ordinary General Meeting of Shareholders". (Please note that you will not be able to participate in the resolutions via the live streaming.) **1. Date and Time:** 10:00 a.m. on Wednesday, June 26, 2024

2. Place of meeting: NIPRO HEAD OFFICE HALL

3-26, Senriokashinmachi, Settsu, Osaka Prefecture, JAPAN

3. Meeting Agenda <Reports>

1. Business report, consolidated financial statements, and report by the independent auditing firm and council of statutory auditors on the Company consolidated financial statements for fiscal 2023 (the 71st business year of

the Company) from April 1, 2023 to March 31, 2024.

2. Report of financial statements for fiscal 2023 (the 71st business year of the

Company) from April 1, 2023 to March 31, 2024

<Resolutions> Agenda No. 1 Appropriation of Surplus

Agenda No. 2 Partial Amendments to the Articles of Incorporation

Agenda No. 3 Election of Eighteen (18) Directors

Agenda No. 4 Election of One (1) Substitute Audit & Supervisory Board

Member

4. Decisions upon convocation (Guidance on the exercise of voting rights)

- If there is no indication of approval or disapproval of a proposal on the voting form when voting rights are exercised in writing (by mail), it shall be deemed that the approval of the proposal has been indicated.
- 2. If you exercise your voting rights via the internet or in writing, the online vote will be counted as the valid vote.
- 3. If you exercise your voting rights multiple times via the internet, the last online vote will be deemed to be the valid exercise of your voting rights.
- 4. If a person who has exercised his/her voting rights in advance via the internet or in writing (by mail) attends the General Meeting of Shareholders, such prior exercise of voting rights shall be deemed to have been withdrawn.
- 5. Please refer to page 3 for details on exercising voting rights.
- O When attending the meeting, please bring the enclosed Voting Rights Exercise Form and submit it at the reception desk.
- O Shareholders who have made a request for delivery of the document will also receive a document stating the matters to be provided electronically although such a document will exclude the matters listed below in accordance with laws and regulations and Article 16 of the Articles of the "Company".
 - (i) summary of the system to ensure the appropriateness of business operations in the business report and the operation status of the system
 - (ii) consolidated statement of changes in equity in consolidated financial statements
 - (iii) notes to consolidated financial statements
 - (iv) non-consolidated statement of changes in equity in non-consolidated financial statements
 - (v) notes to non-consolidated financial statements

Therefore, the business report, consolidated financial statements and non-consolidated financial statements included in this document are a part of the subject documents that were audited by the Accounting Auditor in preparing the Accounting Audit Report and by the Audit & Supervisory Board Members in preparing their audit report.

- O In the event of any change in matters for electronic provision, the changes will be posted on each website on the Internet listed on page 1, together with the items before and after the change.
- The reason for having decided to hold this meeting at a location significantly distant from the place where it used to be held in the past, is that we thought it would be more convenient for our shareholders to hold the meeting in a large hall in the head office building, which was installed along with the Company's relocation of its head office from Osaka to Settsu, Osaka Prefecture, as of October 1, 2023.

Guidance on the Exercise of Voting Rights via the Internet

Procedures to vote by entering your voting rights exercise code and password

https://soukai.mizuho-tb.co.jp/

- (i) Please visit the website at https://soukai.mizuho-tb.co.jp/
- (ii) Please enter the "voting rights exercise code" provided on the voting rights exercise form.
- (iii) Please enter the "password" provided on the voting rights exercise form.
- (iv) After completing the above procedures, please exercise your voting rights in accordance with the instructions on the screen.

Procedure to vote by scanning the QR code

You may also access to website for the exercise of your voting rights without entering the voting rights exercise code and the password.

- (i) Scan the QR code shown on the voting rights exercise form.(*The QR code is the registered trademark of Denso Wave Incorporated)
- (ii) Please exercise your voting rights by the following instructions on the screen. You may exercise your voting rights via QR code only once. If you wish to change your vote, please access to the website for PC and enter the "voting rights exercise code" and the "password" provided on the voting rights exercise form in order to re-exercise your voting rights. (*If you re-scan the QR code, you will move to the website for PC.)

If there is anything unclear about how to operate your PC or other devices regarding the exercise of your voting rights, please contact the followings.

Mizuho Trust & Banking Stock Transfer Agency Department Internet help dial: 0120-768-524 (Reception hours: 9:00-21:00, excluding New Year holidays)

For Institutional investors,

"Electronic Voting Platform for Institutional Investors" operated by ICJ Co., Ltd is also available for Institutional Investors.

Reference Documents for Annual General Meeting of Shareholders

Matters to be resolved and relevant information

Proposal No. 1 Appropriation of Surplus

The Company has a business policy that emphasizes distribution of profit to shareholders. The Company endeavors, from a long-range perspective, to strengthen the structure of the development, production and sales departments, with the aim of improving the profitability of its businesses. At the same time, the Company employs a rational profit distribution system, under which profit is distributed on the basis of the operational results for the year.

At this term, we take into consideration the balance of surplus and inside reservation fund with checking the future's business development and our fund's demand on the basis of the above-mentioned policy, and thus we propose year-end dividends as follows:

Year-end dividends

- (1) Type of dividend property : Cash
- (2) Allotment of dividend property to shareholders, and total amount:

15.00 JPY per common share of the Company stock

Total amount: 2,455,436,355 JPY

Combined with the interim dividends of 10.00 JPY per share already paid, the annual dividend for the year ended March 31, 2024 will be 25 JPY per share.

(3) Effective date of dividends of surplus : June 27, 2024

Proposal No. 2: Partial Amendments to the Articles of Incorporation

1. Reasons for the proposal

In order to clarify the management responsibilities of directors, build a management system that can respond quickly and flexibly to changes in the business environment, and increase opportunities for shareholders to vote their confidence, we have the term of office for directors to change from the current two years to one year.

2. Details of the amendments

Details of the amendments are as follows: (Underlined parts indicate amendments.)

Current Articles of Incorporation	Proposed Amendments
(Term of Office)	(Term of Office)
Article 21. The term of office of Directors shall	Article 21. The term of office of Directors shall
expire at the conclusion of the ordinary general	expire at the conclusion of the ordinary general
meeting of shareholders relating to the last fiscal	meeting of shareholders relating to the last fiscal
year ending within two years after their election.	year ending within <u>one year</u> after their election.
2. The term of office of a director appointed as a	2. (Deleted)
substitute shall expire when the term of office of	
the retiring director expires.	
	3. (Deleted)
3. The term of office of a director appointed due	
to an increase in the number of directors shall	
expire at the end of the term of office of the other	
directors.	

Proposal No. 3: Election of Eighteen (18) Directors

The terms of office of the all (18) directors will expire, and three (3) directors, Mr. Katsunobu Hashimoto, Mr. Hidehiko Kawazu and Ms. Kiyomi Aoyama will retire from their positions upon that expiration at the conclusion of this Annual General Meeting of Shareholders.

Therefore, the Company proposes the election of eighteen (18) directors, including six (6) outside directors (three of them are newly appointed).

The candidates of directors are as follows.

If this proposal is approved and each candidate assumes office as a director, the ratio of outside directors to all directors will remain one-third.

Name (Date of birth)	Nov. 1975 Feb. 1993	mary, Positions, Responsibilities and Significant Concurrent Positions Joined the Company	Shares of the Company Held
(Bate of birth)			Company Held
		Joined the Company	
Yoshihiko Sano (January 16, 1945) Reappointment	He was appoir in May 2012 the and marketing promoted the general the quality of expansion of experience are contribute to the well as to the	are ted to President and Representative Director of our company brough the wealthy experience in the fields of technical sales of medical equipment. Since then, he has consistently global expansion of our business and led the improvement of our products to enhance our brand image and lead the our group's business performance. As it is expected that his and contribution to business performance will continue to the decision-making of the Company's Board of Directors, as the global expansion of the Company's business and the	110,745 Shares
promoted the the quality expansion of experience contribute to well as to	the quality of expansion of contribute to the well as to the improvement of	our products to enhance our brand image and lead the our group's business performance. As it is expected that his and contribution to business performance will continue to the decision-making of the Company's Board of Directors, as the global expansion of the Company's business and the	
	(January 16, 1945)	Jun. 2006 May. 2012 Jun. 2012 Oct. 2012 •The reason to He was appoint in May 2012 to and marketing promoted the generation of companion of compa	Division of the Company Jun. 2006 Managing Director and General Manager of Domestic Division of the Company May. 2012 President and Representative Director and General Manager of Domestic Division of the Company Jun. 2012 President and Representative Director and General Manager of Material Division of the Company Oct. 2012 President and Representative Director of the Company (Incumbent) • The reason to be a candidate for directors He was appointed to President and Representative Director of our company in May 2012 through the wealthy experience in the fields of technical sales and marketing of medical equipment. Since then, he has consistently promoted the global expansion of our business and led the improvement of the quality of our products to enhance our brand image and lead the expansion of our group's business performance. As it is expected that his experience and contribution to business performance will continue to contribute to the decision-making of the Company's business and the improvement of its corporate value, he is nominated to be a candidate for

		Apr. 1976	Joined the Company	
		Feb. 1993	Manager of Nagoya Branch Office of the same company	
		Jun. 1997	Manager of 2nd Tokyo Branch Office of the same company	
		Apr. 2003	General Manager of Kanto Marketing Department of	
			Domestic Division of the Company	
		Oct. 2003	General Manager of Tokyo Metropolitan Area Marketing	
			Department of Domestic Division of the Company	
		Jun. 2006	Director and General Manager of Marketing Department	
			of Domestic Division of the Company	
		Jun. 2012	Managing Director and General Manager of Domestic	
			Division of the Company	
		Feb. 2013	Managing Director and General Manager of Domestic	
			Division and Chief of Business Strategy Office of the	
			Company	
		Jul. 2023	Senior Managing Director and General Manager of	
	Kiyotaka Yoshioka		Domestic Division and Chief of Business Strategy Office	
	(April 29, 1953)		of the Company	10,000
2		Apr. 2024	Senior Managing Director and General Manager of	Shares
	Reappointment		Domestic Division (Incumbent)	
		•The reason t	to be a candidate for directors	
		He has been i	involved in our management in light of the wealth of business	
		experience, et	tc. in the marketing and sales areas of our medical equipment.	
		He also makes	s progress in the performance of the domestic sales of medical	
		equipment, an	nd plays an important role in our management. As it is expected	
		that his exper	ience and contribution to business performance will continue	
		to contribute t	to the decision-making of the Company's Board of Directors,	
		as well as to	the global expansion of the Company's business and the	
		improvement	of its corporate value, he is nominated to be a candidate for	
		directors.		

		Apr. 1991	Joined the Company	
		Feb. 2009	Deputy Manager of NIPRO Brand Sales Department of	
			Global Business Division of the Company	
		Jun. 2009	Director and General Manager of NIPRO Brand Sales	
			Department of Global Business Division of the Company	
		Apr. 2012	Director and General Manager of International Marketing	
			Department of Global Business Division of the Company	
		Jan. 2014	Director and General Manager of Global Strategy Section	
			of Global Business Division of the Company	
		Jul. 2014	Director and General Manager of MP Glass Division of the	
			Company	
		Jan. 2015	Director and General Manager of MP Glass Division and	
			Chief of Global Strategy Office of the Company	
		Apr. 2016	Director and General Manager of Pharma Packaging	
			Division and Chief of Global Strategy Office of the	
			Company	
		Apr. 2018	President and Representative Director of Nipro Europe	
			Group Companies N.V. (Incumbent)	
	Tsuyoshi Yamazaki	Jun. 2018	Managing Director and General Manager of Pharma	
3	(March 30, 1968)		Packaging Division, Chief of Global Strategy Office of the	18,335
			Company	Shares
	Reappointment	Jun. 2020	Managing Director and General Manager of International	
			Business Division and Global Business Division and in	
			charge of Pharma Packaging Division	
		May. 2021	Managing Director and General Manager of International	
			Business Division and in charge of Pharma Packaging	
			Division	
		Jul. 2023	Senior Managing Director and General Manager of	
			International Business Division and in charge of Pharma	
			Packaging Division (Incumbent)	
		(Significant Cor	ncurrent Position)	
		President and F	Representative Director of Nipro Europe	
		Group Compan	ies N.V.	
		●The reason to	be a candidate for directors	
		He has been in	volved in our management in light of the wealth of business	
		experience, et	c. in the international sales of medical equipment and	
		container areas	s. He also contributes to promotion of business expansion	
		and globalization	on of our company. As such a wealth of experience and	
		knowledge will	continue to contribute to our management in the future, he is	
		nominated to be	e a candidate for directors.	

		Oct.1996	Joined Ota-Showa Audit firm(present: Ernst & Young Shin	
			Nihon LLC)	
		Apr. 2000	Certified Public Accountants registration	
		Mar. 2004	Chief of Internal Audit office of Goodman Co., ltd	
		Nov. 2004	Chief of Management Planning office of the same	
			company	
		Feb. 2005	Corporate Officer and Chief of Management Planning	
			office of the same company	
		Sep. 2006	Director and General Manager of Management Division of	
			the same company	
		Jan. 2009	Director and General Manager of Management	
			Headquarters and Production Headquarters of the same	
			company	
		Oct. 2009	President and Representative Director of the same	
			company	
		Jun. 2015	Director and Deputy General Manager of Corporate	
			Planning Headquarters and General Manager of	
			Corporate Planning Department of the Company	
	Takehito Yogo	Feb. 2016	Director and General Manager of Corporate Planning	
4	(October 28, 1968)		Headquarters and General Manager of Corporate	6,978 Shares
	Reappointment		Planning Department of the Company	
	Тобронинон	Jun. 2018	Managing Director and General Manager of Corporate	
			Planning Headquarters and General Manager of	
			Corporate Planning Department of the Company	
		Apr. 2020	Managing Director and General Manager of Corporate	
			Planning Headquarters of the Company	
		Jul. 2023	Senior Managing Director and General Manager of	
			Corporate Planning Headquarters of the Company	
		Nov. 2023	Senior Managing Director and General Manager of	
			Corporate Planning Headquarters of the Company	
			(Incumbent)	
		•The reason to	be a candidate for directors	
		He has been in	volved in our management in light of the wealth of business	
		experience in the	ne vascular business and of experience as a certified public	
		accountant. He	also contributes to promotion of business expansion and	
		globalization o	f our company. As such a wealth of experience and	
		knowledge will	continue to contribute to our management in the future, he is	
		nominated to be	e a candidate for directors.	

				1
		Apr. 1975	Joined the Company	
		Apr. 2003	General Manager of Dialysis Product Marketing	
			Department, Domestic Division of the Company	
		Jul. 2006	General Manager of Dialysis Product Development and	
			Sales Department and General Manager of High-	
			Performance Product Development and Sales	
			Department of Domestic Division of the Company	
		Apr. 2008	General Manager of Product Development and Sales	
			Headquarters and General Manager of Cardiovascular	
			Surgical Product Development and Sales Department of	
			Domestic Division of the Company	
		Jun. 2008	Director and General Manager of Product Development	
			and Sales Headquarters of Domestic Division of the	
			Company	
		Nov. 2008	Director and General Manager of Product Development	
			and Sales Headquarters of Domestic Division and Chief of	
			Research & Development Institute of Manufacturing	
			Technology/R&D Division of the Company	
	Toshiaki Masuda	Nov. 2010	Director and General Manager of Product Development	40.755
_	(September 2, 1952)		and Sales Headquarters of Domestic Division and Chief of	13,755
5			Research & Development Institute of the Company	Shares
	Reappointment	Jun. 2012	Managing Director and Chief of Research & Development	
			Institute of the Company	
		Jul. 2014	Managing Director and General Manager of Product	
			Planning Headquarters and Chief of Research &	
			Development Institute of the Company	
		Oct. 2014	Managing Director and General Manager of Medical	
			Technology Division for Planning, Development &	
			Marketing and general Manager of Product Planning	
			Headquarters and Chief of Research & Development	
			Institute of the Company	
		Apr. 2015	Managing Director and General Manager of Medical	
			Technology Division for Planning, Development &	
			Marketing, Manager of Product Planning Headquarters,	
			Chief of Research & Development Institute and General of	
			Surgical Devices Division(SD Division) of the Company	
		Jun. 2015	Managing Director and General Manager of Medical	
			Technology Division for Planning, Development &	
			Marketing, Chief of Research & Development Institute and	
			General Manager of Surgical Devices Division(SD	
		•		•

	Division) of the Company					
Jun. 2022	Managing Director and General Manager of Medical					
	Technology Division for Planning, Development &					
	Marketing, Chief of Research & Development Institute and					
	General Manager of Surgical Devices Division(SD					
	Division) of the Company					
Nov. 2023	Managing Director and General Manager of Medical					
	Technology Division for Planning, Development &					
	Marketing, Chief of Research & Development Institute					

•The reason to be a Candidate for Directors

He has been involved in our management in light of the wealth of business experience, etc. in the medical equipment's product and development areas. He also makes progress in the performance of the medical equipment, and plays an important role in our management. As such a wealth of experience and knowledge will continue to contribute to our management in the future, he is nominated to be a candidate for directors.

	T	T		-
		Jan. 1981	Joined Nihon Medical Industries Ltd.	
		Apr. 1998	General Manager of Manufacturing Department II of	
			Odate Factory of the Company	
		Jul. 1999	General Manager of Manufacturing Department V of	
			Odate Factory of the Company	
		Aug. 2001	General Manager of Manufacturing Department III of	
			Odate Factory of Manufacturing Technology/ R&D Division	
			of the Company	
		Sep. 2003	General Manager of Manufacturing Department I of	
			Odate Factory of Manufacturing Technology/ R&D Division	
			of the Company	
		Apr. 2004	Chief of Odate Factory of Manufacturing Technology/ R&D	
			Division of the Company	
		Jun. 2009	Director and Chief of Odate Factory of Manufacturing	
			Technology/ R&D Division of the Company	
	Kyoetsu Kobayashi	Nov. 2010	Director and Chief Odate Factory of the Company	
	(May 19, 1955)	Apr. 2014	Managing Director and General Manager of Global	20,474
6			Production Division and Chief of Odate Factory of the	Shares
	Reappointment		Company	
		Apr. 2022	Managing Director and General Manager of Global	
			Production Division	
		Jul. 2023	Managing Director and General Manager of Stable	
			Production & Crisis Management Division	
			(Incumbent)	
		●The reason to	be a candidate for directors	
		He has been in	volved in our management in light of the wealth of business	
		experience, etc	c. in the medical equipment manufacturing areas. He also	
		makes progress	s in the performance of the medical equipment, and plays an	
		important role	in our management. As such a wealth of experience and	
		knowledge will	continue to contribute to our management in the future, he is	
		nominated to be	e a candidate for directors.	

		Apr. 1995	Joined the Company	
		Apr. 2005	Manager of Accounting & Corporate Planning Department	
			of the Company	
		Jun. 2009	Director and General Manager of Corporate Planning &	
			Coordination Department of the Company	
		Jul. 2014	Director and General Manager of Corporate Planning	
			Department	
		Jun. 2015	Director and General Manager of Corporate Planning	
			Department and General Manager of Product Planning	
			Department of the Company	
		Feb. 2016	Director and General Manager of Product Planning	
			Development of the Company	
		Apr. 2017	Director and General Manager of New Business	
			Development Department of the Company	
		Apr. 2018	Director and General Manager of Cell products Division	
			and General Manager of New Business Development	
			Headquarters of the Company	
		Jun. 2018	Managing Director and General Manager of Cell products	
	Kimihito Minoura		Division and General Manager of New Business	
7	(October 12, 1972)		Development Department of the Company	29,339
'		Aug. 2018	Managing Director and General Manager of Regenerative	Shares
	Reappointment		Medicine Department, General Manager of New Business	
			Development Department of the Company	
		Sep. 2022	Managing Director and General Manager of Regenerative	
			Medicine Department, General Manager of New Business	
			Development Department and Business Promotion	
			Department of the Company	
		Apr. 2024	Managing Director and General Manager of Regenerative	
			Medicine Department, General Manager of New Business	
			Development Department, Business Promotion	
			Department and Business Management Department of the	
			Company (Incumbent)	
		●The reason to	be a candidate for directors	
		He has been in	nvolved in our management not only in light of the wealth of	
		business exper	ience, etc. in the international accounting and finance areas	
		but in product p	planning areas. He also makes progress in the performance	
		of the medical	equipment and plays an important role in our management.	
		As such a weal	th of experience and knowledge will continue to contribute to	
		our manageme	ent in the future, he is nominated to be a candidate for	
		directors.		

_				
		Mar.1974	Joined the Company	
		Apr.1998	Deputy Manager of 1st Research Department of Research	
			& Development Laboratory of the Company	
		Mar. 2001	General Manager of 1st Research Department of	
			Research & Development Laboratory of the Company	
		Apr. 2001	General Manager of 1st Research Department of	
			Research & Development Laboratory of Manufacturing	
			Development Division of the Company	
		Jun. 2010	Director and General Manager of 1st Research	
			Department of Research & Development Laboratory of	
			Manufacturing Development Division of the Company	
		Nov. 2010	Director and General Manager 1st Research Department	
			of Research & Development Laboratory of the Company	
		Apr. 2013	Director and Chief of Production Technology Center of the	
			Company	
		Apr. 2014	Director and Deputy General Manager of Manufacturing	
			Department, Chief of Production Technology Center of the	
			Company	
	Kazuhiko Sano	Feb. 2018	Director and Deputy General Manager of Facilities	
	(January 6. 1952)		Department, Deputy General Manager of Manufacturing	17,627
'			Department, Chief of Production Technology Center of the	Shares
	Reappointment		Company	
		Jun. 2018	Managing Director and Deputy General Manager of	
			Manufacturing Department, Chief of Production	
			Technology Center of the Company	
		Apr. 2019	Managing Director and General Manager of Production	
			Technology Development Department, Chief of Production	
			Technology Center of the Company	
		Jan. 2020	Managing Director and General Manager of Facilities	
			Department, General Manager of Production Technology	
			Development Department, Chief of Production Technology	
			Center, Deputy General Manager of Production	
			Technology Development Department of the Company	
		Sep. 2020	Managing Director and General Manager of Facilities	
			Department, General Manager of Production Technology	
			Development Department, Chief of Production Technology	
			Center of the Company	
		Jul. 2023	Managing Director and General Manager of Facilities	
			Department, Chief of Production Technology Center of the	
			Company (Incumbent)	

•The reason to be a candidate for Directors He has been involved in our management in light of the wealth of business experience, etc. in the development of medical device manufacturing machinery. He also contributes to promotion of business expansion and globalization of our company. As such a wealth of experience and knowledge will continue to contribute to our management in the future, he is nominated to be a candidate for directors.	
experience, etc. in the development of medical device manufacturing machinery. He also contributes to promotion of business expansion and globalization of our company. As such a wealth of experience and knowledge will continue to contribute to our management in the future, he is	
machinery. He also contributes to promotion of business expansion and globalization of our company. As such a wealth of experience and knowledge will continue to contribute to our management in the future, he is	
globalization of our company. As such a wealth of experience and knowledge will continue to contribute to our management in the future, he is	
knowledge will continue to contribute to our management in the future, he is	
nominated to be a candidate for directors.	

	•	•		
		Apr. 1994	Joined the Company	
		Apr. 2007	Chief of Research Planning Office of Pharmaceutical	
			Research Laboratory of Manufacturing Development	
			Division of the Company	
		Aug. 2007	Manager of Research Planning Office of Pharmaceutical	
			Research Laboratory of Manufacturing Development	
			Division of the Company	
		Jun. 2010	Director and General Manager of Research Planning	
			Office of Pharmaceutical Research Laboratory of	
			Manufacturing Development Division of the Company	
		Nov. 2010	Director and General Manager of Research Planning	
			Office of Pharmaceutical Research Laboratory of the	
			Company	
		Oct. 2012	Director and General Manager of Pharmaceutical	
			Development Division of Pharmaceutical Department of	
			the Company	
		Jun. 2017	President and Representative Director of Nipro Pharma	
			Corporation (Incumbent)	
	Kenichi Nishida	Apr. 2018	Director and General Manager of Pharmaceutical	
9	(January 13. 1970)		Department and General Manager of Pharmaceutical	6,076
9			Development Promotion Division of the Company	Shares
	Reappointment	Jun. 2018	Managing Director and General Manager of	
			Pharmaceutical Department, General Manager of	
			Pharmaceutical Development Promotion Division of the	
			Company	
		Apr. 2021	Managing Director and General Manager of	
			Pharmaceutical Department of the Company	
		Oct. 2021	Managing Director and General Manager of	
			Pharmaceutical Department, General Manager of	
			Research Planning Office of Pharmaceutical Research	
			Laboratory of the Company	
		Jul. 2023	Managing Director and General Manager of	
			Pharmaceutical Department, General Manager of	
			Pharmaceutical Production Management Division,	
			General Manager of Research Planning Office of	
			Pharmaceutical Research Laboratory of the Company	
		Oct. 2023	Managing Director and General Manager of	
			Pharmaceutical Department, General Manager of	
			Pharmaceutical Production Management Division of the	
			Company (Incumbent)	

	(Significant Concurrent Position)	
	President and Representative Director of Nipro Pharma Corporation	
	The reason to be a candidate for directors	
	He has been involved in our management in light of the wealth of business	
	experience, etc. in the research and the promotion of planning and	
	development of pharmaceutical products. He also contributes to promotion	
	of business expansion and globalization of our company. As such a wealth	
	of experience and knowledge will continue to contribute to our management	
	in the future, he is nominated to be a candidate for directors.	

		Mar. 2003	Joined the Company	
		Apr. 2009	Deputy Manager of Vascular Product Development and	
			Sales Department of the Company	
		Apr. 2011	General Manager of Vascular Product Development and	
			Sales Department of Domestic Division of the Company	
		Feb. 2013	General Manager of Vascular Business Unit Department	
			of Domestic Division of the Company	
		Jun. 2013	Director and General Manager of Vascular Business Unit	
			Department of Domestic Division of the Company	
		Oct. 2014	Director and General Manager of Vascular Business Unit	
			Department of Planning & Development Engineering	
			Division of the Company	
		Apr. 2015	Director and General Manager of Vascular Division of the	
			Company	
		Jun. 2015	President and Representative Director of Goodman Co.,	
	Yasushi Ohyama		Ltd (Incumbent)	
10	(December 14, 1962)	Apr. 2018	Director and General Manager of Vascular Division,	19,869
			General Manager of Vascular Product Sales &	Shares
	Reappointment		Development Department of the Company	
		Jun. 2018	Managing Director and General Manager of Vascular	
			Division, General Manager of Vascular Product Sales &	
			Development Department of the Company	
		Apr. 2024	Managing Director and General Manager of Vascular	
			Division (Incumbent)	
		(Significant Con	current Positions)	
		President and F	Representative Director of Goodman Co., Ltd	
		•The reason to	be a candidate for directors	
		He has been in	volved in our management in light of the wealth of business	
		•	in the vascular business.	
		He also contribu	utes to promotion of business expansion and globalization of	
		our company.		
		As such a wealt	h of experience and knowledge will continue to contribute to	
			nt in the future, he is nominated to be a candidate for	
		directors.		

		Apr. 1980	Joined the Company	
		Apr. 2008	Deputy Manager of Human Resources / General Affairs	
			Division of the Company	
		Jun. 2009	Director and General Manager of Human Resources /	
			General Affairs Division of the Company	
		Jul. 2014	Director and General Manager of General Affairs / Human	
			Resources Department, General Manager of Human	
			Resources Division of the Company	
		Apr. 2020	Director and General Manager of General Affairs / Human	
	Hideto Nakamura		Resources Department of the Company	
11	(April 1, 1958)	Aug. 2021	Director and General Manager of General Affairs /	25,147 Shares
	Reappointment		Human Resources Department, General Manager of	
	Теарропштен		Governance Supervisory Department of of the Company	
			(Incumbent)	
		●The reason to	be a candidate for directors	
		He has been in	nvolved in our management in light of the wealth of business	
			c. in the human resources and general affairs areas. He also	
			promotion of business expansion and globalization of our	
			uch a wealth of experience and knowledge will continue to	
			our management in the future, he is nominated to be a	
		candidate for d	-	
		Apr. 1988	Joined the Company	
		Apr. 2005	Deputy Manager of Quality Control Division of the	
		7.1511 2000	Company	
		Apr. 2008	General Manager of Quality Control Division of the	
		7.1511 2000	Company	
		Jun. 2010	Director and General Manager of Quality Control	
		0dii. 2010	Department of the Company	
		Apr. 2011	Director and General Manager of Quality Assurance	
	Toyoshi Yoshida	Αρι. 2011	Department of the Company	
12	(March 15. 1963)	Apr. 2019		15,383 Shares
12		Арі. 2019	Director and General Manager of Quality Assurance &	15,363 Shales
	Reappointment		Regulatory Compliance Department of the Company	
			(Incumbent)	
			be a candidate for directors	
			nvolved in our management in light of the wealth of business	
			c. in the area of quality assurance as well as management of	
			I affairs and post-marketing safety. He also contributes to	
			usiness expansion and globalization of our company. As such	
		a wealth of e	experience and knowledge will contribute enough to our	
			n the future, he is nominated to be a candidate for directors.	

		1		
		May. 1983	General Manager of Pharmacy Department of General	
	Yoshiko Tanaka		Incorporated Association Tokushukai (Osaka Head Office)	
		Jun.1997	General Manager of Pharmacy Department and General	
			Manager of Planning Department of General Incorporated	
	(March 28, 1949)		Association Tokushukai (Osaka Head Office)	
	Reappointment	Apr.2002	Part-time Lecturer of Kobe Pharmaceutical University	
	Reappointment	Jun.2002	President and Representative Director of Medihope	
13			Corporation (Incumbent)	4,297 Shares
	Outside Director	Jul.2014	Council member of Kobe Pharmaceutical University	
	Caterac Director	•The reason	to be a candidate for outside directors and the outline of the	
		expected role		
	Independence	She has an e	excellent insight and wealth of experience gained in the former	
		job. As we ca	an expect her to provide appropriate guidance and supervision	
		for the busine	ess administration based on the knowledge and experience as	
		a business or	wner, she is nominated to be a candidate for outside directors.	
		Apr. 1990	Manager of Nursing Division of Preparatory Office for Toho	
		, p	University Sakura Medical Center	
		Aug. 1990	Manager of Nursing Division of Tokyo Saiseikai Mukojima	
			Hospital	
		Jun. 1999	Executive Officer of Japanese Nursing Association	
		Apr. 2002	Manager of Nursing Division and Assistant to Director of	
		Apr. 2007	Kyoto University Hospital	
		Apr. 2007	Professor of Keio University Faculty of Nursing And Medical Care	
	Yoshiko Shimamori	Jun. 2010	President of Tokyo Nursing Association	
	(January 15, 1947)	Jul. 2016	Professor of Institute for Biomedical Sciences of Iwate	
			Medical University	
		Apr. 2017	Professor and Dean of School of Nursing of Iwate Medical	
14	Reappointment		University	376 Shares
		Apr. 2021	Professor Emeritus and Council member of Iwate Medical	
	Outside Director		University (Incumbent)	
		Jun. 2021	Director of the Company (Incumbent)	
	Independence		to be a candidate for outside directors and the outline of the	
		expected role		
			does not have an experience of company management, she	
			ience of positions as a nurse and a university professor and	
			expertise and professional experience mainly in medical field.	
		As we can ex	spect that her outstanding insight, wealth of experience, and	
		perspective a	as a healthcare professional shall be utilized in the sustainable	
		growth and b	usiness administration of our group, she is nominated to be a	
		candidate for	outside directors.	

		Jan. 2000	Branch Manager of Kori Branch, Daiwa Bank Ltd.	
			(currently Resona Bank, Ltd.)	
		Mar. 2002	General Manager of Taisho Branch, Resona Bank Ltd.	
		Jun 2004	General Manager of General Affairs Department,	
			Administration Division, Toami Corporation	
		Jun 2006	Director and General Manager of General Affairs	
			Department, Administration Division of the same company	
		Jun 2008	Managing Director and General Manager of Administration	
			Division, General Manager of General Affairs Department of	
			the same company	
		Jun 2012	Managing Director and General Manager of Administration	
			Division, General Manager of General Affairs Department	
			General Manager of Accounting Department of the same	
			company	
		Jun 2020	Retired from Managing Director of the same company	
		Junv2022	Director of the Company (Incumbent)	
		•The reason	to be a candidate for outside directors and the outline of the	
		expected role		
	T 1:1:11 " :	-	ent insight and a wealth of experience cultivated through his	
	Toshiaki Hattori		cial institutions and key positions in the general affairs and	
	(June 3, 1954)	accounting di	visions of listed companies. As we can expect him to provide	
		appropriate g	uidance and supervision of business administration based on	
15	Reappointment	his knowledge	e and experience as a business owner, he is nominated to be	- shares
		a candidate fo	or outside directors.	
	Outside Director			
	Independence			

		Apr. 1998	Branch Manager of Tsukiji and Tsukishima Branches, Sakura	
		Арі. 1990	Bank Ltd. (currently Sumitomo Mitsui Banking Corporation)	
			Branch Manager of Shinbashi-higashi Branch of the same	
		Apr. 2000	company	
		,	General Manager of Ginza Corporate Sales Department of	
		Apr. 2002	the same company	
		-	Advisor of HORAI Co., Ltd.	
		Nov. 2002	Director and General Manager of Insurance Department,	
		Dec. 2002	General Manager of Real Estate Business Department of the	
			same company	
			Managing Director and General Manager of President's	
		Oct. 2003	Office, General Manager of Insurance Department of the	
			same company	
		Dec. 2008	Senior Managing Director and Executive officer and General	
		Dec. 2000	Manager of General Planning Department of the Company	
	Toshikazu Yoshimori		Senior Managing Director and Executive officer and General	
	(November 8, 1951) New Outside Director Independence	Aug. 2012	Manager of Insurance Department, General Manager of	
			General Planning Department, in charge of Accounting	
16				- shares
			Department and System Office of the Company	
			Sdovisor of Muromachi Building Co., Ltd.	
			Director of Japan Health Insurance Association	
		Dec, 2013 Oct. 2014	Committee Member of Central Social Insurance Medical	
			Council	
			Member of the Long-Term Care Insurance committee,	
		Apr 2015	Member of the Subcommittee on Long-Term Care Benefits,	
		-	Expert Member of the Council on Social Security	
		Oct. 2021		
		◆The reason	to be a candidate for outside directors and the outline of the	
		expected role		
		He has exter		
		· ·	ey positions in the business, accounting and systems divisions	
		1 .	sted companies, and advisory positions with the Ministry of	
			r and Welfare. As we can expect him to provide appropriate	
			I supervision of business management based on his knowledge ce as a business manager, he is nominated as a candidate for	
		outside direct	_	
		outside direct	iuio.	

		Apr 2009	Evacutive officer and Canaral Manager of Negava Calas	
		Apr. 2008	Executive officer and General Manager of Nagoya Sales	
			Department of Mizuho Corporate Bank, Limited (currently	
			Mizuho Bank, Ltd.)	
		Apr. 2010	Managing Director and Executive Officer in Charge of Sales	
			Department of the same company	
		Apr. 2012	Managing Director and Executive Officer in Charge of Sales	
			Branches of the same company	
		Apr. 2013	Executive Vice President of the Units of Large Business	
			Corporations, Business Corporations and Financial and	
			Public Corporations of Mizuho Financial Group, Inc.	
			Executive Vice President of the Units of Large Business	
			Corporations, Business Corporations and Financial and	
			Public Corporations of Mizuho bank, Ltd.	
			Representative Vice President of the Units of Large	
			Business Corporations, Business Corporations and	
			Financial and Public Corporations of Mizuho Corporate	
		1 1 0040	Bank, Limited	
		Jul. 2013	Representative Vice President of the Units of Large	
			Business Corporations, Business Corporations and	
			Financial and Public Corporations of Mizuho Corporate	
	Yasuhiko Imaizumi		Bank, Limited	
	(September 27, 1956)	Apr. 2014	Representative Vice President of Sales of Business	
			Corporations of Mizuho Securities Co., Ltd.	
17	New	Apr. 2016	Executive Chairman of Mizuho Securities Co., Ltd.	- shares
		Jun. 2018	Executive Vice President of NIPPON STEEL KOWA REAL	
	Outside Director		ESTATE CO., LTD.	
		Apr. 2019	President and Representative Director of Director of	
	Independence		NIPPON STEEL KOWA REAL ESTATE CO., LTD.	
		Apr. 2023	Director and Executive Advisor of NIPPON STEEL KOWA	
			REAL ESTATE CO., LTD.	
		Jun. 2023	Executive Advisor of NIPPON STEEL KOWA REAL ESTATE	
			CO., LTD.	
			Outside Director of Nippon Seisen Co., Ltd. (Incumbent)	
		(Significant C	concurrent Positions)	
		Executive Ad	visor of NIPPON STEEL KOWA REAL ESTATE CO., LTD.	
		Outside Direc	ctor of Nippon Seisen Co., Ltd. (Incumbent)	
		●The reason	to be a candidate for outside directors and the outline of the	
		expected role)	
		1	lent insight and a wealth of experience cultivated through his	
			icial institutions and key positions in the general affairs and	
			ivisions of listed companies. As we can expect him to provide	
		1	uidance and supervision of business administration based on	
		_	e and experience as a business owner, he is nominated to be	
			or outside directors.	
		. Sarialadio I		

18	Yuka Kushida (October 26, 1963) New Outside Director Independence	President and President and Co., Ltd. Chairman and	President and Representative Director of Mitsuko Ltd. (currently J MIRAIMEDICAL Co., Ltd.) (Incumbent) President and Representative Director of SAKURA CLINICAL RESEARCH Co., Ltd. (Incumbent) Director of PharmaCluster Co., Ltd Councillor of Social Welfare Corporation Kishokai (Incumbent) Councillor of Kyoto Pharmaceutical University (Incumbent) Chairman and Representative Director of Leonis Co., Ltd. (Incumbent) Executive Vice President of PharmaCluster Co., Ltd (Position to be changed to Director in June 2024) Director of Kyoto Pharmaceutical University (Incumbent) Concurrent Positions) d Representative Director of J MIRAIMEDICAL Co., Ltd. d Representative Director of SAKURA CLINICAL RESEARCH d Representative Director of Leonis Co., Ltd. to be a candidate for outside directors and the outline of the	- shares
			•	
	Independence		d Representative Director of SAKORA CLINICAL RESEARCH	
	· ·		d Representative Director of Leonis Co. Ltd.	
			·	
		• IIIO IOGOOII		
		expected role		
		expected role She has exc		
		She has exc)	
		She has exc	ellent insight and a wealth of experience cultivated through	
		She has exc many years of her to prov	ellent insight and a wealth of experience cultivated through of managing a dispensing pharmacy group. As we can expect	
		She has exc many years of her to provadministration	ellent insight and a wealth of experience cultivated through of managing a dispensing pharmacy group. As we can expect vide appropriate guidance and supervision of business	

Notes:

- 1. There are no special interests between each candidate and the "Company."
- 2. The number of the above stocks includes shares held by Stock Ownership Plan of NIPRO as of April 30, 2024.
- 3. Ms. Yoshiko Tanaka, Ms. Yoshiko Shimamori, Mr. Toshiaki Hattori, Mr. Toshikazu Yoshimori, Mr. Yasuhiko Imaizumi and Ms. Yuka Kushida are the candidates for outside directors.
- 4. Ms. Yoshiko Tanaka, Ms. Yoshiko Shimamori and Mr. Toshiaki Hattori will have served as outside directors of the "Company" for 10 years, 3 years and 2 years, respectively, at the conclusion of this Ordinary General Meeting of Shareholders.
- 5. The "Company" has entered into a contract with Ms. Yoshiko Tanaka, Ms. Yoshiko Shimamori, and Mr. Toshiaki Hattori to limit their liability for damages under Article 423, Paragraph 1 of the Companies Act, pursuant to Article 427, Paragraph 1 of the said Act. The maximum amount of liability for damages under such contracts is the minimum liability amount stipulated by law, and the "Company" intends to continue such contracts with Ms. Yoshiko Tanaka, Ms. Yoshiko Shimamori and Mr. Toshiaki Hattori if their reappointment is approved and they assume office. If the appointment of Mr. Toshikazu Yoshimori, Mr. Yasuhiko Imaizumi and Ms. Yuka Kushida is approved and they assume office, the "Company" will enter into an equivalent contract with them as well, setting the maximum amount of liability for

damages as the minimum liability amount stipulated by laws and regulations.

- 6. The "Company" has concluded a directors' and officers' liability insurance policy with an insurance company, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, and the premiums for the policy are fully borne by the "Company". The insurance policy will cover compensation for damages and litigation expenses that may arise as a result of the insured directors and officers being held liable for the performance of their duties or being subject to claims in connection with the pursuit of such liabilities. If the appointment of each candidate is approved and they assume office, they will be included in the insured under the insurance policy.
- 7. As Ms. Yoshiko Tanaka, Ms. Yoshiko Shimamori and Mr. Toshikazu Hattori meet the criteria of the "Company" for determining the independence of outside officers, and also satisfy the requirements for independent officers as stipulated by the Tokyo Stock Exchange, Inc., they will be newly reported as independent officers if their appointments are approved and they assume office. As Mr. Toshikazu Yoshimori, Mr. Yasuhiko Imaizumi, and Ms. Yuka Kushida also satisfy the criteria for determining the independence of outside officers of the "Company" and the requirements for independent officers as stipulated by Tokyo Stock Exchange, Inc., they will also be newly reported as independent officers if their appointments are approved and they assume office.

Proposal No. 4: Election of One (1) Substitute Audit & Supervisory Board Member

The "Company" proposes the election of one (1) Audit & Supervisory Board Members in advance to prepare for the event that the number of Audit & Supervisory Board Members falls below the number required by laws and regulations. The candidate for a substitute Audit & Supervisory Board Member is as follows.

The Company has obtained approval for this proposal from the **Audit &** Supervisory Board.

	Name	Career Summary, Positions, Responsibilities and Significant		Number of
No.				Shares of the
	(Date of birth)		Concurrent Positions	Company Held
1	Motoaki Sano (Apr 21, 1962) Outside Independence	Oct. 2009 Jun. 2017 May. 2022 May. 2022	General Manager of Electronics Dept. of Sakai Co., Ltd. (currently SK Tech Co., Ltd.) Director and General Manager of Electronics Dept. of the same company. Resigned from Director and General Manager of Electronics Dept. of the same company. Assistant to General Manager of Electronics Dept. of the same company (present) The reason to be a candidate for a substitute Audit & Supervisory Board Member He has an excellent and extensive knowledge and experience in his former career and is expected to provide proper guidance and supervision in the auditing and business management of the Company from an objective standpoint, and has therefore been nominated as a candidate for the position of substitute Audit & Supervisory Board Member.	- shares

Notes:

- 1. There are no special interests between the candidate and the "Company."
- 2. Mr. Motoaki Sano is the candidate for a substitute outside Audit & Supervisory Board member.
- 3. As Mr. Motoaki Sano meets the criteria of the "Company" for determining the independence of outside officers, and also satisfy the requirements for independent officers as stipulated by the Tokyo Stock Exchange, Inc., he will be newly reported as independent officer if the appointment is approved and he assumes office.
- 4. The "Company" will enter into a contract with Mr. Motoaki Sano to limit his liability for damages under Article 423, Paragraph 1 of the Companies Act, pursuant to Article 427, Paragraph 1 of the said Act. The maximum amount of liability for damages under the said contract is the minimum liability amount stipulated by law if his appointment is approved and he assumes office.
- 5. The "Company" has concluded a directors' and officers' liability insurance policy with an insurance company, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, and the premiums for the policy are fully borne by the "Company." The insurance policy will cover compensation for damages and litigation expenses that may arise as a result of the insured directors and officers being held liable for the performance of their duties or being subject to claims in connection with the pursuit of such liabilities. If the appointment of Mr. Sano is approved and he assumes office, he will be included in the insured under the insurance policy.