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> Securities Code: 7893 June 10, 2024

To Our Shareholders

Takeshi Ueno President and Representative Director

PRONEXUS INC.

2-20, Kaigan 1-chome, Minato-ku, Tokyo

NOTICE OF THE 80TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

This is to notify you that the 80th Ordinary General Meeting of Shareholders will be held as follows.

If you are unable to attend the meeting, it would be appreciated if you exercise your voting rights by either of the following methods after reviewing the attached reference materials for the general meeting of shareholders.

Meeting Details

1. Date and Time: Wednesday, June 26, 2024 at 10:00 a.m.

2. Venue: "Primavera" at Dai-ichi Hotel Tokyo 4F 2-6, Shimbashi 1-chome, Minato-ku, Tokyo

3. Agenda:

Items to be Reported:

- 1. The Business Report and the Consolidated Financial Statements for the 80th Business Period (from April 1, 2023 to March 31, 2024), as well as the Audit Report for the Consolidated Financial Statements by Accounting Auditors and Audit & Supervisory Board
- 2. The Report of Financial Statements for the 80th Business Period (from April 1, 2023 to March 31, 2024)

Items to be Resolved:

Proposal 1: Election of Eight (8) Directors

Proposal 2: Election of Four (4) Audit & Supervisory Board Members

4. Exercise of Voting Rights, etc.

Shareholders not attending the meeting in person can exercise their voting rights in writing or via the internet. If you exercise your voting rights in advance in writing or via the internet, please exercise your voting rights no later than <u>6:00 p.m., Tuesday, June 25,</u> <u>2024 (Japan Standard Time)</u>.

Please note that rather than attending this Ordinary General Meeting of Shareholders in person, you can attend online using the dedicated site shown below (in Japanese only).

Measure for Provision of Informational Materials for the General Meeting of Shareholders in Electronic Format

When convening this Ordinary General Meeting of Shareholders, the Company takes measures for providing information that constitutes the content of reference materials for the General Meeting of Shareholders, etc. (items subject to measures for electronic provision) in electronic format, and posts this information on the following website (date of commencement of measures for providing information in electronic format: June 3, 2024). Please access the following websites to confirm the information.

Moreover, the items subject to measures for electronic provision are also available on the website of the Tokyo Stock Exchange (TSE) in addition to the website for the General Meeting of Shareholders as shown below. Access the TSE website (Listed Company Search) by using the internet address shown below, and enter "PRONEXUS" in "Issue name (company name)" or our securities code "7893" in "Code," click "Basic information" and select "Documents for public inspection/PR information," and confirm the "Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting" section.

WEB	Website for Informational Materials for the General Meeting of Shareholders:
	https://d.sokai.jp/7893/teiji/ (in Japanese) *It can also be accessed via the Company's website at https://www.pronexus.co.jp/. (in Japanese)
	TSE website (Listed Company Search):
	https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

Among the items subject to measures for electronic provision, in accordance with the provisions in laws and regulations and the Articles of Incorporation of the Company, the following items are not included with the paperbased documents delivered to shareholders who have requested the delivery of such documents. The Audit & Supervisory Board Members and the Accounting Auditors have audited the documents subject to audit, including the following items.

(i) Consolidated Statement of Changes in Equity and the Notes to the Consolidated Financial Statements

(ii) Statement of Changes in Equity and the Notes to the Financial Statements

Note: The items listed above are available in Japanese only.

If revisions are made to the items subject to measures for electronic provision, a notice of the revisions and details of the items before and after the revisions will be posted on each of the aforementioned websites.

Reference Materials for the General Meeting of Shareholders

Proposal 1: Election of Eight (8) Directors

The terms of office of all nine (9) Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders. In that regard, upon reviewing the management structure from the perspective of changes in the economic environment, the Company proposes the election of eight (8) Directors, lowering the number of Directors by one (1) (adding one (1) Outside Director), to establish a Board of Directors that provides a more diverse range of insight and expertise and to enable more efficient decision making.

Candi- date No.	Name	Gender	Attribute of Current Positions and Candidate Responsibilities in the Company		Attendance at Board of Directors Meetings (FY2023)
1	Takeshi Ueno	Male	Reelection	President and Representative Director	10 out of 10 100%
2	Hirofumi Morisada	Hirofumi MorisadaMaleReelectionDirector and Managing Executive Officer (in charge of system strategy), General Manager, System Consulting Division		10 out of 10 100%	
3	Yuichi Shiotsu	Male	Reelection	Director and Managing Executive Officer (in charge of solution business strategy), General Manager, Solution Business Division	10 out of 10 100%
4	Norio Ozawa	Ozawa Male		Director and Executive Officer (in charge of marketing strategy), in charge of Marketing Business Division	10 out of 10 100%
5	Takatsugu Nagatsuma	Male	Reelection Outside Independent	Outside Director	10 out of 10 100%
6	Ken Shimizu	Male	Reelection Outside Independent	Outside Director	10 out of 10 100%
7	Ichiro Sakai	Male	Reelection Outside Independent	Outside Director	10 out of 10 100%
8	Emi Onozuka	Female	New election Outside Independent	-	_

The candidates for Directors are as follows:

Reelection: Candidate for reelection as Director

New Election: Candidate for new election as Director

Outside: Candidate for Outside Director

Independent: Independent Officer stipulated by the Tokyo Stock Exchange

Candidate No. 1	Takeshi (Date of birth: Jan	Reelection
		ry, positions and areas of responsibility in the Company, and urrent positions
	June 1997	Joined the Company
	October 1999	General Manager, Electronic Disclosure Promotion Office, Sales Headquarters of the Company
	June 2000	Director of the Company
	April 2004	Managing Director of the Company
	June 2005 June 2007	Senior Managing Director of the Company Executive Vice President and Director of the Company
	June 2008	Executive Vice President, Representative Director and COO of the Company
Number of the Company's shares held:	May 2010	President and Representative Director of ASP Communications Co., Ltd. (incumbent)
734,420	June 2010	President and Representative Director of the Company (incumbent)
Attendance at Board of	July 2014	President of PRONEXUS TAIWAN Co., Ltd. (incumbent)
Directors meetings (FY2023):	October 2019	Chairman of PRONEXUS VIETNAM CO., LTD (incumbent)
10 out of 10 (100%)	May 2021	Chairman and Representative Director of Zaihon, Inc. (incumbent)
	For over 10 year role in establishi the Company su business. Since b Management Pla suited to the cha at the same time Promotion Supp striving in this w value, and he is o	Solution as candidate for Director It is after joining the Company, Mr. Takeshi Ueno has played an active ing new businesses that today have become mainstay businesses of ich as the digitization of legal disclosure documents and the database becoming the Company's President, by promoting Medium-term an, he has worked to reform the business structure to make it better nging business environment, including digitization initiatives while working to steadily increase the operating results of the Overseas ort Business in the field of new businesses. He has been steadily vay to deal with various management issues to enhance the corporate expected to continuously show strong leadership. Accordingly, the mated him as a candidate for Director.

Candidate No. 2	Hirofumi (Date of birth: July	Morisada Reelection
Number of the Company's shares held: 4,600 Attendance at Board of Directors meetings (FY2023): 10 out of 10 (100%)	Career summary important concur April 1997 September 2000 November 2006 October 2010 March 2014 October 2016 June 2017 April 2019 June 2021 Reason for nomi Mr. Hirofumi Mc public accountant experience requir in his previous w PRONEXUS WC Company. As Ge	y, positions and areas of responsibility in the Company, and
	expected that he	can contribute to the realization of the Company's system strategy, ninated him as a candidate for Director.

Candidate No. 3	Yuichi Sl (Date of birth: Sep	Reclection
	Career summar important concu	y, positions and areas of responsibility in the Company, and Irrent positions
	August 2008	General Manager, Sales Division, Ichigaya Publication Printing Operations of Dai Nippon Printing Co., Ltd.
	November 2009	Joined the Company General Manager, Financial Sales Division, Sales Headquarters of the Company
	June 2013	Executive Officer, General Manager, Financial Business Division 1, Sales Headquarters of the Company
Number of the Company's shares held:	June 2015	Managing Executive Officer, General Manager, Financial Business Division and General Manager, Financial Business Division 1, Sales Headquarters of the Company
12,000 Attendance at Board of	June 2023	Director and Managing Executive Officer (in charge of solution business strategy), General Manager, Solution Business Division of the Company (incumbent)
Directors meetings (FY2023): 10 out of 10 (100%)	Mr. Yuichi Shioti job at a major pri to the growth in a is a disclosure do companies, as we Company's grow printing and non- Solution Busines printed products helping to increa	ination as candidate for Director su has been involved in publishing industry sales since his previous inting company, and after joining the Company, he has contributed sales of the "PRONEXUS FUND DOCUMENT SYSTEM," which becument preparation support system for investment trust ell as to the expansion of the Web business, which is one of the th areas. He also has broad knowledge and experience in the opprinting fields. He is currently the General Manager of the s Division, and is expected to contribute to the growth of the non- field, which is the aim of the Company's solutions strategy, by se sales of new digital products in response to the paperless trend t trust field. Therefore, the Company has nominated him as a ector.

Candidate No. 4	Norio Oz (Date of birth:	Keelection
		ry, positions and areas of responsibility in the Company, and current positions
	October 1989	Joined the Company
	January 2007	General Manager, Business Planning Office of the Company
	June 2008	Executive Officer, General Manager, Business Planning Office of the Company
	March 2010	Executive Officer, General Manager, IR Business Division, Sales Headquarters of the Company
Number of the Company's shares held:	January 2013	Executive Officer, General Manager, Financial Solution Division and General Manager, Communication Planning Division, Sales Headquarters of the Company
12,800	October 2020	Executive Officer, in charge of Marketing Business Division of the Company
Attendance at Board of Directors meetings (FY2023):	June 2021	Director and Executive Officer (in charge of marketing strategy), in charge of Marketing Business Division of the Company (incumbent)
10 out of 10 (100%)	Reason for non	nination as candidate for Director
	and advancing p	e Company, Mr. Norio Ozawa has spent many years formulating blans for new businesses for the Company and he is currently
	J-REIT-focused	ntribution to the establishment of IR, investment trust-related, and businesses, which are the Company's core businesses. He also
	ĥe can contribut	lant knowledge and experience in these fields. As it is expected that te to meeting diversifying customer needs through the promotion of ting activities based on market analysis and the like, uncovering
	potential custon marketing strate	ner needs and creating new business models for the Company's egy through his current work as Director in charge of the Marketing
	Business Divisi	on, the Company nominated him as a candidate for Director.

Candidate No. 5	Takatsug (Date of birth: M	yu Nagatsuma (ay 21, 1965) Reelection Outsid Independen
		ry, positions and areas of responsibility in the Company, and
	important con	current positions
	April 1992	Joined IBM Japan, Ltd.
	January 1994	Joined Sankyo Frontier Co., Ltd.
Number of the	June 1995	Director, General Manager, Management Planning Division and Regional Block Head, Sales Headquarters of Sankyo Frontier Co. Ltd.
Company's shares held:	June 1996	Senior Managing Director and General Manager, Management Planning Division of Sankyo Frontier Co., Ltd.
Attendance at Board of	June 2001	Representative Senior Managing Director and General Manager, Sales Promotion Headquarters of Sankyo Frontier Co., Ltd.
Directors meetings	June 2002	President of Sankyo Frontier Co., Ltd. (incumbent)
(FY2023):	June 2016	Outside Director of the Company (incumbent)
10 out of 10 (100%)	Reason for nor	nination as candidate for Outside Director and outline of
	expected roles	
	considered to be management for	Nagatsuma currently serves as President of a listed company. As he i e able to use his abundant experience and insights of corporate r the Company's management from an objective standpoint, and is p promote enhanced corporate governance, the Company nominated
		ate for Outside Director.

Candidate No. 6	Ken Shi (Date of birth: J		Reelection Outside Independent
	Career summary, positions and areas of responsibility in the Company, and important concurrent positions		
	April 1992	Joined The Sakura Bank, Limited (current Sum Banking Corporation)	iitomo Mitsui
Number of the Company's shares held:	May 1998	Joined WDI Holding, Inc. (current WDI Corpo Director of WDI Holding, Inc.	ration)
-	April 2003	President of WDI Corporation (incumbent)	
Attendance at Board of	June 2018	Outside Director of the Company (incumbent)	
Directors meetings	Reason for no expected roles	mination as candidate for Outside Director and	outline of
(FY2023): 10 out of 10 (100%)	Mr. Ken Shimizu currently serves as President of a listed company and has abundant experience of corporate management in a variety of regions including North America and Asian countries. As he is considered to be able to give appropriate advice for the Company's management based on his experience as a corporate executive and from a		
	global perspec	tive, and is also expected to further strengthen the g nominated him as a candidate for Outside Director.	

Candidate No. 7	Ichiro Sa (Date of birth: D	Reelection Outside Independent	
		ary, positions and areas of responsibility in the Com current positions	pany, and
	July 1990	Joined SAKAI HEAVY INDUSTRIES, LTD.	
	June 1991	Director, Deputy General Manager, Corporate Plan Department of SAKAI HEAVY INDUSTRIES, LT	U U
Number of the	July 1993	Managing Director, General Manager, Business Dev Department of SAKAI HEAVY INDUSTRIES, LT	
Company's shares held:	March 1995	President and Representing Director of SAKAI HEA INDUSTRIES, LTD. (incumbent)	AVY
	June 2019	Outside Director of the Company (incumbent)	
Attendance at Board of	Reason for not	mination as candidate for Outside Director and outli	ine of
Directors meetings (FY2023): 10 out of 10 (100%)	manufacturer w management of appropriate adv sustainability o which has been	ai has been serving as President of a global construction with over 100 years of history and has been engaged in of f the company for many years. As he is considered to be wice that contributes to improving the corporate value ar f the Company from a medium- to long-term and broad a cultivated through his abundant knowledge of and exp agement, the Company nominated him as a candidate for	overall e able to give nd perspective erience in

Candidate No. 8	Emi OnozukaNew electric(Date of birth: May 28, 1974)Independent		
	Career summar important concu	y, positions and areas of responsibility in the Con Irrent positions	mpany, and
	April 1998	Joined Morgan Bank. (current JPMorgan Chase B	ank, N.A)
	February 2000	Joined Goldman Sachs Asset Management Co., L	td.
	September 2017	Manager of the stewardship promotion, Goldman Management Co., Ltd.	Sachs Asset
	April 2020	Joined Japan Catalyst, Inc.	
	May 2020	Executive Vice President COO, Japan Catalyst, In	IC.
Number of the	May 2022	President and CEO, Eminent Group Ltd. (incumbe Representative Director, Future Design Initiative Finance (incumbent)	
Company's shares held:	June 2022	Outside Director, Musashi Seimitsu Industry Co., (incumbent)	Ltd.
	June 2023	Outside Director, Daiwa Asset Management Co. I	Ltd. (incumbent)
	expected roles	ination as candidate for Outside Director and ou	
		a has a wide range of business experience at a globa	
	management company and business management experience at an investment		
	regarding dialogue experience and ex	y, bringing a particular wealth of knowledge and ex ues with capital markets, governance, and ESG. She xpertise in sustainability and ESG and is expected to	has specialized o contribute to
		mpany's sustainability management. The Company a candidate for Outside Director.	has therefore

Notes: 1. There are no special interests between each candidate and the Company.

- 2. Mr. Takatsugu Nagatsuma, Mr. Ken Shimizu, Mr. Ichiro Sakai and Ms. Emi Onozuka are candidates for Outside Directors.
- 3. Mr. Takatsugu Nagatsuma, Mr. Ken Shimizu and Mr. Ichiro Sakai currently serve as Outside Directors of the Company, and their terms of office as Outside Director of the Company will be 8 years for Mr. Takatsugu Nagatsuma, 6 years for Mr. Ken Shimizu and 5 years for Mr. Ichiro Sakai at the conclusion of this Ordinary General Meeting of Shareholders.
- 4. Pursuant to Article 427, paragraph (1) of the Companies Act, the Company has entered into an agreement with Mr. Takatsugu Nagatsuma, Mr. Ken Shimizu and Mr. Ichiro Sakai to limit their liability for damages as prescribed in Article 423, paragraph (1) of the same Act. The maximum amount of liability for damages based on the agreement shall be the amount prescribed in laws and regulations. Such limitation of liability shall apply only when the Outside Directors acted in good faith and without gross negligence in performing the duties giving rise to liabilities.

If the proposal is approved, the Company will continue the said agreement with Mr. Takatsugu Nagatsuma, Mr. Ken Shimizu and Mr. Ichiro Sakai. In addition, the Company plans to enter into the same agreement with Ms. Emi Onozuka.

- 5. The Company has concluded a directors and officers liability insurance policy with an insurance company as stipulated in Article 430-3, paragraph (1) of the Companies Act. This insurance policy covers the insured persons, including Directors of the Company, against damage incurred when accepting liability for the execution of their duties and when receiving claims in pursuit of this liability. If each candidate is elected and assumes the office as Director, the Company plans to include every such Director as an insured in the insurance policy. Also, the next time this insurance policy comes up for renewal, the Company intends to renew it with the same content.
- 6. The Company has notified the Tokyo Stock Exchange of the status of Mr. Takatsugu Nagatsuma, Mr. Ken Shimizu and Mr. Ichiro Sakai as Independent Officers stipulated by the Exchange. If the proposal is approved, in addition to the abovementioned Outside Directors, the Company plans to register newly elected Ms. Emi Onozuka as an Independent Officer. The Company has judged that there are no potential conflicts of interests between each of them and the general shareholders of the Company and each of them fulfills the requirement for Independent Officers stipulated by the Exchange.

Proposal 2: Election of Four (4) Audit & Supervisory Board Members

The terms of office of all four (4) Audit & Supervisory Board Members will expire at the conclusion of this Ordinary General Meeting of Shareholders. Accordingly, the Company proposes the election of four (4) Audit & Supervisory Board Members.

In addition, the consent of the Audit & Supervisory Board has been obtained for this proposal.

	The candidates for Audit & Supervisory Board Members are as follows.						
Candi- date No.	Name	Gender	Attribute of Candidate	Current Positions and Responsibilities in the Company	Attendance at Board of Directors Meetings (FY2023)	Attendance at Audit & Supervisory Board Meetings (FY2023)	
1	Akane Sase	Female	Reelection	Standing Audit & Supervisory Board Member	10 out of 10 100%	12 out of 12 100%	
2	Osamu Sudoh	Male	Reelection Outside Independent	Outside Audit & Supervisory Board Member	9 out of 10 90%	11 out of 12 92%	
3	Takuya Oshida	Male	Reelection Outside	Outside Audit & Supervisory Board Member	10 out of 10 100%	12 out of 12 100%	
4	Yoshihiro Tsuda	Male	Reelection Outside Independent	Outside Audit & Supervisory Board Member	10 out of 10 100%	12 out of 12 100%	

The candidates for Audit & Supervisory Board Members are as follows:

Reelection: Candidate for reelection as Audit & Supervisory Board Member Outside: Candidate for Outside Audit & Supervisory Board Member

Independent Officer stipulated by the Tokyo Stock Exchange Independent:

Candidate No. 1	te No. 1 Akane Sase (Date of birth: December 28, 1962) Reelection				
Number of the Company's shares held:		ry, positions and areas of responsibility in the Company, and current positions			
53,300 shares	April 1985	Joined the Company			
Attendance at Board of Directors meetings	June 2012 June 2020	General Manager, Internal Audit Office of the Company Standing Audit & Supervisory Board Member of the Company (incumbent)			
(FY2023): 10 out of 10 (100%)		nination as candidate for Audit & Supervisory Board Member e has long been engaged in sales and planning operations since			
Attendance at Audit & Supervisory Board meetings (FY2023): 12 out of 12 (100%)	joining the Company, and has been responsible for the internal audit department of the Company. As such, she has adequate experience and knowledge in the Company's business activities and internal audits. As she is considered to be able to use her experience and knowledge for the Company's audit operations, the Company nominated her as a candidate for Audit & Supervisory Board Member.				

Candidate No. 2	Osamu S (Date of birth: Ja	Sudoh anuary 24, 1952)	Reelection Outside Independent		
	Career summary, positions and areas of responsibility in the Company, and important concurrent positions				
Number of the Company's shares held: –	April 1980	Registered as an attorney at law (incumbent)			
	June 1999	999 Partner of Sudoh & Takai Law Offices			
	May 2016	6 Partner of Sudoh & Partners (incumbent)			
Attendance at Board of Directors meetings	June 2016	Outside Audit & Supervisory Board Member of t (incumbent)	the Company		
(FY2023): 9 out of 10 (90%)		Outside Audit & Supervisory Board Member of Corporation (incumbent)	Keikyu		
	Reason for nomination as candidate for Outside Audit & Supervisory Board				
Attendance at Audit &	Member				
Supervisory Board	Mr. Osamu Sudoh has an expert grasp of corporate legal affairs in general including the Companies Act, and as an attorney at law, he is considered to be able to				
meetings (FY2023):					
11 out of 12 (92%)	strengthen the Company's audit system using his specialized knowledge, experience,				
	etc. Accordingly, the Company nominated him as a candidate for Outside Audit &				
	Supervisory Board Member.				

Candidate No. 3	Takuya C (Date of birth: Mar				
	Career summary, positions and areas of responsibility in the Company, and important concurrent positions				
	April 1995	Registered as an attorney at law (incumbent)			
Number of the Company's shares held: –	September 1999 January 2000	Joined Haynes and Boone, LLP (Houston, Texas) Admitted to the New York State Bar of the United States (incumbent)			
Attendance at Board of Directors meetings (FY2023): 10 out of 10 (100%) Attendance at Audit & Supervisory Board meetings (FY2023): 12 out of 12 (100%)	July 2000	Joined Asahi Law Offices (current Nishimura & Asahi (Gaikokuho Kyodo Jigyo))			
	January 2003	Partner of Asahi & Koma Law Offices (current Nishimura & Asahi (Gaikokuho Kyodo Jigyo)) (incumbent)			
	June 2020	Outside Audit & Supervisory Board Member of the Company (incumbent)			
	Reason for nomination as candidate for Outside Audit & Supervisory Board Member Mr. Takuya Oshida has an expert grasp of business reorganization including M&A, and overall international transactions, and is considered to be able to monitor the Company's business management in general using his professional knowledge as an attorney at law. Accordingly, the Company nominated him as a candidate for Outside Audit & Supervisory Board Member.				

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Candidate No. 4	Yoshihiro (Date of birth: July	Reelection Outside Independent				
	Career summary, positions and areas of responsibility in the Company, and important concurrent positions					
	March 1985	Joined Tohmatsu Awoki & Co. (current Deloitte Touche Tohmatsu LLC)				
	March 1988 July 1993	Registered as a certified public accountant (incumb Seconded to Detroit Office, Deloitte & Touche US	,			
Number of the Company's shares held:	June 1998	Partner, Tohmatsu & Co. (current Deloitte Touche Tohmatsu LLC)				
	September 2002	Seconded to London Office, Deloitte & Touche Ul	X			
Attendance at Board of	June 2007	Fouche				
Directors meetings (FY2023):	July 2016	Executive Board Member of the Japanese Institute of Certifi Public Accountants				
10 out of 10 (100%)	June 2021	Outside Audit & Supervisory Board Member of the (incumbent)	e Company			
Attendance at Audit & Supervisory Board		Outside Audit & Supervisory Board Member of Ol Industry Co., Ltd. (incumbent)	ki Electric			
meetings (FY2023):	Reason for nomination as candidate for Outside Audit & Supervisory Board					
12 out of 12 (100%)	Member					
	Mr. Yoshihiro Tsuda has an expert grasp of corporate accounting and the Financial					
	Instruments and Exchange Act, which have a strong relevance to the Company's					
	business, and he possesses broad knowledge and experience related to international					
	accounting. Based on this expert knowledge and abundant international experience,					
	he is considered to be able to strengthen the Company's management oversight					
	functions. Accordingly, the Company nominated him as a candidate for Outside Audit & Supervisory Board Member.					
		sory Board Member.				

Notes: 1. There are no conflicts of interest between each candidate and the Company.

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2. Mr. Osamu Sudoh, Mr. Takuya Oshida and Mr. Yoshihiro Tsuda are candidates for Outside Audit & Supervisory Board Members.

- 3. Mr. Osamu Sudoh, Mr. Takuya Oshida and Mr. Yoshihiro Tsuda currently serve as Outside Audit & Supervisory Board Members of the Company, and their terms of office as Outside Audit & Supervisory Board Members of the Company will be 8 years for Mr. Osamu Sudoh, 4 years for Mr. Takuya Oshida and 3 years for Mr. Yoshihiro Tsuda at the conclusion of this Ordinary General Meeting of Shareholders.
- 4. Although Mr. Osamu Sudoh, Mr. Takuya Oshida and Mr. Yoshihiro Tsuda have not been directly involved in corporate management in the past, the Company considers that they are capable of appropriately fulfilling their duties as Outside Audit & Supervisory Board Members for the reasons given under the reasons for election of the respective candidate.
- 5. Pursuant to Article 427, paragraph (1) of the Companies Act, the Company has entered into an agreement with Mr. Osamu Sudoh, Mr. Takuya Oshida and Mr. Yoshihiro Tsuda to limit their liability for damages as prescribed in Article 423, paragraph (1) of the same Act. The maximum amount of liability for damages based on the agreement shall be the amount prescribed in laws and regulations. Such limitation of liability shall apply only when the Outside Audit & Supervisory Board Members acted in good faith and without gross negligence in performing the duties giving rise to liabilities. If the proposal is approved, the Company will continue the said agreement with Mr. Osamu Sudoh, Mr. Takuya Oshida and Mr. Yoshihiro Tsuda.
- 6. The Company has concluded a directors and officers liability insurance policy with an insurance company as stipulated in Article 430-3, paragraph (1) of the Companies Act. This insurance policy covers the insured persons, including Audit & Supervisory Board Members, against damage incurred when accepting liability for the execution of their duties and when receiving claims in pursuit of this liability. If each candidate is elected and assumes the office as Audit & Supervisory Board Member, the Company plans to include every such Audit & Supervisory Board Member as an insured in the insurance policy. Also, the next time this insurance policy comes up for renewal, the Company intends to renew it with the same content.
- 7. The Company has notified the Tokyo Stock Exchange of the statuses of Mr. Osamu Sudoh and Mr. Yoshihiro Tsuda as Independent Officers as stipulated by the Exchange. If the proposal is approved, the Company plans to continue to register Mr. Osamu Sudoh and Mr. Yoshihiro Tsuda as Independent Officers as stipulated by the Tokyo Stock Exchange. The Company has judged that there are no potential conflicts of interests between each of them and the general shareholders of the Company, and each of them fulfills the requirement for Independent Officer as stipulated by the Exchange.
- 8. Respecting the policy of Nishimura & Asahi, of which Mr. Takuya Oshida is a partner, the Company will not notify the Tokyo Stock Exchange of the status of Mr. Takuya Oshida as Independent Officer. Nevertheless, the Company judges that there are no potential conflicts of interests between him and the general shareholders of the Company and he qualifies as Independent Officer stipulated by the Exchange.
- 9. Mr. Yoshihiro Tsuda was a Partner of Deloitte Touche Tohmatsu LLC but left the company in July 2019. The total amount of transactions between Deloitte Touche Tohmatsu and the Company is no more than 0.2% of the Company's consolidated revenue.

Table of Expertise, Knowledge, Experience and Abilities, etc. (Skill Matrix) of Candidates for Director and Audit & Supervisory Board Member

The situation regarding the main expertise, knowledge, experience and abilities, etc., possessed by the candidates for Director and Audit & Supervisory Board Member mentioned in Proposals 1 & 2 is as follows.

Name				Main Expertise, Knowledge, Experience and Abilities, etc.					
		Gender A	Attribute	Corporate manage- ment	Sales/ Marketing	IT/ System	Legal/ Compli- ance	Finance/ Account- ing	Sustaina- bility/ ESG
Directors	Takeshi Ueno	Male		•					•
	Hirofumi Morisada	Male				•		•	
	Yuichi Shiotsu	Male			•				•
	Norio Ozawa	Male			•				
	Takatsugu Nagatsuma	Male	Outside Inde- pendent	•					•
	Ken Shimizu	Male	Outside Inde- pendent	•					•
	Ichiro Sakai	Male	Outside Inde- pendent	•					•
	Emi Onozuka	Female	Outside Inde- pendent	•					•
Audit & Supervisory Board Members	Akane Sase	Female			•				
	Osamu Sudoh	Male	Outside Inde- pendent				•		
	Takuya Oshida	Male	Outside				•		
	Yoshihiro Tsuda	Male	Outside Inde- pendent					•	

Outside: Candidate for Outside Director or Outside Audit & Supervisory Board Member

Independent: Independent Officer stipulated by the Tokyo Stock Exchange

Notes: 1. The table above shows the skills that can be expected based on the demonstration of expertise, knowledge, experience and abilities, etc. and does not represent the entire skill set possessed by each individual.

^{2.} Respecting the policy of Nishimura & Asahi, of which Mr. Takuya Oshida is a partner, the Company has not notified the Tokyo Stock Exchange of the status of Mr. Takuya Oshida as Independent Officer. Nevertheless, the Company judges that there are no potential conflicts of interests between him and the general shareholders of the Company and that he qualifies as Independent Officer as stipulated by the Exchange.