



Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (Under Japanese GAAP)

May 10, 2024

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 Listing: Tokyo Stock Exchange
 Securities code: 7918
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Scheduled date of annual general meeting of shareholders: June 27, 2024

Scheduled date of dividend payment commencement: June 28, 2024

Scheduled date of filing annual securities report: June 27, 2024

Supplemental materials for financial results: Yes

Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions of yen.)

1. Consolidated financial results for the fiscal year ended March 31, 2024 (April 1, 2023 -March 31, 2024)

(1) Consolidated operating results (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2024	16,981	16.7	325	-	249	-	216	-
Fiscal year ended March 31, 2023	14,553	41.9	(933)	-	(1,000)	-	(1,329)	-

Note: Comprehensive income
 Fiscal year ended March 31, 2024 216 million yen (-%)
 Fiscal year ended March 31, 2023 (1,329) million yen (-%)

	Profit per share	Diluted profit per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2024	5.15	5.15	19.0	3.4	1.9
Fiscal year ended March 31, 2023	(37.05)	-	(76.5)	(12.0)	(6.4)

Reference: Share of profit (loss) of entities accounted for using equity method
 Fiscal year ended March 31, 2024- million yen
 Fiscal year ended March 31, 2023- million yen

Note: The presentation of diluted profit per share for the fiscal year ended March 31, 2023, was omitted as there was a loss per share, although there existed dilutive shares.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Fiscal year ended March 31, 2024	7,313	1,306	17.8	(83.53)
Fiscal year ended March 31, 2023	7,300	980	13.4	(120.19)

Reference: Equity
 Fiscal year ended March 31, 2024 1,301 million yen
 Fiscal year ended March 31, 2023 979 million yen

Note: Net assets per share is negative because it is calculated by deducting the amount to be paid in by class shareholders and the amount to be paid as preferred dividends to such shareholders.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Balance of cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2024	572	(220)	(219)	1,783
Fiscal year ended March 31, 2023	856	121	(700)	1,651

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2023	-	0.00	-	0.00	0.00	-	-	-
Fiscal year ended March 31, 2024	-	0.00	-	0.00	0.00	-	-	-
Fiscal year ending March 31, 2025 (forecast)	-	0.00	-	0.00	0.00		-	

Note: The cash dividends section above shows the status of dividends on common stock. For the status of dividends on a class of stock (unlisted) with rights that differ from those for common stock issued by the Company, see the section titled "Dividend on class stock."

3. Consolidated financial results forecast for the fiscal year ending March 31, 2025 (April 1, 2024 – March 31, 2025) (Percentage figures show year-on-year increase or decrease.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Profit per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First 6 months	8,600	2.0	150	94.4	115	142.4	40	-	0.91
Full year	17,500	3.1	450	38.3	370	48.4	220	1.6	4.98

*Notes

- (1) Changes in significant subsidiaries during the period
(changes in specified subsidiaries resulting in a change in the scope of consolidation): None
New companies: -
Excluded companies: -
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies other than as provided in item (i): None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (3) Number of issued shares (common stock)
 - (i) Total number of issued shares at the end of the period (including treasury shares)

Fiscal year ended March 31, 2024	44,197,682 shares
Fiscal year ended March 31, 2023	38,380,711 shares
 - (ii) Number of treasury shares at the end of the period

Fiscal year ended March 31, 2024	2,530 shares
Fiscal year ended March 31, 2023	2,506 shares
 - (iii) Average number of shares outstanding during the fiscal year

Fiscal year ended March 31, 2024	42,034,321 shares
Fiscal year ended March 31, 2023	35,872,258 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2024 (April 1, 2023 - March 31, 2024)

(1) Non-consolidated operating results (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2024	1,109	2.0	436	9.8	482	8.2	214	-
Fiscal year ended March 31, 2023	1,086	19.2	397	80.8	445	24.6	(991)	-

	Profit per share	Diluted profit per share
	Yen	Yen
Fiscal year ended March 31, 2024	5.10	5.10
Fiscal year ended March 31, 2023	(27.64)	-

Note: The presentation of diluted profit per share for the fiscal year ended March 31, 2023, is omitted as there was a loss per share, although there existed dilutive shares.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Fiscal year ended March 31, 2024	5,103	1,872	36.6	(70.71)
Fiscal year ended March 31, 2023	5,103	1,549	30.3	(105.37)

Reference: Equity Fiscal year ended March 31, 2024 1,868 million yen
 Fiscal year ended March 31, 2023 1,548 million yen

* Financial results reports are exempt from audit procedures conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements provided in this document, such as the financial results forecast, are based on information currently available to the Company and certain assumptions deemed to be reasonable. Actual financial results could potentially differ markedly from the forecast due to various factors. For matters related to the financial results mentioned above, see the "Future outlook" section on page 4 of the attached document.

○ Dividend on class stock

Shown below is a breakdown of the dividend per share on class stock whose rights differ from those of common stock.
(Class C preferred stock)

	Dividend per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2023	-	-	-	85,000.00	85,000.00
Fiscal year ended March 31, 2024	-	-	-	85,000.00	85,000.00
Fiscal year ending March 31, 2025 (forecast)	-	-	-	85,000.00	85,000.00

Notes: 1. Class C preferred stock was issued in May 2021. Dividends began to be paid from the fiscal year ended March 31, 2022, in accordance with the Class C preferred stock issuance guidelines set forth at the time of issuance.
2. Dividends for the fiscal year ended March 31, 2024, are funded by capital surplus. For details, see the section titled “Breakdown of dividends funded by capital surplus” discussed later.

(Class D preferred stock)

	Dividend per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2023	-	-	-	0.00	0.00
Fiscal year ended March 31, 2024	-	-	-	40,000.00	40,000.00
Fiscal year ending March 31, 2025 (forecast)	-	-	-	20,000.00	20,000.00

Notes: 1. Class D preferred stock was issued in May 2021. Dividends began to be paid from the fiscal year ended March 31, 2022, in accordance with the Class D preferred stock issuance guidelines set forth at the time of issuance.
2. Dividends for the fiscal year ended March 31, 2024, are funded by capital surplus. For details, see the section titled “Breakdown of dividends funded by capital surplus” discussed later.

○ Breakdown of dividends funded by capital surplus.

Shown below is the breakdown of dividends funded by capital surplus, among dividends for the fiscal year ended March 31, 2024.
(Class C preferred stock)

Record date	Fiscal year-end	Total
Dividend per share	85,000 yen	85,000 yen
Total cash dividends	127 million yen	127 million yen

Note: Percentage decrease in net assets: 0.158

(Class D preferred stock)

Record date	Fiscal year-end	Total
Dividend per share	40,000 yen	40,000 yen
Total cash dividends	129 million yen	129 million yen

Note: Percentage decrease in net assets: 0.064

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1. Overview of Operating Results, etc.

(1) Overview of operating results for the fiscal year under review

In the fiscal year under review, the Japanese economy saw a normalization of economic activities due to the easing of restrictions on them in response to the slowing of the spread of COVID-19, the lowering of the classification of COVID-19 under the Infectious Diseases Act to Class V in May 2023, and other factors. However, domestic economic trends remain uncertain due to inflation caused by the depreciation of the yen, logistical constraints due to the 2024 problem (issues that will arise as a result of a work style reform bill imposing a cap on drivers' working hours), a decrease in the working population, and other problems. Furthermore, the economic situation overseas is chaotic due to geopolitical risks, such as the situation in Russia and Ukraine, and the Middle East, and the outlook for this situation is unpredictable.

In the restaurant industry, while the impact of the COVID-19 pandemic is showing signs of abating, solid demand, including inbound demand, is continuing. However, in addition to the expected further rise in raw material prices due to the depreciation of the yen and other factors, there is a growing shortage of human resources, and the business environment is expected to remain challenging. In addition, the trend of selective consumption is expected to intensify as the wage increase trend and inflation are assumed to continue.

In this situation, the Group worked to address issues such as labor shortages, rising costs, and changes in the business environment. Under our Business Turnaround Plan, we have been striving to lower costs by i) cutting headquarters costs; ii) raising customer gross margin through menu revisions and menu mixes; iii) improving costs by lowering ingredient losses; and iv) stepping up labor productivity through revamping our outlet operation. In addition, we have made thorough efforts to get back to the essence of our business by improving the quality of the main items in each business category and rebuilding the techniques to achieve this. To address the new structural changes in costs, etc., and to continuously generate profits, we have taken measures such as structural reforms; repairs, renovation and renewal of existing outlets; development of new outlet types such as offering different products at lunch and dinner times and operating a double-name business which combines different brands; a shift from focusing on large outlets to strengthening specialized outlets and small outlets; reform of organizational culture to challenge changes; and renovation of management systems. The aim is to rebuild the Group's existing strengths and raise the base of our investment recovery model.

Among these initiatives, the new Nihonbashi Beniton, which we launched in the fiscal year under review, and the Shinpachi Shokudo, which had undergone a business transformation, achieved results as planned and are in a position to be targeted with future developments. Moreover, in order to move forward from the current revitalization phase, which aims to achieve profitability, to the next phase of regrowth, we are changing our outlet strategy, which has been centered on restructuring the business to an appropriate size. We will make a turnaround to re-expansion by opening new outlets and developing new business types through remodeling and with new concepts for regrowth. Furthermore, for this purpose, our aim is to strengthen the financial base and ensure financial flexibility that enables the Company to respond swiftly to future investment demand. To this end, the Company issued the 26th and 27th series of share acquisition rights with an exercise price revision clause in January 2024 (with an exercise designation and suspension of exercise designation clause) through a third-party allotment.

Our outlets numbered 312 (including 29 franchise outlets) at the end of the period under review following 2 openings and 14 closures (including 2 franchise outlets).

Extraordinary losses, including impairment losses of 24 million yen, were recorded as we closed the above-mentioned outlets while applying impairment accounting.

As a result, for the Group, during the fiscal year under review, net sales were 16,981 million yen (up 16.7% year on year), operating profit came to 325 million yen (compared with an operating loss of 933 million yen for the previous consolidated fiscal year), ordinary profit was 249 million yen (compared with an ordinary loss of 1,000 million yen for the previous consolidated fiscal year), and profit attributable to owners of parent recorded 216 million yen (compared with a loss attributable to owners of parent of 1,329 million yen for the previous consolidated fiscal year), and we entered the black with regard to ordinary profit for the first time in six fiscal years.

Shown below is the status of business operations of our subsidiaries. Net sales for each subsidiary are net sales before the elimination and offsetting of consolidated transactions and therefore do not match the net sales in the consolidated statement of income.

(a) Ohgiya East Japan Co., Ltd. and Ohgiya West Japan Co., Ltd.

Bincho Ohgiya and Yakitori no Ohgiya yakitori (grilled meat on a stick) izakaya pubs improved the quality of their main items, such as yakitori and draft beer, while doing maintenance on facilities that enhance comfort and optimizing manageable costs, such as labor costs.

Combined net sales of Ohgiya East Japan Co., Ltd. and Ohgiya West Japan Co., Ltd. for the fiscal year under review totaled 8,057 million yen (up 19.9% year on year). They opened 1 outlet and closed 10 outlets (including 2 franchise outlets) during the period, bringing the total to 195 (including 28 franchise outlets) at the end of the fiscal year.

(b) Fu Dream Co., Ltd.

Fu Dream Co., Ltd., operating a variety of brands such as “Pastel Italiana”, “Cappuccina”, “Steakhouse Matsuki”, and “Tsurukamedo”, mainly in shopping centers and commercial facilities, kept improving its profitability by taking measures to introduce high-value-added products and enhance its services. It also revamped Pastel by rebranding.

For the fiscal year under review, Fu Dream Co., Ltd. recorded net sales of 5,318 million yen (up 10.3% year on year), and closed 2 outlets during the period, bringing the total to 73 at the end of the fiscal year.

(c) Iccho Co., Ltd.

Sashimi izakaya pub “Uoya Iccho,” operating mainly in terminal train stations in the Tokyo metropolitan area, conducted menu experiments and revised its revenue structure in anticipation of a future reopening.

For the fiscal year under review, Iccho Co., Ltd. recorded net sales of 569 million yen (up 17.4% year on year). The number of outlets remained the same, bringing the total to 5 outlets (including 1 franchise outlet) at the end of the fiscal year.

(d) Ichigen Co., Ltd.

Ichigen, a composite izakaya pub chain in operation mainly in Saitama Prefecture, proposes menu experiments, events, etc. tailored to the needs of each region in order to become a one-of-a-kind izakaya in the region. It also developed collaborative dishes with the specialties of Uoya Iccho.

For the fiscal year under review, Ichigen Co., Ltd. recorded net sales of 1,135 million yen (up 22.1% year on year), and closed 1 outlet during the period, bringing the total to 10 outlets at the end of the fiscal year.

(e) Beniton Co., Ltd.

Nihonbashi Beniton, a chain of charcoal-grilled food specialty pubs in operation mainly in terminal train stations in central Tokyo, worked to develop items and improve skewer cooking skills in a way that only a specialty pub chain can. In addition, it opened a new outlet, Kichijoji South Entrance outlet, in August 2023.

For the fiscal year under review, Beniton Co., Ltd. recorded net sales of 1,920 million yen (up 18.4% year on year), and opened 1 outlet and closed 1 during the period, bringing the total to 29 outlets at the end of the fiscal year.

(2) Overview of financial position for the fiscal year under review

Total assets at the end of the fiscal year under review were 7,313 million yen, an increase of 12 million yen compared with the end of the previous consolidated fiscal year.

This was due to a decrease of 113 million yen in property, plant and equipment and a drop of 71 million yen in leasehold and guarantee deposits, while there was an increase of 147 million yen in accounts receivable – trade and an increase of 132 million yen in cash and deposits.

Total liabilities amounted to 6,007 million yen, down 312 million yen compared with the end of the previous consolidated fiscal year. This was mainly due to a decrease of 283 million yen in long-term borrowings as a result of repayment, and a decrease of 44 million yen in short-term lease obligations.

In terms of net assets, we i) paid dividends on Class C preferred stocks, which had the effect of reducing capital surplus by 127 million yen; ii) lowered share capital and legal capital surplus by 216 million yen and 191 million yen, respectively, under Article 447, Paragraph 1 and Article 448, Paragraph 1 of the Companies Act and transferred these amounts to other capital surplus; and iii) reduced other capital surplus by 991 million yen and transferred the same amount to retained earnings for deficit disposition under Article 452 of the Companies Act. In addition, total net assets were 1,306 million yen, up 325 million yen compared with the end of the previous consolidated fiscal year. This was mainly due to an increase of 116 million yen each in share capital and legal capital surplus resulting from the exercise of the 26th series of share acquisition rights and the recording of 216 million yen in profit attributable to owners of parent.

As a result, the equity ratio grew 4.4 percentage points compared with the end of the previous consolidated fiscal year to 17.8%, bringing net assets per share of common stock to minus 83.53 yen.

(3) Overview of cash flows for the fiscal year under review

The balance of cash and cash equivalents (“funds”) at the end of the fiscal year under review amounted to 1,783 million yen, an increase of 132 million yen compared with the end of the previous consolidated fiscal year.

Shown below are cash flows and the underlying factors therefor for the fiscal year under review.

Cash flows from operating activities

Funds provided by operating activities were 572 million yen (compared with 856 million yen for the previous consolidated fiscal year). This was mainly due to 194 million yen in profit before income taxes, of which 466 million yen was depreciation and amortization that did not involve cash spending and 24 million yen was impairment losses, while there was an increase in trade receivables of 147 million yen.

Cash flows from investing activities

Funds used in investing activities were 220 million yen (compared with 121 million yen provided for the previous consolidated fiscal year). This was mainly due to 260 million yen in purchase of property, plant and equipment in relation to the renovation of existing outlets and payments of leasehold and guarantee deposits of 32 million yen, while proceeds from refund of leasehold and guarantee deposits amounted to 92 million yen.

Cash flows from financing activities

Funds used in investing activities were 219 million yen (compared with 700 million yen provided for the previous consolidated fiscal year). This was mainly due to 232 million yen in proceeds from issuance of shares resulting from exercise of share acquisition rights, while there was 283 million yen in repayments of long-term borrowings and 127 million yen in dividends paid.

Reference: Changes in cash flow indicators

	Fiscal year ended March 31, 2020	Fiscal year ended March 31, 2021	Fiscal year ended March 31, 2022	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Equity-to-asset ratio (%)	8.2	(43.1)	26.6	13.4	17.8
Equity-to-asset ratio on a fair value basis (%)	112.6	65.6	55.3	48.9	81.0
Ratio of interest-bearing debt to cash flows (annual)	10.8	(3.3)	(5.8)	3.8	5.1
Interest coverage ratio (times)	8.2	(19.5)	(6.2)	8.1	6.2

Equity-to-asset ratio: equity / total assets

Equity-to-asset ratio on a fair value basis: stock market capitalization / total assets

Ratio of interest-bearing debt to cash flows: interest-bearing debt / cash flows

Interest coverage ratio: cash flows / interest payments

- * All of the indicators were calculated using consolidated financial values.
- * Stock market capitalization was calculated by multiplying the share price at the end of the period by the number of shares outstanding at the end of the period (after deducting treasury stock).
- * We used cash flows from operating activities in the consolidated statement of cash flows.

(4) Future outlook

As for the outlook for the next fiscal year, although the economy has been recovering moderately due to signs of recovery in consumer spending, employment conditions, and such, further increases in raw material prices due to the depreciation of the yen and a shortage of human resources are becoming serious, and the business environment is expected to remain difficult.

In this situation, the Group will stabilize its profit structure, regrow existing outlets by deepening and evolving them, develop new business types and new concept business types, raise its profitability by adding new value, and establish an outlet structure for re-expansion based on its business turnaround plan.

In light of the operating environment and business measures described above, as consolidated financial results forecasts for the fiscal year ending March 31, 2025, the Company forecasts net sales of 17,500 million yen (up 3.1% compared with the fiscal year under review), operating profit of 450 million yen (up 38.3% compared with the fiscal year under review), ordinary profit of 370 million yen (up 48.4% compared with the fiscal year under review), and profit attributable to owners of parent of 220 million yen (up 1.6% compared with the fiscal year under review).

The above-mentioned financial results forecast was prepared on the basis of information available to the Company as of the date of release of this document. Actual financial results could potentially differ from the forecasts due to various future factors.

2. Our basic approach regarding choice of accounting principles

For the foreseeable future, the Group will continue to prepare consolidated financial statements in accordance with Japanese GAAP, considering the comparability of consolidated financial statements between reporting periods and between companies.

With regard to the application of International Financial Reporting Standards (IFRS), we will take appropriate steps in consideration of various circumstances inside and outside Japan.

3. Consolidated Financial Statements and Key Notes

(1) Consolidated balance sheet

(Millions of yen)

	Previous consolidated fiscal year (March 31, 2023)	Consolidated fiscal year under review (March 31, 2024)
Assets		
Current assets		
Cash and deposits	1,651	1,783
Accounts receivable - trade	565	712
Raw materials and supplies	125	124
Accounts receivable - other	19	30
Other	205	147
Total current assets	2,566	2,797
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,125	2,010
Machinery, equipment and vehicles, net	207	217
Tools, furniture and fixtures, net	79	103
Leased assets, net	2	-
Land	395	365
Construction in progress	10	10
Total property, plant and equipment	2,821	2,707
Intangible assets		
Leased assets	80	33
Other	107	87
Total intangible assets	187	121
Investments and other assets		
Investment securities	371	371
Leasehold and guarantee deposits	1,344	1,272
Deferred tax assets	-	15
Other	0	19
Total investments and other assets	1,716	1,679
Total non-current assets	4,725	4,508
Deferred assets		
Share issuance costs	8	0
Share acquisition rights issuance costs	0	6
Total deferred assets	8	7
Total assets	7,300	7,313

(Millions of yen)

	Previous consolidated fiscal year (March 31, 2023)	Consolidated fiscal year under review (March 31, 2024)
Liabilities		
Current liabilities		
Accounts payable - trade	765	799
Current portion of long-term borrowings	249	249
Accounts payable - other	347	392
Accrued expenses	503	568
Income taxes payable	41	50
Provision for bonuses	51	80
Lease obligations	45	1
Asset retirement obligations	53	5
Provision for loss on outlet closings	28	2
Other	414	383
Total current liabilities	2,502	2,534
Non-current liabilities		
Long-term borrowings	2,929	2,646
Lease obligations	1	-
Asset retirement obligations	734	744
Deferred tax liabilities	65	12
Other	86	69
Total non-current liabilities	3,817	3,472
Total liabilities	6,319	6,007
Net assets		
Shareholders' equity		
Share capital	316	216
Capital surplus	2,225	1,439
Retained earnings	(1,560)	(352)
Treasury shares	(2)	(2)
Total shareholders' equity	979	1,301
Share acquisition rights	1	4
Total net assets	980	1,306
Total liabilities and net assets	7,300	7,313

(2) Consolidated statement of income and consolidated statement of comprehensive income

Consolidated statement of income

(Millions of yen)

	Previous consolidated fiscal year (From April 1, 2022 to March 31, 2023)	Consolidated fiscal year under review (From April 1, 2023 to March 31, 2024)
Net sales	14,553	16,981
Cost of sales	4,781	5,533
Gross profit	9,772	11,448
Selling, general and administrative expenses	10,705	11,123
Operating profit (loss)	(933)	325
Non-operating income		
Interest and dividend income	4	7
Rental income	31	12
Penalty income	-	10
Other	13	7
Total non-operating income	50	37
Non-operating expenses		
Interest expenses	103	92
Other	14	21
Total non-operating expenses	117	113
Ordinary profit (loss)	(1,000)	249
Extraordinary income		
Subsidy income	72	-
Gain on sale of non-current assets	1	-
Compensation income	20	0
Reversal of provision for loss on outlet closings	20	26
Total extraordinary income	113	27
Extraordinary losses		
Impairment losses	296	24
Loss on sale of non-current assets	50	2
Loss on retirement of non-current assets	12	30
Loss on outlet closings	28	16
Other	35	7
Total extraordinary losses	422	82
Profit (loss) before income taxes	(1,310)	194
Income taxes - current	47	46
Income taxes - deferred	(28)	(68)
Total income taxes	18	(22)
Profit (loss)	(1,329)	216
Profit (loss) attributable to owners of parent	(1,329)	216

Consolidated statement of comprehensive income

(Millions of yen)

	Previous consolidated fiscal year (From April 1, 2022 to March 31, 2023)	Consolidated fiscal year under review (From April 1, 2023 to March 31, 2024)
Profit (loss)	(1,329)	216
Comprehensive income	(1,329)	216
(Breakdown)		
Comprehensive income attributable to owners of parent	(1,329)	216

(3) Consolidated statement of changes in equity

Previous consolidated fiscal year (from April 1, 2022, to March 31, 2023)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	316	6,990	(4,808)	(2)	2,496
Changes during period					
Issuance of new shares (exercise of share acquisition rights)					-
Dividends of surplus - other capital surplus		(188)			(188)
Capital reduction					-
Deficit disposition		(4,576)	4,576		-
Loss attributable to owners of parent			(1,329)		(1,329)
Purchase of treasury shares				(0)	(0)
Net changes in items other than shareholders' equity					-
Total changes during period	-	(4,765)	3,247	(0)	(1,517)
Balance at end of period	316	2,225	(1,560)	(2)	979

	Accumulated other comprehensive income		Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income			
Balance at beginning of period	-	-	1	-	2,498
Changes during period					
Issuance of new shares (exercise of share acquisition rights)					-
Dividends of surplus - other capital surplus					(188)
Capital reduction					-
Deficit disposition					-
Loss attributable to owners of parent					(1,329)
Purchase of treasury shares					(0)
Net changes in items other than shareholders' equity	-	-		-	-
Total changes during period	-	-	-	-	(1,517)
Balance at end of period	-	-	1	-	980

Fiscal year under review (from April 1, 2023, to March 31, 2024)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	316	2,225	(1,560)	(2)	979
Changes during period					
Issuance of new shares (exercise of share acquisition rights)	116	116			232
Dividends of surplus - other capital surplus		(127)			(127)
Capital reduction	(216)	216			-
Deficit disposition		(991)	991		-
Profit attributable to owners of parent			216		216
Purchase of treasury shares				(0)	(0)
Net changes in items other than shareholders' equity					-
Total changes during period	(99)	(786)	1,208	(0)	322
Balance at end of period	216	1,439	(352)	(2)	1,301

	Accumulated other comprehensive income		Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income			
Balance at beginning of period	-	-	1	-	980
Changes during period					
Issuance of new shares (exercise of share acquisition rights)					232
Dividends of surplus - other capital surplus					(127)
Capital reduction					-
Deficit disposition					-
Profit attributable to owners of parent					216
Purchase of treasury shares					(0)
Net changes in items other than shareholders' equity	-	-	3	-	3
Total changes during period	-	-	3	-	325
Balance at end of period	-	-	4	-	1,306

(4) Consolidated statement of cash flows

(Millions of yen)

	Previous consolidated fiscal year (From April 1, 2022 to March 31, 2023)	Consolidated fiscal year under review (From April 1, 2023 to March 31, 2024)
Cash flows from operating activities		
Profit (loss) before income taxes	(1,310)	194
Depreciation	594	466
Amortization of deferred assets	9	8
Impairment losses	296	24
Performance difference on asset retirement obligations	(48)	(18)
Increase (decrease) in provision for bonuses	(24)	29
Increase (decrease) in provision for loss on outlet closings	(18)	(26)
Interest and dividend income	(4)	(7)
Interest expenses	103	92
Compensation income	(20)	-
Subsidy income	(72)	-
Loss (gain) on sale and retirement of non-current assets	61	32
Decrease (increase) in trade receivables	(159)	(147)
Decrease (increase) in inventories	(9)	0
Decrease (increase) in other current assets	75	(29)
Increase (decrease) in trade payables	251	33
Increase (decrease) in advances received	(244)	(10)
Increase (decrease) in accrued consumption taxes	303	(29)
Increase (decrease) in other current liabilities	(181)	23
Other	61	7
Subtotal	(337)	643
Interest and dividends received	4	7
Interest paid	(105)	(92)
Proceeds from compensation	20	-
Subsidies received	1,424	-
Income tax paid	(153)	(51)
Income tax refund	3	65
Net cash provided by (used in) operating activities	856	572

(Millions of yen)

	Previous consolidated fiscal year (From April 1, 2022 to March 31, 2023)	Consolidated fiscal year under review (From April 1, 2023 to March 31, 2024)
Cash flows from investing activities		
Purchase of property, plant and equipment	(168)	(260)
Proceeds from sale of property, plant and equipment	195	34
Purchase of intangible assets	(19)	(19)
Proceeds from sale of golf club membership	10	-
Payments for asset retirement obligations	(98)	(33)
Proceeds from collection of long-term loans receivable	0	-
Payments of leasehold and guarantee deposits	(17)	(32)
Proceeds from refund of leasehold and guarantee deposits	219	92
Net cash provided by (used in) investing activities	121	(220)
Cash flows from financing activities		
Repayments of long-term borrowings	(385)	(283)
Repayments of lease obligations	(126)	(45)
Purchase of treasury share acquisition rights	-	(2)
Proceeds from issuance of share acquisition rights	-	5
Proceeds from issuance of shares resulting from exercise of share acquisition rights	-	232
Dividends paid	(188)	(127)
Net cash provided by (used in) financing activities	(700)	(219)
Net increase (decrease) in cash and cash equivalents	276	132
Cash and cash equivalents at beginning of period	1,374	1,651
Balance of cash and cash equivalents at end of period	1,651	1,783

(5) Notes to consolidated financial statements

(Notes on going concern assumption)

Not applicable.

(Changes in presentation method)

(Consolidated statement of income)

Loss on outlet closings included in other under extraordinary losses in the previous consolidated fiscal year is presented independently from the fiscal year under review as its monetary importance has increased.

The consolidated financial statements for the previous consolidated fiscal year have been reclassified to reflect this change in presentation. As a result, 28 million yen included in other has been reclassified as loss on outlet closings.

(Note on a substantial change in the amount shareholders' equity)

On June 29, 2023, as resolved by the general meeting of shareholders held on the same day, we reduced share capital and legal capital surplus by 216 million yen and 191 million yen, respectively, under Article 447, Paragraph 1 and Article 448, Paragraph 1 of the Companies Act and transferred these amounts to other capital surplus. We reduced other capital surplus by 991 million yen and transferred the same amount to retained earnings brought forward for deficit disposition under Article 452 of the Companies Act.

In addition, the Company received payments through the issuance of new shares in connection with the exercise of the 26th series of share acquisition rights issued on January 5, 2024 (share acquisition rights with an exercise price revision clause through a third-party allotment), resulting in an increase of 116 million yen each in share capital and legal capital surplus.

As a result, as of the end of the fiscal year under review, share capital was 216 million yen and legal capital surplus was 1,439 million yen.

(Segment information)

(Segment information)

The presentation of segment information was omitted since the Group has only the restaurant service business segment and such presentation is considered to be of little importance as disclosure information.

(Per-share information)

Item	Previous consolidated fiscal year (From April 1, 2022 to March 31, 2023)	Consolidated fiscal year under review (From April 1, 2023 to March 31, 2024)
Net assets per share	-120.19 yen	-83.53 yen
Profit (loss) per share	-37.05 yen	5.15 yen
Diluted profit per share	-	5.15 yen

Notes: 1. The presentation of diluted profit per share for the previous consolidated fiscal year is omitted as there was a loss per share, although there existed dilutive shares.

2. Shown below is the basis for calculating profit per share or loss per share and diluted profit per share.

Item	Previous consolidated fiscal year (From April 1, 2022 to March 31, 2023)	Consolidated fiscal year under review (From April 1, 2023 to March 31, 2024)
Profit (loss) per share	-37.05 yen	5.15 yen
(Basis for calculation)		
Profit (loss) attributable to owners of parent (Millions of yen)	(1,329)	216
Amount not attributable to common stock shareholders (Millions of yen)	-	-
Profit (loss) attributable to owners of parent associated with common stock shareholders (Millions of yen)	(1,329)	216
Average number of shares outstanding during the period (Thousands of shares)	35,872	42,034
Diluted profit per share	-	5.15 yen
(Basis for calculation)		
Adjustment of profit attributable to owners of parent (Millions of yen)	-	-
Increase in common stock shares (Thousands of shares)	-	17
Outline of dilutive shares excluded from the calculation of diluted profit per share due to having no dilutive effect	-	-

Note: The presentation of diluted profit per share for the previous consolidated fiscal year is omitted as it was a loss per share, and there were no dilutive shares with a dilutive effect, although there existed dilutive shares.

(Important subsequent events)

Not applicable.