Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 8584 June 5, 2024

To our shareholders:

Ryo Murakami, President JACCS CO., LTD. 2-5 Wakamatsu-cho, Hakodate, Hokkaido (Principal Executive Office: 1-18 Ebisu 4-chome, Shibuya-ku, Tokyo)

Notice of the 93rd Annual General Meeting of Shareholders

We hereby notify you that the 93rd Annual General Meeting of Shareholders of JACCS CO., LTD. (the "Company") will be held as stated below.

When convening this General Meeting of Shareholders, the Company takes electronic provision measures for information that constitutes the content of the Reference Documents for the General Meeting of Shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information on the Company's website. Please access the Company's website by using the internet address shown below to review the information.

The Company website:(https://www.jaccs.co.jp/corporate/ir/stock/meeting/) (in Japanese)

Matters subject to measures for electronic provision are posted on the website of the Tokyo Stock Exchange (TSE) in addition to the Company's website. Please check the following link.

Tokyo Stock Exchange website (Listed Company Search): https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show(in Japanese)

(Access the Tokyo Stock Exchange website by using the internet address shown above, enter "JACCS" in "Issue name (company name)" or the Company's securities code "8584" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting].")

If you are unable to attend the meeting, you can exercise your voting rights via the internet, etc. or in writing (voting form). Please refer to the "Information Regarding the Exercise of Voting Rights, Etc." below and exercise your voting rights no later than 6:00 p.m. on Wednesday, June 26, 2024 (JST).

- 1. Date and Time: Thursday, June 27, 2024 at 10:00 a.m. (JST) (Reception starts at 9:00 a.m.)
- 2. Venue: "Houou," 2nd floor, Hakodate Kokusai Hotel

5-10 Ote-machi, Hakodate, Hokkaido

3. Purpose of the Meeting

Matters to be reported:

1. Business Report, Consolidated Financial Statements and Reports of Audit on Consolidated Financial Statements by the Financial Auditor and the Audit & Supervisory Board for the 93rd fiscal year (April 1, 2023 to March 31, 2024)

2. Non-consolidated Financial Statements for the 93rd fiscal year (April 1, 2023 to March 31, 2024)

Matters to be resolved:

- Proposal No. 1 Appropriation of Surplus
- Proposal No. 2 Election of 11 Directors

Proposal No. 3 Election of Two Audit & Supervisory Board Members

4. Matters to Be Decided at the Convocation (Information Regarding the Exercise of Voting Rights)

- (1) If you exercise your voting rights via the internet multiple times, then only the last vote cast shall be deemed valid.
- (2) If you exercise your voting rights both via the internet and in writing (by mail), then only the vote cast via the internet, etc. shall be deemed valid, regardless of the date and time of arrival.
- (3) If you exercise your voting rights in writing (by mail) and neither approval nor disapproval of each proposal is indicated on the voting form, the Company will deem that you indicated your approval of the proposal.
- (4) If you plan to exercise your voting rights in a non-uniform way, please inform the Company of this intention with the reason at least three days prior to the date of the meeting.

5. Matters Disclosed on Internet in Accord with Measures for Electronic Provision

- (1) Along with the enforcement of the electronic provision system for shareholders' meeting materials based on the amended Companies Act, shareholders are now able to view the shareholders' meeting materials in principle on the website instead of on paper.
- (2) If revisions to the matters subject to measures for electronic provision arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on the Company's website listed above and the Tokyo Stock Exchange website.
- (3) The Company has sent a document (document for delivery) containing information on matters for which measures for providing information in electronic format are to be taken to shareholders who have made a written request, but the following matters are not included in the document sent based on laws and regulations and Article 16 of the Company's Articles of Incorporation.
 - (i) "Matters concerning subscription rights to shares, etc. of the Company," "Status of financial auditors," and "Systems to ensure properness of operations and status of operation of such systems" in the Business Report.
 - (ii) "Consolidated statements of changes in net assets" and "Notes to consolidated financial statements" in the Consolidated Financial Statements.
 - (iii) "Statements of changes in net assets" and "Notes to non-consolidated financial statements" in the Nonconsolidated Financial Statements.

Therefore, the Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements included in this document are parts of the subject documents audited by the Financial Auditor when preparing the Accounting Auditor's Report and by the Audit & Supervisory Board Members when preparing the Audit Report.

Reference Documents for the General Meeting of Shareholders

Proposal No. 1 Appropriation of Surplus

The Company positions returning profits to shareholders as one of its most important management issues, and its basic policy is to provide dividends based on comprehensive consideration of continued stable dividends and business performance.

The Company has given consideration to the business performance of the current fiscal year and future business expansion, and it proposes to pay the ordinary dividend of \$110 per share as well as a commemorative dividend of 10 yen per share to express gratitude to its shareholders, as the Company celebrates its 70th anniversary in June 2024, which will make a year-end dividend of \$120 per share for the current fiscal year.

Year-end dividends

- Type of dividend property
- Cash
- Allotment of dividend property to shareholders and their aggregate amount ¥120 per common share of the Company (Ordinary dividend: ¥110, Commemorative dividend: ¥10) Total dividends: ¥4,166,041,800
- Effective date of dividends of surplus June 28, 2024

Proposal No. 2 Election of 11 Directors

The terms of office of all 12 Directors will expire at the conclusion of this meeting. In that regard, the Company
proposes the election of 11 Directors. The candidates for Director are as follows:

proposes the		ctors. The cane	illuates for Director are as follows.		
Candidate No.	Name		Position and responsibilities in the Company	Board of Directors meeting attendance	Tenure as Director
Reelection 1	Toru Yamazaki (Male)		Chairman (Representative Director) CEO		8 years
Reelection 2	Ryo Murakami (Male)		President (Representative Director) COO	8 / 8	4 years
Reelection 3	Takashi Saitou (Male)		Director and Senior Managing Executive Officer CFO (Supervisor of Credit Management)	8 / 8	7 years
Reelection 4	Kenichi Oshima (Male)		Director and Managing Executive Officer (Supervisor of Credit Screening and Operation, and General Affairs and Personnel)	8 / 8	5 years
Reelection 5	Ichiro Kobayashi (Male)		Director and Senior Executive Officer (Supervisor of Risk Supervisory and Compliance)	8 / 8	2 years
Reelection 6	Akihito Suehiro (Male)		Director and Senior Executive Officer (Supervisor of Corporate Planning)	7/7	1 year
New election 7	Kazuhiko Segawa (Male)		Senior Executive Officer (In charge of General Affairs and Personnel)	_	– years
Reelection 8	Masahito Suzuki (Male)	Outside Independent	Outside Director	8 / 8	6 years
Reelection 9	Kyoko Okada (Female)	Outside Independent	Outside Director	7 / 8	3 years
Reelection 10	Hiroji Sanpei (Male)	Outside Independent	Outside Director	8 / 8	2 years
Reelection 11	Yuko Shitamori (Female)	Outside Independent	Outside Director	7 / 7	1 year

No.	Name (Date of birth)	Career sum	mary, position and responsibilities in the Company	Number of the Company's shares owned
		Apr. 1982	Joined the Company	e nine a
		Oct. 2009	Executive Officer and General Manager of First Sales Promotion Department of Business	
	Toru Yamazaki June 17, 1959 (Male)	Oct. 2011	Strategy Department Executive Officer and General Manager of Shopping Credit Promotion Department of Business Strategy Department	
	Reelection	June 2012	Executive Officer and General Manager of Chubu Area	
	Board of Directors meeting	June 2013	Senior Executive Officer and General Manager of Kinki Area	19,449 share
	attendance 8 / 8 (100%)	June 2015	Senior Executive Officer and General Manager of Shutoken Area	
1	Tenure as Director	June 2016	Director and Senior Executive Officer (Supervisor of Corporate Planning)	
	8 years	June 2017	Director and Managing Executive Officer (Supervisor of Corporate Planning)	
		June 2018	President (Representative Director, COO)	
		June 2022	Chairman (Representative Director, CEO) (to present)	
		-	en committed to the improvement of business perform	nance based on ms
	nominated as a candidate for Dir		n amid a drastically changing external environment. he Company deems that he continues to be necessary	
	_	ector because t	he Company deems that he continues to be necessary	
	nominated as a candidate for Dir	Apr. 1985 June 2012	he Company deems that he continues to be necessary Joined the Company Executive Officer and General Manager of Shopping Credit Promotion Department of Business Strategy Department	
	nominated as a candidate for Dir management. Ryo Murakami	Apr. 1985 June 2012 June 2016	he Company deems that he continues to be necessary Joined the Company Executive Officer and General Manager of Shopping Credit Promotion Department of Business Strategy Department Senior Executive Officer and General Manager of Chubu Area	
	nominated as a candidate for Dir management. Ryo Murakami Sept. 4, 1962 (Male)	Apr. 1985 June 2012 June 2016 June 2018	he Company deems that he continues to be necessary Joined the Company Executive Officer and General Manager of Shopping Credit Promotion Department of Business Strategy Department Senior Executive Officer and General Manager of Chubu Area Senior Executive Officer and Supervisor of Credit Business of Business Strategy Department	7 for the Group's
2	nominated as a candidate for Dir management. Ryo Murakami Sept. 4, 1962 (Male) Reelection Board of Directors meeting attendance 8 / 8 (100%)	Apr. 1985 June 2012 June 2016	he Company deems that he continues to be necessary Joined the Company Executive Officer and General Manager of Shopping Credit Promotion Department of Business Strategy Department Senior Executive Officer and General Manager of Chubu Area Senior Executive Officer and Supervisor of Credit Business of Business Strategy Department Senior Executive Officer, Deputy General Manager of Business Strategy Department, and	7 for the Group's
2	nominated as a candidate for Dir management. Ryo Murakami Sept. 4, 1962 (Male) Reelection Board of Directors meeting attendance	Apr. 1985 June 2012 June 2016 June 2018	he Company deems that he continues to be necessary Joined the Company Executive Officer and General Manager of Shopping Credit Promotion Department of Business Strategy Department Senior Executive Officer and General Manager of Chubu Area Senior Executive Officer and Supervisor of Credit Business of Business Strategy Department Senior Executive Officer, Deputy General Manager of Business Strategy Department, and Supervisor of Credit Business Director and Managing Executive Officer (Supervisor of Corporate Planning)	7 for the Group's
2	nominated as a candidate for Dir management. Ryo Murakami Sept. 4, 1962 (Male) Reelection Board of Directors meeting attendance 8 / 8 (100%) Tenure as Director 4 years	Apr. 1985 June 2012 June 2016 June 2018 June 2019 June 2020 June 2022	he Company deems that he continues to be necessary Joined the Company Executive Officer and General Manager of Shopping Credit Promotion Department of Business Strategy Department Senior Executive Officer and General Manager of Chubu Area Senior Executive Officer and Supervisor of Credit Business of Business Strategy Department Senior Executive Officer, Deputy General Manager of Business Strategy Department, and Supervisor of Credit Business Director and Managing Executive Officer (Supervisor of Corporate Planning) President (Representative Director, COO) (to present)	
2	nominated as a candidate for Dir management. Ryo Murakami Sept. 4, 1962 (Male) Reelection Board of Directors meeting attendance 8 / 8 (100%) Tenure as Director 4 years	Apr. 1985 June 2012 June 2016 June 2018 June 2019 June 2020 June 2022	he Company deems that he continues to be necessary Joined the Company Executive Officer and General Manager of Shopping Credit Promotion Department of Business Strategy Department Senior Executive Officer and General Manager of Chubu Area Senior Executive Officer and Supervisor of Credit Business of Business Strategy Department Senior Executive Officer, Deputy General Manager of Business Strategy Department, and Supervisor of Credit Business Director and Managing Executive Officer (Supervisor of Corporate Planning) President (Representative Director, COO) (to present) tor]	7 for the Group's 14,575 share
2	nominated as a candidate for Dir management. Ryo Murakami Sept. 4, 1962 (Male) Reelection Board of Directors meeting attendance 8 / 8 (100%) Tenure as Director 4 years [Reasons for nomination as cand Mr. Murakami has been involved to the expansion of the Company	Apr. 1985 June 2012 June 2016 June 2018 June 2018 June 2019 June 2020 June 2022 idate for Direct 1 in the sales dir 3's revenue base	he Company deems that he continues to be necessary Joined the Company Executive Officer and General Manager of Shopping Credit Promotion Department of Business Strategy Department Senior Executive Officer and General Manager of Chubu Area Senior Executive Officer and Supervisor of Credit Business of Business Strategy Department Senior Executive Officer, Deputy General Manager of Business Strategy Department, and Supervisor of Credit Business Director and Managing Executive Officer (Supervisor of Corporate Planning) President (Representative Director, COO) (to present)	s, and contributed the management

Candidate No.	Name (Date of birth)	Career sum	nary, position and responsibilities in the Company	Number of the Company's shares owned		
		Career summ Apr. 1983 June 2010 May 2011 June 2012 June 2016 June 2016 June 2017 June 2018 Feb. 2019 June 2019	 nary, position and responsibilities in the Company Joined The Mitsubishi Bank, Limited (currently MUFG Bank, Ltd.) Executive Officer in charge of East Japan Area Branches of The Bank of Tokyo-Mitsubishi UFJ, Ltd. (currently MUFG Bank, Ltd.) Executive Officer and Manager of Corporate Administration Division Director and President of Chitose Kosan Co., Ltd. (currently Chitose Corporation) Adviser of the Company Senior Executive Officer and General Manager of Audit Office Director and Managing Executive Officer (Supervisor of Compliance, General Affairs and Personnel) Director and Managing Executive Officer (Supervisor of Compliance, Credit Screening and Operation, and General Affairs and Personnel) Director and Managing Executive Officer (Supervisor of Compliance, Credit Screening and Operation, and General Affairs and Personnel) Director and Managing Executive Officer (Supervisor of Compliance, Credit Screening and Operation, and General Affairs and Personnel) Director and Managing Executive Officer (Supervisor of Compliance, Credit Screening and Operation, and General Affairs and Personnel) Director and Managing Executive Officer (Supervisor of Accounting and Finance and Compliance) 			
		June 2020 June 2021	Director and Managing Executive Officer (CFO) (Supervisor of Accounting and Finance) Director and Managing Executive Officer			
		June 2022	(CFO) Director and Senior Managing Executive Officer (CFO) (Supervisor of Credit Management) (to present)			
	[Reasons for nomination as candidate for Director] Mr. Saitou has a wealth of experience and knowledge through his many years of service with a financial institution. He has served in multiple divisions since his appointment as Director in 2017, and currently performs as CFO, the Chief Financial Officer, by working to diversify funding sources and stabilizing financing. He has been nominated as a candidate for Director because the Company deems that he continues to be necessary for the Group's management.					

Candidate No.	Name (Date of birth)	Career sum	nary, position and responsibilities in the Company	Number of the Company's shares owned				
		Apr. 1982	Joined the Company	owned				
		Oct. 2011	Executive Officer and General Manager of					
		000.2011	Credit Management Department					
		June 2013	Senior Executive Officer and Supervisor of					
		0000 2010	Credit Management					
		June 2015	Senior Executive Officer and General Manager					
			of Hokkaido Area					
		June 2016	Senior Executive Officer and Supervisor of					
			Information Systems					
		June 2019	Director and Managing Executive Officer					
	Kanishi Oshima		(Supervisor of General Affairs and Personnel)					
	Kenichi Oshima Dec. 17, 1959 (Male)	June 2020	Director and Managing Executive Officer					
	Dec. 17, 1959 (Male)		(Supervisor of General Affairs and Personnel,					
	Reelection		and Credit Management)					
		June 2021	Director and Managing Executive Officer					
	Board of Directors meeting		(Supervisor of General Affairs and Personnel,	13,774 share				
	attendance		and Credit Management)	,				
4	8 / 8 (100%)	June 2022	Director and Managing Executive Officer					
4			(Supervisor of Compliance, General Affairs and					
	Tenure as Director	A	Personnel)					
	5 years	Apr. 2023	Director and Managing Executive Officer (Supervisor of Risk Supervisory, Compliance,					
			and General Affairs and Personnel)					
		June 2023	Director and Managing Executive Officer					
		June 2023	(Supervisor of Credit Screening and Operation,					
			and General Affairs and Personnel)					
		Oct. 2023	Director and Managing Executive Officer (In					
			charge of Credit Screening and Operation, and					
			Supervisor of General Affairs and Personnel)					
		Feb. 2024	Director and Managing Executive Officer					
			(Supervisor of Credit Screening and Operation,					
			and General Affairs and Personnel) (to present)					
	[Reasons for nomination as candidate for Director]							
	-		wledge gained in the credit management and systems					
			nance functions utilizing broad knowledge gained be					
		-	nsibilities appropriately. He has been nominated as a					
	Director because the Company d	Apr. 1991	ntinues to be necessary for the Group's management Joined The Sanwa Bank, Limited (currently	l.				
	Ichiro Kobayashi	Api. 1991	MUFG Bank, Ltd.)					
	July 8, 1967 (Male)	July 2016	Tamagawa Branch Manager					
		Apr. 2019	General Manager of Corporate Planning					
	Reelection	11pn 2019	Department of the Company					
		June 2019	Executive Officer and General Manager of					
	Board of Directors meeting		Corporate Planning Department	1,400 share				
	attendance	June 2022	Director and Senior Executive Officer					
5	8 / 8 (100%)		(Supervisor of Corporate Planning)					
3	Tenure as Director	June 2023	Director and Senior Executive Officer					
	2 years		(Supervisor of Risk Supervisory and					
			Compliance) (to present)					
	[Reasons for nomination as cand		-					
		vnerience and k	nowledge through his many years of service with a f	inancial institution				
	He has been engaged in the corpo	orate planning o	division since he joined the Company in 2019. Curre	ntly, making use of				
	He has been engaged in the corporation has been engaged in the corporation has extensive experience and known and the second sec	orate planning o wledge in the r		ntly, making use of appropriately				

Candidate No.	Name (Date of birth)	Career sum	nary, position and responsibilities in the Company	Number of the Company's shares owned			
	Akihito Suehiro June 4, 1966 (Male)	Apr. 1990 Apr. 2019	Joined the Company Executive Officer and General Manager of Acquiring Department of Business Strategy				
	Reelection	Oct. 2020	Department General Manager of Credit Card and Payments Operations Department of Business Strategy				
	Board of Directors meeting		Department	2,300 shares			
	attendance 7 / 7 (100%)	June 2021	Executive Officer and General Manager of Tohoku Area				
6	Tenure as Director	June 2022	Senior Executive Officer and General Manager of Tohoku Area				
	1 year	June 2023	Director and Senior Executive Officer (Supervisor of Corporate Planning) (to present)				
	knowledge in the corporate planning division, he has been committed to the smooth operation of the organization that contributes to the growth of the Group by addressing all management issues. He has been nominated as a candidate for Director because the Company deems that he continues to be necessary for the Group's management.						
7	Kazuhiko Segawa Jan. 29, 1966 (Male) New election Board of Directors meeting attendance -/-(-%) Tenure as Director - years	Chair of Aud	Joined the Company General Manager of Personnel Department Executive Officer and General Manager of Corporate Planning Department Executive Officer and General Manager of Compliance Supervisory Department Senior Executive Officer and Supervisor of General Affairs and Personnel (to present) Chair of Audit & Supervisory Board of JACCS International Vietnam Finance Company Limited (to present) concurrent positions outside the Company) it & Supervisory Board of JACCS International ance Company Limited	3,900 shares			
	and knowledge gained in the division strengthen human capital and app	idate for Direct the corporate c ision. Currently propriately fulfi		nnel, he works to nated as a new			

		Apr. 1980	Joined Kirin Brewery Company, Limited	
		Mar. 2007	Seconded to Kirin Beverage Company, Limited	
			General Manager of Accounting Department	
		Mar. 2008	Executive Officer and General Manager of	
			Corporate Planning Department	
		Mar. 2009	Director of the Board and General Manager of	
	Masahito Suzuki		Corporate Planning Department	
	Sept. 9, 1957 (Male)	Mar. 2012	Director of the Board & CFO of Kirin Holdings	
			Company, Limited	
	Reelection Outside	Mar. 2013	Director of the Board & CFO of Kirin Holdings	
			Company, Limited Director of the Board of	
	Independent		Kirin Company, Limited	– shares
	Board of Directors meeting	Mar. 2014	Audit & Supervisory Board Member of Kirin	- shares
	attendance		Holdings Company, Limited Audit &	
8	8 / 8 (100%)		Supervisory Board Member of Kirin Company,	
0	0,0(100,0)		Limited	
	Tenure as outside Director	June 2018	Outside Director of WORLD CO., LTD.	
	6 years		(retiring in May 2024)	
	5	June 2018	Outside Director of AJIS Co., Ltd. (to present)	
		June 2018	Outside Director of the Company (to present)	
		Apr. 2019	Visiting Professor at the graduate school of	
			Tokyo Metropolitan University	
		· •	concurrent positions outside the Company)	
			ctor of AJIS Co., Ltd.	
			ide Director and overview of expected role]	
		•	h level of insight into general management through h	
			dit business, at a major liquor manufacturer. He prov	
		-	s of the Group and on overseas strategy and so forth,	-
		-	uately. He has been nominated as a candidate for out	side Director in the
	expectation that he will continue	e performing add	equate roles.	

		Apr. 1982	Joined Shiseido Company, Limited	
		Oct. 2011	General Manager of Corporate Culture	
		Oct. 2011	Department	
		Oct. 2012	-	
		Oct. 2012	General Manager of Corporate Culture Department, and Group Leader for the 150-	
			Year History Compilation Project	
	Kyoko Okada	Apr. 2015	General Manager of Executive Section, General	
	July 26, 1959 (Female)		Affairs Department	
	Reelection	June 2015	Audit & Supervisory Board Member	
	Outside	June 2019	Outside Corporate Auditor of SUBARU	
	Independent		CORPORATION	
	Board of Directors meeting	June 2019	Outside Audit & Supervisory Board Member of NS Solutions Corporation	– shares
	attendance	June 2020	Outside Audit & Supervisory Board Member of	
9	7 / 8 (87.5%)		Daio Paper Corporation (to present)	
		June 2021	Outside Director of the Company (to present)	
	Tenure as outside Director	June 2022	Outside Audit & Supervisory Board Member of	
	3 years		NEC Corporation	
		June 2023	Outside Director (to present)	
		(Significant o	concurrent positions outside the Company)	
			it & Supervisory Board Member of Daio Paper	
		Corporation		
		~	ctor of NEC Corporation	
	[Reasons for nomination as a car		ide Director and overview of expected role]	
	Ms. Okada has a wealth of exper	rience and insig	ht in CSR and corporate culture activities from servin	ng at a major
	-	-	th of experience and knowledge and offers advice fro	
	perspective in relation to decision	n making on in	portant matters of the Group, and performs her role of	of supervising
	management execution adequate	ly. The Compar	ny has nominated her as a candidate for outside Direc	tor in the
	expectation that she will continu	e performing ad	dequate roles.	
		Apr. 1977	Joined Nippon Fire & Marine Insurance Co., Ltd. (currently Sompo Japan Insurance Inc.)	
		June 2008	Executive Officer and General Manager of	
		Julie 2008	Marketing Planning Department of Nipponkoa	
	Hiroji Sanpei		Insurance Co., Ltd. (currently Sompo Japan	
	Mar. 15, 1955 (Male)		Insurance Inc.)	
		Apr. 2010	Managing Executive Officer and General	
	Reelection	Apr. 2010	Manager of Sales Promotion Department	
	Outside Independent	Apr. 2011	Senior Managing Executive Officer in Charge	
	independent	Apr. 2011	of Head Office Marketing	– shares
	Board of Directors meeting	Apr. 2011	Senior Managing Executive Officer of Sompo	- shares
	attendance	7 ipi. 2011	Japan Insurance Inc.	
10	8 / 8 (100%)	Apr. 2014	Representative Director and President of	
10	0,0(100,0)	7 pi. 2014	Sompo Japan Nipponkoa Career Staff Co., Ltd.	
	Tenure as outside Director		(currently SOMPO CORPORATE SERVICE)	
	2 years	Oct. 2019	Advisor of Felice Law Office (to present)	
		June 2022	Outside Director of the Company (to present)	
			concurrent positions outside the Company)	
		Not applicab		
	[Reasons for nomination as a car		ide Director and overview of expected role]	
	-		the blief of insight into management in general through	h his many years of
		-	currently adding depth to his experience and knowled	• •
			berience and insight and offers advice from a diverse	
	performs his role of supervising	management ex	secution adequately. The Company has nominated his continue performing adequate roles.	

r		1						
		Yuko Shitamori	Apr. 1999	Joined Lion Corporation				
l		Apr. 21, 1973 (Female)	July 2008	Director of FINCH JAPAN Co., LTD.				
			Sept. 2017	Representative Director and President of IoToI				
		Reelection		Japan Inc.				
		Outside	July 2022	Sales Advisor of BRAND CLOUD Inc. (to				
l		Independent		present)				
l			June 2023	Outside Director of the Company (to present)	- shares			
l		Board of Directors meeting	April 2024	Executive Officer of LTS, Inc. (to present)				
		attendance	(Significant c	concurrent positions outside the Company)				
11		7 / 7 (100%)	Executive Of	ficer of LTS, Inc.				
		Tenure as outside Director						
		1 year						
		[Reasons for nomination as a can	ndidate for outs	ide Director and overview of expected role]				
		After worked for a major manufa	acturer, Ms. Shi	tamori engaged in corporate consulting related to pro	oduct development.			
		She has a wealth of knowledge i	n the IT sector a	and insight as a corporate manager. She draws on her	experience and			
		broad insight and offers advice f	rom a diverse p	erspective, and performs her role of supervising man	agement execution			
				a candidate for outside Director in the expectation the	nat she will			
		continue performing adequate ro						
Notes:	1.	-	-	candidates for Director and the Company.				
	2.	-		and Yuko Shitamori are candidates for outside Direct				
	3.	, · · ·		Kyoko Okada, Hiroji Sanpei and Yuko Shitamori as	-			
				f their reelection is approved and adopted, the Compa	any plans to continu			
	4	to designate them as independent		and Valeo Chitamani ana aumanthu autaida Dinastana	of the Commonstration			
	4.			and Yuko Shitamori are currently outside Directors				
		at the conclusion of this meeting, their tenures as outside Directors will have been six years for Masahito Suzuki, three years for Kyoko Okada, two years for Hiroji Sanpei and one year for Yuko Shitamori.						
	5.				roji Sannei and Vuk			
	5.	The Company has entered into a limited liability agreement with Masahito Suzuki, Kyoko Okada, Hiroji Sanpei and Yuko Shitamori to limit their liability for damages under Article 423 paragraph (1) of the Companies Act in accordance with the						
		provisions of Article 427 paragraph (1) of the same Act. The maximum amount of liability for damages under this						
		agreement is set at the amount provided for by relevant laws and regulations. If the reelection of each candidate is approved						
		the Company plans to renew the limited liability agreement of the same content with each of them.						
	6.	The Company has concluded a	compensation a	greement, pursuant to Article 430-2 paragraph (1) of	f the Companies Act			
		with each of its current Director	s, and will inder	nnify them against the expenses under Item 1 and the	e losses under Item 2			
		of the same Act to the extent sp	ecified by laws	and regulations. However, in order to ensure that the	ne appropriateness o			
				not impaired by such compensation agreement, comp				
				If the reelection of candidates who are currently Direct				
				greement of the same content, and if the election of				
				ans to enter into a compensation agreement of the same				
	7.			officers liability insurance ("D&O insurance") policy	-			
				an insurance company. In the event that an insured				
		-		th the performance of his/her duties, the insurance p	-			
				that fall under the grounds for exemption set forth in				
				y Directors is approved, they will continue to be ind				
				candidate Kazuhiko Segawa is approved, he is plani dulad to be renewed in July 2024	ied to be included a			
	8.			duled to be renewed in July 2024. ance of Board of Directors meetings are their attu	endances since the			
	0.	appointment as Director on June		ance of board of Directors incernings are then all	sindances since the			
	0			served as Outside Audit & Supervisory Board Merr	han from June 2010			

- 9. NS Solutions Corporation, where Kyoko Okada served as Outside Audit & Supervisory Board Member from June 2019, revised its Annual Securities Report for previous years in February 2020 as it was found to have engaged in inappropriate accounting treatment from FY2014 to the first half of FY2019. Although she had not been aware of the aforementioned incident prior to it coming to light, she regularly furnished advice to said company on a daily basis as an Outside Audit & Supervisory Board Member of said company from the perspective of compliance with laws and regulations, and made recommendations concerning compliance with laws and regulations and internal control. After the aforementioned incident came to light, she received reports as necessary concerning the investigation into the causes of the inappropriate incident and the initiatives to prevent recurrence, and fulfilled her duties, such as by making various recommendations.
- 10. Masahito Suzuki is scheduled to retire from the position of outside Director of WORLD CO., LTD. on May 28, 2024.
- 11. IoToI Japan Inc., where Yuko Shitamori serves as Representative Director is scheduled to be merged by LTS, Inc., effective June 1, 2024.

[Reference] Director Skills Matrix

Subject to the approval and adoption of Proposal No. 2 as originally proposed, the positions of the Directors are expected to be determined as follows at the Board of Directors meeting after the conclusion of this meeting:

Name	Position	Corporate Manage- ment	Sales and Marketing	Global	Finance and Accounting	Personnel, Human Resource Develop- ment, and D&I Promotion	IT and Systems	Legal Affairs and Risk Manage- ment
Toru Yamazaki	Chairman, CEO (Representative Director)	•	•	•				•
Ryo Murakami	President, COO (Representative Director)	•	•	•				•
Takashi Saitou	Director, CFO Senior Managing Executive Officer	•			•	٠		•
Kenichi Oshima	Director Senior Managing Executive Officer					•	•	•
Ichiro Kobayashi	Director Managing Executive Officer		•					•
Akihito Suehiro	Director Managing Executive Officer		•	•				
Kazuhiko Segawa	Director Managing Executive Officer					٠		•
Masahito Suzuki	Outside Director	•		•	•			•
Kyoko Okada	Outside Director		•			•		•
Hiroji Sanpei	Outside Director	•	•			•		
Yuko Shitamori	Outside Director	•					•	

Notes: 1. The above table presents the skills that are particularly expected of each Director.

2. As all Directors execute corporate management in line with the "Basic Sustainability Policy," sustainability is not presented as a skill in the items in the above table.

3. "D&I" stands for Diversity & Inclusion.

Proposal No. 3 Election of Two Audit & Supervisory Board Members

The term of office of Audit & Supervisory Board Members Terukazu Shimokawa and Shinji Murakami will expire at the conclusion of this meeting. Therefore, the Company proposes the election of two Audit & Supervisory Board Members.

In addition, the consent of the Audit & Supervisory Board has been obtained for this proposal. The candidates for Audit & Supervisory Board Member are as follows:

Candidate No.	Name (Date of birth)	Career summary, position in the Company, and significant concurrent positions outside the Company	Number of the Company's shares owned
1	Keigo Abo (Apr. 16, 1967) (Male) New election Audit & Supervisory Board meeting attendance -/-(-%) Board of Directors meeting attendance -/-(-%) Tenure as outside Audit & Supervisory Board Member - years	Apr. 1990Joined the CompanyJune 2015Executive Officer and General Manager of Credit Card Promotion Department of Business Strategy DepartmentApr. 2018Executive Officer and General Manager of Chugoku-Sikoku AreaJune 2021General Manager of Finance Department (to present)	2,373 share:
	Mr. Abo has been involved with of experience and knowledge. Cu He has been nominated as a new	idate for Audit & Supervisory Board Member] the marketing division, particularly the card business, for many yea urrently, he is in charge of the Finance Department and performs his candidate for Audit & Supervisory Board Member because the Cor- nd knowledge to audit and supervise the Group. Oct. 1986 Joined Tohmatsu Awoki & Sanwa (currently Deloitte Touche Tohmatsu LLC)	role appropriately.
2	 New election Outside Independent Audit & Supervisory Board meeting attendance - / - (-%) Board of Directors meeting attendance - / - (-%) Tenure as outside Audit & Supervisory Board Member - years 	June 1990 Registered as Certified Public Accountant May 2000 Partner of Tohmatsu & Co. (currently Deloitte Touche Tohmatsu LLC) Oct. 2013 Officer (in charge of human resource) June 2020 Chief of IPO Strategy Supervising Office Oct. 2023 Established Hideki Ono Certified Public Accountant Licensed Office (to present) (Significant concurrent positions outside the Company) Hideki Ono Certified Public Accountant Licensed Office	– share
otes: 1.	[Reasons for nomination as cand Mr. Ono has never in the past bec and expert knowledge as a CPA. because the Company deems that Company's audit system. There is no special interest between	idate for outside Audit & Supervisory Board Member] en involved in the management of a company. However, he has a we He has been nominated as a candidate for outside Audit & Supervis the will make use of this knowledge and experience, etc. to enhanc een any of the candidates for Audit & Supervisory Board Member a tside Audit & Supervisory Board Member.	ory Board Member e and strengthen the

3. If the election of Hideki Ono is approved, the Company plans to designate him as an independent officer as provided for by the Tokyo Stock Exchange.

- 4. The Company has entered into a limited liability agreement with each of its current Audit & Supervisory Board Members to limit their liability for damages under Article 423 paragraph (1) of the Companies Act in accordance with the provisions of Article 427 paragraph (1) of the same Act. The maximum amount of liability for damages under this agreement is set at the amount provided for by relevant laws and regulations. If the election of each candidate is approved, the Company plans to enter into the limited liability agreement of the same content with each of them.
- 5. The Company has concluded a compensation agreement, pursuant to Article 430-2 paragraph (1) of the Companies Act, with each of its current Audit & Supervisory Board Members, and will indemnify them against the expenses under Item 1 and the losses under Item 2 of the same Act to the extent specified by laws and regulations. However, in order to ensure that the appropriateness of the execution of duties by company officers is not impaired by such compensation agreement, compensation shall not be subject to malicious intent or gross negligence. If the election of each candidate is approved, the Company plans to enter into the compensation agreement of the same content with each of them.
- 6. The Company has entered into a directors and officers liability insurance ("D&O insurance") policy, pursuant to Article 430-3, paragraph (1) of the Companies Act, with an insurance company. In the event that an insured person is claimed for damages as a result of actions in connection with the performance of his/her duties, the insurance policy covers liability for damages, etc. However, this excludes those that fall under the grounds for exemption set forth in the insurance policy. If the election of each candidate is approved, each of them is planned to be included as the insured person. The insurance policy is scheduled to be renewed in July 2024.
- 7. The number of the Company's shares owned by Keigo Abo includes the number of shares held through Employee Stock Ownership Association as of March 31, 2024.