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Securities Code: 2374 Date of sending by postal mail: June 6, 2024

To our shareholders:

Kazutoshi Toma, CEO, President SAINT-CARE HOLDING CORPORATION 2-8-7 Kyobashi, Chuo-ku, Tokyo

Notice of the 42nd Annual General Meeting of Shareholders

We are pleased to announce the 42nd Annual General Meeting of Shareholders of SAINT-CARE HOLDING CORPORATION (the "Company"), which will be held as described below.

In convening this General Meeting of Shareholders, the Company has taken measures for providing information that constitutes the content of Reference Documents for the General Meeting of Shareholders, etc. (items subject to measures for electronic provision) in electronic format, and has posted the information on each of the following websites. Please access either of the websites to view the information.

The Company's website:

https://www.saint-care.com/ (in Japanese)

(From the above website, select "Investor Relations," and then "General shareholders' meeting.")

Website for posted informational materials for the general meeting of shareholders: https://d.sokai.jp/2374/teiji/ (in Japanese)

If you are unable to attend the general shareholders' meeting, you may exercise your voting rights via the Internet or in writing (by mail). Please read the attached Reference Documents for the General Meeting of Shareholders, and exercise your voting rights by 6:00 p.m. on Wednesday, June 26, 2024 (JST).

On the day of the General Meeting of Shareholders, a live webcast of the meeting will be available on the Internet, so please consider viewing it.

- 1. Date and Time: Thursday, June 27, 2024, at 10:00 a.m. (JST)
- 2. Venue: TKP Garden City PREMIUM Kyobashi "Hall 22B," 22F, Kyobashi Edogrand 2-2-1 Kyobashi, Chuo-ku, Tokyo

3. Purpose of the Meeting

Matters to be reported:

- 1. The Business Report and the Consolidated Financial Statements for the 42nd fiscal year (from April 1, 2023 to March 31, 2024) and results of audits by the Accounting Auditors and the Audit & Supervisory Board of the Consolidated Financial Statements
- 2. The Non-consolidated Financial Statements for the 42nd fiscal year (from April 1, 2023 to March 31, 2024)

Matters to be resolved:

Proposal No. 1	Appropriation of Surplus
Proposal No. 2	Amendment to the Articles of Incorporation
Proposal No. 3	Election of Nine Directors

4. Information on Exercise of Voting Rights

Please review "Information About Exercising Your Voting
Rights via the Internet, Etc." (in Japanese only) and enter your
approval or disapproval of the proposal by 6:00 p.m. on
Wednesday, June 26, 2024 (JST).
Please indicate your vote of approval or disapproval of each
proposal on the enclosed voting form, and return the completed
voting form to the Company by 6:00 p.m. on Wednesday, June
26, 2024 (JST).

Shareholders who have made a request for delivery of the documents will receive documents stating the items subject to measures for electronic provision. Certain details have not been included in these documents in accordance with laws, regulations and the Company's Articles of Incorporation. Such details include "5. Status of Stock Acquisition Rights, Etc.," "6. System to Ensure the Properness of Operations" and "7. Overview of Operational Status of System to Ensure the Properness of Operations" in the Business Report; "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements" in the Non-consolidated Financial Statements.

The Accounting Auditors and Audit & Supervisory Board Members have audited the relevant documents, including the Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements, which are listed in the said documents.

If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on each of the aforementioned websites.

The Company's website: https://www.saint-care.com/ (in Japanese)

Reference Documents for the General Meeting of Shareholders

Proposals and Reference Information

Proposal No. 1 Appropriation of Surplus

The Company considers it one of its significant policies to continue to increase dividends along with awareness of the dividend payout ratio while securing the internal reserves necessary to reinforce the management structure based on consolidated business performance, which is the result of the Group's management.

The Company has given consideration to the return of profit reflecting the business performance of the 42nd fiscal year, and it proposes to pay year-end dividends for the 42nd fiscal year as follows:

Year-end dividends

(1) Type of dividend property

To be paid in cash.

(2) Allotment of dividend property and their aggregate amount

The Company proposes to pay a dividend of ¥25 per common share of the Company.

In this event, the total dividends will be $\pm 617,977,125$.

(3) Effective date of dividends of surplus

The effective date of dividends will be June 28, 2024.

Reference] Trends in Dividend per Share and Consolidated Dividend 1 ayout Ratio							
	39th fiscal year	40th fiscal year	41st fiscal year	42nd fiscal year			
	(Ended March 2021)	(Ended March 2022)	(Ended March 2023)	(Ended March 2024)			
Annual dividend (Yen)	16	20	24	25			
Consolidated dividend payout ratio (%)	26.8	27.2	34.9	30.8			

[Reference] Trends in Dividend per Share and Consolidated Dividend Payout Ratio

Proposal No. 2 Amendment to the Articles of Incorporation

- 1. Reasons for the proposal
- (1) The term of office of Directors will be changed from two years to one year in order to clarify their management responsibility, build a management structure that can respond quickly to changes in the business environment, and increase opportunities to win the confidence of shareholders.
- (2) To enable the implementation of flexible capital and dividend policies, the Company proposes the new establishment of Article 46 (Decision-making Body for Dividends of Surplus, Etc.) and Article 47 (Record Date of Dividends of Surplus) as stipulated in the proposed amendments, thereby enabling the dividends of surplus, etc. through resolutions of the Board of Directors in accordance with the provisions of Article 459, Paragraph 1 of the Companies Act. Additionally, to avoid redundancy, the current Article 8 (Acquisition of Treasury Shares), Article 47 (Year-end Dividends), and Article 48 (Interim Dividends) will be deleted. Consequently, there will be changes in the numbering due to the addition and deletion of articles.

2. Details of the proposed amendments

Details of the proposed amendments are as follows.

(Underlined portions indicate amendments.)

Current Articles of Incorporation	Proposed Amendments
(Acquisition of Treasury Shares)	1
Article 8	(Deleted)
In accordance with the provisions of Article 165, Paragraph 2 of	(Denoted)
the Companies Act, the Company may acquire treasury shares	
via market transaction, etc. by resolution of the Board of	
Directors.	
Article 9 - Article 20 (Omitted)	Article 8 - Article 19 (No change)
(Term of Office of Directors)	(Term of Office of Directors)
Article 21	Article 20
(i) The term of office of Directors shall be until the conclusion	(i) The term of office of Directors shall be until the conclusion
of the Annual General Meeting of Shareholders for the last	of the Annual General Meeting of Shareholders for the last
fiscal year ending within two years after their election.	fiscal year ending within <u>one year</u> after their election.
(ii)The term of office of Directors elected to increase the	(ii) The term of office of Directors elected to increase the
number or fill vacancies shall expire at the end of the term of	
office of the Directors currently in office.	of office of the Directors currently in office.
Article 22 - Article 46 (Omitted)	Article 21 - Article 45 (No change)
(Year-end Dividends)	
Article 47	(Deleted)
The Company shall, by resolution of the General Meeting of	(=)
Shareholders, pay cash dividends of surplus (hereinafter	
referred to as "year-end dividends") to the shareholders or	
registered share pledgees appearing or recorded in the final	
shareholder registry as of March 31 of each year.	
	(Decision-making Body for Dividends of Surplus, Etc.)
(Newly established)	Article 46
	The Company may determine the matters provided in each item
	of Article 459, Paragraph 1 of the Companies Act, including
	dividends of surplus, etc., by resolution of the Board of
	Directors, except as otherwise provided by laws and
	regulations.

Current Articles of Incorporation	Proposed Amendments
	(Record Date of Dividends of Surplus)
(Newly established)	Article 47
	(i) The record date for year-end dividends shall be March 31 of
	each year.
	(ii) The record date for any interim dividends shall be
	September 30 of each year.
	(iii)In addition to the dividends described in the preceding two
	paragraphs, the Company may provide dividends of surplus
	by setting a record date.
(Interim Dividends)	
Article 48	(Deleted)
The Company may, by resolution of the Board of Directors, pay	
dividends of surplus (hereinafter referred to as "interim	
dividends") as stipulated in Article 454, Paragraph 5 of the	
Companies Act to the shareholders or registered share pledgees	
appearing or recorded in the final shareholder registry as of	
September 30 of each year.	
Article 49 (Omitted)	Article 48 (No change)

Proposal No. 3 Election of Nine Directors

At the conclusion of this meeting, the terms of office of all 11 Directors will expire.

The Company proposes to reduce the number of Directors by two and elect nine Directors (including three outside Directors) to facilitate strategic and flexible decision-making by the Board of Directors.

The candidates for Director are as follows:

[Reference] List of candidates

Candidate No.	Name	Gender	Current position and responsibility in the Company	Candidate attributes
1	Yoshiharu Murakami	Male	Chairman	Reelection
2	Kazutoshi Toma	Male	CEO, President	Reelection
3	Ryoichi Tamura	Male	Senior Managing Director, General Manager of Quality Planning Division	Reelection
4	Hajime Takii	Male	Managing Director, General Manager of Administration Division	Reelection
5	Kunimasa Hamaoka	Male	Director, General Manager of Business Planning Division	Reelection
6	Makoto Tsuchiya	Male	Director, in charge of Corporate Planning Office	Reelection
7	Kimiaki Yamaguchi	Male	Outside Director	Reelection Outside Independent
8	Norika Yuasa	Female	Outside Director	Reelection Outside Independent
9	Tomoya Shiraishi	Male	Outside Director	Reelection Outside Independent

Candidate No.	Name (Date of birth)		summary, significant concurrent positions outside the any, and position and responsibility in the Company	Number of the Company's shares owned
		Mar. 1983 Feb. 1996	CEO, President of the Company at the time of its founding Representative Director of Murakami Planning Co., Ltd. at the time of its founding (current position)	
	Yoshiharu Murakami	Apr. 2007 Feb. 2008	Chairman of the Company Chairman and CEO, President	
	(August 14, 1953)	May 2010	Outside Director of ECONECOL HOLDINGS Inc. (currently ENVIPRO HOLDINGS Inc.)	Common shares: 2,807,710 shares
		Apr. 2012	Chairman of the Company (current position)	
1	E.	Dec. 2021	Outside Director of Takayoshi, Inc. (currently Takayoshi Holdings, Inc.) (current position)	
		Nov. 2022	Representative Director of 3 CARE Holdings Co., Ltd. (current position)	
	Reelection	Reasons for	nomination as candidate for Director	
		establishmer Company ju	Iurakami has been managing the Group for many years since at of the Company in 1983 with the ideal of creating a welfa dges that he represents the philosophy of the Group and is of enhancement of corporate value, and therefore nominates his irrector.	are society. The essential to the
		Apr. 1997	Joined the Company	
		Oct. 2006	CEO, President of SAINT-CARE TOKYO CORPORATION	
		July 2014	CEO, President of SAINT-CARE CHIBA CORPORATION	
	Kazutoshi Toma (August 26, 1972)	Mar. 2017	Executive Officer, Deputy General Manager of Business Support Division of the Company	Common shares: 31,897 shares
		June 2018	Director, Deputy General Manager of Business Support Division	
2		July 2018	Director, General Manager of Business Support Division	
		Apr. 2020	CEO, President (current position)	
		Reasons for nomination as candidate for Director		
	Reelection	After serving	g as Representative Director at the Company's long-term ca	re subsidiaries,
			oma was appointed as the Company's Executive Officer in	
			he implemented a wide range of measures for the executio	
		-	oup. He was appointed President in April 2020, and the Con al to the sustainable enhancement of corporate value of the	
			herefore nominates him for continued service as Director.	Stoup for the

Candidate No.	Name (Date of birth)		Career summary, significant concurrent positions outside the Company, and position and responsibility in the Company	
		Apr. 1976	Joined Chikura Town Hall	
		Apr. 1996	Joined the Company	
		Apr. 2002	General Manager of Health Care Department	
		June 2002	Director, General Manager of Health Care Department	
		June 2008	Managing Director, General Manager of Health Care Department	
	Ryoichi Tamura	Apr. 2011	Managing Director, General Manager of Business Support Division and General Manager of Quality Control Department	
	(September 7, 1953)	Apr. 2013	Managing Director, General Manager of Quality Planning Division and General Manager of Quality Control Department	Common shares: 78,500 shares
3	60	Apr. 2014	Managing Director, General Manager of Quality Planning Division	
		Oct. 2015	Managing Director, General Manager of Business Support Division	
	Reelection	July 2018	Managing Director, General Manager of Quality Planning Division and General Manager of Community Comprehensive Care Promotion Office	
		June 2020	Senior Managing Director, General Manager of Quality Planning Division (current position)	
		Reasons for 1	nomination as candidate for Director	
		utilized his h management essential to th	ura has used his experience while in charge of the business igh sense of insight into the long-term care insurance syste since his appointment as Director in 2002. The Company j he sustainable enhancement of corporate value of the Group m for continued service as Director.	m to contribute to udges that he is

	Comp	summary, significant concurrent positions outside the any, and position and responsibility in the Company	Company's shares owned
4 Hajime Takii (January 1, 1966) Reelection	Apr. 1988 Oct. 1989 Jan. 1996 Apr. 2002 Oct. 2006 Jan. 2009 July 2009 June 2012 Apr. 2014 Apr. 2015 June 2020 Reasons for Since his app	Joined Wakita & Co., LTD. Joined Wakita & Co., LTD. Joined Akane Securities Corporation (currently Monex, Inc.) Joined the Company General Manager of Health Care Department, Chiba CEO, President of SAINT-CARE CHIBA CORPORATION General Manager of Corporate Planning Department of the Company Executive Officer, General Manager of Corporate Planning Department Director, General Manager of Corporate Planning Division and General Manager of Corporate Planning Department Director, General Manager of Administration Division Director, General Manager of Administration Division and General Manager of Legal Review Office Managing Director, General Manager of Administration Division (current position)	shares owned Common share 51,228 shares the Corporate
	the managin that he is ess	partment and Administration Department and has worked o g system of the Group to contribute to management. The Co sential to the sustainable enhancement of corporate value of minates him for continued service as Director.	ompany judges

Candidate No.	Name (Date of birth)		summary, significant concurrent positions outside the any, and position and responsibility in the Company	Number of the Company's shares owned
		Apr. 2014	Business Development Director and Professional Service Senior Manager of Myriad Japan Inc.	
		Apr. 2017	Joined the Company. General Manager of Business Development Department, Business Planning Division of the Company	
		July 2018	Executive Officer, Deputy General Manager of Business Planning Division and General Manager of Business Development Department	
	Kunimasa Hamaoka	Apr. 2019	Chairman and CEO, President of Care Design Institute Inc.	
	(April 5, 1966) Apr. 20	Apr. 2019	Executive Officer, General Manager of Business Planning Division and General Manager of Business Development Department of the Company	Common shares: 6,471 shares
5		Apr. 2020	Executive Officer, General Manager of Business Planning Division and General Manager of Group ICT Management Department	
	Reelection	June 2020	Director, General Manager of Business Planning Division and General Manager of Group ICT Management Department	
		June 2020	CEO, President of Care Design Institute Inc. (current position)	
		July 2021	Director, General Manager of Business Planning Division of the Company (current position)	
		Reasons for	nomination as candidate for Director	
		promotion of	e Business Planning Division, Kunimasa Hamaoka has bee f new business in the Group and has been responsible for th nd promoting ICT for all operations of the Group since Apr	e department
		Company jud	dges that he is essential to the sustainable enhancement of c nd therefore nominates him for continued service as Directo	orporate value of

Name (Date of birth)		Career summary, significant concurrent positions outside the Company, and position and responsibility in the Company		
	Apr. 2006	Representative Director of Relo Holdings, Inc. (currently Relo Group, Inc.)		
	June 2011	Representative Director of UNION CITY SERVICE CO., LTD.		
	June 2011	Representative Director of Union mediate Corporation		
Makoto Tsuchiya	June 2018	Chairman and CEO of Care Design Institute Inc.		
(August 24, 1962)	Oct. 2019	Joined the Company. Executive Officer, Deputy General Manager of Administration Division of the Company	Common shares: 7,790 shares	
35	June 2020	Director, in charge of Corporate Planning Office		
	July 2021	Director, General Manager of Corporate Planning Office		
	Apr. 2022	Director, in charge of Corporate Planning Office (current position)		
Reelection	Reasons for a	nomination as candidate for Director		
	Department and has worked hard on strengthening the managing system of the Gro			
	The Company judges that he is essential to the sustainable enhancement of corp			
	(Date of birth) Makoto Tsuchiya	(Date of birth)CompApr. 2006June 2011June 2011June 2011June 2011June 2018(August 24, 1962)Oct. 2019June 2020June 2020June 2020June 2020June 2020June 2020June 2021Apr. 2022ReelectionReasons for an Makoto Tsuchistic since his appDepartment an The CompariThe Compari	(Date of birth)Company, and position and responsibility in the Company(Date of birth)Company, and position and responsibility in the CompanyApr. 2006Representative Director of Relo Holdings, Inc. (currently Relo Group, Inc.)June 2011Representative Director of UNION CITY SERVICE CO., LTD.June 2011Representative Director of Union mediate Corporation June 2011June 2011Representative Director of Care Design Institute Inc. Oct. 2019June 2018Chairman and CEO of Care Design Institute Inc. Oct. 2019June 2020Director, in charge of Corporate Planning Office July 2021June 2020Director, in charge of Corporate Planning Office (current position)ReelectionReasons for nomination as candidate for Director Makoto Tsuchiya has a wide range of experience and knowledge as a bu since his appointment as Director in June 2020, he has supervised the C Department and has worked hard on strengthening the managing system	

Candidate No.	Name (Date of birth)	Career summary, significant concurrent positions outside the Company, and position and responsibility in the Company		Number of the Company's shares owned
		Apr. 1973	Joined The Dai-ichi Kangyo Bank, Limited (currently Mizuho Bank, Ltd.)	
		Aug. 1991	General Manager of Investment Bank Division, Tokyo Branch, Kidder Peabody & Co.	
		Feb. 1995	General Manager of Investment Bank Division, Tokyo Branch, Morgan Grenfell Japan Ltd.	
		June 2003	Senior Managing Director, in charge of Business and Customer Development at GE Consumer Finance K.K. (currently Shinsei Financial Co., Ltd.)	
	Kimiaki Yamaguchi (March 30, 1950)	Feb. 2005	Representative Director and Senior Managing Director, Chief Sales Officer at APLUS Co., Ltd.	
		June 2011	Representative Executive Officer and Vice President at The Tokyo Star Bank, Limited	Common shares: 5,300 shares
	Feb. 2016	Feb. 2016	Special Advisor at American Express International, Inc.	
7		June 2016	Director of Accordia Golf Co., Ltd.	
,		June 2016	Outside Director of the Company (current position)	
	Reelection	July 2016	Director of Planning and Development at Toyoko Inn Co., Ltd.	
	Outside	June 2020	Director and Chairman of One Asia Securities Co., Ltd.	
	Independent	June 2020	Director and Chairman of GLOME Holdings, Inc. (currently Director)	
		Reasons for	nomination as candidate for outside Director and summary	of expected role
		into manage	naguchi has used his long-term experience in finance and hi ment to provide useful advice and opinions on the Group's	management,
		-	to the adequacy and appropriateness of decisions by the Bo es as chair of the Governance Committee (reorganized as th	
			n February 2024), providing supervision and support related	-
			management issues, including improving governance. The G	
			im for continued service as outside Director because we exp in the above areas.	bect his continued

Candidate No.	Name (Date of birth)	Career Comp	Number of the Company's shares owned			
8	Norika Yuasa (August 18, 1974)	Sept. 2003 Aug. 2011 Sept. 2017 Jan. 2019 June 2019	Registered as an attorney at law Registered as an attorney at law in New York State Lecturer of Waseda Law School Partner of Miura & Partners (current position) Director (External) of KOSÉ Corporation (current	Common shares: 0 shares		
		June 2021 June 2021	position) Outside Audit & Supervisory Board Member of TOKYO ELECTRON DEVICE LIMITED (current position) Outside Director of the Company (current position)			
	Reelection Outside Independent	Reasons for nomination as candidate for outside Director and summary of expected role. Norika Yuasa has a wealth of knowledge and experience as a lawyer, and has provided appropriate suggestions and advice on the Company's corporate governance system and management from the perspective of strengthening the supervisory and decision-makin functions of the Board of Directors. In addition, as the chair of the Remuneration Committee, she has contributed to enhancing the transparency of the remuneration process for Directors. She has never been involved in management except as an outside Director. However, the Company nominates her for continued service as outside Direct because we expect her continued contribution in those areas.				

Candidate No.	Name (Date of birth)	Career : Comp	Number of the Company's shares owned				
		Apr. 1986	Joined Japan Associated Finance Co., Ltd. (currently JAFCO Group Co., Ltd.)				
		Dec. 1998	General Manager of Business Investment Department II of Business Investment Division				
	Tomoya Shiraishi (October 2, 1963)	Apr. 2000	General Manager of Business Investment Division				
		July 2005	Representative Director of Permira Advisers KK	Common shares:			
9		Nov. 2012	Representative Director of Social Investment Partners	0 shares			
		Apr. 2014	Apr. 2014 Representative Director of Phronesis Partners Co., Lt (current position)				
		June 2021	Outside Director of the Company (current position)				
		Sep. 2023	Outside Director of ENVIPRO HOLDINGS Inc. (current position)				
		Reasons for nomination as candidate for outside Director and summary of expected role					
	Reelection	Tomoya Shiraishi has experience in corporate management and has been involved in					
		management support through private equity funds. He has provided supervision and					
	Outside	advice to Directors for the execution of duties from his expert perspective on					
	Independent	strengthening the Company's governance structure and business strategies based on his					
		broad experience and high level of insight. In addition, as a member of the Governance					
		Committee (reorganized as the Sustainability Committee in February 2024), the					
		Nominating Committee, and the Remuneration Committee, he provides appropriate and useful advice and suggestions from an objective and expert perspective. The Company					
		nominates him for continued service as outside Director because we expect his continued					
			contribution in the above areas.				
		contribution	iii iiic autove aitas.				

Notes: 1. Norika Yuasa is a partner of Miura & Partners, which has dealings with the Company in disputes and labor matters. In the fiscal year ended March 31, 2024, the transaction amount was ¥7 million, which is within the Company's criteria for determining independence. There is no special interest between any of the other candidates and the Company.

- 2. Kimiaki Yamaguchi, Norika Yuasa and Tomoya Shiraishi are candidates for outside Director. The Company has submitted notification to the Tokyo Stock Exchange that each candidate has been designated as an independent officer as provided for by the aforementioned exchange.
- 3. Kimiaki Yamaguchi is currently an outside Director of the Company, and at the conclusion of this meeting, his tenure will have been eight years. Norika Yuasa and Tomoya Shiraishi are currently outside Directors of the Company, and at the conclusion of this meeting, their tenure will have been three years.
- 4. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into agreements with Kimiaki Yamaguchi, Norika Yuasa and Tomoya Shiraishi to limit their liability for damages under Article 423, paragraph (1) of the same Act. The maximum amount of liability for damages under these agreements is the amount provided for by Article 425, paragraph (1) of the same Act. If the reelection of each candidate is approved under this proposal, the Company plans to renew these agreements with them.
- 5. The Company has entered into a directors and officers liability insurance policy with an insurance company as stipulated in Article 430-3, paragraph (1) of the Companies Act. Details of this insurance policy are summarized in the Business Report (in Japanese only). If the election of each candidate for Director is approved, they will be included as the insured under the said insurance policy.
- 6. The name of Norika Yuasa in the family register is Norika Kunii.
- 7. The number of the Company's shares owned by each candidate for Director is current as of March 31, 2024.

	Name	Attribute	Corporate management	Long-term care, welfare and medical care	Quality of service	IT	Finance and financial accounting	Risk management	International experience
Director	Yoshiharu Murakami		\checkmark	\checkmark	\checkmark			\checkmark	
	Kazutoshi Toma		\checkmark	\checkmark	\checkmark			\checkmark	
	Ryoichi Tamura			\checkmark	\checkmark			\checkmark	
	Hajime Takii			\checkmark	\checkmark		\checkmark	\checkmark	
	Kunimasa Hamaoka		\checkmark			\checkmark			\checkmark
	Makoto Tsuchiya		\checkmark				\checkmark		
	Kimiaki Yamaguchi	Outside / independent	\checkmark				\checkmark	\checkmark	\checkmark
	Norika Yuasa	Outside / independent						\checkmark	\checkmark
	Tomoya Shiraishi	Outside / independent	\checkmark			\checkmark	\checkmark	\checkmark	\checkmark
Audit & Supervisory Board Member	Kazuaki Shimada	Outside / independent	\checkmark	\checkmark				\checkmark	
	Noboru Saito	Outside / independent						\checkmark	
	Tetsuo Shirakura	Outside / independent						\checkmark	
	Shuichi Ikeya	Outside / independent					\checkmark	\checkmark	

Skill Matrix (Experience and Skills)

Reference

Criteria for determining independence of outside officers

Assuming the criteria for independence set forth by the Tokyo Stock Exchange are met, the Company determines independence from the standpoint of whether or not the officer can provide useful monitoring of the Company's business from an independent perspective.

- (i) Not a major business partner of the Company (defined as those who received payments from the Group equivalent to 2% or more of their consolidated revenue in the most recent fiscal year) or a person who executes the business thereof
- (ii) Not a major business partner of the Company (defined as those who paid to the Group 2% or more of the consolidated net sales of the Group in the most recent fiscal year or who provided loans to the Company in the amount of 2% or more of the consolidated total assets of the Company as of the end of the most recent fiscal year) or a person who executes the business thereof
- (iii) Not a consultant, accounting expert, or legal expert who receives a large amount of cash or other assets (¥10 million or more per year on average for the past three years) from the Company other than remuneration for directors and other officers (if the entity receiving such assets is a corporation, partnership, or other organization, this refers to an individual belonging to such organization)
- (iv) Not an individual who has recently fallen under category (i), (ii) or (iii)
- (v) Not an individual who has fallen under categories a. through c. below at any time within 10 years prior to assuming office
 - a. A director who does or does not execute the business of the Company's parent company
 - b. A corporate auditor of the Company's parent company (only if designating outside Audit & Supervisory Board Members as independent officers)
 - c. A person who executes the business of an affiliated company of the Company
- (vi) Not a close relative of a. through h. (excluding immaterial persons) below
 - a. Individuals listed in (i) to (v) above
 - b. An accounting advisor (including employees who should perform their duties if the accounting advisor is a corporation; the same applies below) of the Company (only if designating outside Audit & Supervisory Board Members as independent officers)
 - c. A person who executes the business of a subsidiary of the Company
 - d. A director or accounting advisor who is not a person who executes the business of a subsidiary of the Company (only if designating outside Audit & Supervisory Board Members as independent officers)
 - e. A director who does or does not execute the business of the Company's parent company
 - f. A corporate auditor of the Company's parent company (only if designating outside Audit & Supervisory Board Members as independent officers)
 - g. A person who executes the business of an affiliated company of the Company
 - h. A person who has recently fallen under the categories b. through d. above or a person who executes the business of the Company (including directors who do not execute the business when designating outside Audit & Supervisory Board Members as independent officers)